

SHIRE OF LEONORA

NOTICE OF AN ORDINARY COUNCIL MEETING



**MINUTES OF ORDINARY MEETING HELD
IN SHIRE CHAMBERS, LEONORA
ON TUESDAY 20TH SEPTEMBER, 2016
COMMENCING AT 9:30AM.**

1.0 DECLARATION OF OPENING / ANNOUNCEMENTS OF VISITORS / FINANCIAL INTEREST DISCLOSURE

1.1 President Cr P J Craig declared the meeting open at 9:30 am.

1.3 Visitors or members of the public in attendance.

– Ms Lorraine Thomson, recently appointed Visitors Services Officer, Gwalia Museum/Hoover House will be in attendance from 10am.

– Ms Tralee Cable, WA Primary Health Alliance (WAPHA) outlining the initiatives being undertaken and to discuss the Northern Goldfields Wellbeing Plan will be in attendance from 11am.

1.4 Financial Interests Disclosure

Nil

2.0 DISCLAIMER NOTICE

3.0 RECORD OF ATTENDANCE / APOLOGIES / LEAVE OF ABSENCE

3.1 Present

**President
Councillors**

**PJ Craig
LR Petersen
GW Baker
RA Norrie
RM Cotterill**

**Chief Executive Officer
Deputy Chief Executive Officer
Visitor Services Officer
WAPHA**

**JG Epis
TM Browning
L Thomson (from 10am to 10:18am)
T Cable (from 11am to 12:12pm)**

**3.2 Apologies
Councillor**

AE Taylor

**3.3 Leave Of Absence (Previously Approved)
Deputy President**

MWV Taylor

4.0 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil

5.0 PUBLIC QUESTION TIME

Nil

6.0 APPLICATIONS FOR LEAVE OF ABSENCE

Nil

7.0 PETITIONS / DEPUTATIONS / PRESENTATIONS

Nil

8.0 CONFIRMATION OF THE MINUTES OF THE PREVIOUS MEETINGS

Moved Cr RA Norrie, Seconded Cr RM Cotterill that the Minutes of the Ordinary Meeting held on 16th August, 2016 be confirmed as a true and accurate record.

CARRIED (5 VOTES TO 0)

9.0 ANNOUNCEMENTS BY PRESIDING MEMBER WITHOUT DISCUSSION

Cr PJ Craig made the following announcement:

- Meeting was held on the 15th of September 2016 in Leonora with representatives from department of Prime Minister and Cabinet / Department of Social Services, along with representatives of the Shire of Laverton. Discussions were undertaken with regard to social problems being experienced in our communities. Most discussions seemed to be taken on board, and we are now waiting on response to the issues raised. Some consultation also took place with community representatives and departmental representatives.

10.0 REPORTS OF OFFICERS

10.1 CHIEF EXECUTIVE OFFICER

10.1 (A) EXPRESSION OF INTEREST – SONS OF GWALIA HEADFRAME DECONSTRUCTION AND RECONSTRUCTION

SUBMISSION TO: Meeting of Council
Meeting Date: 20th September, 2016

AGENDA REFERENCE: 10.1 (A) SEP 16

SUBJECT: Expression of Interest – Sons of Gwalia Headframe Deconstruction and Reconstruction

LOCATION / ADDRESS: Leonora

NAME OF APPLICANT: Shire of Leonora

FILE REFERENCE: Gwalia Presentation General 8.12

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: James Gregory Epis

OFFICER: Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 12th September, 2016

BACKGROUND

The Sons of Gwalia gold mine headframe is a remarkable structure, and testimony to the capacity of timber to perform under high stress loads over long duration in the harshest of environments. As a working headframe it performed its purpose for some 65 years. Since that time it has been subjected to greater performance risk, due to no longer having the same scrutiny to maintain its optimum condition. Accentually it has been left to deteriorate, evident today by the degradation and failure of many of the timbers. Its relocation in 1987 resulted in an evaluation of condition, and subsequent replacement of structural members as it was reconstructed in its new location. Joints were strengthened and rusted bolts replaced using corrosion protected bolts and steel plates. However, in recent years the deterioration of the structure has accelerated as wood fibre breaks down beyond its load carrying capacity. The timber used in the original construction was of very high quality. The replacement timber installed over time was also high grade for the intended purpose.

Today the standing headframe structure has good structural integrity in the longer East/West direction. However, across the structure stiffness and strength has been compromised and there is a greater risk of failure, particularly considering the 22m height ratio to the 8-9m width. This implies a significant failure risk in high wind situation. The bracing on the inner west side against the hopper is relatively ineffective, and hence likely contributed to further the lateral movement across the width of structure unless it is rectified immediately.

The headframe, although expressing clear evidence of decay and deterioration of timber and steel components, will not last much more than 5-10 years in its current condition before a serious structural failure was to occur. The sky-rail has started to collapse, albeit with smaller sized timbers affected. Its condition is not deteriorated beyond rectification, and can be restored, but at a cost.

On the 28th July, 2016 Expression of Interest (EOI) were sought from timber specialist's contractors with relevant qualifications and experience in deconstruction and reconstruction of timber built infrastructure. It was intended that a shortlist of appropriately qualified respondents would be invited to participate in a restricted competitive tender process.

