

SHIRE OF LEONORA

MINUTES OF AN ORDINARY COUNCIL MEETING



**MINUTES OF ORDINARY MEETING HELD
IN SHIRE CHAMBERS, LEONORA ON
FRIDAY 17TH DECEMBER, 2010
COMMENCING AT 2.00PM**

1.0 DECLARATION OF OPENING / ANNOUNCEMENTS OF VISITORS / FINANCIAL INTEREST DISCLOSURE

- 1.1 Cr Carter declared the meeting open at 2.01pm
- 1.2 Visitors or members of the public in attendance – Nil
- 1.3 Financial Interests Disclosure – Mr JG Epis and Miss TM Browning declared an impartiality interest in Item 10.2 (D), as the recommendation contains comments in reference to contract staff and impacts of proposed amendments to the Local Government Act. Mr Epis and Miss Browning are both contract employees.

2.0 DISCLAIMER NOTICE

**3.0 RECORD OF ATTENDANCE / APOLOGIES / LEAVE OF ABSENCE
(previously approved)**

- 3.1 **PRESENT**

President	J F Carter
Deputy President	P Craig
Councillors	L Petersen
	N G Johnson
	G W Baker
	R Norrie
	J C Kennedy
	S J Heather
	MWV Taylor
	J G Epis
	T M Browning
- Chief Executive Officer
- Deputy Chief Executive Officer

3.2 APOLOGIES
Nil

3.3 LEAVE OF ABSENCE
Nil

4.0 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE
Nil

5.0 PUBLIC QUESTION TIME
Nil

6.0 APPLICATIONS FOR LEAVE OF ABSENCE
Nil

7.0 PETTITIONS / DEPUTATIONS / PRESENTATIONS
Nil

8.0 CONFIRMATION OF THE MINUTES OF THE PREVIOUS MEETINGS
Moved Cr Kennedy, seconded Cr Taylor that the Minutes of the Ordinary Meeting held on 16th November, 2010 be confirmed as a true and accurate record.

CARRIED (9 VOTES TO 0)

9.0 ANNOUNCEMENTS BY PRESIDING MEMBER WITHOUT DISCUSSION
Nil

10.0 REPORTS OF OFFICERS

10.1 CHIEF EXECUTIVE OFFICER

10.1(A) EMPLOYMENT CONTRACT CHIEF EXECUTIVE OFFICER

SUBMISSION TO: Meeting of Council
Meeting Date: 17th December, 2010

AGENDA REFERENCE: 10.1 (A) DEC 10

SUBJECT: Employment Contract Chief Executive Officer

LOCATION / ADDRESS: Not Applicable

NAME OF APPLICANT: Not Applicable

FILE REFERENCE: Application CEO 1.19

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: James Gregory Epis

OFFICER: Chief Executive Officer

INTEREST DISCLOSURE: Author is currently the Chief Executive Officer

DATE: 17th November, 2010

BACKGROUND

The Employment Agreement between the Shire of Leonora and the Chief Executive Officer expires on the 30th June, 2011.

There is no compulsion on either the Local Government or the Officer to agree to an extension of the term, however the Local Government shall invite the Officer in writing not later than 12 months prior to the expiry of the term to discuss the possibilities of the parties entering into a new agreement for a further term with the intent of finalising those discussions not later than 6 months prior to the expiry of the term and that in the event that the Local Government and the Officer agree to an extension of the Term the current Employment Agreement shall continue to apply unless varied in writing by both parties.

STATUTORY ENVIRONMENT

Section 5.39(1) of the Local Government Act 1995 states that the employment of a person who is the Chief Executive Officer or a senior employee is to be governed by a written contract in accordance with other sections of the Act.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

Unknown at this time and will depend on the parties entering into a new agreement.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

RECOMMENDATIONS

That Council provide delegated authority to the Shire President and two or more Councillors to undertake the CEO's performance review and furthermore, discussions regarding the possibility of a further extension of term be instigated between both parties at that time.

VOTING REQUIREMENT

Absolute majority required.

Moved Cr Petersen

Seconded Cr Baker

That Council provide delegated authority to the Shire President Cr Carter, Cr Craig, Cr Taylor and Cr Kennedy to undertake the CEO's performance review and furthermore, discussions regarding the possibility of a further extension of term be instigated between both parties at that time.

CARRIED (9 VOTES TO 0)

10.0 REPORTS OF OFFICERS
10.1 CHIEF EXECUTIVE OFFICER
10.1(B) TENDER – AUDIT CONTRACT

SUBMISSION TO: Meeting of Council
Meeting Date: 17th December, 2010

AGENDA REFERENCE: 10.1 (B) DEC 10

SUBJECT: Tender – Audit Contract

LOCATION / ADDRESS: Leonora

NAME OF APPLICANT: Not Applicable

FILE REFERENCE: Audits – Reports and Minutes 1.10

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: James Gregory Epis

OFFICER: Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 24th November, 2010

BACKGROUND

On the 22nd November, 2010 Gregory Froomes Wyllie (Certified Practising Accountant) advised that he would not be seeking an extension to his audit contract to include the year ending 30th June, 2011. As a consequence a new auditor will need to be engaged.

Interested firms in preparing their quotation will need to provide detail in regards the following:

- objectives of the audit;
- the scope of the audit;
- a plan for the audit;
- detailed remuneration and expenses to be paid for their services;
- the method Council is to use when communicating and supplying information to the auditor; and
- details in regards their proven performance.

STATUTORY ENVIRONMENT

In accordance with Section 7.2 to 7.13 of the Local Government Act 1995 and Local Government Audit Regulations 4 to 8.

Section 7.3 of the Local Government Act 1995 states:

1. A Local Government is to, from time to time whenever such an appointment is necessary or expedient, appoint a person to be its auditors.
2. The Local Government may appoint one or more persons as its auditors.
3. The Local Government's auditors is to be a person who is:
 - (a) a registered company auditor; or
 - (b) an approved auditor.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

The issue under review will not impact on Council's current finances and will have no major impact in future years.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

RECOMMENDATIONS

That tenders be invited from Qualified Registered Company Auditors for the purpose of the Local Government Act 1995 to provide audit services to the Shire of Leonora for three (3) consecutive financial years commencing 1st July, 2010.

VOTING REQUIREMENT

Simple majority required.

Moved Cr Craig, seconded Cr Norrie that the recommendation be amended to read "That expressions of interest be invited from Qualified Registered Company Auditors for the purpose of the Local Government Act 1995 to provide audit services to the Shire of Leonora for three (3) consecutive financial years commencing 1st July, 2010.

CARRIED (9 VOTES TO 0)

**Moved Cr Craig Seconded Cr Norrie
That expressions of interest be invited from Qualified Registered Company Auditors for the purpose of the Local Government Act 1995 to provide audit services to the Shire of Leonora for three (3) consecutive financial years commencing 1st July, 2010.**

CARRIED (9 VOTES TO 0)

10.0 REPORTS OF OFFICERS

10.1 CHIEF EXECUTIVE OFFICER

10.1(C) TENDER - PLANT

SUBMISSION TO: Meeting of Council
Meeting Date: 17th December, 2010

AGENDA REFERENCE: 10.1 (C) DEC 10

SUBJECT: Tender – Plant

LOCATION / ADDRESS: Not Applicable

NAME OF APPLICANT: Not Applicable

FILE REFERENCE: Plant Tenders 10.5

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: James Gregory Epis

OFFICER: Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 29th November, 2010

BACKGROUND

In accordance with Council Plant/Vehicle replacement policy, tenders were called on the 23rd October, 2010 for item of plant as detailed hereunder. An advertisement appeared in the West Australian on that day. Tenders closed 4.00pm Friday 26th November, 2010. Tenders were opened by Chief Executive Officer in the presence of Deputy Chief Executive Officer Tanya Browning on Monday 29th November, 2010.

TENDER 10.01 ROAD GRADER (Budget Change Over Price (\$286,000.00))

All prices include GST

<u>TENDERER</u>	<u>MAKE</u>	<u>MODEL</u>	<u>ENGINE</u>	<u>KW</u>	<u>PRICE</u>	<u>TRADE- IN</u>	<u>NET</u>
WesTrac	CAT	12M	CAT	144	385,676	108,900	276,776
CJD Equipment	VOLVO	G940	VOLVO	160	392,700	94,600	298,100
CJD Equipment	VOLVO	G930	VOLVO	145	380,600	94,600	286,000
Komatsu	KOMATSU	GD555-5	KOMATSU	144	377,619	101,200	276,419
Hitachi	JOHN DEERE	670G	JOHN DEERE	145	352,000	110,000	242,000
Hitachi	JOHN DEERE	670GP	JOHN DEERE	145	371,800	110,000	261,800

STATUTORY ENVIRONMENT

Local Government (Functions and General) Regulations 11 states that tenders are to be publicly invited before a Local Government enters into a contract for another person to supply goods or services if the consideration under the contract is expected to be worth more than \$100,000.00.

POLICY IMPLICATIONS

In accordance with Council policy to replace:

- Graders/Loaders every 7 years;
- Trucks every 4 years; and
- Other light vehicles every 2 years or 40,000 Kms.

FINANCIAL IMPLICATIONS

Expenditure for this item of plant, the subject of this report, is included in the current budget.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

RECOMMENDATIONS

That Council accept the following recommendation for the item of plant as specified.

- Road Grader. WesTrac Pty for the supply and delivery of one only Caterpillar 12M Motor Grader at cost of \$385,676.00 less trade-in of \$108,900.00 net price being \$276,776.00 (including GST).

VOTING REQUIREMENT

Simple majority required.

Moved Cr Craig

Seconded Cr Baker

That Council accept the following recommendation for the item of plant as specified.

- **Road Grader. WesTrac Pty for the supply and delivery of one only Caterpillar 12M Motor Grader at cost of \$385,676.00 less trade-in of \$108,900.00 net price being \$276,776.00 (including GST).**

CARRIED (9 VOTES TO 0)

10.0 REPORTS OF OFFICERS

10.1 CHIEF EXECUTIVE OFFICER

10.1(D) AGREEMENT – GOLDFIELDS ESPERANCE REGIONAL COLLABORATIVE GROUP (GVROC)

SUBMISSION TO: Meeting of Council
Meeting Date: 17th December, 2010

AGENDA REFERENCE: 10.1 (D) DEC 10

SUBJECT: Agreement – Goldfields Esperance Regional Collaborative Group (GVROC)

LOCATION / ADDRESS: Not Applicable

NAME OF APPLICANT: Not Applicable

FILE REFERENCE: GVROC 2.15

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: James Gregory Epis

OFFICER: Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 3rd December, 2010

BACKGROUND

The issue of the GVROC forming a Regional Collaborative Grouping (RCG) has been under discussion for some period of time. The most recent discussion by the GVROC Council was at the GVROC Council meeting held in Norseman on Friday, 1st October, 2010 where it was resolved as follows:

That:

1. *GVROC reaffirms the resolution from the Special Meeting held on Tuesday 2nd March, 2010 which states that:*
 1. *The GVROC Council encourages all member Councils to support becoming a pilot project for regional collaboration with the understanding and recognition that the extent of collaboration, such as shared services and the like, may not necessarily extend across the entire GVROC due to local needs and circumstances.*
 2. *The GVROC Council review no later than 31st August, 2010 progress on the development of a model for regional collaboration, having regard to the requirements outlined in the Regional Collaborative Group Agreement prepared by the Department of Local Government.*
2. *The Executive Officer writes to both the Minister for Local Government and the Director General of the Department of Local Government advising them of the GVROC's position with respect to the establishment of a Regional Collaborative Grouping based around the current membership of the GVROC.*

At the Technical Officers Group Meeting on Wednesday 3rd November, 2010 the meeting received a presentation from Dr Chris Berry who confirmed that the Minister for Local Government had agreed to the GVROC's proposal to form a Regional Collaborative Grouping (RCG) based on the GVROC membership.

Dr Berry also advised that \$370,000.00 would be made available to the RCG once established to assist in undertaking the various work/plans required.

The Technical Officers Group resolved as follows:

1. *The Executive Officer review the Draft Agreement for the Goldfields Esperance Regional Collaborative Group provided by the Department of Local Government for consideration by the GVROC Council at its meeting on Friday 26th November, 2010.*
2. *That the Executive Officer prepare a schedule of work required by GVROC Council in establishing a Regional Collaborative Grouping for consideration by the GVROC Council at its meeting on Friday 26th November, 2010.*

Following this report is a draft Regional Collaborative Group Agreement which is heavily annotated with both tracked changes and comments. Timeframe for implementation has not been completed because until the Department of Local Government and the GVROC Council have agreed on a final agreement, the document should not be presented to Council for endorsement.

As you know, Council will not be meeting in January, 2011. As a consequence your perusal of the document in its current form is recommended. Feedback would be appreciated.

STATUTORY ENVIRONMENT

In accordance with the Local Government Act 1995.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

It is expected that each of the ten (10) local governments make a financial contribution to the RCG annually.

An amount of \$10,000.00 is included in the current budget for this purpose.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

RECOMMENDATIONS

That the draft agreement for the Goldfields Esperance Regional Collaborative Group between the State of Western Australia and the Goldfields Esperance Local Governments be endorsed subject to the following amendments and that any further amendments be at the discretion of the GVROC Council.

Item 2 (clause 6.2) to read as follows:

“The contents include but are not limited to the undermentioned

- *corporate services, including records, financial assets and liabilities, information technology, insurance, rating, human resources, payroll and workforce;*
- *strategic planning, including local laws, town planning, asset and financial planning;*
- *environmental health, natural resource management, building and development approvals;*
- *economic development, including tourism events;*
- *community planning, including libraries, recreation and services for aged care and children;*
- *community engagement;*
- *road infrastructure and transport;*
- *waste management; and*
- *infrastructure planning and asset management.”*

VOTING REQUIREMENT

Simple majority required.

Moved Cr Taylor

Seconded Cr Johnson

That the draft agreement for the Goldfields Esperance Regional Collaborative Group between the State of Western Australia and the Goldfields Esperance Local Governments be endorsed subject to the following amendments and that any further amendments be at the discretion of the GVROC Council.

Clause 6.2 to read as follows:

“The contents of the Regional Business Plan may include but not limited to any of the services or activities described in Item 2 of the Schedule.”

Item 2 (clause 6.2) to read as follows:

“The contents include but are not limited to the undermentioned

- *corporate services, including records, financial assets and liabilities, information technology, insurance, rating, human resources, payroll and workforce;*
- *strategic planning, including local laws, town planning, asset and financial planning;*
- *environmental health, natural resource management, building and development approvals;*
- *economic development, including tourism events;*
- *community planning, including libraries, recreation and services for aged care and children;*
- *community engagement;*
- *road infrastructure and transport;*
- *waste management; and*
- *infrastructure planning and asset management.”*

CARRIED (9 VOTES TO 0)

2010

STATE OF WESTERN AUSTRALIA

and

GOLDFIELDS ESPERANCE LOCAL GOVERNMENTS

AGREEMENT FOR THE GOLDFIELDS ESPERANCE
REGIONAL COLLABORATIVE GROUP

DRAFT AS AT 29.11.2010

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DRAFT AS AT 29.11.2010

THIS AGREEMENT is made the day of 2010

BETWEEN

DIRECTOR GENERAL OF THE DEPARTMENT OF LOCAL GOVERNMENT FOR
AND ON BEHALF OF THE STATE OF WESTERN AUSTRALIA ("State")

AND

SHIRE OF COOLGARDIE

SHIRE OF DUNDAS

SHIRE OF ESPERANCE

CITY OF KALGOORLIE-BOULDER

SHIRE OF LAVERTON

SHIRE OF LEONORA

SHIRE OF MENZIES

SHIRE OF NGAANYATJARRAKU

SHIRE OF RAVENSTHORPE

SHIRE OF WILUNA

(the local governments collectively referred to as the "Regional Collaborative Group")

BACKGROUND

- A. It is the policy of the State to seek structural reform in local government in order to secure sustainability, governance and service delivery systems that meet the needs of local communities, support social and economic changes and contribute to ongoing development across Western Australia.
- B. The Participants have formed the Regional Collaborative Group for the purpose of regional planning and implementing common service arrangements, where practical, for the benefits of the participant communities.
- C. The State and the Regional Collaborative Group have agreed to enter into this Agreement in order to set out the basis on which the Regional Collaborative Group will implement, where practical, a regional business plan to achieve common service arrangements.
- D. In order to assist the process of structural reform, the State shall provide to the Regional Collaborative Group the financial contributions described herein.

THE PARTIES AGREE AS FOLLOWS:

1. DEFINITIONS AND INTERPRETATION

1.1 Definitions

In this Agreement, unless the context otherwise requires:

Act means the *Local Government Act 1995*.

Agreement means this Regional Collaborative Group agreement.

Board means the board of the RCG described in clause 3.1.

Business Day means a day other than a Saturday, Sunday or public holiday in Western Australia.

Department means the State's Department of Local Government.

Execution Date means the date when this Agreement is executed by the Director General, as the last Party to execute.

GVROC means Goldfields Voluntary Regional Organisation of Councils.

Participant means a local government which is a Party to this Agreement.

Party means a party to this Agreement and **Parties** means all of them.

Region means the area covered by common service arrangements of the Participants.

Regional Business Plan means the plan described in clause 6.

RCG means Regional Collaborative Group.

1.2 Interpretation

In this Agreement, unless the contrary intention appears:

- (a) words and expressions defined in the Act have the same meaning where used;
- (b) a reference to a clause, schedule or annexure is a reference to a clause of, or a schedule or annexure to, this Agreement and a reference to this Agreement includes any recital, schedule or annexure;
- (c) a reference to a statute, code or other law includes regulations and other instruments under it and consolidations, amendments, re-enactments or replacements of any of them;
- (d) the singular includes the plural and vice versa;

- (e) the word 'person' includes a firm, body corporate, partnership, joint venture or unincorporated association;
- (f) a reference to a person includes a reference to the person's executors, administrators, delegates, successors and assigns;
- (g) a reference to a person, statutory authority or government body (corporate or unincorporated) established under any written law includes a reference to any person (corporate or unincorporated) established or continuing to perform the same or a substantially similar function;
- (h) a reference to dollars or \$ is to Australian currency;
- (i) an obligation, representation or warranty in favour of two or more persons is for the benefit of them jointly and severally;
- (j) an obligation, representation or warranty on the part of two or more persons binds them jointly and severally;
- (k) if a period of time is specified and dates from a given day or the day of an act or event, it is to be calculated exclusive of that day;
- (l) a reference to a day is to be interpreted as the period of time commencing at midnight and ending twenty-four hours later;
- (m) references to time are to time in Western Australia;
- (n) if a payment is to be made or an act performed on a day which is not a Business Day, then the payment must be made or the act performed on the next following Business Day;
- (o) headings in this Agreement are inserted for convenience and do not affect the interpretation of this Agreement;
- (p) words of inclusion are not words of limitation;
- (q) unless provided otherwise, reference to legislation is to legislation of the State of Western Australia; and
- (r) if any conflict arises between the terms and conditions contained in the clauses of this Agreement and any schedule or annexure to this Agreement, the terms and conditions of the clauses of this Agreement prevail.

2. ESTABLISHMENT OF REGIONAL ~~COLLABERATIVE~~COLLABORATIVE GROUP

2.1 RCG Formed

The Regional Collaborative Group is hereby formed with a view to adopting a regional approach to strategic and community planning and facilitating, where practical, the harmonisation-stream-lining of core functions and services across the participating local governments for the benefit of their communities and the Goldfields Esperance Region.

2.2 Legally Binding

The Participants acknowledge and agree that they are legally bound by the terms and conditions contained herein.

3. ADMINISTRATION

3.1 Board of RCG

~~Within 3 months of the Execution Date, the GVROC shall convene the inaugural meeting of the RCG and appoint a Board being the current membership of the GVROC. Within 3 months of the Execution Date, the RCG shall convene the inaugural meeting of the RCG and appoint a board comprising one elected member and one elected deputy member for each Participant.~~

Comment [HW1]: The wording used in this clause is similar to the wording used by the PRC. Given the GVROC's ethos it would seem that this wording is appropriate for the direction member Councils have chosen.

3.2 Appointment of Chairperson

~~The Chair of the GVROC will be the Chair of the RCG and the Deputy Chair of the GVROC will be the Deputy Chair of the RCG. At the inaugural meeting the RCG shall appoint an elected member from one of the Participants to be the chairperson of the Board, and an elected member from a different Participant to be the deputy chairperson of the Board. Appointment of the future Chair and Deputy Chair of the RCG shall be in accordance with the GVROC Memorandum of Understanding.~~

Comment [HW2]: The DLG's clause 3.1 provides for a board with one elected member and one elected deputy member. Advice from Chris Berry, as the GVROC's case manager, is that the DLG's preference is for having a primary member(s) that is an elected member. He has indicated there is some flexibility in that the DLG would support alternative provisions including a second elected member for each council and/or having a deputy member who need not be elected.

3.3 Meetings of RCG

The RCG shall convene Board meetings regularly and in any event not less than once every 3 months, and shall keep minutes for all meetings convened.

Comment [HW3]: As for Comment [HW1]

3.4 Decisions by RCG

Board meeting procedures shall be determined by the Board, and decisions shall be made by ordinary majority.

3.5 Banker and Secretariat

~~The City of Kalgoorlie-Boulder is appointed to control and manage the finances of the RCG. The Board shall elect a Participant to control and manage the finances of the RCG and elect a Participant to act as secretariat to the RCG.~~

3.6 Secretariat

~~The Board shall appoint a third party to act as secretariat to the RCG.~~

4. FINANCIAL CONTRIBUTIONS

4.1 Financial Contribution of the Participants

~~The Participants shall make financial contributions to the RCG as determined by the Board and agreed in writing by the Participants, which contributions may be made in cash or in kind.~~

Comment [HW4]: Deleted the second half of this clause as did not think necessary.

Comment [HW5]: The insertion of this part of the clause has come by way of the Kimberley RCG. What needs to be considered when deciding whether this should be inserted into the GVROC RCG is whether it is necessary and what happens if one of the Participants refuses to "sign up".

4.2 Financial Contribution of the State

The State shall provide funding for the development of the Regional Business Plan as identified in Schedule 1(a).

Comment [HW6]: The Kimberley have inserted an additional section in this clause. They have included a requirement that the first contribution be made in response to execution of the Agreement by the Parties. Does the GVROC this addition is required for the Agreement? The Executive Officer thinks that the insertion of this additional clause has merit.

5. SERVICES

From the inaugural meeting date of the Board, the RCG shall plan the development and delivery services to the Region.

Comment [HW7]: The Kimberley have used a similar clause but work on service delivery begins from the Execution Date of the RCG Agreement.

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~~6.FROM THE INAUGURAL MEETING DATE OF THE BOARD, THE RCG SHALL PLAN THE DEVELOPMENT AND DELIVERY OF COMMON SYSTEMS AND WHERE POSSIBLE MAKE DELIVERY OF THE FOLLOWING SERVICES TO THE REGION TOGETHER WITH ANY ADDITIONAL SERVICES THE RCG DECIDES:~~

~~6.CORPORATE SERVICES, INCLUDING RECORDS, FINANCIAL ASSETS AND LIABILITIES, INFORMATION TECHNOLOGY, INSURANCE, RATING, HUMAN RESOURCES, PAYROLL AND WORKFORCE;~~

~~6.STRATEGIC PLANNING, INCLUDING LOCAL LAWS, TOWN PLANNING, ASSET AND FINANCIAL PLANNING;~~

~~6.ENVIRONMENTAL HEALTH, NATURAL RESOURCE MANAGEMENT, BUILDING AND DEVELOPMENT APPROVALS;~~

~~6.ECONOMIC DEVELOPMENT, INCLUDING TOURISM AND EVENTS;~~

~~6.COMMUNITY PLANNING, INCLUDING LIBRARIES, RECREATION AND SERVICES FOR AGED CARE AND CHILDREN;~~

~~6.COMMUNITY ENGAGEMENT;~~

~~6.ROAD INFRASTRUCTURE AND TRANSPORT;~~

~~6.WASTE MANAGEMENT; AND~~

~~6.INFRASTRUCTURE PLANNING AND ASSET MANAGEMENT.~~

16.6. REGIONAL BUSINESS PLAN

16.16.1 Development of Regional Business Plan

The RCG shall develop a draft Regional Business Plan no later than 9 months, or such other period as determined by the Board, following its inaugural meeting, and submit it to the Department for the Department's comments.

16.26.2 Contents of Regional Business Plan

The contents of the Regional Business Plan may include any of the services and or activities described in Item 2 of the Schedule, shall be as described in but not limited to the services listed in Section 5 of this agreement.

16.36.3 Submission of Final Regional Business Plan

The RCG shall ~~make-consider~~ any amendments to the draft Regional Business Plan suggested by the Department ~~with which the RCG agrees~~ and submit the final draft to the Department and to each Participant within 2 months, or such other period as determined by the Board, of receiving the Department's suggested amendments.

16.46.4 Disagreement on Contents of Regional Business Plan

Where the RCG does not agree with amendments to the Regional Business Plan suggested by the Department, ~~the Department and the Participants Board~~ shall convene a meeting with the Department at which ~~they the parties to this agreement~~ will use their reasonable endeavours to reach an acceptable compromise outcome.

16.56.5 Endorsement by Department and Participants

Within 2 months, or such other period as determined by the Board, of receipt of the final Regional Business Plan amended as agreed by the Parties, the Department and the Participants shall endorse it for implementation by the RCG PROVIDED that if any of the Participants do not wish to endorse the final Regional Business Plan, they may withdraw from the RCG at that time by providing notice to the RCG whereupon they will have no further obligations hereunder.

16.66.6 Funding by State

Upon endorsement of the final Regional Business Plan by the Department and the Participants, the RCG may submit a request to the State for further funding in accordance with item 1b of the Schedule.

17.7. REPORTING

The Participants shall provide to the Department every 6 months from the ~~inaugural~~ inaugural meeting date a progress report on the activities of the RCG, covering the previous 6 month period.

18.8. DEFAULT

Where the RCG or a Participant breaches a provision hereof, the State may in its absolute discretion withhold further financial contributions under clause 4.2 and require repayment to it by the RCG of unspent funds.

19.9. TERMINATION

19.19.1 Termination by Majority

This Agreement may be terminated at any time by agreement of a majority of the Participants.

19.29.2 Meeting with Department

Where 50 per cent of the Participants wish to terminate this Agreement, the Department shall convene a meeting to be attended by all Participants together with representatives of the State at which the Parties shall use reasonable endeavours to resolve outstanding issues.

19.39.3 Return of Unexpended Funds

Upon termination of this Agreement, the RCG must forthwith return to the State all unexpended and not contractually committed financial contributions made by the State to the RCG.

20.10. NOTICES AND OTHER COMMUNICATIONS

20.10.1 Service of notices

A notice, demand, consent, approval or other communication under this Agreement (Notice) must be:

- (a) in writing and signed by a person duly authorised by the sender; and
- (b) hand delivered or sent by prepaid post or facsimile to the recipient's address for notices specified in item 3 of the Schedule as varied from time to time by any Notice given by the recipient to the sender.

20.210.2 Effective on receipt

A Notice given in accordance with clause 10.1 takes effect when taken to be received (or at a later time specified in it), and is taken to be received:

- (a) if hand delivered, on delivery;
- (b) if sent by prepaid post, on the third Business Day after the date of posting (or on the tenth Business Day after the date of posting if posted to or from a place outside Australia);
- (c) if sent by facsimile, when the sender's facsimile system generates a message confirming successful transmission of the entire Notice unless, within 8 Business Hours after the transmission, the recipient informs the sender that it has not received the entire Notice,

but if the delivery, receipt or transmission is not on a Business Day or is after 5.00 pm on a Business Day in the place that it is received, the Notice is taken to be received at 9.00 am on the next Business Day.

21.11. GENERAL

21.11.1 Entire Agreement

As at the Execution Date this Agreement constitutes the entire Agreement between the Parties as to its subject matter and in relation to that subject matter, supersedes any prior understanding or Agreement between the Parties and any prior condition, warranty, indemnity or representation imposed, given or made by a Party.

For avoidance of doubt this Agreement will not override the GVROC Memorandum of Understanding and where there is an inconsistency between this Agreement and the GVROC Memorandum of Understanding the Board will determine any inconsistency.

Comment [HW8]: The DLG has advised that this clause is not intended to override the GVROC MOU. It is thought that this clause should be quite clear that it does not affect the operation of the GVROC MOU.

The Executive Officer has inserted a clause to look to overcome this potential problem.

21.211.2 Severability

If any provision of this Agreement is void, voidable by any Party, unenforceable or illegal according to the law in force in Western Australia, it shall be read down so as to be valid and enforceable or if it cannot be so read down, the provision (or where possible the offending words), shall be severed from this Agreement without affecting the validity, legality or enforceability of the remaining provisions (or parts of those provisions) of this Agreement which continues in full force and effect.

21.311.3 Waiver

A right or power under this Agreement shall only be deemed to be waived by notice in writing, signed by the Party waiving the right or power, and:

- (a) no other conduct of a Party (including a failure to exercise, a delay in exercising or a partial exercise of a right or power or any forbearance or indulgence granted by one Party to another Party in respect of a right or power) operates as a waiver of the right or power or otherwise prevents the exercise of that right or power;
- (b) a waiver of a right or power on one or more occasions by a Party does not operate as a waiver of that right or power if it arises again in the future or prejudices that Party's other rights or powers or future rights or powers in respect of the right or power waived; and
- (c) the exercise of a right or power does not prevent any further exercise of that right or power or of any other right or power.

21.411.4 Further action

Each Party must use its reasonable endeavours to do all things necessary or desirable to give full effect to this Agreement.

21.511.5 Assignment

Except as otherwise provided in this Agreement, a Party may not:

- (a) sell, transfer, assign, novate, license or otherwise dispose of; or
- (b) mortgage, charge or otherwise encumber,

any right hereunder to any person, or permit any person to assume any obligation hereunder, without the prior written consent of the other Parties, which may withhold their consent in their absolute discretion.

21.611.6 Governing law and jurisdiction

- (a) This Agreement is governed by the law applicable in Western Australia.
- (b) Each Party irrevocably and unconditionally submits to the non-exclusive jurisdiction of the courts of Western Australia.

21.711.7Variation

The Parties may vary this Agreement by agreement in writing executed by all of them.

21.811.8Counterparts

This Agreement may be executed in any number of counterparts. All counterparts, taken together, will constitute one instrument. A Party may execute this Agreement by signing any counterpart.

DRAFT AS AT 29.11.2010

SCHEDULE

Item 1 (clause 4.2 and 6) _____ Financial Contributions by State:

Subject to confirmation by Treasury of available funds, \$XXXXXX will be provided for:

a) ~~XXXXXX~~ for the creation of a Regional Business Plan and administration.

b) the creation of a Regional Business Plan; and

Subject to confirmation by Treasury of available funds

b)c) ~~Funding for~~the implementation of the Regional Business Plan.

Item 2 (clause 6.2) _____ Contents of Regional Business Plan:

The contents include but are not limited to the undermentioned)

Strategic Planning

▪ _____

Infrastructure

▪ _____

Item 3 (clause 10.1) _____ Notice Details:

The notice details for the Parties are as follows:

Comment [HW9]: Member Councils need to give consideration as to what they wish to have included within Item 2

DRAFT AS AT 29.11.2010

EXECUTED as an agreement.

SIGNED FOR AND ON BEHALF OF)
THE STATE OF WESTERN AUSTRALIA)
BY [],)
Director General of the Department of)
Local Government in the presence of:)

Signed

Witness

The Common Seal of)
SHIRE OF [],)
a body corporate established under)
Section 2.5 of the *Local Government Act 1995*)
was affixed in the presence of:)

President

Chief Executive Officer

The Common Seal of)
SHIRE OF [],)
a body corporate established under)
Section 2.5 of the *Local Government Act 1995*)
was affixed in the presence of:)

President

Chief Executive Officer

The Common Seal of)
SHIRE OF [)
a body corporate established under)
Section 2.5 of the *Local Government Act 1995*,))
was affixed in the presence of:)
)

President

Chief Executive Officer

DRAFT AS AT 29.11.2010

10.0 REPORTS OF OFFICERS

10.2 DEPUTY CHIEF EXECUTIVE OFFICER

10.2(A) MONTHLY FINANCIAL STATEMENTS

SUBMISSION TO: Meeting of Council
Meeting Date: 17th December, 2010

AGENDA REFERENCE: 10.2 (A) DEC 10

SUBJECT: Monthly Financial Statements

LOCATION / ADDRESS: Leonora

NAME OF APPLICANT: Shire of Leonora

FILE REFERENCE: Nil

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: Tanya Browning

OFFICER: Deputy Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 13th December, 2010

BACKGROUND

In complying with the Local Government Financial Management Regulations 1996, a monthly statement of financial activity must be submitted to an Ordinary Council meeting within 2 months after the end of the month to which the statement relates. The statement of financial activity is a complex document but gives a complete overview of the “cash” financial position as at the end of each month. The statement of financial activity for each month must be adopted by Council and form part of the minutes.

It is understood that parts of the statement of financial activity have been submitted to Ordinary Council meetings previously. In reviewing the Regulations the complete statement of financial activity is to be submitted, along with the following reports that are not included in the statement.

Monthly Financial Statements submitted for adoption include:

- (a) Statement of Financial Activity – 30th November, 2010
- (b) Compilation Report
- (c) Material Variances – 30th November, 2010

STATUTORY ENVIRONMENT

Part 4 — Financial reports— s. 6.4

34. *Financial activity statement report – s. 6.4*

(1A) *In this regulation —*

committed assets means revenue unspent but set aside under the annual budget for a specific purpose.

34. (1) *A local government is to prepare each month a statement of financial activity reporting on the revenue and expenditure, as set out in the annual budget under regulation 22(1)(d), for that month in the following detail —*

- (a) *annual budget estimates, taking into account any expenditure incurred for an additional purpose under section 6.8(1)(b) or (c);*
- (b) *budget estimates to the end of the month to which the statement relates;*
- (c) *actual amounts of expenditure, revenue and income to the end of the month to which the statement relates;*
- (d) *material variances between the comparable amounts referred to in paragraphs (b) and (c); and*

- (e) *the net current assets at the end of the month to which the statement relates.*
34. (2) *Each statement of financial activity is to be accompanied by documents containing —*
- (a) *an explanation of the composition of the net current assets of the month to which the statement relates, less committed assets and restricted assets;*
 - (b) *an explanation of each of the material variances referred to in subregulation (1)(d); and*
 - (c) *such other supporting information as is considered relevant by the local government.*
34. (3) *The information in a statement of financial activity may be shown —*
- (a) *according to nature and type classification; or*
 - (b) *by program; or*
 - (c) *by business unit.*
34. (4) *A statement of financial activity, and the accompanying documents referred to in subregulation (2), are to be —*
- (a) *presented at an ordinary meeting of the council within 2 months after the end of the month to which the statement relates; and*
 - (b) *recorded in the minutes of the meeting at which it is presented.*
34. (5) *Each financial year, a local government is to adopt a percentage or value, calculated in accordance with the AAS, to be used in statements of financial activity for reporting material variances.*

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

There are no financial implications resulting from the recommendation of this report.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

RECOMMENDATIONS

That the Monthly Financial Statements for the month ended 30th November, 2010 consisting of:

- (d) Statement of Financial Activity – 30th November, 2010
- (e) Compilation Report
- (f) Material Variances – 30th November, 2010

be accepted.

VOTING REQUIREMENT

Simple Majority

Moved Cr Norrie

Seconded Cr Heather

That the Monthly Financial Statements for the month ended 30th November, 2010 consisting of:

- (a) **Statement of Financial Activity – 30th November, 2010**
- (b) **Compilation Report**
- (c) **Material Variances – 30th November, 2010**

be accepted.

CARRIED (9 VOTES TO 0)

SHIRE OF LEONORA
MONTHLY STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

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SHIRE OF LEONORA
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

		30 November 2010	30 November 2010 Y-T-D	2010/11 Amended Budget	Variances Budget to Actual
	NOTE	Actual \$	Budget \$	Budget \$	Y-T-D %
<u>Operating</u>					
Revenues					
	1,2				
Governance		1,254	40,785	41,660	(96.93%)
General Purpose Funding		547,127	408,129	823,451	34.06%
Law, Order, Public Safety		9,003	18,059	43,350	(50.15%)
Health		6,166	6,969	16,720	(11.52%)
Education and Welfare		48,950	198,240	270,790	(75.31%)
Housing		14,514	17,286	41,520	(16.04%)
Community Amenities		76,264	168,685	498,315	(54.79%)
Recreation and Culture		44,472	633,689	719,516	(92.98%)
Transport		507,475	774,606	1,058,944	(34.49%)
Economic Services		117,479	109,191	380,150	7.59%
Other Property and Services		601,010	54,044	141,700	1012.08%
		1,973,714	2,429,683	4,036,116	(18.77%)
(Expenses)					
	1,2				
Governance		(97,497)	(123,721)	(285,998)	21.20%
General Purpose Funding		(173,421)	(153,679)	(368,831)	(12.85%)
Law, Order, Public Safety		(47,526)	(72,585)	(174,211)	34.52%
Health		(242,804)	(255,606)	(438,712)	5.01%
Education and Welfare		(76,580)	(115,412)	(282,000)	33.65%
Housing		0	0	0	0.00%
Community Amenities		(93,467)	(121,517)	(291,638)	23.08%
Recreation & Culture		(320,846)	(534,613)	(1,157,018)	39.99%
Transport		(1,261,464)	(1,541,549)	(3,524,856)	18.17%
Economic Services		(364,968)	(389,549)	(1,229,954)	6.31%
Other Property and Services		(531,755)	(29,155)	(70,000)	(1723.89%)
<u>Adjustments for Non-Cash</u>					
<u>(Revenue) and Expenditure</u>					
(Profit)/Loss on Asset Disposals	4	34,117	(141,296)	(433,637)	124.15%
Depreciation on Assets		584,013	591,257	1,419,000	1.23%
<u>Capital Revenue and (Expenditure)</u>					
Purchase Land Held for Resale	3	0	0	0	0.00%
Purchase Land and Buildings	3	(848,620)	(1,480,905)	(3,554,173)	42.70%
Purchase Infrastructure Assets - Roads	3	0	(134,685)	(323,243)	100.00%
Purchase Infrastructure Assets - Other	3	(92,374)	0	0	100.00%
Purchase Plant and Equipment	3	(247,489)	(306,837)	(736,408)	19.34%
Purchase Furniture and Equipment	3	(7,554)	(8,333)	(20,000)	9.35%
Proceeds from Disposal of Assets	4	141,364	389,015	933,637	63.66%
Transfers to Reserves (Restricted Assets)	6	(27,257)	(833)	(2,000)	(3170.84%)
Transfers from Reserves (Restricted Assets)	6	3,323	416,667	1,000,000	99.20%
ADD Net Current Assets July 1 B/Fwd	7	696,535	866,861	866,861	19.65%
LESS Net Current Assets Year to Date	7	3,545,775	3,801,329	(118,944)	6.72%
Amount Raised from Rates	8	(4,546,331)	(4,518,121)	(4,518,121)	

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

1. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies which have been adopted in the preparation of this statement of financial activity are:

(a) Basis of Accounting

This statement is a special purpose financial report, prepared in accordance with applicable Australian Accounting Standards, other mandatory professional reporting requirements and the Local Government Act 1995 (as amended) and accompanying regulations (as amended).

(b) The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in this statement.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated.

Council currently hold no funds on behalf of other entities.

(c) Rounding Off Figures

All figures shown in this statement, other than a rate in the dollar, are rounded to the nearest dollar.

(d) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

(e) Goods and Services Tax

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables are stated inclusive of applicable GST.

(f) Cash and Cash Equivalents

Cash and cash equivalents comprise cash at bank and in hand and short-term deposits that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purposes of the Cash Flow Statement, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts are included as short-term borrowings in current liabilities.

(g) Trade and Other Receivables

Trade receivables, which generally have 30 - 90 day terms, are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method, less any allowance for uncollectible amounts.

Collectibility of trade receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(h) General

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Inventories held from trading are classified as current even if not expected to be realised in the next 12 months.

Land Held for Resale

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses.

Revenue arising from the sale of property is recognised in the operating statement as at the time of signing a binding contract of sale.

Land held for resale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

(i) Fixed Assets

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Municipality includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

(j) Depreciation of Non-Current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period. Major depreciation periods are:

Buildings	30 to 50 years
Furniture and Equipment	2 to 15 years
Plant and Equipment	5 to 15 years
Infrastructure	10 to 40 years

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(k) Impairment

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 "Impairment of Assets" and appropriate adjustments made.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the Income Statement.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

At the time of preparing this report, it is not possible to estimate the amount of impairment losses (if any) as at 30 June 2011.

In any event, an impairment loss is a non-cash transaction and consequently, has no impact on the Monthly Statement of Financial Position from a budgetary perspective.

(l) Trade and Other Payables

Trade and other payables are carried at amortised cost. They represent liabilities for goods and services provided to the Municipality prior to the end of the financial year that are unpaid and arise when the Municipality becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

(m) Employee Benefits

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

(i) Wages, Salaries, Annual Leave and Long Service Leave (Short-term Benefits)

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months represents the amount the municipality has a present obligation to pay resulting from employees services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Council expects to pay and includes related on-costs.

(ii) Annual Leave and Long Service Leave (Long-term Benefits)

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where Council does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(n) Interest-bearing Loans and Borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs.

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

- (o)** Provisions are recognised when: The council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

(p) Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on Council's intentions to release for sale.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

2. STATEMENT OF OBJECTIVE

In order to discharge its responsibilities to the community, the Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis and for each of its broad activities/programs.

Council operations as disclosed in this statement encompass the following service orientated activities/programs:

GOVERNANCE

Includes costs and revenues associated with the President and Councillors in the exercise of their obligations as a governing body. Items of expenditure include conference, travel, meeting attendance fees, presidential allowance, receptions, donations, subscriptions and phone rentals. Costs of advertising and conducting elections are also included. Revenues include election nomination fees and reimbursements by members for private expenses. An administration cost is also allocated which enables staff to process Council Meeting procedures, implement all government decisions and conduct Council meetings. Cost of conducting audit of Council books of accounts and procedures is also include under this heading.

GENERAL PURPOSE FUNDING

1 Rates

- (a) GRV (gross rental value) refers to property rates for Leonora, Gwalia, Leinster and Agnew town sites and operational mines and associated infrastructure.
- (b) UV (unimproved value) refers to mining properties and tenements (other than mines and other associated infrastructure) and includes prospecting licences, exploration licences and mining leases. It also refers to broad acre rural pastoral properties.
- (c) Additional rates and rates written back refer mainly to mining rates where tenements are granted or surrendered following the adoption of the budget.
- (d) Administration charge refers to the charge levied on ratepayers electing to make payment of rates on the offered instalment plan and is based on the actual cost involved in administering this process
- (e) Administration costs allocated are the costs of maintaining records, levying and collecting all rates.

2 Grants

- (a) Grants Commission - a general purpose grant allocated annually by the Federal Government to all local governments. The amount is determined by various formulae devised by the Grants Commission, with a significant component being based on population.
- (b) Roads Grant - An untied road grant allocated by the Federal Government and again distributed by the Grants Commission utilising a pre-determined formula.
- (c) Administration costs allocated to grants refers to the costs associated in collection of Federal Government grants including provision and updating of data used in grants commission formula.

3 Interest from Investments

Includes interest received on surplus funds invested throughout the year from both operating and reserve accounts.

LAW, ORDER, PUBLIC SAFETY

Costs and revenues associated with animal control within the Shire and also includes fire insurance, dog control and registration.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

2. STATEMENT OF OBJECTIVE (Continued)

HEALTH

Costs and revenues associated with compliance with the Health Act including inspections and approvals, food quality control, mosquito control, septic tank inspection/control, food hygiene inspection/control, contribution to doctors expenses, Royal Flying Doctor donation and notification of disease.

EDUCATION AND WELFARE

Provision of support for education and aged and disabled facilities within the district for the betterment of the residents.

HOUSING

Costs of maintaining Council owned accommodation units and collection of rentals paid by staff for use of those buildings. Costs that can be accurately attributed to other programs are allocated. Revenue associated with a State Government owned house by way of loan repayments to Council are also included.

Accommodation units include 3 houses, 2 duplexes and a single persons quarters.

COMMUNITY AMENITIES

Costs of collection and disposal of domestic and commercial refuse for town site of Leonora and Gwalia and maintenance of the landfill refuse site. Revenue collection by way of an annual fee for this service which is included on rate assessment notices.

Costs associated with review and administration of Council's Town Planning Scheme.

Provision of Christmas decorations in Leonora Town site.

Operation of the Leonora Cemetery.

RECREATION AND CULTURE

Provision and maintenance of Council owned parks, gardens and grassed oval/recreation ground at Leonora and a contribution to similar facilities within Leinster town site.

Costs of operation and maintenance of a purpose built recreation centre which includes indoor basketball court, two squash courts, kitchen, gymnasium and associated facilities and revenues collected from the public for use of these facilities.

Costs of maintenance of Council owned and provided television and radio re-transmission service which includes GWN, WIN and SBS television and WAFM and ABC fine music radio.

Costs and revenues associated with the operation and maintenance of library facilities at Leonora in conjunction with the Library Board of Western Australia.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

2. STATEMENT OF OBJECTIVE (Continued)

TRANSPORT

Maintenance and improvements of 1,300 kilometres of Council controlled unsealed roads, town site footpaths and streets, drainage control, street cleaning and provision and maintenance of street trees. Costs of providing electricity for steel lights in the Leonora/Gwalia town sites and maintenance of Council's works depot and associated infrastructure.

Operation, maintenance and management of Leonora Aerodrome including runways, runway lighting, tarmac and terminal building and gardens. Purchase of aviation fuel for resale to aircraft operators.

Revenues by way of landing fees and Head Tax charges charged to all aircraft with the exception of the Royal Flying Doctors Service, lease/renting of building to all users of facilities and charges for fuel supplied to aircraft.

ECONOMIC SERVICES

Costs associated with tourism promotion throughout the Shire including employment of a Curator/Promotion Officer at the Gwalia Museum and historic precinct.

Contribution to employment of a Goldfields/Esperance Development Officer operating from Shire Offices - Leonora.

Contribution to costs of North Eastern Goldfields Landcare Organisation.

Costs and revenues associated with building control under building regulations, including inspections and issuing building permits.

OTHER PROPERTY & SERVICES

Costs and revenues for private hire of Council machinery and operators for completion of private works for ratepayers and others.

Costing allocation pools including administration, overheads, plant operation costs and salaries and wages which are all individually detailed and then allocated throughout all previously mentioned operating activities, works and services.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

3. ACQUISITION OF ASSETS		30 November 2010 Actual \$	2010/11 Amended Budget \$
The following assets have been acquired during the period under review:			
<u>By Program</u>			
Law, Order, Public Safety			
Ranger Vehicle	PE	0	35,000
Health			
Health Vehicle	PE	42,271	42,271
Doctor Vehicle	PE	42,271	42,271
Education and Welfare			
Youth Centre Refurbishment	LB	0	150,000
Utility Youth Officer	PE	21,082	30,000
Housing			
1260 Ftizgerald St - Shed	LB	3,734	32,000
1260 Ftizgerald St - furniture	FE	1,430	0
Community Amenities			
Izuzu Garbage Truck	PE	0	0
Cemetery Entrance	LB	0	75,000
Underground Power Industrial Subdivision	IO	92,374	970,000
Caravan Toilet Dump	LB	0	40,000
Recreation and Culture			
Oval Sports Facility	FE	6,124	20,000
Leonora Lawn Bowling Field	LB	837,979	2,277,173
Oval Caretakers Residence/fence	LB	6,907	10,000
Transport			
Leonora Nambi Seal	IR	0	323,243
Manager Works Vehicle	PE	50,784	50,784
Ford Ranger	PE	0	35,000
Cat Grader	PE	0	410,000
Airport Fuel Facility	IO	0	0
Other Property and Services			
CEO Vehicle	PE	48,810	48,811
DCEO Vehicle	PE	42,271	42,271
		1,196,037	4,633,824

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

3. ACQUISITION OF ASSETS (Continued)	30 November 2010 Actual \$	2010/11 Amended Budget \$
<u>By Class</u>		
Land for Resale	LR 0	0
Land and Buildings	LB 848,620	3,554,173
Infrastructure Assets - Roads	IR 0	323,243
Infrastructure Assets - Other	IO 92,374	0
Plant and Equipment	PE 247,489	736,408
Furniture and Equipment	FE 7,554	20,000
	1,196,037	4,633,824
	1,196,037	4,633,824

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

4. DISPOSALS OF ASSETS

<u>By Program</u>	Net Book Value	Sale Proceeds	Profit(Loss)
	30-Nov 2010 Actual \$	30-Nov 2010 Actual \$	30-Nov 2010 Actual \$
Health			
Health Vehicle	33,588	27,273	(6,315)
Doctor Vehicle	33,159	29,091	(4,068)
Transport			
Manager Works Vehicle	33,931	22,727	(11,204)
Other Property & Services			
CEO Vehicle	41,470	35,000	(6,470)
DCEO Vehicle	33,333	27,273	(6,060)
	175,481	141,364	(34,117)

<u>By Class</u>	Net Book Value	Sale Proceeds	Profit(Loss)
	30-Nov 2010 Actual \$	30-Nov 2010 Actual \$	30-Nov 2010 Actual \$
Plant & Equipment			
Health Vehicle	33,588	27,273	(6,315)
Manager Works Vehicle	33,931	22,727	(11,204)
CEO Vehicle	41,470	35,000	(6,470)
Doctor Vehicle	33,159	29,091	(4,068)
DCEO Vehicle	33,333	27,273	(6,060)
	175,481	141,364	(34,117)

Summary

	2010/11
	\$
Profit on Asset Disposals	0
Loss on Asset Disposals	(34,117)
	<u>(34,117)</u>

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

5. INFORMATION ON BORROWINGS

(a) Debenture Repayments

The Shire of Leonora has no borrowings.

(b) New Debentures 2010/11

No new debentures were raised during the reporting period.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

	30 November 2010 Actual \$	2010/11 Amended Budget \$
6. RESERVES		
Cash Backed Reserves		
(a) Long Service Leave Reserve		
Opening Balance	123,196	123,196
Amount Set Aside / Transfer to Reserve	2,354	0
Amount Used / Transfer from Reserve	0	0
	125,550	123,196
(b) Fire Disaster Reserve		
Opening Balance	12,115	12,115
Amount Set Aside / Transfer to Reserve	3,555	2,000
Amount Used / Transfer from Reserve	(3,323)	0
	12,347	14,115
(c) Plant Purchase Reserve		
Opening Balance	992	992
Amount Set Aside / Transfer to Reserve	0	0
Amount Used / Transfer from Reserve	0	0
	992	992
(d) Bowling Green Reserve		
Opening Balance	1,001,642	1,001,642
Amount Set Aside / Transfer to Reserve	19,141	0
Amount Used / Transfer from Reserve	0	(1,000,000)
	1,020,783	1,642
(e) Annual Leave Capital Reserve		
Opening Balance	115,482	115,482
Amount Set Aside / Transfer to Reserve	2,207	0
Amount Used / Transfer from Reserve	0	0
	117,689	115,482
Total Reserves	1,277,361	255,427

All of the above reserve accounts are supported by money held in financial institutions.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

	30 November 2010 Actual \$	2010/11 Amended Budget \$
6. RESERVES (Continued)		
Summary of Transfers To Cash Backed Reserves		
Transfers to Reserves		
Long Service Leave Reserve	2,354	0
Fire Disaster Reserve	3,555	2,000
Plant Purchase Reserve	0	0
Bowling Green Reserve	19,141	0
Annual Leave Reserve	2,207	0
	<u>27,257</u>	<u>2,000</u>
Transfers from Reserves		
Long Service Leave Reserve	0	0
Fire Disaster Reserve	(3,323)	0
Plant Purchase Reserve	0	0
Bowling Green Reserve	0	(1,000,000)
Annual Leave Reserve	0	0
	<u>(3,323)</u>	<u>(1,000,000)</u>
Total Transfer to/(from) Reserves	<u>23,934</u>	<u>(998,000)</u>

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Long Service Leave Reserve

- This reserve is to offset Council's leave liability to it's employees.

Fire Disaster Reserve

- This reserve will assist in the provision of emergency contingencies in the case of fire disaster.

Plant Replacement Reserve

- to be used for the purchase of major plant.

Bowling Green Reserve

- to be used for the maintenance of the bowling green.

Annual Leave Reserve

- This reserve is to offset Council's annual leave liability to it's employees.

None of the above reserves are expected to be used within a set period as further transfers to the reserve accounts are expected before funds are utilised.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

	30 November 2010 Actual \$	Brought Forward 1-Jul \$
7. NET CURRENT ASSETS		
Composition of Estimated Net Current Asset Position		
CURRENT ASSETS		
Cash - Unrestricted	3,191,647	505,432
Cash - Restricted	1,277,361	1,253,427
Receivables	572,637	368,413
Inventories	9,281	40,645
	5,050,926	2,167,917
LESS: CURRENT LIABILITIES		
Payables and Provisions	(227,790)	(217,955)
NET CURRENT ASSET POSITION	4,823,136	1,949,962
Less: Cash - Reserves - Restricted	(1,277,361)	(1,253,427)
NET CURRENT ASSET POSITION	3,545,775	696,535

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

8. RATING INFORMATION

<u>RATE TYPE</u>	Rate in \$	Number of Properties	Rateable Value \$	2010/11 Rate Revenue \$	2010/11 Interim Rates \$	2010/11 Back Rates \$	2010/11 Total Revenue \$	2010/11 Amended Budget \$
Differential General Rate								
GRV	0.0545	574	15,330,862	835,532	51,963	0	887,495	835,531
UV Pastoral	0.0450	26	1,239,156	55,762	0	0	55,762	56,762
UV Other	0.1200	1,185	27,581,983	3,309,838	4,286	0	3,314,124	3,443,328
Sub-Totals		1,785	44,152,001	4,201,132	56,249	0	4,257,381	4,335,621
Minimum Rates	Minimum \$							
GRV	250	100	138,068	25,000	(250)	0	24,750	24,500
UV Pastoral	250	4	15,156	1,000	0	0	1,000	257,000
UV Other	250	1,028	1,160,752	257,000	9,110	0	266,110	1,000
Sub-Totals		1,132	1,313,976	283,000	8,860	0	291,860	282,500
							4,549,241	4,618,121
Write-offs							(2,910)	(100,000)
Totals							4,546,331	4,518,121

All land except exempt land in the Shire of Leonora is rated according to its Gross Rental Value (GRV) in town sites or Unimproved Value (UV) in the remainder of the Shire.

The general rates detailed above for the 2010/11 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also bearing considering the extent of any increase in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of the Local Government services/facilities.

SHIRE OF LEONORA
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD 1 JULY 2010 TO 30 NOVEMBER 2010

9. TRUST FUNDS

Council holds no funds on behalf of other entities

COMPILATION REPORT TO THE SHIRE OF LEONORA

(1) Scope

On the basis of the information provided by the Shire of Leonora, we have compiled, in accordance with APS 9 "Statement on Compilation of Financial Reports", the attached (local government) special purpose financial report of the Shire of Leonora for the period ended 30th November, 2010.

The Shire of Leonora is solely responsible for the information contained in the attached monthly (local government) special purpose financial report.

Our procedures use accounting knowledge to collect, classify and summarise the financial information, which the Shire of Leonora provided, into a financial report. Our procedures do not include verification or validation procedures. *No audit or review has been performed* and accordingly *no assurance is expressed*.

To the extent permitted by law, we do not accept liability for any loss or damage which any person, other than the Shire of Leonora, may suffer arising from any negligence on our part.

The monthly (local government) special purpose financial report was prepared exclusively for the benefit of the Shire of Leonora. We do not accept responsibility to any other person for the contents of the financial report.

(2) Legislative Framework

The Shire of Leonora is required to prepare a monthly statement of financial activity for presentation to the Council by the Local Government Act 1995 and associated Regulations.

It should be noted that the attached financial report incorporates comparison of the actual year to date figures with the year to date budget amounts and also the full year budget figures.

UHY Haines Norton

Shire of Leonora

Material Variances as at 30th November 2010

**Variances 2010/11 Budget to Actual
Month Ended 31/11/2010**

In accordance with your adopted policy (\$15000.00 Variance) the following accounts are reported for your information.

ACCOUNT	NAME	ACTUAL	Year To Date BUDGET	DIFFERENCE	REASON FOR VARIATION
Income					
I030008 · Rates - Additional GRV		51,714.60	0.00	\$ 51,714.60	More new assessments and valuation increases than anticipated
I030009 · Rates - Additional UV		29,405.55	55,150.00	\$ (25,744.45)	Less tenement grants and valuation increases than anticipated
I030011 · Rates - Mining Written Back		(17,381.19)	(41,669.00)	\$ 24,287.81	Less tenement deaths and valuation decreases than anticipated
I030022 · Interest Revenue - Municipal		27,171.89	10,419.00	\$ 16,752.89	Good rate collection has contributed to higher than expected interest payments
I030023 · Interest Revenue - Reserves		23,935.97	4,198.00	\$ 19,737.97	Investments not required to be called upon as early as expected (more interest)
I041430 · Structural Reform Funding		0.00	40,000.00	\$ (40,000.00)	Funding not yet requested
I080012 · Youth Centre Refurbishment Grant PEP		0.00	150,000.00	\$(150,000.00)	Quotations collated, funding sources for grant applications being sought
I107457 · Gain on Sale Of Assets		0.00	91,361.00	\$ (91,361.00)	Garbage Truck no longer being sold, industrial land sales to occur next calendar year
I114482 · Grant - Bowling Club (State)		0.00	535,000.00	\$(535,000.00)	\$100k misallocated (A/C I030029) remainder not yet drawn down from CLGF
I114484 · Grant - Netball/Tennis Courts		0.00	37,366.00	\$ (37,366.00)	Funds not yet requested (work not yet carried out)
I116413 · Grant - Telecentre Wages		0.00	20,000.00	\$ (20,000.00)	Audited statements to be forwarded to DLG prior to funds being released
I122054 · Grant - RRG Improvement Old		0.00	67,557.00	\$ (67,557.00)	Recoup not yet submitted, therefore funds not yet received
I122055 · Grant - RRG Improvement Leo		0.00	47,144.00	\$ (47,144.00)	Recoup not yet submitted, therefore funds not yet received
I122056 · Grant - MRWA Direct		0.00	94,000.00	\$ (94,000.00)	Recoup not yet submitted, therefore funds not yet received
I122208 · Kurrajong St Lighting		0.00	35,000.00	\$ (35,000.00)	Subject to grant approval - e.g. Crime Prevention (submission not yet

I122300 · Gain on Disposal of Assets	0.00	73,000.00	\$ (73,000.00)	prepared)
I126410 · Fees Landing at Airport	51,668.73	34,581.00	\$ 17,087.73	Grader, other vehicles not yet purchased
I126415 · Passenger Head Tax	111,150.00	83,331.00	\$ 27,819.00	Increased aircraft movements than budget estimates
I134 · Gwalia Historical Precinct	17,032.83	0.00	\$ 17,032.83	Increased aircraft movements than budget estimates
I136468 · Cont to Gold Plant Feas. Study	0.00	20,831.00	\$ (20,831.00)	Income now processed through Shire accounts since September 2010 Subject to grant approval - GVROC or other source (also delay in timing of project)
I145500 · Suspense	250,504.31	0.00	\$ 250,504.31	This item is balanced out with A/C E149999 (used for short term transactions only)
I141450 · Charges - plant hire	331,498.94	41,669.00	\$ 289,829.94	More private works than budget estimate
	\$	\$		
	876,701.63	1,398,938.00	\$(522,236.37)	

Expenditure

E041030 · Conference Expenses	19,538.07	38,000.00	\$ (18,461.93)	Alteration to timing of original programme
E041187 · Strategic Plan Development	0.00	37,500.00	\$ (37,500.00)	Alteration to timing of original programme
E080005 · Childcare Centre Salaries	40,334.06	59,169.00	\$ (18,834.94)	Have been operating most of the year with one less staff member
E101030 · Refuse site maintenance	5,607.91	20,831.00	\$ (15,223.09)	Alteration to timing of original programme
E113050 · Sporting Leonora	12,382.35	40,000.00	\$ (27,617.65)	Not all groups have fully utilised their approved grant yet
E113060 · Sporting Leinster	15,531.92	40,000.00	\$ (24,468.08)	Not all groups have fully utilised their approved grant yet
E113092 · Swimming Pool Maintenance	16,969.04	45,831.00	\$ (28,861.96)	Alteration to timing of original programme
E114290 · Salaries and Wages (Rec Centre)	16,853.77	41,669.00	\$ (24,815.23)	Have been operating this year to date with one only employee
E114352 · Tennis/netball Resurface	0.00	38,920.00	\$ (38,920.00)	Alteration to timing of original programme (work not yet carried out)
E122040 · Roadworks - Maintenance	437,898.95	461,389.00	\$ (23,490.05)	Trending back to normal, but some allocation rates may still be too high
E122180 · Street trees & watering	24,444.76	52,081.00	\$ (27,636.24)	Alteration to timing of original programme
E122203 · Grant RRG-Old Agnew	0.00	101,335.00	\$(101,335.00)	Alteration to timing of original programme
E122204 · Grant RRG-Leo Nambi	24,339.49	70,716.00	\$ (46,376.51)	Alteration to timing of original programme
E122205 · Leinster Agnew Shoulder Grading	0.00	60,000.00	\$ (60,000.00)	Alteration to timing of original programme
E132041 · Donation - Leonora Tourism	1,101.81	45,000.00	\$ (43,898.19)	Now funded by Shire, instead of one off payment Now managed by Shire, A/C E132041 & E132093 will be reallocated at budget review
E134 · Gwalia Historical Precinct	21,335.94	0.00	\$ 21,335.94	Residual Expenses
E132078 · Leonora Golden Gift	26,448.10	0.00	\$ 26,448.10	Alteration to timing of original programme
E132076 · NG Tourism Working Group	1,488.94	34,039.00	\$ (32,550.06)	Project may no longer proceed (savings to be utilised with another project)
E132082 · Interpretative Garden Project	0.00	19,169.00	\$ (19,169.00)	Evidence that admin allocation rate requires review
E132090 · Admin Allocation	24,037.79	43,507.00	\$ (19,469.21)	Wages now processed through Shire, this account to be reallocated at budget review
E132093 · Hoover Museum - Salary Subsidy	33,650.53	12,500.00	\$ 21,150.53	Reallocation required to account E132075
E132095 · Regional Tourism Marketing	20,872.00	0.00	\$ 20,872.00	

E132097 · Italian Girls - Gwalia	69,000.00	28,750.00	\$ 40,250.00	Alteration to timing of original programme (paid in one lump sum, not instalments)
E136042 · Gold Treat Feasability Study	0.00	41,669.00	\$ (41,669.00)	Alteration to timing of original programme (grant not yet applied for)
E141010 · Private Works	241,855.57	26,169.00	\$ 215,686.57	More private works than budget estimate
E142030 · Insurance Admin	37,194.28	15,000.00	\$ 22,194.28	Paid in one lump sum (no instalments)
E142143 · Grants Consultation	27,855.41	11,669.00	\$ 16,186.41	Alteration to timing of original programme
E143040 · Insurance on Works	164,336.72	70,831.00	\$ 93,505.72	Paid in one lump sum (no instalments)
E144290 · Less POC Allocated to Projects	(191,966.35)	(153,750.00)	\$ (38,216.35)	More reasonable after review, some further refinements still required
E148299 · Less Depr. Allocated to Project	(61,635.81)	(50,419.00)	\$ (11,216.81)	More reasonable after review, some further refinements still required
E149999 · Suspense Account	252,812.50	0.00	\$ 252,812.50	This item is balanced out with A/C I145500 (used for short term transactions only)
		\$		
	<u>\$1,282,287.75</u>	<u>1,251,575.00</u>	<u>\$ 30,712.75</u>	

10.0 REPORTS OF OFFICERS

10.2 DEPUTY CHIEF EXECUTIVE OFFICER

10.2(B) ACCOUNTS FOR PAYMENT

SUBMISSION TO: Meeting of Council
Meeting Date: 17th December, 2010

AGENDA REFERENCE: 10.2 (B) DEC 10

SUBJECT: Accounts for Payment

LOCATION / ADDRESS: Nil

NAME OF APPLICANT: Nil

FILE REFERENCE: Nil

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: Tanya Browning

OFFICER: Deputy Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 13th December, 2010

BACKGROUND

Attached statement consists of accounts paid by Delegated Authority represented by **Vouchers 499 to 595** and totalling **\$586,982.43**, and accounts paid by Council Authorisation represented by **Vouchers 595 to 635** and totalling **\$45,125.24**.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

There are no financial implications resulting from the recommendation of this report.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

RECOMMENDATIONS

That accounts paid by Delegated Authority represented by **Vouchers 499 to 595** and totalling **\$586,982.43**, and accounts paid by Council Authorisation represented by **Vouchers 595 to 635** and totalling **\$45,125.24** be authorised for payment.

VOTING REQUIREMENT

Simple Majority

Moved Cr Johnson

Seconded Cr Heather

That accounts paid by Delegated Authority represented by Vouchers 499 to 595 and totalling \$586,982.43, and accounts paid by Council Authorisation represented by Vouchers 595 to 635 and totalling \$45,125.24 be authorised for payment.

CARRIED (9 VOTES TO 0)

Shire of Leonora

Monthly Report - List of Accounts Paid by Delegated Authority

Submitted to Council on 17th December, 2010

The following list of accounts has been paid under delegation, by the Chief Executive Officer, since the previous list of accounts. Vouchers numbered from 499 to 595.

CHIEF EXECUTIVE OFFICER

499	09.11.2010	N. Gagliardi	Contract Grading	6,468.00
501	09.11.2010	Builders Registration Board	Rego Fee – B/L No: 20/10	35.00
501	09.11.2010	Construction Training Fund	Construction Fund Fee – B/L # 20/10	2,393.34
502	11.11.2010	National Australia Bank	Bank Fee – November 2010 B/S	119.00
503	17.11.2010	Shire of Leonora	Salaries & Wages – PPE: 17.11.2010	51,268.00
503(a)	17.11.2010	L.G.R.C.E.U	Union Fee – PPE: 17.11.2010	17.40
503(b)	17.11.2010	Shire of Leonora	Tax/Rent – PPE: 17.11.2010	17,301.17
503(c)	17.11.2010	W.A.L.G.S. Plan	Superannuation – PPE: 17.11.2010	9,440.60
503(d)	17.11.2010	Child Support Agency	Child Support – PPE: 17.11.2010	193.11
504	17.11.2010	Leinster Post Office	Leinster Letter Box Drop	40.50
505	18.11.2010	Builders Registration Board	Builders Rego Fee – B/L No: 21/10	35.00
506	18.11.2010	Goldsworthy Family Trust	Health & Building Contract	7,546.00
507	19.11.2010	Toyota Finance	GEDC Vehicle – Nov 2010 B/S	1,476.05
508	19.11.2010	National Australia	Bank Fee – Nov 2010 B/S	119.00
509	19.11.2010	Collins Distributors	Purchase of Jewellery - Museum	413.93
510	19.11.2010	Courier Australia	Various Freight Charges	313.84
511	19.11.2010	Shire of Leonora	Payment of Invoice for Centrelink	60.65
512	19.11.2010	Goldfields South East Health	Rent DEC 2010 – Medical Centre	408.80
513	19.11.2010	Earth Australia Contracting	Gas Cylinders & Hire of Roller	3,170.00
514	19.11.2010	Fulton Hogan Industries	Airport Maintenance	2,722.50
515	19.11.2010	Gemma Boucher	Reimbursement – Taxi Fares	28.70
516	19.11.2010	Goldfields Filter Clean	Various Parts and Repairs	323.90
517	19.11.2010	Goldline Distributors	Catering Supplies – Museum	318.62
518	19.11.2010	IP Systems Pty Ltd	Phone & Internet Usage – Medical	273.27
519	19.11.2010	Horizon Power	Electricity Usage	796.49
520	19.11.2010	Jason Signmakers	Road Sign – Leonora-Mt Ida Road	855.80
521	19.11.2010	J.R. & A. Hersey Pty Ltd	Workwear	4,810.92
522	19.11.2010	Kalgoorlie Retravision	Purchase of Vacuum Cleaner & Bags	414.00
523	19.11.2010	L & W Sales & Service	Expendable Tools & Freight	126.40
524	19.11.2010	Metrocount	Grant – Blackspot	491.70
525	19.11.2010	NetRegistry Pty Ltd	Domain Name Registration	62.00
526	19.11.2010	PMCC	Rubbish Tip Maintenance	9,982.50
527	19.11.2010	Plaza Cameras Pty Ltd	Photo Paper – Telecentre	384.00
528	19.11.2010	Reynolds Graphics	Advert Design & Artwork	220.00
529	19.11.2010	Stratco (WA) Pty Ltd	Oval Caretaker's Residence	8,145.09
530	19.11.2010	Telstra	Phone Usage	320.31
531	19.11.2010	Tanya Browning	Reimbursement – Conference Expenses	100.35
532	19.11.2010	Water Corporation	Water Usage	14,363.90
533	19.11.2010	W.A.L.G.A.	Advertising Charges	682.67
			Sub Total	\$146,242.51

Shire of Leonora				
Monthly Report - List of Accounts Paid by Delegated Authority				
Submitted to Council on the 17 th December, 2010				
Vouch. No.	Date	Payee's Name	Particulars	Payment Made By Delegated Authority.
			Balance B/Fwd	\$146,242.51
534	22.11.2010	P.J.J.D. Nominees P/L	Contract Grading	7,260.00
535	22.11.2010	N. Gaglardi	Contract Grading	6,776.00
536	24.11.2010	National Australia Bank	Master Card Charges – Nov 2010 B/S	4,736.00
537	26.11.2010	Alliance Equipment Finance	Lease on P/Copier – Nov 2010 B/S	1,121.55
538	29.11.2010	Eagle Petroleum (WA) P/L	Fuel Charges & Catering Costs -Museum	1,523.82
539	29.11.2010	Reliance Petroleum	Furl Card Charges & Avgas Fuel	6,323.39
540	29.11.2010	Toll Ipec	Freight Charges	298.22
541	30.11.2010	National Australia Bank	Bank Fees – November 2010 B/Statement	166.10
542	30.11.2010	Westnet Pty Ltd	Telecentre General Exp – Nov 2010 B/S	11.00
543	01.12.2010	Shire of Leonora	Salaries & Wages PPE: 01.12.2010	62,289.00
543(a)	01.12.2010	L.G.R.C.E.U.	Union Fees PPE: 01.12.2010	17.40
543(b)	01.12.2010	Shire of Leonora	Tax/Rent PPE: 01.12.2010	22,533.59
543(c)	01.12.2010	WALGS Plan	Superannuation PPE: 01.12.2010	10,831.96
543(d)	01.12.2010	Child Support Agency	Child Support PPE: 01.12.2010	193.11
544	01.12.2010	Leighton Davis & Partners	Interim Payment – FCW Project	9,067.28
545	02.12.2010	Sparlon Electrical	Various Electrical Works	6,316.90
546	02.12.2010	FESA	2010/11 ESL Quarter 2	27,602.66
547	06.12.2010	Manta	Parts and Repairs – P6	1,200.00
548	06.12.2010	Leonora Supermarket	Pensioner Christmas Food Vouchers	1,450.00
549	07.12.2010	WA Showbag Services	Town Christmas Party Expense	875.00
550	08.12.2010	P.J.J.D. Nominees	Contract Grading	6,776.00
551	09.12.2010	National Australia Bank	Bank Fees – December 2010 B/Statement	112.00
552	09.12.2010	Westnet Pty Ltd	Telecentre Gen. Exp – Dec 2010 B/S	11.00
553	09.12.2010	National Australia Bank	Mastercard Charges – DEC 2010 B/S	6,233.95
554	09.12.2010	Australia's Golden Outback	Exhibitor Space – Perth 4WD Show	1,000.00
555	09.12.2010	Advance Tourism	Consulting Fees – Northern G'fields	9,569.75
556	09.12.2010	Business Key Pty Ltd	Advertising Charges	654.50
557	09.12.2010	Breakaway Earthmoving	Private Works	69,630.00
558	09.12.2010	Chubb Security	ATM Running Costs	2,275.54
559	09.12.2010	Corporate Office Supplies	Toners – Rec Centre	489.90
560	09.12.2010	Courier Australia	Freight Charges	78.51
561	09.12.2010	Countrywide Austral	2011 Advertising – WA Streetsmart Book	484.00
562	09.12.2010	Central Hotel	Various Accommodation & Meals	1,231.50
563	09.12.2010	Dan Yates	Reimbursement – Various Change of Plates	119.50
564	09.12.2010	Department of Housing	Fence – 40B Hoover Street	1,842.00
565	09.12.2010	Enesar Pty Ltd	Consulting Fees	1,430.00
566	09.12.2010	Ecocern Pty Ltd	Envelopes	429.00
567	09.12.2010	Gail Ross	Reimbursement – Museum Expenses	353.15
568	09.12.2010	Gregory Froomes Wyllie	Audit – Roads to Recovery Grant 2010	1,100.00
569	09.12.2010	IP Systems Pty Ltd	Phone & Internet Usage – Medical Centre	265.51
570	09.12.2010	Hannans Transport Pty Ltd	Freight Charges	33.00
			Sub Total	\$420,954.30

Shire of Leonora

Monthly Report - List of Accounts Paid by Authorisation of Council

Submitted to Council on the 17th December, 2010

Vouchers numbered from 499 to 595 and direct bank transactions totaling \$586,982.43 submitted to each member of the Council on Tuesday 17th December, 2010 have been checked and are fully supported by vouchers and duly certified invoices with checks being carried out as to prices, computations and costing.

CHIEF EXECUTIVE OFFICER

596	10.12.2010	Beaurepaires	Wheel Alignment – P817	80.00
597	10.12.2010	Biggs Butcher	Sausages – Leonora Open Day	75.00
598	10.12.2010	Bridgestone Australia Ltd	Tyres – P2174 and P2230	2,240.48
599	10.12.2010	Bunnings Group Ltd	Various Gardening & Building Supplies	780.39
600	10.12.2010	Canning Pool & Pump Centre	Maintenance – 26 Queen Victoria St	342.85
601	10.12.2010	Cockburn Cement Ltd	Cement – Road Maintenance	844.36
602	10.12.2010	Cutting Edges	Grader Blades	2,618.00
603	10.12.2010	Corporate Express	Stationery	1,401.74
604	10.12.2010	Dell Australia Pty Ltd	Toners – Medical Centre	165.00
605	10.12.2010	Express Yourself Printing	Craft Supplies – Telecentre	100.92
606	10.12.2010	Eagle Petroleum (WA) Pty Ltd	Fuel Card Purchases	831.48
607	10.12.2010	Forman Bros	Various Plumbing Services	1,642.30
608	10.12.2010	Fulton Hogan Industries P/L	Road Maintenance	2,006.40
609	10.12.2010	Goldfields Toyota	Service of Vehicle – P817	602.00
610	10.12.2010	Goldfields Commercial Security	Security Monitoring Charges	921.75
611	10.12.2010	Goldline Distributors	Catering – Museum	445.62
612	10.12.2010	Glenn Baker	Reimbursement – Taxi Fares	61.71
613	10.12.2010	J.R. & A. Hersey Pty Ltd	Expendable Tools and Freight	1,113.41
614	10.12.2010	Joe Kennedy	Reimbursement – Taxi Fares	74.20
615	10.12.2010	Kenyon & Company Pty Ltd	Various Parts and Repairs	539.77
616	10.12.2010	Kleenheat Gas	Cylinder Service Fees & Refills	1,339.97
617	10.12.2010	Leonora Post Office	Postal Charges	605.77
618	10.12.2010	Landgate	Land Searches	876.00
619	10.12.2010	McBrides Landscaping Services	Roses – Museum	148.50
620	10.12.2010	Modern Teaching Aids Pty Ltd	Community Grant - Child Care Centre	1,269.84
621	10.12.2010	McMahon Burnett Transport	Freight Charges	4,075.17
622	10.12.2010	Mukinbudin Agencies	Roundup – Oval Maintenance	528.00
623	10.12.2010	Nicholson Agencies	Cleaning Supplies	230.97
624	10.12.2010	On-Line Business Equipment	Services Agreement & Toners	1,692.02
625	10.12.2010	Office National	Photocopies Service Agreement	353.70
626	10.12.2010	Powerchill Electrical	Electrical Works	698.50
627	10.12.2010	Sigma Chemicals	Aquatic Centre Maintenance	4,573.45
628	10.12.2010	The Honda Shop	Expendable Tools and Freight	3,000.00
629	10.12.2010	West Australian Newspapers	Advertising Charges	194.92
630	10.12.2010	Whitehouse Hotel	Refreshments	191.50
631	10.12.2010	WA Cricket Association	Community Grant	1,650.00
632	10.12.2010	Westland Autos No.1 Pty Ltd	Parts and Repairs – P6	301.15
633	10.12.2010	WesTrac Pty Ltd	Various Parts and Repairs	684.05
634	10.12.2010	Water Corporation	Water Usage	4,954.75
			Sub Total	\$44,255.64

10.0 REPORTS OF OFFICERS

10.2 DEPUTY CHIEF EXECUTIVE OFFICER

10.2(C) FORWARD CAPITAL WORKS PLAN 2010-15

SUBMISSION TO: Meeting of Council
Meeting Date: 17th December, 2010

AGENDA REFERENCE: 10.2 (C) DEC 10

SUBJECT: Forward Capital Works Plan 2010-15

LOCATION / ADDRESS: Nil

NAME OF APPLICANT: Nil

FILE REFERENCE: Nil

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: Tanya Browning

OFFICER: Deputy Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 7th December, 2010

BACKGROUND

At its November 2010 Ordinary Meeting, Council resolved to receive the draft Forward Capital Works Plan 2010-2015, for review, with the final plan to be presented to Council for adoption at the December Ordinary Meeting. The draft plan contained all relevant project information, including financial and risk analysis etc.

James Davis, of Leighton Davis & Partners was engaged earlier this year by Council to assist with the preparation of the plan, following his involvement with the recently adopted strategic plan.

Included in these agenda papers is the final Forward Capital Works Plan. This document has been prepared in accordance with departmental guidelines, and will require annual reviews until the conclusion of the plan.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report. Future asset management policies may arise in the future.

FINANCIAL IMPLICATIONS

The Shire of Leonora will not be able to access CLGF allocations if a Forward Capital Works Plan is not prepared within Departmental guidelines, adopted by Council and submitted to the Department by the 31st December, 2010.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report, however the Forward Capital Works Plan relies on the content of the Strategic Plan for direction.

RECOMMENDATIONS

That the Council adopt the Forward Capital Works Plan 2010-2015, as presented.

VOTING REQUIREMENT

Simple Majority

Moved Cr Craig

Seconded Cr Kennedy

That the Council adopt the Forward Capital Works Plan 2010-2015, as presented.

CARRIED (9 VOTES TO 0)

10.0 REPORTS OF OFFICERS

10.2 DEPUTY CHIEF EXECUTIVE OFFICER

10.2(D) PROPOSED AMENDMENTS TO LOCAL GOVERNMENT ACT 1995

SUBMISSION TO: Meeting of Council
Meeting Date: 17th December, 2010

AGENDA REFERENCE: 10.2 (D) DEC 10

SUBJECT: Proposed Amendments to Local Government Act 1995

LOCATION / ADDRESS: Nil

NAME OF APPLICANT: WALGA

FILE REFERENCE: 6.9

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: Tanya Browning

OFFICER: Deputy Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 7th December, 2010

BACKGROUND

WALGA have been invited by the Minister for Local Government to comment on proposed amendments to the Local Government Act 1995. As such, WALGA have invited all member Councils to consider the amendments and provide comment by 7th January 2011, so that WALGA can formulate a response based on feedback received.

Explanatory notes are included in the agenda papers, which contain explanation from the Minister's office for the proposed amendment, WALGA comments, and comments that have been discussed at management level within the Shire of Leonora.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

The issue under review will not impact on Council's current finances.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

RECOMMENDATIONS

That Council endorse the comments prepared with regard to proposed amendments to the Local Government Act and authorise staff to forward the comments to WALGA.

VOTING REQUIREMENT

Simple Majority

Moved Cr Johnson

Seconded Cr Kennedy

That Council endorse the comments prepared with regard to proposed amendments to the Local Government Act and authorise staff to forward the comments to WALGA.

CARRIED (9 VOTES TO 0)

10.3 ENVIRONMENTAL HEALTH AND BUILDING OFFICER
Nil

11.0 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF THE MEETING.

A. ELECTED MEMBERS
Nil

B. OFFICERS
Nil

12.0 NEXT MEETING
15th February, 2011 to be held in Council Chambers, Leonora.

13.0 CLOSURE OF MEETING
There being no further business, the President declared the meeting closed the time being 2.38pm.

Project Information							
Sub-Project						Project Information	
Sub-Project Reference	Sub-Project Name	Sub-Project Category	Sub-Project Type	Sub-Project Status	Sub-Project Priority	Sub-Project Scheduled to Commence	RFR Funding Sought?
002	Light industrial area development, in particular und	Other	New Service	Underway	High	Year 0 (FY0910)	No
003	Extend and improvement of street lighting	Roads	Expansion	Proposed	Medium	Year 1 (FY1011)	No
004	Bowling Green	Other	New Service	Underway	High	Year 0 (FY0910)	Yes
005	Sewerage infill program extension	Sewerage	Expansion	Proposed	High	Year 2 (FY1112)	Yes
006	Entry statement into the town	Other	New Service	Proposed	Low	Year 3 (FY1213)	No
007	Restoration of heritage listed buildings	Buildings	Upgrade	Proposed	High	Year 2 (FY1112)	No
008	Heavy vehicle bypass road	Roads	Expansion	Proposed	Low	Year 5 (FY1415)	No
009	Better shire staff housing	Buildings	New Service	Proposed	High	Year 2 (FY1112)	No

Project Information							
Sub-Project						Project Information	
Sub-Project Reference	Sub-Project Name	Sub-Project Category	Sub-Project Type	Sub-Project Status	Sub-Project Priority	Sub-Project Scheduled to Commence	RFR Funding Sought?
010	Three phase aged persons accommodation - retir	Other	New Service	Proposed	High	Year 2 (FY1112)	Yes
011	Cycleway and walkway around the town	Footpaths	Expansion	Proposed	Low	Year 4 (FY1314)	Maybe
012	Recreation centre upgrade	Other	Expansion	Proposed	Low	Year 4 (FY1314)	Maybe
013	Underground power (Industrial Lots)	Other	Expansion	Underway	Medium	Year 1 (FY1011)	Maybe
014	Tennis court upgrade	Other	Expansion	Underway	High	Year 1 (FY1011)	No
015	Rural land to subdivide for hobby farms	Other	New Service	Proposed	Low	Year 5 (FY1415)	No
016	Water Playground - Malcolm Dam	Other	Expansion	Proposed	Low	Year 5 (FY1415)	Yes
017	Interpretive Garden	Parks	New Service	Proposed	High	Year 2 (FY1112)	No

Project Information							
Sub-Project						Project Information	
Sub-Project Reference	Sub-Project Name	Sub-Project Category	Sub-Project Type	Sub-Project Status	Sub-Project Priority	Sub-Project Scheduled to Commence	RFR Funding Sought?
018	Road extensions Leonora/Nambi Road	Roads	Expansion	Underway	High	Year 1 (FY1011)	No
019	Resealing town streets (inc kerbing reconstruction)	Roads	Renewal	Proposed	High	Year 2 (FY1112)	No
020	Resealing town streets (inc kerbing reconstruction)	Roads	Renewal	Proposed	High	Year 4 (FY1314)	No
021	Refurbish youth centre	Buildings	Upgrade	Underway	Medium	Year 1 (FY1011)	Yes
022	New golf course	Other	Upgrade	Proposed	Low	Year 5 (FY1415)	No
023	Entry statements for cemetery	Other	New Service	Proposed	High	Year 1 (FY1011)	No
024	Digital television	Other	New Service	Proposed	High	Year 3 (FY1213)	Yes
025	Avgas at airport	Airports	Upgrade	Proposed	Low	Year 1 (FY1011)	No

Project Information							
Sub-Project						Project Information	
Sub-Project Reference	Sub-Project Name	Sub-Project Category	Sub-Project Type	Sub-Project Status	Sub-Project Priority	Sub-Project Scheduled to Commence	RFR Funding Sought?
026	Drainage - Rajah Street	Drainage	Expansion	Proposed	Low	Year 3 (FY1213)	No
027	Extension to telecentre	Other	New Service	Proposed	High	Year 1 (FY1011)	Yes
028	Heating for pool	Other	Upgrade	Proposed	Low	Year 4 (FY1314)	Yes
029	Public toilets at Cemetery and townsite	Buildings	New Service	Proposed	Medium	Year 2 (FY1112)	No
030	Relocation of rubbish tip site	Other	New Service	Proposed	Medium	Year 4 (FY1314)	No
031	Screening facility at airport	Other	New Service	Proposed	High	Year 3 (FY1213)	No
032	Leonora Race Club-track running rails to comply	Other	Upgrade	Proposed	Low	Year 5 (FY1415)	Yes
033	Leinster Race Club-track running rails to comply	Other	Upgrade	Proposed	Low	Year 5 (FY1415)	Yes

Project Information							
Sub-Project						Project Information	
Sub-Project Reference	Sub-Project Name	Sub-Project Category	Sub-Project Type	Sub-Project Status	Sub-Project Priority	Sub-Project Scheduled to Commence	RFR Funding Sought?
034	Rubbish Recycling	Other	Expansion	Proposed	Low	Year 4 (FY1314)	Yes
035	Building for displaying Vintage Hearse	Buildings	New Service	Proposed	High	Year 3 (FY1213)	Yes
036	Gold treatment plant (Toll Mill)	Other	New Service	Proposed	Medium	Year 3 (FY1213)	Yes
037	Underground power (Commercial Precinct)	Other	Expansion	Proposed	Medium	Year 5 (FY1415)	Maybe
038	Improve Footpaths Rajah, Rochester, Otterburn S	Footpaths	Renewal	Proposed	High	Year 3 (FY1213)	No
039	Shade Structure to Lawn Bowls Facility	Other	New Service	Proposed	High	Year 2 (FY1112)	No

Project Information					
Sub-Project					
Sub-Project Reference	Sub-Project Name	Sub-Project Source	Sub-Project Source Link	Project Manager	Sub-Project Purpose
002	Light industrial area development, in particular und	Strategic Plan 2010		Jim Epis/Ian Mackay	Diversify and strengthen revenue streams, provide opportunities for local businesses to be established and/or expanded
003	Extend and improvement of street lighting	Strategic Plan 2010		Dan Yates	Provide well lit street frontages to various properties
004	Bowling Green	Strategic Plan 2010		Donovan & Payne	Provide recreation opportunities that can be self managed by community groups/clubs
005	Sewerage infill program extension	Strategic Plan 2010		Ian Mackay	Improve amenities in the community so as not to detract from investment opportunities (housing etc)
006	Entry statement into the town	Strategic Plan 2010		Dan Yates	To create a clear townsite entrance that promotes the town
007	Restoration of heritage listed buildings	Strategic Plan 2010		Jim Epis	To preserve the rich heritage value of the area, in particular items that are now rare in the state
008	Heavy vehicle bypass road	Strategic Plan 2010		Ian Mackay	Create alternative route to the town centre to reduce vehicle noise to residential area
009	Better shire staff housing	Strategic Plan 2010		Donovan & Payne	Provide competitive alternative to Fly In Fly Out workforces in the region

Project Information					
Sub-Project					
Sub-Project Reference	Sub-Project Name	Sub-Project Source	Sub-Project Source Link	Project Manager	Sub-Project Purpose
010	Three phase aged persons accommodation - retir	Strategic Plan 2010		Donovan & Payne	Increase opportunities for aged care requirements in the region
011	Cycleway and walkway around the town	Strategic Plan 2010		Ian Mackay	Encourage physical activity and self managed recreation opportunities within the community
012	Recreation centre upgrade	Strategic Plan 2010		Jim Epis	Encourage physical activity within the community
013	Underground power (Industrial Lots)	Strategic Plan 2010		Ian Mackay	Reduce interruptions to power supply and improve amenity of area
014	Tennis court upgrade	Strategic Plan 2010		Dan Yates	Encourage physical activity and self managed recreation opportunities within the community
015	Rural land to subdivide for hobby farms	Strategic Plan 2010		Jim Epis	Diversify and strengthen revenue streams, provide opportunities for local investment
016	Water Playground - Malcolm Dam	Strategic Plan 2010		Ian Mackay	Encourage physical activity within the community, recreation and tourism
017	Interpretive Garden	FCW Planning 2010		Tanya Browning	Provide educational and tourism attraction to showcase the landscape and vegetation of the area

Project Information					
Sub-Project					
Sub-Project Reference	Sub-Project Name	Sub-Project Source	Sub-Project Source Link	Project Manager	Sub-Project Purpose
018	Road extensions Leonora/Nambi Road	FCW Planning 2010		Ian Mackay	Reduction of nuisances to local properties and townsite (namely noise and dust suppression)
019	Resealing town streets (inc kerbing reconstruction)	FCW Planning 2010		Ian Mackay	Ensure assets lives reach maximum potential
020	Resealing town streets (inc kerbing reconstruction)	FCW Planning 2010		Ian Mackay	Ensure assets lives reach maximum potential
021	Refurbish youth centre	FCW Planning 2010		Tanya Browning	Provide service to reduce youth crime, as well as a 'safe space' for at risk youth
022	New golf course	FCW Planning 2010		Jim Epis	Encourage physical activity and self managed recreation opportunities within the community
023	Entry statements for cemetery	FCW Planning 2010		Jim Epis	Create more appropriate entrance that improves amenity of area
024	Digital television	FCW Planning 2010		Tanya Browning	Provision of high quality services to residents, that are accessible in larger communities
025	Avgas at airport	FCW Planning 2010		Dan Yates	Diversify and strengthen revenue streams

Project Information					
Sub-Project					
Sub-Project Reference	Sub-Project Name	Sub-Project Source	Sub-Project Source Link	Project Manager	Sub-Project Purpose
026	Drainage - Rajah Street	FCW Planning 2010		Ian Mackay	Minimise risk to property/infrastrucutre access and damage resulting from flooding
027	Extension to telecentre	FCW Planning 2010		Tanya Browning	Provide professional facility for meetings, video conferencing etc
028	Heating for pool	FCW Planning 2010		Dan Yates	Encourage physical activity within the community, and provide access to therapeutic exercise throughout the year
029	Public toilets at Cemetery and townsite	FCW Planning 2010		Jim Epis	Improve amenities in the community that increase comfort and service to visitors and residents
030	Relocation of rubbish tip site	FCW Planning 2010		Ian Mackay	To reduce risk of smoke hazards over townsite from refuse site when vandalism results in fires etc.
031	Screening facility at airport	FCW Planning 2010		Jim Epis	To ensure highest standard of security is in place for the community and aerodrome users
032	Leonora Race Club-track running rails to comply	FCW Planning 2010		Jim Epis	Maintain strong patronage and business associated with regular race meets
033	Leinster Race Club-track running rails to comply	FCW Planning 2010		Jim Epis	Maintain strong patronage and business associated with regular race meets

Project Information					
Sub-Project					
Sub-Project Reference	Sub-Project Name	Sub-Project Source	Sub-Project Source Link	Project Manager	Sub-Project Purpose
034	Rubbish Recycling	FCW Planning 2010		Tanya Browning	Reduce waste in landfill and encourage environmental protection and awareness
035	Building for displaying Vintage Hearse	FCW Planning 2010		Donovan & Payne	To preserve the rich heritage value of the area, and provide for more tourism opportunities
036	Gold treatment plant (Toll Mill)	FCW Planning 2010		Jim Epis	Provide facility for smaller mining operations to process low tonnage of ore on a fee for service basis
037	Underground power (Commercial Precinct)	Strategic Plan 2010		Ian Mackay	Reduce interruptions to power supply and improve amenity of area
038	Improve Footpaths Rajah, Rochester, Otterburn S	FCW Planning 2010		Dan Yates	Provide infrastructure to encourage physical activity as well as to provide safe walking path near heavily trafficked areas.
039	Shade Structure to Lawn Bowls Facility	Strategic Plan 2010		Jim Epis	Provide recreation opportunities that can be self managed by community groups/clubs

Project Information			
Sub-Project			
Sub-Project Reference	Sub-Project Name	Sub-Project Background	Sub-Project Link to Strategic Plan
002	Light industrial area development, in particular und	Provide opportunities for industry expansion in Leonora, in response to indicative demand and growth. Assets will be sold to private owners realising an estimated income of \$1,550,000	Sale of industrial blocks, development of industrial land
003	Extend and improvement of street lighting	Some areas in the Leonora townsite would benefit from street lighting installation and/or improvement, improving security & safety	Adopt and implement best management practices with an emphasis on safety; Plan for continuous improvement of infrastructure and services
004	Bowling Green	Strong interest has been demonstrated in this type of facility, not only to increase participation within the community, but to attract external clubs etc from other communities.	Foster a greater sense of community
005	Sewerage infill program extension	Many septic tanks in the Leonora townsite are beginning to fail. This upgrade will address environmental and health concerns	Plan for continuous improvement of infrastructure and services
006	Entry statement into the town	Currently, no entry statements exist. The instalment will create a welcoming atmosphere for visitors, encouraging them to stay and support local businesses	Foster a greater sense of community
007	Restoration of heritage listed buildings	The Shire of Leonora has many unique structures of significant heritage value, which require some renewal to ensure future generations can observe and learn the valuable history surrounding them, as well as ensure continued strong tourism patronage associated with them	Foster a greater sense of community; Plan for continuous improvement of infrastructure and services
008	Heavy vehicle bypass road	Currently, only a temporary bypass road for heavy haulage vehicles exists. This will assist with dust suppression within the townsite and divert overwidth, overheight and dangerous goods vehicles away from town centre	Become the further transport hub of the northern goldfields
009	Better shire staff housing	In an effort to attract appropriately qualified staff to the area, it has been recognised that appropriate standards of housing is required to encourage long term staff	Develop appropriate succession planning; Plan for continuous improvement of infrastructure and services

Project Information			
Sub-Project			
Sub-Project Reference	Sub-Project Name	Sub-Project Background	Sub-Project Link to Strategic Plan
010	Three phase aged persons accommodation - retir	No facility of this type exists in the northern goldfields, and many residents who have resided in the region their entire lives that require various levels of care find it distressing to have to relocate hundreds of kilometres away from their home and families.	Foster a greater sense of community; Become the further health hub of the northern goldfields
011	Cycleway and walkway around the town	Many community members are now more health conscious, and physical activity needs to be accommodated in a safe manner for further promotion	Foster a greater sense of community; Adopt and implement best management practices with an emphasis on safety
012	Recreation centre upgrade	Significant increase in use of the facility has identified the need for increase in available space. The construction of storage facilities will free up space within the centre to accommodate this	Foster a greater sense of community; Plan for continuous improvement of infrastructure and services
013	Underground power (Industrial Lots)	High winds and vandalism to insulators on power poles sometimes result in power outages of two hours or more	Plan for continuous improvement of infrastructure and services
014	Tennis court upgrade	Routine renewal is required to support the continued use of the facility by the community and encourage physical activity and community groups working together to facilitate recreation opportunities	Foster a greater sense of community
015	Rural land to subdivide for hobby farms	Much interest has been indicated for this type of venture, however no properties of this type are no longer available	Diversify and strengthen revenue streams
016	Water Playground - Malcolm Dam	Visitor and community numbers to this location remain strong. Improvement may encourage more use and tourism opportunities.	Foster a greater sense of community; Plan for continuous improvement of infrastructure and services
017	Interpretive Garden	Engage community to establish garden and provide ongoing education opportunities to locals and visitors, as well create a buffer between residential and industrial areas	Foster a greater sense of community

Project Information			
Sub-Project			
Sub-Project Reference	Sub-Project Name	Sub-Project Background	Sub-Project Link to Strategic Plan
018	Road extensions Leonora/Nambi Road	Steady increase in use of this road has increased dust, creating a nuisance to properties along the road, in particular close to the townsite	Become the further transport hub of the northern goldfields; Plan for continuous improvement of infrastructure and services
019	Resealing town streets (inc kerbing reconstruction)	Road reseal program has been developed to ensure that adequate renewal of infrastructure assets takes place	Plan for continuous improvement of infrastructure and services
020	Resealing town streets (inc kerbing reconstruction)	Road reseal program has been developed to ensure that adequate renewal of infrastructure assets takes place	Plan for continuous improvement of infrastructure and services
021	Refurbish youth centre	A dedicated meeting space for youth (in particular 'at risk' youth) has been lacking for some time. This facility will allow various programs to take place and create a safe environment for youth to congregate	Foster a greater sense of community
022	New golf course	An improved course will allow local competitions to resume that attract many other competitors throughout the region and state	Foster a greater sense of community
023	Entry statements for cemetery	Will provide a much more pleasant facility	Plan for continuous improvement of infrastructure and services; Foster a greater sense of community
024	Digital television	Current infrastructure will become obsolete in the near future, therefore upgrade is required.	Plan for continuous improvement of infrastructure and services
025	Avgas at airport	Airport traffic remains high, and a refuelling facility will assist the facility to become self sufficient	Diversify and strengthen revenue streams; Plan for continuous improvement of infrastructure and services

Project Information			
Sub-Project			
Sub-Project Reference	Sub-Project Name	Sub-Project Background	Sub-Project Link to Strategic Plan
026	Drainage - Rajah Street	Heavy rains result in flooding in this area, which provides access to the local airport, industrial area, recreation facilities and pastoral stations.	Plan for continuous improvement of infrastructure and services
027	Extension to telecentre	No meeting room or video conferencing facility can be accommodated in current facility. This will allow for the Community Resource Centre to generate more business and income.	Foster a greater sense of community; Diversify and strengthen revenue streams; Plan for continuous improvement of infrastructure and services
028	Heating for pool	Heating of the pool will allow the facility to remain open for longer periods during the year	Plan for continuous improvement of infrastructure and services
029	Public toilets at Cemetery and townsite	Will provide a much more pleasant facility at the cemetery and also provide more options to tourists and other visitors	Foster a greater sense of community; Plan for continuous improvement of infrastructure and services
030	Relocation of rubbish tip site	Prevailing winds are from east to west, which is directly toward townsite from refuse site.	Plan for continuous improvement of infrastructure and services
031	Screening facility at airport	With increase in jet traffic, more screening and security checks will be required (as per aerodrome operations guidelines and regulations)	Adopt and implement best management practices with an emphasis on safety; Plan for continuous improvement of infrastructure and services
032	Leonora Race Club-track running rails to comply	Race meets in the region remain popular, providing good patronage to local businesses. Facilities need to be upgraded to ensure race meets continue	Foster a greater sense of community
033	Leinster Race Club-track running rails to comply	Race meets in the region remain popular, providing good patronage to local businesses. Facilities need to be upgraded to ensure race meets continue	Foster a greater sense of community

Project Information			
Sub-Project			
Sub-Project Reference	Sub-Project Name	Sub-Project Background	Sub-Project Link to Strategic Plan
034	Rubbish Recycling	With a growing focus on environmental sustainability, this type of facility will assist the community to fulfil its obligation with regard to environmental protection.	Plan for continuous improvement of infrastructure and services; Foster a greater sense of community
035	Building for displaying Vintage Hearse	To ensure that historical artefacts are properly preserved, and also to promote tourism etc	Plan for continuous improvement of infrastructure and services; Foster a greater sense of community
036	Gold treatment plant (Toll Mill)	To support sustainability of smaller operations (as well as supporting continued mining rate base) where onsite large scale plant infrastrucutre is not feasible	Diversify & strengthen revenue streams; Plan for continuous improvement of infrastructure and services
037	Underground power (Commercial Precinct)	High winds and vandalism to insulators on power poles sometimes result in power outages of two hours or more	Plan for continuous improvement of infrastructure and services
038	Improve Footpaths Rajah, Rochester, Otterburn S	These footpaths are nearing the end of their useful life, and require replacement.	Adopt and implement best management practices with an emphasis on safety; Plan for continuous improvement of infrastructure and services
039	Shade Structure to Lawn Bowls Facility	To allow the facility to be used in summer months, shade will be required to offer some protection from the heat and sun.	Plan for continuous improvement of infrastructure and services; Foster a greater sense of community

Funding Risk Assessment

Sub-Project		CLGF Funding Rejected			CLGF Funding Reduced			CLGF Funding Delayed			Risk Assessment Commentary	
Sub-Project Reference	Sub-Project Name	Response	Impact	Risk	Response	Impact	Risk	Response	Impact	Risk		
002	Light industrial area development, in particular underground power	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	
003	Extend and improvement of street lighting	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	
004	Bowling Green	Project Cancelled	Critical	Critical	Project Shortfall Met from Elsewhere	Critical	Critical	Project Shortfall Met from Elsewhere	Medium	Medium	If unable to defer works, ensure funding has been received prior to authorising works to commence. Examine cash flow implications from meeting shortfall from other funds, strategic implications of deferring other projects	
005	Sewerage infill program extension	Project Decreased	High	High	Project Decreased	High	High	Project Deferred	Medium	Medium	Prioritise areas of immediate concern, and carry out remedial works to address issues of critical importance. Review other projects that can be deferred to meet immediate need	
006	Entry statement into the town	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	
007	Restoration of heritage listed buildings	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	
008	Heavy vehicle bypass road	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	
9	Better shire staff housing	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	
\$	10	Three phase aged persons accommodation - retirement	Project Deferred	Medium	Medium	Project Decreased	High	High	Project Deferred	Medium	Medium	Lobby other sources of funding to assist with project. This type of initiative was identified when R4R became available, and although has the potential to create greater sustainability for the community, may have to be reviewed if funding were no longer available
\$	11	Cycleway and walkway around the town	Project Cancelled	Low	Medium	Project Decreased	Medium	Medium	Project Shortfall Met from Elsewhere	Medium	Medium	This project would improve overall safety for physical activity in the community, however if the project were to be cancelled other recreation could be encouraged (e.g. gym membership). Care should be taken not to disadvantage those ineligible or unable to afford gym memberships.
\$	12	Recreation centre upgrade	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	13	Underground power (Industrial Lots)	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	14	Tennis court upgrade	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	15	Rural land to subdivide for hobby farm	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	16	Water Playground - Malcolms Dam	Project Shortfall Met from Elsewhere	High	High	Project Shortfall Met from Elsewhere	Medium	Medium	Project Deferred	Low	Low	Although much more difficult to source of late, in kind contributions for machinery use could be sourced to subsidise
\$	17	Interpretive Garden	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	18	Road extensions Leonora/Nambi Roac	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	19	Resealing town streets (inc kerbing reconstructior	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	20	Resealing town streets (inc kerbing reconstructior	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	21	Refurbish youth centre	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	22	New golf course	Project Cancelled	Low	Medium	Project Cancelled	Low	Medium	Project Deferred	Low	Low	New course would create more sustainable opportunities for club activities and income for regional competitions, however current operation could continue with existing facility.
\$	23	Entry statements for cemetery	Project Shortfall Met from Elsewhere	Medium	Medium	Project Deferred	Medium	Medium	Project Shortfall Met from Elsewhere	Medium	Medium	Project could be carried out over a number of years, however this presents significant risk of continued cuts when savings are required for other projects. Project planning has progressed through opportunity for R4R funding, and may not continue if funding cut
\$	24	Digital television	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	25	Avgas at airport	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	26	Drainage - Rajah Street	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a

\$	27	Extension to telecentre	Project Cancelled	High	Critical	Project Deferred	Critical	Critical	Project Deferred	Medium	Medium	Funding available through CRC R4R funding. Without this or other grant funding, project will not be able to be progressed
\$	28	Heating for pool	Project Cancelled	Medium	High	Project Cancelled	Medium	High	Project Deferred	Medium	Medium	Therapeutic opportunities for injury and aged care rehabilitation exist for this type of project. Residents would have to travel significant distance for alternatives
\$	29	Public toilets at Cemetery and townsite	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	30	Relocation of rubbish tip site	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	31	Screening facility at airport	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	32	Leonora Race Club-track running rails to comply with	Project Cancelled	Critical	Critical	Project Cancelled	Critical	Critical	Project Deferred	High	Medium	Funding should be available through RWAA for this type of project. Failure to upgrade facilities for jockey safety will result in races no longer occurring, affecting local industry and clubs etc
\$	33	Leinster Race Club-track running rails to comply with	Project Cancelled	Critical	Critical	Project Cancelled	Critical	Critical	Project Deferred	High	Medium	Funding should be available through RWAA for this type of project. Failure to upgrade facilities for jockey safety will result in races no longer occurring, affecting local industry and clubs etc
\$	34	Rubbish Recycling	Project Decreased	High	High	Project Decreased	High	High	Project Deferred	High	Medium	If funding not available, the project will have to be scaled down which is likely to impact on the effectiveness of the exercise
\$	35	Building for displaying Vintage Hearse	Project Deferred	High	Medium	Project Deferred	High	Medium	Project Deferred	High	Medium	Risk that vintage vehicle of historical value will deteriorate, and will not be as accessible for viewing by tourists, visitors, school etc
\$	36	Gold treatment plant (Toll Mill)	Project Cancelled	Medium	High	Project Cancelled	Medium	High	Project Deferred	Low	Low	This project focuses on long term sustainability considerations with reference to rate base, local employment, enterprise and industry.
\$	37	Underground power (Commercial Precinct)	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	38	Improve Footpaths Rajah, Rochester, Otterburn St (n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a
\$	39	Shade Structure to Lawn Bowls Facility	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a	n/a	#N/A	n/a

Project LCC Analysis								
Sub-Project				Shire Funding		Funding Contributions		
Sub-Project Reference	Sub-Project Name	Sub-Project Type	Capital Expenditure	Revenue	Reserves	CLGF	Other	Borrowings
002	Light industrial area development, in particular underground power	New Service	-\$ 1,500,000	-\$ 80,000				
003	Extend and improvement of street lighting	Expansion	-\$ 100,000	-\$ 50,000				
004	Bowling Green	New Service	-\$ 2,400,000	-\$ 825,000	-\$ 1,000,000	-\$ 320,000	-\$ 255,000	
005	Sewerage infill program extension	Expansion	-\$ 3,000,000	-\$ 500,000		-\$ 1,300,000		
006	Entry statement into the town	New Service	-\$ 250,000	-\$ 250,000				
007	Restoration of heritage listed buildings	Upgrade	-\$ 850,000					
008	Heavy vehicle bypass road	Expansion	-\$ 400,000	-\$ 400,000				
009	Better shire staff housing	New Service	-\$ 450,000	-\$ 450,000				
010	Three phase aged persons accommodation - retirement, nursing & geriatric	New Service	-\$ 2,600,000					
011	Cycleway and walkway around the town	Expansion	-\$ 85,000			-\$ 85,000		
012	Recreation centre upgrade	Expansion	-\$ 100,000			-\$ 50,000		
013	Underground power (Industrial Lots)	Expansion	-\$ 800,000	-\$ 800,000				
014	Tennis court upgrade	Expansion	-\$ 90,000	-\$ 60,000				
015	Rural land to subdivide for hobby farms	New Service	-\$ 150,000	-\$ 150,000				
016	Water Playground - Malcolm Dam	Expansion	-\$ 320,000			-\$ 320,000		
017	Interpretive Garden	New Service	-\$ 50,000	-\$ 50,000				
018	Road extensions Leonora/Nambi Road	Expansion	-\$ 325,000					
019	Resealing town streets (inc kerbing reconstruction)	Renewal	-\$ 600,000	-\$ 184,000				
020	Resealing town streets (inc kerbing reconstruction)	Renewal	-\$ 600,000	-\$ 184,000				
021	Returbish youth centre	Upgrade	-\$ 150,000					
022	New golf course	Upgrade	-\$ 280,000					
023	Entry statements for cemetery	New Service	-\$ 100,000	-\$ 100,000				
024	Digital television	New Service	-\$ 280,000	-\$ 80,000		-\$ 100,000		
025	Avgas at airport	Upgrade	-\$ 80,000	-\$ 80,000				
026	Drainage - Rajah Street	Expansion	-\$ 500,000	-\$ 175,000				
027	Extension to telecentre	New Service	-\$ 120,000					
028	Heating for pool	Upgrade	-\$ 200,000			-\$ 200,000		
029	Public toilets at Cemetery and townsite	New Service	-\$ 200,000	-\$ 200,000				
030	Relocation of rubbish tip site	New Service	-\$ 60,000	-\$ 60,000				
031	Screening facility at airport	New Service	-\$ 300,000					
032	Leonora Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	-\$ 200,000					
033	Leinster Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	-\$ 200,000					
034	Rubbish Recycling	Expansion	-\$ 50,000			-\$ 50,000		
035	Building for displaying Vintage Hearse	New Service	-\$ 300,000			-\$ 300,000		
036	Gold treatment plant (Toll Mill)	New Service	-\$ 5,000,000					-\$ 1,000,000
037	Underground power (Commercial Precinct)	Expansion	-\$ 3,200,000					
038	Improve Footpaths Rajah, Rochester, Otterburn St (1.4km)	Renewal	-\$ 320,000	-\$ 320,000				
039	Shade Structure to Lawn Bowls Facility	New Service	-\$ 250,000	-\$ 250,000				

Project LCC Analysis						
Sub-Project		Other Funding Sources			Funding Gaps	
Sub-Project Reference	Sub-Project Name	Sub-Project Type	Other	Other (Source)	Funding Gap	Initial Capital Cost
002	Light industrial area development, in particular underground power	New Service	-\$ 1,420,000	Sale of Land, R2R	\$ -	-\$ 1,500,000
003	Extend and improvement of street lighting	Expansion	-\$ 50,000	Crime Prev. Grant	\$ -	-\$ 100,000
004	Bowling Green	New Service		GERGS, RLCIP	\$ -	-\$ 2,400,000
005	Sewerage infill program extension	Expansion	-\$ 200,000	Water Corp/Other	-\$ 1,000,000	-\$ 3,000,000
006	Entry statement into the town	New Service			\$ -	-\$ 250,000
007	Restoration of heritage listed buildings	Upgrade	-\$ 210,000	Lotterywest, RLCIP, Museum, Unknown	-\$ 640,000	-\$ 850,000
008	Heavy vehicle bypass road	Expansion			\$ -	-\$ 400,000
009	Better shire staff housing	New Service			\$ -	-\$ 450,000
010	Three phase aged persons accommodation - retirement, nursing & geriatric	New Service		Unknown (CLGF?)	-\$ 2,600,000	-\$ 2,600,000
011	Cycleway and walkway around the town	Expansion		Unsure if CLGF	\$ -	-\$ 85,000
012	Recreation centre upgrade	Expansion		Unknown	-\$ 50,000	-\$ 100,000
013	Underground power (Industrial Lots)	Expansion			\$ -	-\$ 800,000
014	Tennis court upgrade	Expansion	-\$ 30,000	CSRFF	\$ -	-\$ 90,000
015	Rural land to subdivide for hobby farms	New Service			\$ -	-\$ 150,000
016	Water Playground - Malcolm Dam	Expansion			\$ -	-\$ 320,000
017	Interpretive Garden	New Service			\$ -	-\$ 50,000
018	Road extensions Leonora/Nambi Road	Expansion	-\$ 325,000	R2R	\$ -	-\$ 325,000
019	Resealing town streets (inc kerbing reconstruction)	Renewal	-\$ 416,000	R2R/BSF	\$ -	-\$ 600,000
020	Resealing town streets (inc kerbing reconstruction)	Renewal	-\$ 416,000	R2R/BSF	\$ -	-\$ 600,000
021	Returbish youth centre	Upgrade	-\$ 150,000	Lotto/Crime Prev	\$ -	-\$ 150,000
022	New golf course	Upgrade		Unknown	-\$ 280,000	-\$ 280,000
023	Entry statements for cemetery	New Service			\$ -	-\$ 100,000
024	Digital television	New Service	-\$ 100,000	Commonwealth	\$ -	-\$ 280,000
025	Avgas at airport	Upgrade			\$ -	-\$ 80,000
026	Drainage - Rajah Street	Expansion	-\$ 325,000	R2R	\$ -	-\$ 500,000
027	Extension to telecentre	New Service	-\$ 120,000	CRC funding	\$ -	-\$ 120,000
028	Heating for pool	Upgrade			\$ -	-\$ 200,000
029	Public toilets at Cemetery and townsite	New Service			\$ -	-\$ 200,000
030	Relocation of rubbish tip site	New Service			\$ -	-\$ 60,000
031	Screening facility at airport	New Service		Unknown (Comm. Grant?)	-\$ 300,000	-\$ 300,000
032	Leonora Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	-\$ 200,000	RWAA CLGF Fund	\$ -	-\$ 200,000
033	Leinster Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	-\$ 200,000	RWAA CLGF Fund	\$ -	-\$ 200,000
034	Rubbish Recycling	Expansion			\$ -	-\$ 50,000
035	Building for displaying Vintage Hearse	New Service			\$ -	-\$ 300,000
036	Gold treatment plant (Toll Mill)	New Service	-\$ 2,000,000	Mining contribution, balance unknown	-\$ 2,000,000	-\$ 5,000,000
037	Underground power (Commercial Precinct)	Expansion		Unknown	-\$ 3,200,000	-\$ 3,200,000
038	Improve Footpaths Rajah, Rochester, Otterburn St (1.4km)	Renewal			\$ -	-\$ 320,000
039	Shade Structure to Lawn Bowls Facility	New Service			\$ -	-\$ 250,000

Project LCC Analysis									
Sub-Project		Construction Costs					End of Life		
Sub-Project Reference	Sub-Project Name	Sub-Project Type	Depreciation Rate	Useful Life	Residual Value	Disposal Cost	Disposal Cost	Residual Value	
002	Light industrial area development, in particular underground power	New Service	0%	1	\$ -	\$ -	-\$ 2,000	\$ -	
003	Extend and improvement of street lighting	Expansion	0%	50	\$ -	\$ -	\$ -	\$ -	
004	Bowling Green	New Service	2%	50	\$ -	\$ -	\$ -	\$ -	
005	Sewerage infill program extension	Expansion	0%	1	\$ -	\$ -	\$ -	\$ -	
006	Entry statement into the town	New Service	5%	20	\$ -	\$ -	\$ -	\$ -	
007	Restoration of heritage listed buildings	Upgrade	4%	25	\$ -	\$ -	\$ -	\$ 500,000	
008	Heavy vehicle bypass road	Expansion	3%	40	\$ -	\$ -	\$ -	\$ -	
009	Better shire staff housing	New Service	4%	30	\$ -	\$ -	-\$ 2,000	\$ 150,000	
010	Three phase aged persons accommodation - retirement, nursing & geriatric	New Service	4%	30	\$ -	\$ -	-\$ 6,000	\$ 1,000,000	
011	Cycleway and walkway around the town	Expansion	4%	30	\$ -	\$ -	\$ -	\$ -	
012	Recreation centre upgrade	Expansion	4%	30	\$ -	\$ -	\$ -	\$ 20,000	
013	Underground power (Industrial Lots)	Expansion	0%	1	\$ -	\$ -	-\$ 1,000	\$ -	
014	Tennis court upgrade	Expansion	5%	20	\$ -	\$ -	\$ -	\$ -	
015	Rural land to subdivide for hobby farms	New Service	0%	1	\$ -	\$ -	-\$ 1,000	\$ -	
016	Water Playground - Malcolm Dam	Expansion	2%	50	\$ -	\$ -	\$ -	\$ -	
017	Interpretive Garden	New Service	4%	30	\$ -	\$ -	\$ -	\$ -	
018	Road extensions Leonora/Nambi Road	Expansion	3%	40	\$ -	\$ -	\$ -	\$ -	
019	Resealing town streets (inc kerbing reconstruction)	Renewal	4%	30	\$ -	\$ -	\$ -	\$ -	
020	Resealing town streets (inc kerbing reconstruction)	Renewal	4%	30	\$ -	\$ -	\$ -	\$ -	
021	Refurbish youth centre	Upgrade	4%	30	\$ -	\$ -	-\$ 2,000	\$ 100,000	
022	New golf course	Upgrade	3%	40	\$ -	\$ -	\$ -	\$ -	
023	Entry statements for cemetery	New Service	5%	20	\$ -	\$ -	\$ -	\$ -	
024	Digital television	New Service	7%	15	\$ -	\$ -	-\$ 1,500	\$ 5,000	
025	Avgas at airport	Upgrade	5%	20	\$ -	\$ -	-\$ 3,000	\$ 5,000	
026	Drainage - Rajah Street	Expansion	3%	40	\$ -	\$ -	\$ -	\$ -	
027	Extension to telecentre	New Service	4%	30	\$ -	\$ -	-\$ 1,000	\$ 100,000	
028	Heating for pool	Upgrade	5%	20	\$ -	\$ -	\$ -	\$ -	
029	Public toilets at Cemetery and townsite	New Service	5%	20	\$ -	\$ -	\$ -	\$ -	
030	Relocation of rubbish tip site	New Service	3%	40	\$ -	\$ -	\$ -	\$ -	
031	Screening facility at airport	New Service	7%	15	\$ -	\$ -	\$ -	\$ 50,000	
032	Leonora Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	0%	1	\$ -	\$ -	\$ -	\$ -	
033	Leinster Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	0%	1	\$ -	\$ -	\$ -	\$ -	
034	Rubbish Recycling	Expansion	4%	25	\$ -	\$ -	\$ -	\$ -	
035	Building for displaying Vintage Hearse	New Service	3%	40	\$ -	\$ -	-\$ 2,000	\$ 150,000	
036	Gold treatment plant (Toll Mill)	New Service	2%	50	\$ -	\$ -	-\$ 10,000	\$ 1,000,000	
037	Underground power (Commercial Precinct)	Expansion	3%	40	\$ -	\$ -	-\$ 1,000	\$ -	
038	Improve Footpaths Rajah, Rochester, Otterburn St (1.4km)	Renewal	4%	30	\$ -	\$ -	\$ -	\$ -	
039	Shade Structure to Lawn Bowls Facility	New Service	2%	50	\$ -	\$ -	\$ -	\$ -	

Project LCC Analysis									
Sub-Project		Operating Costs							
Sub-Project Reference	Sub-Project Name	Sub-Project Type	Employee Costs	Materials & Contracts	Utilities	Annual Depreciation	Other	LCC pa	
002	Light industrial area development, in particular underground power	New Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
003	Extend and improvement of street lighting	Expansion	\$ -	\$ -	-\$ 5,000	\$ -	\$ -	-\$ 5,000	
004	Bowling Green	New Service	-\$ 2,500	-\$ 900	-\$ 7,000	-\$ 48,000	\$ -	-\$ 58,400	
005	Sewerage infill program extension	Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
006	Entry statement into the town	New Service	-\$ 1,500	-\$ 500	\$ -	-\$ 12,500	\$ -	-\$ 14,500	
007	Restoration of heritage listed buildings	Upgrade	-\$ 4,000	-\$ 1,500	\$ -	-\$ 34,000	\$ -	-\$ 39,500	
008	Heavy vehicle bypass road	Expansion	\$ -	-\$ 2,000	\$ -	-\$ 10,000	\$ -	-\$ 12,000	
009	Better shire staff housing	New Service	\$ -	-\$ 1,000	-\$ 8,500	-\$ 15,750	\$ -	-\$ 25,250	
010	Three phase aged persons accommodation - retirement, nursing & geriatric	New Service	-\$ 700,000	-\$ 15,000	-\$ 20,000	-\$ 91,000	\$ -	-\$ 826,000	
011	Cycleway and walkway around the town	Expansion	\$ -	\$ -	\$ -	-\$ 2,975	\$ -	-\$ 2,975	
012	Recreation centre upgrade	Expansion	-\$ 5,000	-\$ 800	-\$ 2,000	-\$ 3,500	\$ -	-\$ 11,300	
013	Underground power (Industrial Lots)	Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
014	Tennis court upgrade	Expansion	-\$ 800	-\$ 250	-\$ 500	-\$ 4,500	\$ -	-\$ 6,050	
015	Rural land to subdivide for hobby farms	New Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
016	Water Playground - Malcolm Dam	Expansion	-\$ 500	\$ -	\$ -	-\$ 6,400	\$ -	-\$ 6,900	
017	Interpretive Garden	New Service	\$ -	\$ -	-\$ 2,000	-\$ 1,750	\$ -	-\$ 3,750	
018	Road extensions Leonora/Nambi Road	Expansion	\$ -	\$ -	\$ -	-\$ 8,125	\$ -	-\$ 8,125	
019	Resealing town streets (inc kerbing reconstruction)	Renewal	\$ -	\$ -	\$ -	-\$ 21,000	\$ -	-\$ 21,000	
020	Resealing town streets (inc kerbing reconstruction)	Renewal	\$ -	\$ -	\$ -	-\$ 21,000	\$ -	-\$ 21,000	
021	Returbish youth centre	Upgrade	-\$ 2,500	-\$ 900	-\$ 9,000	-\$ 5,250	\$ -	-\$ 17,650	
022	New golf course	Upgrade	\$ -	\$ -	\$ -	-\$ 7,000	-\$ 8,000	-\$ 15,000	
023	Entry statements for cemetery	New Service	-\$ 1,500	-\$ 200	\$ -	-\$ 5,000	\$ -	-\$ 6,700	
024	Digital television	New Service	-\$ 1,000	-\$ 2,500	-\$ 6,500	-\$ 18,200	\$ -	-\$ 28,200	
025	Avgas at airport	Upgrade	-\$ 5,000	\$ -	\$ -	-\$ 4,000	-\$ 18,000	-\$ 27,000	
026	Drainage - Rajah Street	Expansion	-\$ 3,500	\$ -	\$ -	-\$ 12,500	\$ -	-\$ 16,000	
027	Extension to telecentre	New Service	-\$ 800	\$ -	-\$ 3,000	-\$ 4,200	\$ -	-\$ 8,000	
028	Heating for pool	Upgrade	\$ -	\$ -	-\$ 13,000	-\$ 10,000	\$ -	-\$ 23,000	
029	Public toilets at Cemetery and townsite	New Service	-\$ 1,500	-\$ 500	-\$ 2,000	-\$ 10,000	\$ -	-\$ 14,000	
030	Relocation of rubbish tip site	New Service	-\$ 5,000	-\$ 1,500	\$ -	-\$ 1,500	\$ -	-\$ 8,000	
031	Screening facility at airport	New Service	-\$ 48,000	-\$ 2,000	-\$ 3,000	-\$ 19,500	\$ -	-\$ 72,500	
032	Leonora Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
033	Leinster Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
034	Rubbish Recycling	Expansion	-\$ 30,000	-\$ 7,500	-\$ 6,000	-\$ 2,000	\$ -	-\$ 45,500	
035	Building for displaying Vintage Hearse	New Service	-\$ 10,000	-\$ 3,000	\$ -	-\$ 7,500	\$ -	-\$ 20,500	
036	Gold treatment plant (Toll Mill)	New Service	\$ -	\$ -	\$ -	-\$ 100,000	\$ -	-\$ 100,000	
037	Underground power (Commercial Precinct)	Expansion	\$ -	\$ -	\$ -	-\$ 80,000	\$ -	-\$ 80,000	
038	Improve Footpaths Rajah, Rochester, Otterburn St (1.4km)	Renewal	\$ -	\$ -	\$ -	-\$ 11,200	\$ -	-\$ 11,200	
039	Shade Structure to Lawn Bowls Facility	New Service	\$ -	-\$ 1,950	\$ -	-\$ 5,000	\$ -	-\$ 6,950	

Project LCC Analysis									
Sub-Project			Maintenance Costs			Revenues			
Sub-Project Reference	Sub-Project Name	Sub-Project Type	Materials	Other	LCC pa	Rent	User Fees	Other	LCC pa
002	Light industrial area development, in particular underground power	New Service	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
003	Extend and improvement of street lighting	Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
004	Bowling Green	New Service	-\$ 6,000	-\$ 4,000	-\$ 10,000	\$ 3,000	\$ 3,000	\$ -	\$ 6,000
005	Sewerage infill program extension	Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
006	Entry statement into the town	New Service	-\$ 500	\$ -	-\$ 500	\$ -	\$ -	\$ -	\$ -
007	Restoration of heritage listed buildings	Upgrade	-\$ 5,000	-\$ 1,000	-\$ 6,000	\$ -	\$ 14,200	\$ 15,000	\$ 29,200
008	Heavy vehicle bypass road	Expansion	-\$ 800	-\$ 1,200	-\$ 2,000	\$ -	\$ -	\$ -	\$ -
009	Better shire staff housing	New Service	-\$ 2,500	-\$ 5,054	-\$ 7,554	\$ 3,380	\$ -	\$ -	\$ 3,380
010	Three phase aged persons accommodation - retirement, nursing & geriatric	New Service	-\$ 10,000	-\$ 5,000	-\$ 15,000	\$ 65,000	\$ 224,640	\$100,000	\$ 389,640
011	Cycleway and walkway around the town	Expansion	-\$ 2,500	\$ -	-\$ 2,500	\$ -	\$ -	\$ -	\$ -
012	Recreation centre upgrade	Expansion	-\$ 1,500	\$ -	-\$ 1,500	\$ -	\$ 800	\$ -	\$ 800
013	Underground power (Industrial Lots)	Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
014	Tennis court upgrade	Expansion	-\$ 1,000	\$ -	-\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000
015	Rural land to subdivide for hobby farms	New Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$150,000	\$ 150,000
016	Water Playground - Malcolm Dam	Expansion	\$ -	-\$ 500	-\$ 500	\$ -	\$ -	\$ -	\$ -
017	Interpretive Garden	New Service	-\$ 500	\$ -	-\$ 500	\$ -	\$ -	\$ 500	\$ 500
018	Road extensions Leonora/Nambi Road	Expansion	\$ -	-\$ 2,924	-\$ 2,924	\$ -	\$ -	\$ -	\$ -
019	Resealing town streets (inc kerbing reconstruction)	Renewal	\$ -	-\$41,950	-\$ 41,950	\$ -	\$ -	\$ -	\$ -
020	Resealing town streets (inc kerbing reconstruction)	Renewal	\$ -	-\$41,950	-\$ 41,950	\$ -	\$ -	\$ -	\$ -
021	Returbish youth centre	Upgrade	-\$ 4,000	-\$ 1,000	-\$ 5,000	\$ -	\$ -	\$ 5,000	\$ 5,000
022	New golf course	Upgrade	\$ -	-\$ 2,000	-\$ 2,000	\$ -	\$ 500	\$ -	\$ 500
023	Entry statements for cemetery	New Service	\$ -	-\$ 1,870	-\$ 1,870	\$ -	\$ 400	\$ -	\$ 400
024	Digital television	New Service	\$ -	-\$ 2,200	-\$ 2,200	\$ -	\$ -	\$ -	\$ -
025	Avgas at airport	Upgrade	\$ -	-\$ 4,000	-\$ 4,000	\$ -	\$ 21,000	\$ -	\$ 21,000
026	Drainage - Rajah Street	Expansion	-\$ 16,000	\$ -	-\$ 16,000	\$ -	\$ -	\$ -	\$ -
027	Extension to telecentre	New Service	-\$ 1,500	-\$ 1,500	-\$ 3,000	\$ -	\$ 2,500	\$ -	\$ 2,500
028	Heating for pool	Upgrade	-\$ 1,500	-\$ 1,500	-\$ 3,000	\$ -	\$ 6,000	\$ -	\$ 6,000
029	Public toilets at Cemetery and townsite	New Service	-\$ 500	\$ -	-\$ 500	\$ -	\$ -	\$ -	\$ -
030	Relocation of rubbish tip site	New Service	-\$ 3,000	\$ -	-\$ 3,000	\$ -	\$ 1,500	\$ -	\$ 1,500
031	Screening facility at airport	New Service	-\$ 1,500	-\$ 3,500	-\$ 5,000	\$ -	\$ 63,000	\$ -	\$ 63,000
032	Leonora Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
033	Leinster Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
034	Rubbish Recycling	Expansion	-\$ 3,000	\$ -	-\$ 3,000	\$ -	\$ 15,000	\$ -	\$ 15,000
035	Building for displaying Vintage Hearse	New Service	-\$ 3,000	-\$ 2,000	-\$ 5,000	\$ -	\$ 21,000	\$ -	\$ 21,000
036	Gold treatment plant (Toll Mill)	New Service			\$ -				\$ -
037	Underground power (Commercial Precinct)	Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
038	Improve Footpaths Rajah, Rochester, Otterburn St (1.4km)	Renewal	-\$ 2,500	\$ -	-\$ 2,500	\$ -	\$ -	\$ -	\$ -
039	Shade Structure to Lawn Bowls Facility	New Service	-\$ 625	\$ -	-\$ 625	\$ -	\$ -	\$ -	\$ -

Project LCC Analysis		Sub-Project			Financing		
Sub-Project Reference	Sub-Project Name	Sub-Project Type	Borrowings	Loan Term	Total Interest Expense	Total Interest Expense pa	Interest Rate (Earnings)
002	Light industrial area development, in particular underground power	New Service	\$ -	0	\$ -	\$ -	3%
003	Extend and improvement of street lighting	Expansion	\$ -	0	\$ -	\$ -	3%
004	Bowling Green	New Service	\$ -	0	\$ -	\$ -	3%
005	Sewerage infill program extension	Expansion	\$ -	0	\$ -	\$ -	3%
006	Entry statement into the town	New Service	\$ -	0	\$ -	\$ -	3%
007	Restoration of heritage listed buildings	Upgrade	\$ -	0	\$ -	\$ -	3%
008	Heavy vehicle bypass road	Expansion	\$ -	0	\$ -	\$ -	3%
009	Better shire staff housing	New Service	\$ -	0	\$ -	\$ -	3%
010	Three phase aged persons accommodation - retirement, nursing & geriatric	New Service	\$ -	0	\$ -	\$ -	3%
011	Cycleway and walkway around the town	Expansion	\$ -	0	\$ -	\$ -	3%
012	Recreation centre upgrade	Expansion	\$ -	0	\$ -	\$ -	3%
013	Underground power (Industrial Lots)	Expansion	\$ -	0	\$ -	\$ -	3%
014	Tennis court upgrade	Expansion	\$ -	0	\$ -	\$ -	3%
015	Rural land to subdivide for hobby farms	New Service	\$ -	0	\$ -	\$ -	3%
016	Water Playground - Malcolm Dam	Expansion	\$ -	0	\$ -	\$ -	3%
017	Interpretive Garden	New Service	\$ -	0	\$ -	\$ -	3%
018	Road extensions Leonora/Nambi Road	Expansion	\$ -	0	\$ -	\$ -	3%
019	Resealing town streets (inc kerbing reconstruction)	Renewal	\$ -	0	\$ -	\$ -	3%
020	Resealing town streets (inc kerbing reconstruction)	Renewal	\$ -	0	\$ -	\$ -	3%
021	Returbish youth centre	Upgrade	\$ -	0	\$ -	\$ -	3%
022	New golf course	Upgrade	\$ -	0	\$ -	\$ -	3%
023	Entry statements for cemetery	New Service	\$ -	0	\$ -	\$ -	3%
024	Digital television	New Service	\$ -	0	\$ -	\$ -	3%
025	Avgas at airport	Upgrade	\$ -	0	\$ -	\$ -	3%
026	Drainage - Rajah Street	Expansion	\$ -	0	\$ -	\$ -	3%
027	Extension to telecentre	New Service	\$ -	0	\$ -	\$ -	3%
028	Heating for pool	Upgrade	\$ -	0	\$ -	\$ -	3%
029	Public toilets at Cemetery and townsite	New Service	\$ -	0	\$ -	\$ -	3%
030	Relocation of rubbish tip site	New Service	\$ -	0	\$ -	\$ -	3%
031	Screening facility at airport	New Service	\$ -	0	\$ -	\$ -	3%
032	Leonora Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	\$ -	0	\$ -	\$ -	3%
033	Leinster Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	\$ -	0	\$ -	\$ -	3%
034	Rubbish Recycling	Expansion	\$ -	0	\$ -	\$ -	3%
035	Building for displaying Vintage Hearse	New Service	\$ -	0	\$ -	\$ -	3%
036	Gold treatment plant (Toll Mill)	New Service		15	-\$ 240,000	-\$ 4,800	3%
037	Underground power (Commercial Precinct)	Expansion	\$ -	0	\$ -	\$ -	3%
038	Improve Footpaths Rajah, Rochester, Otterburn St (1.4km)	Renewal	\$ -	0	\$ -	\$ -	3%
039	Shade Structure to Lawn Bowls Facility	New Service	\$ -	0	\$ -	\$ -	3%

Project LCC Analysis					
Sub-Project					Summary
Sub-Project Reference	Sub-Project Name	Sub-Project Type	LCC pa	Total Annualised LCC	Annualised LCC x useful life (Whole of LCC)
002	Light industrial area development, in particular underground power	New Service	-\$ 2,720	-\$ 2,720	-\$ 4,720
003	Extend and improvement of street lighting	Expansion	-\$ 1,700	-\$ 6,700	-\$ 335,000
004	Bowling Green	New Service	-\$ 62,050	-\$ 124,450	-\$ 6,222,500
005	Sewerage infill program extension	Expansion	-\$ 17,000	-\$ 17,000	-\$ 17,000
006	Entry statement into the town	New Service	-\$ 8,500	-\$ 23,500	-\$ 470,000
007	Restoration of heritage listed buildings	Upgrade	\$ -	\$ 16,300	\$ 92,500
008	Heavy vehicle bypass road	Expansion	-\$ 13,600	-\$ 27,600	-\$ 1,104,000
009	Better shire staff housing	New Service	-\$ 15,300	-\$ 44,724	-\$ 1,193,720
010	Three phase aged persons accommodation - retirement, nursing & geriatric	New Service	\$ -	\$ 451,360	-\$ 12,546,800
011	Cycleway and walkway around the town	Expansion	\$ -	\$ 5,475	-\$ 164,250
012	Recreation centre upgrade	Expansion	\$ -	\$ 12,000	-\$ 340,000
013	Underground power (Industrial Lots)	Expansion	-\$ 27,200	-\$ 27,200	-\$ 28,200
014	Tennis court upgrade	Expansion	-\$ 2,040	-\$ 8,090	-\$ 161,800
015	Rural land to subdivide for hobby farms	New Service	-\$ 5,100	-\$ 144,900	\$ 143,900
016	Water Playground - Malcolm Dam	Expansion	\$ -	\$ 7,400	-\$ 370,000
017	Interpretive Garden	New Service	-\$ 1,700	-\$ 5,450	-\$ 163,500
018	Road extensions Leonora/Nambi Road	Expansion	\$ -	\$ 11,049	-\$ 441,960
019	Resealing town streets (inc kerbing reconstruction)	Renewal	-\$ 5,520	-\$ 68,470	-\$ 2,054,100
020	Resealing town streets (inc kerbing reconstruction)	Renewal	-\$ 6,256	-\$ 69,206	-\$ 2,076,180
021	Returbish youth centre	Upgrade	\$ -	\$ 17,650	-\$ 431,500
022	New golf course	Upgrade	\$ -	\$ 16,500	-\$ 660,000
023	Entry statements for cemetery	New Service	-\$ 3,400	-\$ 11,570	-\$ 231,400
024	Digital television	New Service	-\$ 2,720	-\$ 33,120	-\$ 493,300
025	Avgas at airport	Upgrade	-\$ 2,720	-\$ 12,720	-\$ 252,400
026	Drainage - Rajah Street	Expansion	-\$ 5,950	-\$ 37,950	-\$ 1,518,000
027	Extension to telecentre	New Service	\$ -	\$ 8,500	-\$ 156,000
028	Heating for pool	Upgrade	\$ -	\$ 20,000	-\$ 400,000
029	Public toilets at Cemetery and townsite	New Service	-\$ 6,800	-\$ 21,300	-\$ 426,000
030	Relocation of rubbish tip site	New Service	-\$ 2,040	-\$ 11,540	-\$ 461,600
031	Screening facility at airport	New Service	\$ -	\$ 14,500	-\$ 167,500
032	Leonora Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	\$ -	\$ -	\$ -
033	Leinster Race Club-track running rails to comply with Racing and Wagering specifications	Upgrade	\$ -	\$ -	\$ -
034	Rubbish Recycling	Expansion	\$ -	\$ 33,500	-\$ 837,500
035	Building for displaying Vintage Hearse	New Service	\$ -	\$ 4,500	-\$ 32,000
036	Gold treatment plant (Toll Mill)	New Service	\$ -	\$ 104,800	-\$ 4,250,000
037	Underground power (Commercial Precinct)	Expansion	\$ -	\$ 80,000	-\$ 3,201,000
038	Improve Footpaths Rajah, Rochester, Otterburn St (1.4km)	Renewal	-\$ 10,880	-\$ 24,580	-\$ 737,400
039	Shade Structure to Lawn Bowls Facility	New Service	-\$ 7,500	-\$ 15,075	-\$ 753,750

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Shade Structure to Lawn Bowls Facility	Ref: 039
Capex: -\$ 250,000	Shire: Leonora
Expenditure Type: New Service	Period: 2010-2015
Asset Category: Other	PM: Jim Epis
Useful Life: 50	

Sub-Project Information

Sub-Project Purpose:	Provide recreation opportunities that can be self managed by community groups/clubs
Sub-Project Background:	To allow the facility to be used in summer months, shade will be required to offer some protection from the heat and sun.
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services; Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						
Operating Costs (LCC pa):	-\$	6,950			Total Annualised LCC:		-\$ 15,075
Maintenance Costs (LCC pa):	-\$	625			Whole of LCC:		-\$ 753,750
Revenues (LCC pa):	\$	-					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	-\$	7,500			Total Cost:		-\$ 1,003,750

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Improve Footpaths Rajah, Rochester, Otterburn St (1.4km)	Ref:	038
Capex:	-\$ 320,000	Shire:	Leonora
Expenditure Type:	Renewal	Period:	2010-2015
Asset Category:	Footpaths	PM:	Dan Yates
Useful Life:	30		

Sub-Project Information

Sub-Project Purpose:	Provide infrastructure to encourage physical activity as well as to provide safe walking path near heavily trafficked areas.
Sub-Project Background:	These footpaths are nearing the end of their useful life, and require replacement.
Link to Strategic Plan:	Adopt and implement best management practices with an emphasis on safety; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:							-
Operating Costs (LCC pa):	-\$ 11,200						Total Annualised LCC: -\$ 24,580
Maintenance Costs (LCC pa):	-\$ 2,500						Whole of LCC: -\$ 737,400
Revenues (LCC pa):	\$ -						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	-\$ 10,880						
Total Cost:	-\$ 1,057,400						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Underground power (Commercial Precinct)	Ref:	037
Capex:	-\$ 3,200,000	Shire:	Leonora
Expenditure Type:	Expansion	Period:	2010-2015
Asset Category:	Other	PM:	Ian Mackay
Useful Life:	40		

Sub-Project Information

Sub-Project Purpose:	Reduce interruptions to power supply and improve amenity of area
Sub-Project Background:	High winds and vandalism to insulators on power poles sometimes result in power outages of two hours or more
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-\$ 3,200,000
Other Funding Sources:	Unknown						
Operating Costs (LCC pa):	-\$ 80,000						
Maintenance Costs (LCC pa):	\$ -						
Revenues (LCC pa):	\$ -						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ -						
Total Annualised LCC:	-\$ 80,000						
Whole of LCC:	-\$ 3,201,000						
Total Cost:	-\$ 6,401,000						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Gold treatment plant (Toll Mill)	Ref:	036
Capex:	-\$ 5,000,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Other	PM:	Jim Epis
Useful Life:	50		

Sub-Project Information

Sub-Project Purpose:	Provide facility for smaller mining operations to process low tonnage of ore on a fee for service basis
Sub-Project Background:	To support sustainability of smaller operations (as well as supporting continued mining rate base) where onsite large scale plant infrastructure is not feasible
Link to Strategic Plan:	Diversify & strengthen revenue streams; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	Medium	High	Project Cancelled	This project focuses on long term sustainability considerations with reference to rate base, local employment, enterprise and industry.
CLGF Funding Reduced:	Medium	High	Project Cancelled	
CLGF Funding Delayed:	Low	Low	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	\$ -	\$ -	-\$ 1,000,000	-\$ 2,000,000	-\$ 2,000,000
Other Funding Sources:	Mining contribution, balance unknown						
Operating Costs (LCC pa):	-\$	100,000					
Maintenance Costs (LCC pa):	\$	-					
Revenues (LCC pa):	\$	-					
Total Interest Expense (pa):	-\$	4,800					
Interest Earnings Lost (pa):	\$	-					
Total Annualised LCC:	-\$	104,800					
Whole of LCC:	-\$	4,250,000					
Total Cost:	-\$		9,250,000				

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Building for displaying Vintage Hearse	Ref:	035
Capex:	-\$ 300,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Buildings	PM:	Donovan & Payne
Useful Life:	40		

Sub-Project Information

Sub-Project Purpose:	To preserve the rich heritage value of the area, and provide for more tourism opportunities
Sub-Project Background:	To ensure that historical artefacts are properly preserved, and also to promote tourism etc
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services; Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	High	Medium	Project Deferred	Risk that vintage vehicle of historical value will deteriorate, and will not be as accessible for viewing by tourists, visitors, school etc
CLGF Funding Reduced:	High	Medium	Project Deferred	
CLGF Funding Delayed:	High	Medium	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	-\$ 300,000	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:							-

Operating Costs (LCC pa):	-\$ 20,500	Total Annualised LCC:	-\$ 4,500
Maintenance Costs (LCC pa):	-\$ 5,000	Whole of LCC:	-\$ 32,000
Revenues (LCC pa):	\$ 21,000		
Total Interest Expense (pa):	\$ -		
Interest Earnings Lost (pa):	\$ -	Total Cost:	-\$ 332,000

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Rubbish Recycling	Ref: 034
Capex: -\$ 50,000	Shire: Leonora
Expenditure Type: Expansion	Period: 2010-2015
Asset Category: Other	PM: Tanya Browning
Useful Life: 25	

Sub-Project Information

Sub-Project Purpose:	Reduce waste in landfill and encourage environmental protection and awareness
Sub-Project Background:	With a growing focus on environmental sustainability, this type of facility will assist the community to fulfil its obligation with regard to environmental protection.
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services; Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	High	High	Project Decreased	If funding not available, the project will have to be scaled down which is likely to impact on the effectiveness of the exercise
CLGF Funding Reduced:	High	High	Project Decreased	
CLGF Funding Delayed:	High	Medium	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	-\$ 50,000	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						

Operating Costs (LCC pa): -\$ 45,500	Total Annualised LCC: -\$ 33,500
Maintenance Costs (LCC pa): -\$ 3,000	Whole of LCC: -\$ 837,500
Revenues (LCC pa): \$ 15,000	
Total Interest Expense (pa): \$ -	
Interest Earnings Lost (pa): \$ -	
Total Cost: -\$ 887,500	

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Leinster Race Club-track running rails to comply with Racing and Wagering specifications	Ref:	033
Capex:	-\$ 200,000	Shire:	Leonora
Expenditure Type:	Upgrade	Period:	2010-2015
Asset Category:	Other	PM:	Jim Epis
Useful Life:	1		

Sub-Project Information

Sub-Project Purpose:	Maintain strong patronage and business associated with regular race meets
Sub-Project Background:	Race meets in the region remain popular, providing good patronage to local businesses. Facilities need to be upgraded to ensure race meets continue
Link to Strategic Plan:	Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	Critical	Critical	Project Cancelled	Funding should be available through RWAA for this type of project. Failure to upgrade facilities for jockey safety will result in races no longer occurring, affecting local industry and clubs etc
CLGF Funding Reduced:	Critical	Critical	Project Cancelled	
CLGF Funding Delayed:	High	Medium	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Other Funding Sources:	RWAA CLGF Fund						
Operating Costs (LCC pa):	\$ -						
Maintenance Costs (LCC pa):	\$ -						
Revenues (LCC pa):	\$ -						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ -						
Total Annualised LCC:	\$ -						
Whole of LCC:	\$ -						
Total Cost:	-\$ 200,000						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Leonora Race Club-track running rails to comply with Racing and Wagering specifications	Ref:	032
Capex:	-\$ 200,000	Shire:	Leonora
Expenditure Type:	Upgrade	Period:	2010-2015
Asset Category:	Other	PM:	Jim Epis
Useful Life:	1		

Sub-Project Information

Sub-Project Purpose:	Maintain strong patronage and business associated with regular race meets
Sub-Project Background:	Race meets in the region remain popular, providing good patronage to local businesses. Facilities need to be upgraded to ensure race meets continue
Link to Strategic Plan:	Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	Critical	Critical	Project Cancelled	Funding should be available through RWAA for this type of project. Failure to upgrade facilities for jockey safety will result in races no longer occurring, affecting local industry and clubs etc
CLGF Funding Reduced:	Critical	Critical	Project Cancelled	
CLGF Funding Delayed:	High	Medium	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap	
	Revenue	Reserves	CLGF	Other	Borrowing	Other		
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	-\$ 200,000	\$ -	
Other Funding Sources:	RWAA CLGF Fund							
Operating Costs (LCC pa):	\$ -						Total Annualised LCC:	\$ -
Maintenance Costs (LCC pa):	\$ -						Whole of LCC:	\$ -
Revenues (LCC pa):	\$ -							
Total Interest Expense (pa):	\$ -							
Interest Earnings Lost (pa):	\$ -							
Total Cost:							-\$	200,000

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Screening facility at airport	Ref:	031
Capex:	-\$ 300,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Other	PM:	Jim Epis
Useful Life:	15		

Sub-Project Information

Sub-Project Purpose:	To ensure highest standard of security is in place for the community and aerodrome users
Sub-Project Background:	With increase in jet traffic, more screening and security checks will be required (as per aerodrome operations guidelines and regulations)
Link to Strategic Plan:	Adopt and implement best management practices with an emphasis on safety; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap	
	Revenue	Reserves	CLGF	Other	Borrowing	Other		
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-\$ 300,000	
Other Funding Sources:	Unknown (Comm. Grant?)							
Operating Costs (LCC pa):	-\$ 72,500						Total Annualised LCC:	-\$ 14,500
Maintenance Costs (LCC pa):	-\$ 5,000						Whole of LCC:	-\$ 167,500
Revenues (LCC pa):	\$ 63,000							
Total Interest Expense (pa):	\$ -							
Interest Earnings Lost (pa):	\$ -							
Total Cost:							-\$	467,500

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Relocation of rubbish tip site	Ref: 030
Capex: -\$ 60,000	Shire: Leonora
Expenditure Type: New Service	Period: 2010-2015
Asset Category: Other	PM: Ian Mackay
Useful Life: 40	

Sub-Project Information

Sub-Project Purpose:	To reduce risk of smoke hazards over townsite from refuse site when vandalism results in fires etc.
Sub-Project Background:	Prevailing winds are from east to west, which is directly toward townsite from refuse site.
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						

Operating Costs (LCC pa):	-\$ 8,000
Maintenance Costs (LCC pa):	-\$ 3,000
Revenues (LCC pa):	\$ 1,500
Total Interest Expense (pa):	\$ -
Interest Earnings Lost (pa):	-\$ 2,040

Total Annualised LCC:	-\$ 11,540
Whole of LCC:	-\$ 461,600

Total Cost:	-\$ 521,600
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Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Public toilets at Cemetery and townsite	Ref: 029
Capex: -\$ 200,000	Shire: Leonora
Expenditure Type: New Service	Period: 2010-2015
Asset Category: Buildings	PM: Jim Epis
Useful Life: 20	

Sub-Project Information

Sub-Project Purpose:	Improve amenities in the community that increase comfort and service to visitors and residents
Sub-Project Background:	Will provide a much more pleasant facility at the cemetery and also provide more options to tourists and other visitors
Link to Strategic Plan:	Foster a greater sense of community; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$						-
Operating Costs (LCC pa):	-\$	14,000					Total Annualised LCC: -\$ 21,300
Maintenance Costs (LCC pa):	-\$	500					Whole of LCC: -\$ 426,000
Revenues (LCC pa):	\$	-					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	-\$	6,800					Total Cost: -\$ 626,000

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Heating for pool	Ref: 028
Capex: -\$ 200,000	Shire: Leonora
Expenditure Type: Upgrade	Period: 2010-2015
Asset Category: Other	PM: Dan Yates
Useful Life: 20	

Sub-Project Information

Sub-Project Purpose:	Encourage physical activity within the community, and provide access to therapeutic exercise throughout the year
Sub-Project Background:	Heating of the pool will allow the facility to remain open for longer periods during the year
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	Medium	High	Project Cancelled	Therapeutic opportunities for injury and aged care rehabilitation exist for this type of project. Residents would have to travel significant distance for alternatives
CLGF Funding Reduced:	Medium	High	Project Cancelled	
CLGF Funding Delayed:	Medium	Medium	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	-\$ 200,000	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						

Operating Costs (LCC pa):	-\$ 23,000
Maintenance Costs (LCC pa):	-\$ 3,000
Revenues (LCC pa):	\$ 6,000
Total Interest Expense (pa):	\$ -
Interest Earnings Lost (pa):	\$ -

Total Annualised LCC:	-\$ 20,000
Whole of LCC:	-\$ 400,000

Total Cost:	-\$ 600,000
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Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Extension to telecentre	Ref: 027
Capex: -\$ 120,000	Shire: Leonora
Expenditure Type: New Service	Period: 2010-2015
Asset Category: Other	PM: Tanya Browning
Useful Life: 30	

Sub-Project Information

Sub-Project Purpose:	Provide professional facility for meetings, video conferencing etc
Sub-Project Background:	No meeting room or video conferencing facility can be accommodated in current facility. This will allow for the Community Resource Centre to generate more business and income.
Link to Strategic Plan:	Foster a greater sense of community; Diversify and strengthen revenue streams; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	High	Critical	Project Cancelled	Funding available through CRC R4R funding. Without this or other grant funding, project will not be able to be progressed
CLGF Funding Reduced:	Critical	Critical	Project Deferred	
CLGF Funding Delayed:	Medium	Medium	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ -
Other Funding Sources:	CRC funding						
Operating Costs (LCC pa):	\$ 8,000						
Maintenance Costs (LCC pa):	\$ 3,000						
Revenues (LCC pa):	\$ 2,500						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ -						
Total Annualised LCC:	\$ 8,500						
Whole of LCC:	\$ 156,000						
Total Cost:	-\$ 276,000						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Drainage - Rajah Street	Ref: 026
Capex: -\$ 500,000	Shire: Leonora
Expenditure Type: Expansion	Period: 2010-2015
Asset Category: Drainage	PM: Ian Mackay
Useful Life: 40	

Sub-Project Information

Sub-Project Purpose:	Minimise risk to property/infrastrucutre access and damage resulting from flooding
Sub-Project Background:	Heavy rains result in flooding in this area, which provides access to the local airport, industrial area, recreation facilities and pastoral stations.
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 175,000	\$ -	\$ -	\$ -	\$ -	-\$ 325,000	\$ -
Other Funding Sources:	R2R						
Operating Costs (LCC pa):	-\$	16,000			Total Annualised LCC:		-\$ 37,950
Maintenance Costs (LCC pa):	-\$	16,000			Whole of LCC:		-\$ 1,518,000
Revenues (LCC pa):	\$	-					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	-\$	5,950			Total Cost:		-\$ 2,018,000

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Avgas at airport	Ref: 025
Capex: -\$ 80,000	Shire: Leonora
Expenditure Type: Upgrade	Period: 2010-2015
Asset Category: Airports	PM: Dan Yates
Useful Life: 20	

Sub-Project Information

Sub-Project Purpose:	Diversify and strengthen revenue streams
Sub-Project Background:	Airport traffic remains high, and a refuelling facility will assist the facility to become self sufficient
Link to Strategic Plan:	Diversify and strengthen revenue streams; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						

Operating Costs (LCC pa):	-\$ 27,000	Total Annualised LCC:	-\$ 12,720
Maintenance Costs (LCC pa):	-\$ 4,000	Whole of LCC:	-\$ 252,400
Revenues (LCC pa):	\$ 21,000		
Total Interest Expense (pa):	\$ -		
Interest Earnings Lost (pa):	-\$ 2,720	Total Cost:	-\$ 332,400

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Digital television	Ref: 024
Capex: -\$ 280,000	Shire: Leonora
Expenditure Type: New Service	Period: 2010-2015
Asset Category: Other	PM: Tanya Browning
Useful Life: 15	

Sub-Project Information

Sub-Project Purpose:	Provision of high quality services to residents, that are accessible in larger communities
Sub-Project Background:	Current infrastructure will become obsolete in the near future, therefore upgrade is required.
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 80,000	\$ -	-\$ 100,000	\$ -	\$ -	-\$ 100,000	\$ -
Other Funding Sources:	Commonwealth						
Operating Costs (LCC pa):	-\$ 28,200				Total Annualised LCC:		-\$ 33,120
Maintenance Costs (LCC pa):	-\$ 2,200				Whole of LCC:		-\$ 493,300
Revenues (LCC pa):	\$ -						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	-\$ 2,720				Total Cost:		-\$ 773,300

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Entry statements for cemetery	Ref:	023
Capex:	-\$ 100,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Other	PM:	Jim Epis
Useful Life:	20		

Sub-Project Information

Sub-Project Purpose:	Create more appropriate entrance that improves amenity of area
Sub-Project Background:	Will provide a much more pleasant facility
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services; Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	Medium	Medium	Project Shortfall Met from Elsewhere	Project could be carried out over a number of years, however this presents significant risk of continued cuts when savings are required for other projects. Project planning has progressed through opportunity for R4R funding, and may not continue if funding cut
CLGF Funding Reduced:	Medium	Medium	Project Deferred	
CLGF Funding Delayed:	Medium	Medium	Project Shortfall Met from Elsewhere	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						
Operating Costs (LCC pa):	-\$ 6,700						
Maintenance Costs (LCC pa):	-\$ 1,870						
Revenues (LCC pa):	\$ 400						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	-\$ 3,400						
Total Annualised LCC:	-\$ 11,570						
Whole of LCC:	-\$ 231,400						
Total Cost:	-\$ 331,400						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	New golf course	Ref:	022
Capex:	-\$ 280,000	Shire:	Leonora
Expenditure Type:	Upgrade	Period:	2010-2015
Asset Category:	Other	PM:	Jim Epis
Useful Life:	40		

Sub-Project Information

Sub-Project Purpose:	Encourage physical activity and self managed recreation opportunities within the community
Sub-Project Background:	An improved course will allow local competitions to resume that attract many other competitors throughout the region and state
Link to Strategic Plan:	Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	Low	Medium	Project Cancelled	New course would create more sustainable opportunities for club activities and income for regional competitions, however current operation could continue with existing facility.
CLGF Funding Reduced:	Low	Medium	Project Cancelled	
CLGF Funding Delayed:	Low	Low	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-\$ 280,000
Other Funding Sources:	Unknown						
Operating Costs (LCC pa):	-\$ 15,000						
Maintenance Costs (LCC pa):	-\$ 2,000						
Revenues (LCC pa):	\$ 500						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ -						
Total Annualised LCC:	-\$ 16,500						
Whole of LCC:	-\$ 660,000						
Total Cost:	-\$ 940,000						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Refurbish youth centre	Ref: 021
Capex: -\$ 150,000	Shire: Leonora
Expenditure Type: Upgrade	Period: 2010-2015
Asset Category: Buildings	PM: Tanya Browning
Useful Life: 30	

Sub-Project Information

Sub-Project Purpose:	Provide service to reduce youth crime, as well as a 'safe space' for at risk youth
Sub-Project Background:	A dedicated meeting space for youth (in particular 'at risk' youth) has been lacking for some time. This facility will allow various programs to take place and create a safe environment for youth to congregate
Link to Strategic Plan:	Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Other Funding Sources:	Lotto/Crime Prev						
Operating Costs (LCC pa):	\$ 17,650						
Maintenance Costs (LCC pa):	\$ 5,000						
Revenues (LCC pa):	\$ 5,000						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ -						
Total Annualised LCC:	\$ 17,650						
Whole of LCC:	\$ 431,500						
Total Cost:	-\$ 581,500						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Resealing town streets (inc kerbing reconstruction)	Ref:	020
Capex:	-\$ 600,000	Shire:	Leonora
Expenditure Type:	Renewal	Period:	2010-2015
Asset Category:	Roads	PM:	Ian Mackay
Useful Life:	30		

Sub-Project Information

Sub-Project Purpose:	Ensure assets lives reach maximum potential
Sub-Project Background:	Road reseal program has been developed to ensure that adequate renewal of infrastructure assets takes place
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 184,000	\$ -	\$ -	\$ -	\$ -	-\$ 416,000	\$ -
Other Funding Sources:	R2R/BSF						
Operating Costs (LCC pa):	-\$	21,000			Total Annualised LCC:		-\$ 69,206
Maintenance Costs (LCC pa):	-\$	41,950			Whole of LCC:		-\$ 2,076,180
Revenues (LCC pa):	\$	-					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	-\$	6,256			Total Cost:		-\$ 2,676,180

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Resealing town streets (inc kerbing reconstruction)	Ref:	019
Capex:	-\$ 600,000	Shire:	Leonora
Expenditure Type:	Renewal	Period:	2010-2015
Asset Category:	Roads	PM:	Ian Mackay
Useful Life:	30		

Sub-Project Information

Sub-Project Purpose:	Ensure assets lives reach maximum potential
Sub-Project Background:	Road reseal program has been developed to ensure that adequate renewal of infrastructure assets takes place
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 184,000	\$ -	\$ -	\$ -	\$ -	-\$ 416,000	\$ -
Other Funding Sources:	R2R/BSF						
Operating Costs (LCC pa):	-\$	21,000			Total Annualised LCC:		-\$ 68,470
Maintenance Costs (LCC pa):	-\$	41,950			Whole of LCC:		-\$ 2,054,100
Revenues (LCC pa):	\$	-					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	-\$	5,520			Total Cost:		-\$ 2,654,100

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Road extensions Leonora/Nambi Road	Ref: 018
Capex: -\$ 325,000	Shire: Leonora
Expenditure Type: Expansion	Period: 2010-2015
Asset Category: Roads	PM: Ian Mackay
Useful Life: 40	

Sub-Project Information

Sub-Project Purpose:	Reduction of nuisances to local properties and townsite (namely noise and dust suppression)
Sub-Project Background:	Steady increase in use of this road has increased dust, creating a nuisance to properties along the road, in particular close to the townsite
Link to Strategic Plan:	Become the further transport hub of the northern goldfields; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ -
Other Funding Sources:	R2R						
Operating Costs (LCC pa):	-\$	8,125			Total Annualised LCC:		-\$ 11,049
Maintenance Costs (LCC pa):	-\$	2,924			Whole of LCC:		-\$ 441,960
Revenues (LCC pa):	\$	-					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	\$	-					
Total Cost:	-\$						766,960

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Interpretive Garden	Ref:	017
Capex:	-\$ 50,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Parks	PM:	Tanya Browning
Useful Life:	30		

Sub-Project Information

Sub-Project Purpose:	Provide educational and tourism attraction to showcase the landscape and vegetation of the area
Sub-Project Background:	Engage community to establish garden and provide ongoing education opportunities to locals and visitors, as well create a buffer between residential and industrial areas
Link to Strategic Plan:	Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						
Operating Costs (LCC pa):	-\$	3,750			Total Annualised LCC:		-\$ 5,450
Maintenance Costs (LCC pa):	-\$	500			Whole of LCC:		-\$ 163,500
Revenues (LCC pa):	\$	500					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	-\$	1,700			Total Cost:		-\$ 213,500

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Water Playground - Malcolm Dam	Ref:	016
Capex:	-\$ 320,000	Shire:	Leonora
Expenditure Type:	Expansion	Period:	2010-2015
Asset Category:	Other	PM:	Ian Mackay
Useful Life:	50		

Sub-Project Information

Sub-Project Purpose:	Encourage physical activity within the community, recreation and tourism
Sub-Project Background:	Visitor and community numbers to this location remain strong. Improvement may encourage more use and tourism opportunities.
Link to Strategic Plan:	Foster a greater sense of community; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	High	High	Project Shortfall Met from Elsewhere	Although much more difficult to source of late, in kind contributions for machinery use could be sourced to subsidise
CLGF Funding Reduced:	Medium	Medium	Project Shortfall Met from Elsewhere	
CLGF Funding Delayed:	Low	Low	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap	
	Revenue	Reserves	CLGF	Other	Borrowing	Other		
Funding Identified:	\$ -	\$ -	-\$ 320,000	\$ -	\$ -	\$ -	\$ -	
Other Funding Sources:							-	
Operating Costs (LCC pa):	-\$ 6,900						Total Annualised LCC:	-\$ 7,400
Maintenance Costs (LCC pa):	-\$ 500						Whole of LCC:	-\$ 370,000
Revenues (LCC pa):	\$ -							
Total Interest Expense (pa):	\$ -							
Interest Earnings Lost (pa):	\$ -							
Total Cost:	-\$ 690,000							

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Rural land to subdivide for hobby farms	Ref:	015
Capex:	-\$ 150,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Other	PM:	Jim Epis
Useful Life:	1		

Sub-Project Information

Sub-Project Purpose:	Diversify and strengthen revenue streams, provide opportunities for local investment
Sub-Project Background:	Much interest has been indicated for this type of venture, however no properties of this type are no longer available
Link to Strategic Plan:	Diversify and strengthen revenue streams

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Funding Sources:							-
Operating Costs (LCC pa):	\$ -						
Maintenance Costs (LCC pa):	\$ -						
Revenues (LCC pa):	\$ 150,000						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ 5,100						
Total Annualised LCC:	\$ 144,900						
Whole of LCC:	\$ 143,900						
Total Cost:	-\$ 6,100						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Tennis court upgrade	Ref: 014
Capex: -\$ 90,000	Shire: Leonora
Expenditure Type: Expansion	Period: 2010-2015
Asset Category: Other	PM: Dan Yates
Useful Life: 20	

Sub-Project Information

Sub-Project Purpose:	Encourage physical activity and self managed recreation opportunities within the community
Sub-Project Background:	Routine renewal is required to support the continued use of the facility by the community and encourage physical activity and community groups working together to facilitate recreation opportunities
Link to Strategic Plan:	Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 60,000	\$ -	\$ -	\$ -	\$ -	-\$ 30,000	\$ -
Other Funding Sources:	CSRFF						
Operating Costs (LCC pa):	-\$	6,050			Total Annualised LCC:		-\$ 8,090
Maintenance Costs (LCC pa):	-\$	1,000			Whole of LCC:		-\$ 161,800
Revenues (LCC pa):	\$	1,000					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	-\$	2,040			Total Cost:		-\$ 251,800

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Underground power (Industrial Lots)	Ref:	013
Capex:	-\$ 800,000	Shire:	Leonora
Expenditure Type:	Expansion	Period:	2010-2015
Asset Category:	Other	PM:	Ian Mackay
Useful Life:	1		

Sub-Project Information

Sub-Project Purpose:	Reduce interruptions to power supply and improve amenity of area
Sub-Project Background:	High winds and vandalism to insulators on power poles sometimes result in power outages of two hours or more
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						
Operating Costs (LCC pa):	\$ -						
Maintenance Costs (LCC pa):	\$ -						
Revenues (LCC pa):	\$ -						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ 27,200						
Total Annualised LCC:	-\$ 27,200						
Whole of LCC:	-\$ 28,200						
Total Cost:	-\$ 828,200						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Recreation centre upgrade	Ref: 012
Capex: -\$ 100,000	Shire: Leonora
Expenditure Type: Expansion	Period: 2010-2015
Asset Category: Other	PM: Jim Epis
Useful Life: 30	

Sub-Project Information

Sub-Project Purpose:	Encourage physical activity within the community
Sub-Project Background:	Significant increase in use of the facility has identified the need for increase in available space. The construction of storage facilities will free up space within the centre to accommodate this
Link to Strategic Plan:	Foster a greater sense of community; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	-\$ 50,000	\$ -	\$ -	\$ -	-\$ 50,000
Other Funding Sources:	Unknown						
Operating Costs (LCC pa):	-\$ 11,300						
Maintenance Costs (LCC pa):	-\$ 1,500						
Revenues (LCC pa):	\$ 800						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ -						
Total Annualised LCC:	-\$ 12,000						
Whole of LCC:	-\$ 340,000						
Total Cost:	-\$ 440,000						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Cycleway and walkway around the town	Ref:	011
Capex:	-\$ 85,000	Shire:	Leonora
Expenditure Type:	Expansion	Period:	2010-2015
Asset Category:	Footpaths	PM:	Ian Mackay
Useful Life:	30		

Sub-Project Information

Sub-Project Purpose:	Encourage physical activity and self managed recreation opportunities within the community
Sub-Project Background:	Many community members are now more health conscious, and physical activity needs to be accommodated in a safe manner for further promotion
Link to Strategic Plan:	Foster a greater sense of community; Adopt and implement best management practices with an emphasis on safety

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	Low	Medium	Project Cancelled	This project would improve overall safety for physical activity in the community, however if the project were to be cancelled, other recreation could be encouraged (e.g. gym membership). Care should be taken not to disadvantage those ineligible or unable to afford gym memberships.
CLGF Funding Reduced:	Medium	Medium	Project Decreased	
CLGF Funding Delayed:	Medium	Medium	Project Shortfall Met from Elsewhere	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	-\$ 85,000	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	Unsure if CLGF						
Operating Costs (LCC pa):	-\$	2,975					
Maintenance Costs (LCC pa):	-\$	2,500					
Revenues (LCC pa):	\$	-					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	\$	-					
Total Annualised LCC:	-\$ 5,475						
Whole of LCC:	-\$ 164,250						
Total Cost:	-\$ 249,250						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Three phase aged persons accommodation - retirement, nursing & geriatric	Ref:	010
Capex:	-\$ 2,600,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Other	PM:	Donovan & Payne
Useful Life:	30		

Sub-Project Information

Sub-Project Purpose:	Increase opportunities for aged care requirements in the region
Sub-Project Background:	No facility of this type exists in the northern goldfields, and many residents who have resided in the region their entire lives that require various levels of care find it distressing to have to relocate hundreds of kilometres away from their home and families.
Link to Strategic Plan:	Foster a greater sense of community; Become the further health hub of the northern goldfields

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	Medium	Medium	Project Deferred	Lobby other sources of funding to assist with project. This type of initiative was identified when R4R became available, and although has the potential to create greater sustainability for the community, may have to be reviewed if funding were no longer available
CLGF Funding Reduced:	High	High	Project Decreased	
CLGF Funding Delayed:	Medium	Medium	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-\$ 2,600,000
Other Funding Sources:	Unknown (CLGF?)						
Operating Costs (LCC pa):	-\$	826,000					
Maintenance Costs (LCC pa):	-\$	15,000					
Revenues (LCC pa):	\$	389,640					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	\$	-					
Total Annualised LCC:	-\$	451,360					
Whole of LCC:	-\$	12,546,800					
Total Cost:	-\$	15,146,800					

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Better shire staff housing	Ref:	009
Capex:	-\$ 450,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Buildings	PM:	Donovan & Payne
Useful Life:	30		

Sub-Project Information

Sub-Project Purpose:	Provide competitive alternative to Fly In Fly Out workforces in the region
Sub-Project Background:	In an effort to attract appropriately qualified staff to the area, it has been recognised that appropriate standards of housing is required to encourage long term staff
Link to Strategic Plan:	Develop appropriate succession planning; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						
Operating Costs (LCC pa):	-\$ 25,250						
Maintenance Costs (LCC pa):	-\$ 7,554						
Revenues (LCC pa):	\$ 3,380						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	-\$ 15,300						
Total Annualised LCC:	-\$ 44,724						
Whole of LCC:	-\$ 1,193,720						
Total Cost:	-\$ 1,643,720						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Heavy vehicle bypass road	Ref:	008
Capex:	-\$ 400,000	Shire:	Leonora
Expenditure Type:	Expansion	Period:	2010-2015
Asset Category:	Roads	PM:	Ian Mackay
Useful Life:	40		

Sub-Project Information

Sub-Project Purpose:	Create alternative route to the town centre to reduce vehicle noise to residential area
Sub-Project Background:	Currently, only a temporary bypass road for heavy haulage vehicles exists. This will assist with dust suppression within the townsite and divert overwidth, overheight and dangerous goods vehicles away from town centre
Link to Strategic Plan:	Become the further transport hub of the northern goldfields

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:	\$ -						
Operating Costs (LCC pa):	-\$ 12,000						
Maintenance Costs (LCC pa):	-\$ 2,000						
Revenues (LCC pa):	\$ -						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	-\$ 13,600						
Total Annualised LCC:	-\$ 27,600						
Whole of LCC:	-\$ 1,104,000						
Total Cost:	-\$ 1,504,000						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Restoration of heritage listed buildings	Ref:	007
Capex:	-\$ 850,000	Shire:	Leonora
Expenditure Type:	Upgrade	Period:	2010-2015
Asset Category:	Buildings	PM:	Jim Epis
Useful Life:	25		

Sub-Project Information

Sub-Project Purpose:	To preserve the rich heritage value of the area, in particular items that are now rare in the state
Sub-Project Background:	The Shire of Leonora has many unique structures of significant heritage value, which require some renewal to ensure future generations can observe and learn the valuable history
Link to Strategic Plan:	Foster a greater sense of community; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ 640,000
Other Funding Sources:	Lotterywest, RLCIP, Museum, Unknown						
Operating Costs (LCC pa):	-\$	39,500			Total Annualised LCC:		-\$ 16,300
Maintenance Costs (LCC pa):	-\$	6,000			Whole of LCC:		\$ 92,500
Revenues (LCC pa):	\$	29,200					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	\$	-					
Total Cost:	-\$						757,500

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Entry statement into the town	Ref:	006
Capex:	-\$ 250,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Other	PM:	Dan Yates
Useful Life:	20		

Sub-Project Information

Sub-Project Purpose:	To create a clear townsite entrance that promotes the town
Sub-Project Background:	Currently, no entry statements exist. The instalment will create a welcoming atmosphere for visitors, encouraging them to stay and support local businesses
Link to Strategic Plan:	Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Funding Sources:							-
Operating Costs (LCC pa):	-\$ 14,500						
Maintenance Costs (LCC pa):	-\$ 500						
Revenues (LCC pa):	\$ -						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	-\$ 8,500						
Total Annualised LCC:	-\$ 23,500						
Whole of LCC:	-\$ 470,000						
Total Cost:	-\$ 720,000						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Sewerage infill program extension	Ref:	005
Capex:	-\$ 3,000,000	Shire:	Leonora
Expenditure Type:	Expansion	Period:	2010-2015
Asset Category:	Sewerage	PM:	Ian Mackay
Useful Life:	1		

Sub-Project Information

Sub-Project Purpose:	Improve amenities in the community so as not to detract from investment opportunities (housing etc)
Sub-Project Background:	Many septic tanks in the Leonora townsite are beginning to fail. This upgrade will address environmental and health concerns
Link to Strategic Plan:	Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	High	High	Project Decreased	Prioritise areas of immediate concern, and carry out remedial works to address issues of critical importance. Review other projects that can be deferred to meet immediate need
CLGF Funding Reduced:	High	High	Project Decreased	
CLGF Funding Delayed:	Medium	Medium	Project Deferred	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 500,000	\$ -	-\$ 1,300,000	\$ -	\$ -	-\$ 200,000	-\$ 1,000,000
Other Funding Sources:	Water Corp/Other						
Operating Costs (LCC pa):	\$ -						
Maintenance Costs (LCC pa):	\$ -						
Revenues (LCC pa):	\$ -						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ 17,000						
Total Annualised LCC:	-\$ 17,000						
Whole of LCC:	-\$ 17,000						
Total Cost:	-\$ 3,017,000						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name: Bowling Green	Ref: 004
Capex: -\$ 2,400,000	Shire: Leonora
Expenditure Type: New Service	Period: 2010-2015
Asset Category: Other	PM: Donovan & Payne
Useful Life: 50	

Sub-Project Information

Sub-Project Purpose:	Provide recreation opportunities that can be self managed by community groups/clubs
Sub-Project Background:	Strong interest has been demonstrated in this type of facility, not only to increase participation within the community, but to attract external clubs etc from other communities.
Link to Strategic Plan:	Foster a greater sense of community

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	Critical	Critical	Project Cancelled	If unable to defer works, ensure funding has been received prior to authorising works to commence. Examine cash flow implications from meeting shortfall from other funds, strategic implications of deferring other projects
CLGF Funding Reduced:	Critical	Critical	Project Shortfall Met from Elsewhere	
CLGF Funding Delayed:	Medium	Medium	Project Shortfall Met from Elsewhere	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap	
	Revenue	Reserves	CLGF	Other	Borrowing	Other		
Funding Identified:	-\$ 825,000	-\$ 1,000,000	-\$ 320,000	-\$ 255,000	\$ -	\$ -	\$ -	
Other Funding Sources:	GERGS, RLCIP							
Operating Costs (LCC pa):	-\$	58,400						
Maintenance Costs (LCC pa):	-\$	10,000						
Revenues (LCC pa):	\$	6,000						
Total Interest Expense (pa):	\$	-						
Interest Earnings Lost (pa):	-\$	62,050						
Total Annualised LCC:	-\$	124,450						
Whole of LCC:	-\$	6,222,500						
Total Cost:	-\$	8,622,500						

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Extend and improvement of street lighting	Ref:	003
Capex:	-\$ 100,000	Shire:	Leonora
Expenditure Type:	Expansion	Period:	2010-2015
Asset Category:	Roads	PM:	Dan Yates
Useful Life:	50		

Sub-Project Information

Sub-Project Purpose:	Provide well lit street frontages to various properties
Sub-Project Background:	Some areas in the Leonora townsite would benefit from street lighting installation and/or improvement, improving security & safety
Link to Strategic Plan:	Adopt and implement best management practices with an emphasis on safety; Plan for continuous improvement of infrastructure and services

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 50,000	\$ -	\$ -	\$ -	\$ -	-\$ 50,000	\$ -
Other Funding Sources:	Crime Prev. Grant						
Operating Costs (LCC pa):	-\$	5,000			Total Annualised LCC:	-\$	6,700
Maintenance Costs (LCC pa):	\$	-			Whole of LCC:	-\$	335,000
Revenues (LCC pa):	\$	-					
Total Interest Expense (pa):	\$	-					
Interest Earnings Lost (pa):	-\$	1,700			Total Cost:	-\$	435,000

Forward Capital Works Planning - Sub-Project Report

Sub-Project Name:	Light industrial area development, in particular underground power	Ref:	002
Capex:	-\$ 1,500,000	Shire:	Leonora
Expenditure Type:	New Service	Period:	2010-2015
Asset Category:	Other	PM:	Jim Epis/lan Mackay
Useful Life:	1		

Sub-Project Information

Sub-Project Purpose:	Diversify and strengthen revenue streams, provide opportunities for local businesses to be established and/or expanded
Sub-Project Background:	Provide opportunities for industry expansion in Leonora, in response to indicative demand and growth. Assets will be sold to private owners realising an estimated income of \$1,550,000
Link to Strategic Plan:	Sale of industrial blocks, development of industrial land

Sub-Project Funding Risk Assessment (If Applicable)

	Impact	Risk	Disruption	Risk Assessment Commentary
CLGF Funding Rejected:	n/a	#N/A	n/a	n/a
CLGF Funding Reduced:	n/a	#N/A	n/a	
CLGF Funding Delayed:	n/a	#N/A	n/a	

Sub-Project Financial Analysis

	Shire		Contributions		Other Sources		Gap
	Revenue	Reserves	CLGF	Other	Borrowing	Other	
Funding Identified:	-\$ 80,000	\$ -	\$ -	\$ -	\$ -	-\$ 1,420,000	\$ -
Other Funding Sources:	Sale of Land, R2R						
Operating Costs (LCC pa):	\$ -						
Maintenance Costs (LCC pa):	\$ -						
Revenues (LCC pa):	\$ -						
Total Interest Expense (pa):	\$ -						
Interest Earnings Lost (pa):	\$ 2,720						
Total Annualised LCC:	-\$ 2,720						
Whole of LCC:	-\$ 4,720						
Total Cost:	-\$ 1,504,720						

Shire of Leonora

Forward Capital Works Plan 2010 to 2015

Prepared by the Shire of Leonora
with the assistance of Leighton Davis & Partners



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Opening Statement

Council Approval

The Council of the Shire of Leonora adopted the Forward Capital Works Plan 2010 to 2015 at its meeting on 17 December 2010.

Compliance

This Forward Capital Works Plan has been developed in accordance with the requirements specified by the Department of Regional Development and Lands.

Plan Contents

The Forward Capital Works plan includes background information on the Shire, its approach to planning, a summary of the classifications and the risk assessment matrix used in the Report. It also includes summary tables such as an overview of the Forward Capital Works Plan, the sub-project priorities for 2010-11, and an identification of any projects with funding gaps. Finally, it includes individual summary reports, which include the description, purpose, linkage to the Shire's strategic plan, life cycle cost analysis and funding risk assessments for each sub-project.

Commitment to Review

This Plan relates to the period 2010 to 2015. This Plan will be reviewed annually by the Shire to ensure currency.

We hereby commit to an annual review of the Shire's Forward Capital Works Plan.

Signature:

Name:

Shire President

Date:

Signature:

Name:

Shire CEO

Date:

Shire Information

History

In 1869 explorer John Forrest and party, in search of the lost Leichardt Expedition, made camp near a hill and named it Mount Leonora. Twenty five years on, prospectors moved through the area and by 1896 mining claims were pegged and gold discovered, leading to the establishment of the twin towns of Leonora and Gwalia, along with the smaller town of Malcolm. A railway link from Kalgoorlie opened in June 1902 and still operates today.

Leonora became the largest centre on the North Eastern Goldfields and by 1908 boasted 7 hotels, general stores, chemists, tailors and bakeries. Mining has continued until the present day with gold, and now nickel, being produced in large quantities.

Geography

The main townsite of Leonora is located 832km north east of Perth. The Shire of Leonora occupies 31,743km² of land in the North Eastern Goldfields. The historical townsite of Gwalia is located 4km from Leonora, and the other major town of Leinster is located 130km north of Leonora.

The nearest major regional centre is Kalgoorlie, located approximately 230km south west of Leonora.

Regional Cooperation

The Shire of Leonora participates in a variety of collaborative initiatives with its neighbours, the largest being the Goldfields Voluntary Regional Organisation of Councils (GVROC). There are nine member Councils of GVROC, from the Shire of Esperance in the south to the Shires of Wiluna and Ngaanyatjarraku in the north of the region.

Participation with the Northern Goldfields Tourism Group has also been successful in the past, which promotes and markets tourism opportunities in the region. This group includes the Shires of Sandstone, Wiluna, Ngaanyatjarraku, Laverton, Leonora, Menzies. Other tourism collaborations include the Golden Quest Marketing Group with the Shires of Coolgardie, Menzies, Leonora, Laverton and the City of Kalgoorlie-Boulder.

The Shire of Leonora also employ a ranger, who also assists the Shire of Menzies on a fee for service. A contract Environmental Health Officer/Building Surveyor is also engaged by the Shire of Leonora, who also visits the Shires of Menzies and Laverton. The Shire of Leonora bill for services as they are provides to these organisations.

Shire Planning

Strategic Planning

In April 2010, the Shire of Leonora engaged the services of advisory firm Leighton Davis & Partners to assist in its strategic planning.

While the initial intention was to develop a strategic plan for a 10 year period it was decided that, given the unpredictable nature of the political and economic landscape of a country Shire, as well as changes in the strategic planning and management process adopted by the Shire, it would be more appropriate to plan with a five year horizon at this stage.

James Leighton Davis, from Leighton Davis & Partners, led the Shire Council and Executive through a simple, goals-based strategic planning process as follows:

1. Definition of the strategy governance structure
2. Identification of the beneficiaries of the Shire and their desired benefit
3. Confirmation of the Shire's Mission and Vision
4. SWOT analysis
5. Objectives identification
6. Strategy formation

The Shire has made a commitment to review and update its strategic plan annually to maintain currency and relevance.

Long Range Financial Planning

Currently, the Shire of Leonora is committed to embracing long term financial planning initiatives, and are aware of the benefits associated. Although in very early stages, detailed preparation of strategic plans, and the commencement of asset management planning practices will assist the progression of long term financial planning practices in the future. The Shire anticipates that its first long term plan will be completed in the next twelve months.

Asset Management Planning

Participation in NAMS Plus training has proved invaluable to commencing asset management practices. A strong focus has been placed on utilising existing information to commence initial core level plans, with a commitment to regular and continuous review for improvement.

Staff that have a strong interest in asset management planning (as well as undertaking tertiary qualifications in the field) have been involved in establishing an asset management team that will work together with a 'whole of organisation' approach to the project. This has now been ongoing for approximately six months, and it is anticipated that the first plan will be complete in early 2011.

Report Information

The purpose of this section is to provide information on the definitions used in this report relating to asset categories, types of expenditure and the funding risk assessment methodology.

Asset Categories

The following asset categories have been used in this report:

Buildings	Structures, and plant such as air-conditioning and electrical fittings etc.
Roads	Roads, pavements, kerbing etc.
Drainage	Pipes, structures etc.
Parks	Parks, gardens, conservation areas etc.
Footpaths	Footpaths separate from roads
Airports	Landing strips and plant such as fuel containment etc.
Sewerage	Pipes, structures etc.
Other	All other infrastructure assets

Expenditure Type

Renewal	Expenditure to maintain the current level of service.
New Services	Expenditure on new services.
Expansion	Expenditure on extending a current service to additional users.
Upgrade	Expenditure on increasing the level of service.

Risk

The following risk assessment methodology and matrix has been used in assessing the CLGF funding risk impact on the Shire's projects:

	Funding Response			
Impact	Project Cancelled	Project Decreased	Project Deferred	Project Shortfall Met from Shire Funds
Critical	Critical	Critical	Critical	Critical
High	Critical	High	Medium	High
Medium	High	Medium	Medium	Medium
Low	Medium	Low	Low	Low
Impact Descriptions				
Critical	Services cancelled or reduced to an unacceptable level in the short term.			
High	Services impacted resulting in a reduction in service over the short to medium term.			
Medium	Services impacted resulting in a reduction in service over the medium term.			
Low	Services impacted resulting in a reduction in service over the medium to long term.			

Risk Rating Descriptions	
Critical	Unacceptable level of risk. Risk must be mitigated appropriately.
High	High level of risk. Risk must be mitigated appropriately.
Medium	Medium level of risk. Risk must be managed appropriately.
Low	Low level of risk. Risk must be managed appropriately.

Plan Summary Reports

Summary – Projects for which CLGF Funding is sought

	Year 0 (FY0910)	Year 1 (FY1011)	Year 2 (FY1112)	Year 3 (FY1213)	Year 4 (FY1314)
Buildings					
New Service		-\$ 150,000		-\$ 300,000	
Building for displaying Vintage Hearse				-\$ 300,000	
Upgrade		-\$ 150,000			
Refurbish youth centre		-\$ 150,000			
Other	-\$ 2,400,000	-\$ 120,000	-\$ 2,600,000	-\$ 5,280,000	-\$
Expansion					-\$
Water Playground - Malcolm Dam					
Rubbish Recycling					-\$
New Service	-\$ 2,400,000	-\$ 120,000	-\$ 2,600,000	-\$ 5,280,000	
Bowling Green	-\$ 2,400,000				
Three phase aged persons accommodation - retirement, nursing & geriatric			-\$ 2,600,000		
Digital television				-\$ 280,000	
Extension to telecentre		-\$ 120,000			
Gold treatment plant (Toll Mill)				-\$ 5,000,000	
Upgrade					-\$
Heating for pool					-\$
Leonora Race Club-track running rails to comply with Racing and Wagering specifications					
Leinster Race Club-track running rails to comply with Racing and Wagering specifications					
Sewerage			-\$ 3,000,000		
Expansion			-\$ 3,000,000		
Sewerage infill program extension			-\$ 3,000,000		
Grand Total	-\$ 2,400,000	-\$ 270,000	-\$ 5,600,000	-\$ 5,580,000	-\$

Forward Capital Works Plan Overview (Summary)

Row Labels	Year 0 (FY0910)	Year 1 (FY1011)	Year 2 (FY1112)	Year 3 (FY1213)	Year 4 (FY1314)	Year 5 (FY1415)	Grand Total
Buildings		-\$ 150,000	-\$ 1,500,000	-\$ 300,000			-\$ 1,950,000
New Service			-\$ 650,000	-\$ 300,000			-\$ 950,000
Better shire staff housing			-\$ 450,000				-\$ 450,000
Public toilets at Cemetery and townsite			-\$ 200,000				-\$ 200,000
Building for displaying Vintage Hearse				-\$ 300,000			-\$ 300,000
Upgrade		-\$ 150,000	-\$ 850,000				-\$ 1,000,000
Restoration of heritage listed buildings			-\$ 850,000				-\$ 850,000
Refurbish youth centre		-\$ 150,000					-\$ 150,000
Drainage				-\$ 500,000			-\$ 500,000
Expansion				-\$ 500,000			-\$ 500,000
Drainage - Rajah Street				-\$ 500,000			-\$ 500,000
Footpaths				-\$ 320,000	-\$ 85,000		-\$ 405,000
Expansion					-\$ 85,000		-\$ 85,000
Cycleway and walkway around the town					-\$ 85,000		-\$ 85,000
Renewal				-\$ 320,000			-\$ 320,000
Improve Footpaths Rajah, Rochester, Otterburn St (1.4km)				-\$ 320,000			-\$ 320,000
Other	-\$ 3,900,000	-\$ 1,110,000	-\$ 2,850,000	-\$ 5,830,000	-\$ 410,000	-\$ 4,350,000	-\$ 18,450,000
Expansion		-\$ 890,000			-\$ 150,000	-\$ 3,520,000	-\$ 4,560,000

Recreation centre upgrade						-\$ 100,000		-\$ 100,000
Underground power (Industrial Lots)		-\$ 800,000						-\$ 800,000
Tennis court upgrade		-\$ 90,000						-\$ 90,000
Water Playground - Malcolm Dam							-\$ 320,000	-\$ 320,000
Rubbish Recycling						-\$ 50,000		-\$ 50,000
Underground power (Commercial Precinct)							-\$ 3,200,000	-\$ 3,200,000
New Service	-\$ 3,900,000	-\$ 220,000	-\$ 2,850,000	-\$ 5,830,000	-\$ 60,000	-\$ 150,000	-\$ 13,010,000	-\$ 13,010,000
Light industrial area development, in particular underground power	-\$ 1,500,000							-\$ 1,500,000
Bowling Green	-\$ 2,400,000							-\$ 2,400,000
Entry statement into the town					-\$ 250,000			-\$ 250,000
Three phase aged persons accommodation - retirement, nursing & geriatric			-\$ 2,600,000					-\$ 2,600,000
Rural land to subdivide for hobby farms							-\$ 150,000	-\$ 150,000
Entry statements for cemetery		-\$ 100,000						-\$ 100,000
Digital television					-\$ 280,000			-\$ 280,000
Extension to telecentre		-\$ 120,000						-\$ 120,000
Relocation of rubbish tip site						-\$ 60,000		-\$ 60,000
Screening facility at airport					-\$ 300,000			-\$ 300,000
Gold treatment plant (Toll Mill)					-\$ 5,000,000			-\$ 5,000,000
Shade Structure to Lawn Bowls Facility			-\$ 250,000					-\$ 250,000
Upgrade						-\$ 200,000	-\$ 680,000	-\$ 880,000
New golf course							-\$ 280,000	-\$ 280,000

Heating for pool					-\$ 200,000		-\$ 200,000
Leonora Race Club-track running rails to comply with Racing and Wagering specifications						-\$ 200,000	-\$ 200,000
Leinster Race Club-track running rails to comply with Racing and Wagering specifications						-\$ 200,000	-\$ 200,000
Parks			-\$ 50,000				-\$ 50,000
New Service			-\$ 50,000				-\$ 50,000
Interpretive Garden			-\$ 50,000				-\$ 50,000
Roads		-\$ 425,000	-\$ 600,000		-\$ 600,000	-\$ 400,000	-\$ 2,025,000
Expansion		-\$ 425,000				-\$ 400,000	-\$ 825,000
Extend and improvement of street lighting		-\$ 100,000					-\$ 100,000
Heavy vehicle bypass road						-\$ 400,000	-\$ 400,000
Road extensions Leonora/Nambi Road		-\$ 325,000					-\$ 325,000
Renewal			-\$ 600,000		-\$ 600,000		-\$ 1,200,000
Resealing town streets (inc kerbing reconstruction)			-\$ 600,000		-\$ 600,000		-\$ 1,200,000
Sewerage			-\$ 3,000,000				-\$ 3,000,000
Expansion			-\$ 3,000,000				-\$ 3,000,000
Sewerage infill program extension			-\$ 3,000,000				-\$ 3,000,000
Airports		-\$ 80,000					-\$ 80,000
Upgrade		-\$ 80,000					-\$ 80,000
Avgas at airport		-\$ 80,000					-\$ 80,000
Grand Total	-\$ 3,900,000	-\$ 1,765,000	-\$ 8,000,000	-\$ 6,950,000	-\$ 1,095,000	-\$ 4,750,000	-\$ 26,460,000

2010/11 Project Priorities

	Priority (1-8)	Year 1 (FY1011)	Grand Total
Buildings		-\$ 150,000	-\$ 150,000
Upgrade		-\$ 150,000	-\$ 150,000
Refurbish youth centre	3	-\$ 150,000	-\$ 150,000
Other		-\$ 1,110,000	-\$ 1,110,000
Expansion		-\$ 890,000	-\$ 890,000
Underground power (Industrial Lots)	1	-\$ 800,000	-\$ 800,000
Tennis court upgrade	4	-\$ 90,000	-\$ 90,000
New Service		-\$ 220,000	-\$ 220,000
Entry statements for cemetery	5	-\$ 100,000	-\$ 100,000
Extension to telecentre	6	-\$ 120,000	-\$ 120,000
Roads		-\$ 425,000	-\$ 425,000
Expansion		-\$ 425,000	-\$ 425,000
Extend and improvement of street lighting	7	-\$ 100,000	-\$ 100,000
Road extensions Leonora/Nambi Road	2	-\$ 325,000	-\$ 325,000
Airports		-\$ 80,000	-\$ 80,000
Upgrade		-\$ 80,000	-\$ 80,000
Avgas at airport	8	-\$ 80,000	-\$ 80,000
Grand Total		-\$ 1,765,000	-\$ 1,765,000

2009/10 Capital Works Expenditure (Summary as at 8 December 2010)

Item	Budget	Actual	Variance
Total funds committed	\$50,000	\$46,514	\$3,486
Actual expenditure to date	\$50,000	\$30,295	\$19,705
Estimated total cost	\$50,000	\$50,000	\$0

Projects with Funding Gaps

Sub-Project Reference	Sub-Project Name	Sub-Project Category	Sub-Project Type	Sub-Project Priority	CLGF Funding Sought?	Capital Expenditure	Sub-Project Scheduled to Commence	Funding Gaps
037	Underground power (Commercial Precinct)	Other	Expansion	Medium	Maybe	-\$ 3,200,000	Year 5 (FY1415)	-\$ 3,200,000
010	Three phase aged persons accommodation - retirement, nursing & geriatric	Other	New Service	High	Yes	-\$ 2,600,000	Year 2 (FY1112)	-\$ 2,600,000
036	Gold treatment plant (Toll Mill)	Other	New Service	Medium	Yes	-\$ 5,000,000	Year 3 (FY1213)	-\$ 2,000,000
005	Sewerage infill program extension	Sewerage	Expansion	High	Yes	-\$ 3,000,000	Year 2 (FY1112)	-\$ 1,000,000
007	Restoration of heritage listed buildings	Buildings	Upgrade	High	No	-\$ 850,000	Year 2 (FY1112)	-\$ 640,000
031	Screening facility at airport	Other	New Service	High	No	-\$ 300,000	Year 3 (FY1213)	-\$ 300,000
022	New golf course	Other	Upgrade	Low	No	-\$ 280,000	Year 5 (FY1415)	-\$ 280,000
012	Recreation centre upgrade	Other	Expansion	Low	Maybe	-\$ 100,000	Year 4 (FY1314)	-\$ 50,000

Sub-Project Background Information and Individual Sub-Project Reports

Included in the following pages, for reference, is the relevant information for each project, in both tabular and individual sub-project report form.



Proposed Amendments to the Local Government Act 1995

Explanatory Notes

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Background

The Minister for Local Government has invited the sector to comment on a number of proposed amendments to the Local Government Act 1995. The latest amendments to the Act occurred with the introduction of the Local Government (Official Conduct) Amendment Act 2007 and the proclamation of the Local Government Amendment Act 2009.

WALGA welcomes this opportunity to provide comment prior to preparation of the drafting instructions and appreciates the influence this consultation process will have in developing amendments to the Local Government Act 1995.

It is therefore of some consequence that this consultation process results in a strong response from the Local Government sector to ensure comments and feedback are representative of the majority of Local Governments.

The Association requests that your Council gives formal consideration to the following proposals and provide comment by way of a Council resolution, and inform WALGA by **7th January 2011**.

1. Reducing Elected Members to between six and nine

Minister's Proposal:

As part of the reform process, local governments were asked by the Minister for Local Government to consider reducing the number of elected members to between six and nine. The rationale is that a smaller number of elected members will encourage greater competition for positions on Council and contribute to a more strategic decision-making focus by councils. Fifty one local governments have committed to reducing the number to the range requested. Sixty one local governments already have Councillor numbers in this range.

It is proposed that section 2.17 of the Act be amended to reduce the number of elected members to between six and nine. Despite the new permitted range, local governments may continue with existing elected member numbers for up to an eight year period from the October 2011 elections. This will be for two full electoral terms. If they have not made the changes by then, the Local Government Advisory Board would take the action as set out in Schedule 2.1, Clause 6.(3) to implement the necessary change for the 2019 elections.

WALGA Comment:

The Association has expressed to the Minister on a number of occasions, the continual opposition of this recommendation by the Local Government sector, most recently with the State Council resolving on 12 October 2010:

“That WALGA;

- c. Oppose the Local Government Reform Steering Committee Report recommendation 8 concerning prescribing the number of Elected members to between 6 and 9”**

The reduction in the numbers to this extent would require Elected Members in large metropolitan Councils to become full time Councillors. A significant number of Local Governments have provided the Association with reasoned arguments explaining the detrimental nature of this one size fits all approach.

It has been suggested the Minister engage the Department of Local Government in researching the benefits of this proposal in greater detail, and provide to the sector similarly reasoned arguments in support of this proposal.

SHIRE OF LEONORA COMMENT:

The Shire of Leonora's number of elected members already sits within this range, however some merit was identified in reducing the number of elected members further, from nine to seven councillors.

Although unable to comment for larger metropolitan Councils, the Shire of Leonora does not believe that a reduction in elected members in regional areas will have a significant impact on local governments.

2. Salaries and Allowances Tribunal to set the fees for Elected Members

Minister's Proposal:

Elected Members

At present, the head of power for the setting of elected member fees and allowances is provided under the Act and monetary values are prescribed in Regulations. The Governor approves the setting or amending of these fees and allowances on a recommendation by the Minister for Local Government. Elected member meeting fees have only been amended twice since 1996 and, in both cases, in line with changes to the Consumer Price Index.

It is proposed that the responsibility for the setting of the dollar values for elected member fees and allowances be transferred to the Salaries and Allowances Tribunal, through amendment to the Act and the Salaries and Allowances Tribunal Act 1975. The approach envisaged would be for the Tribunal to provide its advice to the Minister for Local Government, who will then have the final decision about whether the fees and allowances are adopted.

The 2006 Local Government Advisory Board's report into Structural and Electoral Reform, as well as the 2008 WALGA Sustainability Study, both recommended that the Salaries and Allowances Tribunal be responsible for the setting of elected member fees.

Providing for an independent body to set the value of fees and allowances for local government elected members will bring the approach into line with that already in place for State Members of Parliament. In addition, other States have independent tribunals established to set fees and allowances for local government members.

The Minister for Local Government will also retain responsibility for the types of fees, allowances and expenses that elected members can be paid or reimbursed and the circumstances in which they are made.

Chief Executive Officers (CEOs)

At present, the Tribunal has a statutory role in making recommendations as to the remuneration to be paid or provided to local government CEOs. These recommendations are to be taken into account by the local government before entering into, or renewing, a contract of employment with a CEO.

It is proposed that the legislation be amended so that local governments are required to ensure the salaries of their CEOs are set within the salary bands recommended by the Tribunal. Similar to that for elected members, the approach envisaged would be for the Tribunal to provide its advice to the Minister for Local Government, who will then have the final decision about whether the salary bands are adopted.

WALGA Comment:

Elected Members – It is pleasing to note that the setting of remuneration levels for Elected Members by the Salaries and Allowances Tribunal has not been linked to the State Government's plan to reduce elected members.

The Association has advocated on this issue since 2004 and reaffirmed this advocacy when State Council considered this matter in light of the 2006 Local Government Advisory Board (LGAB) Report on Structural Reform, subsequently resolving:

That recommendation 1.35 of the Local Government Advisory Board report be supported and that the State Government be requested to amend the Local Government Act 1995 accordingly to achieve the following outcome:

“That the Western Australian Salaries and Allowances Tribunal be given the responsibility for establishing the range of fees and allowances for elected members, with each Local Government having the ability to set a fee within this range. The Tribunal also be required to update the fees and allowances on an annual basis.”

- (a) That the State Government be requested to amend the Local Government Act accordingly;**
- (b) In the event the Local Government Act 1995 is amended as per the Association’s advocacy:**
 - i. that the question of the quantum and extent of Councillor Fees and Allowances be sought from other states with a view of presenting this to the Western Australian Salaries and Allowances Tribunal to support any Association submission on this subject; and**
 - ii. that targeted research be undertaken on Councillor responsibilities, level of control and work values, so that these can be extrapolated as industry averages and provided to the Tribunal in further support of any Association submission.**

Chief Executive Officers (CEOs) – This is a recent addition by the Minister to the Local Government Act amendment proposals and did not feature in the Local Government Reform Steering Committee Report recommendations. WALGA takes a view that Local Governments should retain the general competence power to determine appropriate remuneration levels for their key executive.

SHIRE OF LEONORA COMMENT:

The Shire of Leonora agree that members sitting fees and allowances have been long overdue for regular review, and support this part of the recommendation. This methodology allows for more frequent review, and is a transparent process.

However, the recommendation that salaries for CEOs be mandated to levels as determined by the Salaries and Allowances Tribunal is not appropriate. There are many circumstances that need to be considered when setting salaries for executive staff, especially in remote areas. Many Councils recognise these issues and careful consideration is paid to setting salaries (including reference to SAT bands). It is believed that appropriate compensation for remoteness, call out requirements, travel during own time for work purposes etc are not considered by SAT when reviewing

'bands' due to the band allocations being based on population, expenditure and number of staff employed (one size fits all). SAT's comparison to other public service levels is probably not reasonable either, given that few senior public servants reside in remote areas any longer.

With the ever increasing devolution of responsibility to local government organisations, appropriate remuneration must be offered to secure individuals for CEO roles with the capacity to properly manage the responsibilities and compliance requirements expected of them. Competing industries in local areas (in this case mining) offer similar reward packages (to that recommended by SAT for CEOs) in fields that require much less skill and responsibility. If mandatory salary bands had to be adhered to, local governments such as the Shire of Leonora would not only risk not being able to attract suitable staff, but would also risk losing existing staff to the mining industry.

The Shire of Leonora agrees with WALGA's recommendation that local governments should be tasked to set salary levels for CEO's as per current practices, in order to attract and retain the best applicants for the position.

3. New mechanism for the temporary suspension of a Council

Minister's Proposal:

The Department delivers both proactive and reactive assistance and support to Councils to aid them in providing good governance to the people of its district. However, on occasion, division and conflict between Council members, and between Council Members and the administrative officers, arises leading to Councils becoming dysfunctional.

Section 8.19 of the Act provides for the suspension of a Council, however, this only applies where an Inquiry Panel is appointed by the Minister to inquire and report on a local government's operation or affairs within six months of the suspension. The operation of Inquiry Panels has been found to be effective in dealing with serious and systemic governance issues. However, because the Inquiry process can recommend dismissal of a council, it involves a process that is necessarily exhaustive, and correspondingly time consuming and costly. It is estimated that a Panel Inquiry would cost approximately \$1-1.5 million. It is not viewed as being an appropriate mechanism to deal with the type of situations outlined above.

Section 8.15(2) of the Act also provides for a council to be suspended in circumstances where the council has not complied with an order made with respect to the recommendations of an Authorised Inquiry that is conducted pursuant to section 8.3 of the Act. Although less costly and time consuming than a Panel Inquiry, an Authorised Inquiry still typically takes between 6–12 months from commencement to completion. As a consequence, an Authorised Inquiry does not provide an immediate response to issues that are detrimentally affecting the operation of the local government.

It is proposed that Part 8 of the Act be amended to provide an alternative mechanism for the Minister to utilise where the Minister becomes aware of significant issues that he or she believes may lead to a breakdown in the effective decision making process of an elected Council. This mechanism will allow for the suspension of a Council and the appointment of a Commissioner to act on behalf of the Council for a maximum period of six months. Prior to the end of this period, the Minister would decide whether to reinstate the Council or to keep it suspended and establish a Panel Inquiry, as required by section 8.19 of the Act.

This new approach is considered to provide a circuit breaker to allow the issues that have arisen to be quickly resolved by the Commissioner and for the Council to be reinstated. The addition of an alternative 'issue resolution' process will enable the Minister to choose the most practical 'suspension' mechanism for each specific circumstance.

Once the Minister becomes aware of a dysfunctional Council, the suspension powers would operate in the following manner. The Minister would request the Department of Local Government to carry out an assessment and provide a report on the issues about a local government that have been brought to his or her attention. Based on this information, the Minister would then decide whether to take any action and, if so, whether the new suspension power would be utilised, or a Panel Inquiry held.

If this new suspension power was used, the Council would be issued a 'notice of intent to suspend' by the Minister and be given a period of 21 days to respond to this notice. If the Minister chose to carry through with the intention to suspend, a Commissioner would be appointed and the elected members of council temporarily suspended for a period of no more than six months. Elected members would continue to receive their meeting allowance.

Prior to the end of the six month suspension, the Minister would either reinstate the Council, or appoint an Inquiry Panel in line with the current section 8.19 of the Act.

In summary, Part 8 would require amendment to incorporate the following steps:

- (a) The Minister issues the Council with a notice of intention to suspend due to issues arising that the Minister believes may lead to a breakdown in the effective decision making process of an elected Council;*
- (b) The Council will have a period of 21 days in which to respond to the Minister's notice detailing the Minister's reasons for providing a notice of intention to suspend;*
- (c) The Minister would give serious consideration to the reasons provided and determine whether the council should be suspended;*
- (d) If the Minister decides to suspend the Council, he or she has the option of suspending and appointing a Commissioner for a maximum period of six months (new power) or if the identified issues are considered so significant that a Commissioner would not be able to resolve them within six months, to immediately appoint an Inquiry Panel (existing power) to investigate the issues; and*
- (e) Prior to the end of the six month suspension period, the Minister is to reinstate the Council or appoint a Panel Inquiry.*

The Minister is to have the power to require council members to undertake remedial action, such as undergoing training or mediation, during the period of suspension.

WALGA Comment:

The proposed amendment appears to have its origin in situations the Minister and his Department have encountered, where there was insufficient reason to conduct a Panel Inquiry yet the operations of a Council were affected by internal conflicts that could potentially escalate. From this perspective, WALGA appreciates there may be the need for extraordinary powers to immediately provide to a community, a cost-effective remedy that will lead to the resumption of good governance.

WALGA's policy position on this issue was considered in 2008 where there was support for a mechanism to suspend individual Elected Members rather than an entire Council.

SHIRE OF LEONORA COMMENT:

The Shire of Leonora agrees with the proposed amendment based on the considerations listed in WALGA's comment.

4. Require Elected Members to resign when they are elected to State or Commonwealth Parliament

Minister's Proposal:

The Act provides that if a local government elected member is elected as a Member of Parliament, his or her council position does not become vacant until the next ordinary election day. There is no requirement in the Act, or other legislation, for the local government elected member to resign and, as such, a person can be an elected member of a local government Council and the Western Australian Parliament.

Section 36(1)(b) of the Constitution Acts Amendment Act 1899 requires a member of the WA Parliament to immediately resign when elected to Commonwealth Parliament.

It is proposed to amend the Act to require elected members to immediately resign (or for their position to become automatically vacant) when elected to State or Commonwealth Parliament. This will contribute to appropriate separation of responsibilities and reduce potential conflicts of interest that might arise if representing at a State or Federal and Local level simultaneously.

This will also align with the eligibility requirements for nomination or membership into State and Commonwealth Parliament set by the State Electoral Act 1907 and Constitution Acts Amendment Act 1899.

In 2008, WALGA requested the Minister consider an amendment of this type.

WALGA Comment:

The proposal aligns with a State Council resolution of August 2007 –

That the Minister for Local Government be requested to consider amending the Local Government Act 1995 to require Elected Members to resign from Council immediately upon being declared elected to State or Federal Parliament.

SHIRE OF LEONORA COMMENT:

The Shire of Leonora supports this recommendation based on previous consultation with the sector (through WALGA).

5 Restricting the types of local government investments to low risk products such as those with the WA Treasury Corporation, major banks and government bonds.

Minister's Proposal:

The investment options available to local governments were altered in 1997 when the prescribed list of investments in the Trustees Act 1962 was removed and replaced by the 'Prudent Person' rule. This rule is no longer viewed as providing sufficient clarity and guidance in relation to local government investment management policies.

In 2007, it was revealed that eight local governments and two regional local governments had invested in Collateralised Debt Obligations with Lehman Brothers (formerly Grange Securities). This has resulted in multi-million dollar losses by the affected local governments and concerns have been raised in the community about the performance of local governments in this area.

It is proposed to amend the Act to allow for regulations to prescribe the investments that can be made by local government. This will include Government guaranteed and other low risk investments. A requirement for local governments to only invest in these types of products is expected to minimise the investment exposure of local governments and the loss of ratepayer funds.

At this stage, the following forms of investment are being considered to be included in this regulation:

- 1. a deposit with the Western Australian Treasury Corporation or an investment facility of the Western Australian Treasury Corporation;*
- 2. any public funds or securities issued by, or guaranteed by, the Commonwealth, any State of the Commonwealth or a Territory; and*
- 3. interest bearing deposits with, and/or debentures or bonds issued by, an authorised deposit-taking institution (as defined in the Banking Act 1959 (Cwth)) where the Institution has a Standard & Poor's Rating of A-1+ (short-term) or AA (long term, but excluding subordinated obligations).*

Further discussion is proposed to take place between the Department of Local Government, local governments and the WA Treasury Corporation to develop this regulation.

WALGA Comment:

There remains subjectivity in the definition of the term 'low risk' in the context of this proposal. The WA Local Government Association supports the sector's right to retain the principle of general competency powers as provided under the Local Government Act 1995, and that Local Governments be allowed to continue to decide for themselves how best to deal with investment opportunities.

SHIRE OF LEONORA COMMENT:

Guidelines for investments are published by the Department for local governments to refer to. Furthermore, investment policies are set by many Councils, which are also subject to review by independent auditors.

Whilst there has been some concern with authorities in the past making poor investment choices, the Shire of Leonora agrees that some ambiguity exists with reference to 'low risk' investments, and that local governments should retain the right to ascertain best investment opportunities and risks associated (through policy and procedure development).

6 Align criminal conviction criteria for Elected Members with that of Western Australian Members of Parliament

Minister's Proposal:

It is proposed to amend the Act to preclude a person who has been convicted of an offence with a statutory penalty of imprisonment for five years or more from standing for election to local government.

This will align the eligibility requirements for local government candidates with those that apply to State Members of Parliament. This requirement will have a positive impact on the calibre of those standing and ultimately representing the community on Council.

These provisions need to be modelled on section 32(1)(b) of the Constitution Acts Amendment Act 1899 whereby a person is disqualified where he or she has been convicted on indictment of an offence for which the indictable penalty was or included

- (i) imprisonment for life, or*
- (ii) imprisonment for more than five years.*

Serving elected members with such records will be able to serve out their terms, however, would not be eligible for re-election once the legislation was amended.

WALGA Comment:

This proposal is consistent with the Associations policy position.

It is suggested that for true alignment of criteria, the proposal take a holistic approach incorporating all aspects of Candidates/Elected Member qualification and disqualification rather than one aspect of disqualification, namely criminal convictions.

One option would be for this proposal to be broadened to "Align the qualification and disqualification criteria for Local Government election candidates and Elected Members with that of Western Australian Members of State Parliament".

SHIRE OF LEONORA COMMENT:

The Shire of Leonora supports WALGA's comments in regard to this proposal.

7. To limit employee termination payments to one year's salary

Minister's Proposal:

Recent consideration of the current provisions in the Act indicates that it is possible for employees of local governments, including CEOs, to receive up to two years' salary on redundancy. This situation has arisen out of an anomaly in the Act not intended when the Act was developed.

It is proposed that an amendment to regulations to limit payouts to all such employees to a maximum of one year's salary will bring local government provisions into line with Western Australian State and Commonwealth public sector arrangements and would be consistent with organisational practice in other jurisdictions.

This proposal will not effect the two year guarantee of employment as provided for in Clause 11 (4) of Schedule 2.1 of the Act.

WALGA Comment:

There is no current Association policy position on this proposal.

SHIRE OF LEONORA COMMENT:

There is some apprehension that this proposal will solidify concerns of many local governments that contracted employees will not be protected under the same arrangements in place for non contract employees in the event of local government amalgamation.

Currently, Clause 11 (4) of Schedule 2.1 of the Act provides non contract employees with the security of appropriate compensation, or two years guaranteed employment from the date that the new local government has formed.

Limiting the maximum payout of contract employees, in particular CEOs, to one year under any circumstances is considered an inappropriate approach, especially in the event of amalgamation. Many CEOs have contributed long service to individual local governments, and/or regional areas, and it would seem reasonable that if they were to be made redundant, similar entitlements to other employees should exist. Failure to do so could result in loss of key staff in the early stages of amalgamation, which would make the process extremely difficult to implement (see Queensland examples).

There is also some concern with regard to contracts already in place that contain a provision for a two year payout for CEOs and contract staff in the event of an amalgamation. Some clarification would need to be provided on the Ministers proposal for existing contracts.

Overall, the Shire of Leonora opposes this proposal. Payouts should be decided by the Council for CEOs, so that proper consideration can be given to length of service etc, rather than the arbitrary cap being suggested.