The advertisement which was published in the West Australian on the 28th July, 2016 detailed EOI closing date to be 11th August, 2016 which resulted in the following submitting an EOI.

- Clinton Long Project Management Pty Ltd
- Timber Restoration System Pty Ltd
- Timber Insight Pty Ltd

STATUTORY ENVIRONMENT

Local Government (Functions and General) Regulation 11(2)(c)(ii) states that Tenders do not have to be publicly invited if the Local Government has under regulation 21(1) sought Expressions of Interest with respect to the supply of goods and services but no person was, as a result, listed as an acceptable tenderer.

Local Government (Functions and General) Regulation 23(3) states that Expressions of Interest that have not been rejected under sub-regulation (1) or (2) are to be considered by the local government and it is to decide which, if any, of those expressions of interest are from persons who it thinks would be capable of satisfactorily supplying the goods or services.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

Budget provision for the proposed works is included within the current budget and include funding partners:

Royalties for Regions (GEDC)	\$300,000.00
Lotterywest	\$193,754.00
Community Development Program	\$190,000.00

STRATEGIC IMPLICATIONS

The Sons of Gwalia Headframe is the only timber underlie, or incline, headframe surviving in Australia. The place is part of a unique cultural environment with the Mine Managers House, Mine Office and Assay Building intact on their original site in close proximity to a modern mining operation, and together they contribute to a greater understanding of the mining operations of 1898 to 1963. The place has landmark quality demonstrated by the visual impact of the Headframe from many positions around the town of Leonora and the settlement of Gwalia, both by day and by night, when it is flood lit. The place had short, but significant, association with Herbert Hoover, later a president of the United States of America. All buildings and on-site infrastructure are valued by the local and wider communities for their associations with the early gold mining history and their ongoing value as a tourist attraction for the area.

RECOMMENDATIONS

That Clinton Long Project Management Pty Ltd, Timber Restoration Systems Pty Ltd and Timber Insight Pty Ltd be invited to submit tender documentation in regard project works required on the deconstruction and reconstruction of the heritage listed Sons of Gwalia timber headframe structure.

VOTING REQUIREMENT

Simple Majority

COUNCIL DECISION

Mover Cr RA Norrie, Seconded Cr GW Baker that Clinton Long Project Management Pty Ltd, Timber Restoration Systems Pty Ltd and Timber Insight Pty Ltd be invited to submit tender documentation in regard project works required on the deconstruction and reconstruction of the heritage listed Sons of Gwalia timber headframe structure.

CARRIED (5 VOTES TO 0)

10.0 REPORTS OF OFFICERS

10.2 DEPUTY CHIEF EXECUTIVE OFFICER

10.2(A) MONTHLY FINANCIAL STATEMENTS

SUBMISSION TO: Meeting of Council
Meeting Date: 20th September, 2016

AGENDA REFERENCE: 10.2 (A) SEP 16

SUBJECT: Monthly Financial Statements

LOCATION / ADDRESS: Leonora

NAME OF APPLICANT: Shire of Leonora

FILE REFERENCE: Nil

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: Tanya Browning

OFFICER: Deputy Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 7th September, 2016

BACKGROUND

In complying with the Local Government Financial Management Regulations 1996, a monthly statement of financial activity must be submitted to an Ordinary Council meeting within 2 months after the end of the month to which the statement relates. The statement of financial activity is a complex document but gives a complete overview of the “cash” financial position as at the end of each month. The statement of financial activity for each month must be adopted by Council and form part of the minutes.

It is understood that parts of the statement of financial activity have been submitted to Ordinary Council meetings previously. In reviewing the Regulations the complete statement of financial activity is to be submitted, along with the following reports that are not included in the statement.

Monthly Financial Statements submitted for adoption include:

- (a) Statement of Financial Activity – 31st August, 2016
- (b) Compilation Report
- (c) Material Variances – 31st August, 2016

STATUTORY ENVIRONMENT

Part 4 — Financial reports— s. 6.4

34. *Financial activity statement report – s. 6.4*

(1A) *In this regulation —*

committed assets means revenue unspent but set aside under the annual budget for a specific purpose.

34. (1) *A local government is to prepare each month a statement of financial activity reporting on the revenue and expenditure, as set out in the annual budget under regulation 22(1)(d), for that month in the following detail —*
- (a) *annual budget estimates, taking into account any expenditure incurred for an additional purpose under section 6.8(1)(b) or (c);*
 - (b) *budget estimates to the end of the month to which the statement relates;*
 - (c) *actual amounts of expenditure, revenue and income to the end of the month to which the statement relates;*
 - (d) *material variances between the comparable amounts referred to in paragraphs (b) and (c); and*
 - (e) *the net current assets at the end of the month to which the statement relates.*
34. (2) *Each statement of financial activity is to be accompanied by documents containing —*
- (a) *an explanation of the composition of the net current assets of the month to which the statement relates, less committed assets and restricted assets;*
 - (b) *an explanation of each of the material variances referred to in subregulation (1)(d); and*
 - (c) *such other supporting information as is considered relevant by the local government.*
34. (3) *The information in a statement of financial activity may be shown —*
- (a) *according to nature and type classification; or*
 - (b) *by program; or*
 - (c) *by business unit.*
34. (4) *A statement of financial activity, and the accompanying documents referred to in subregulation (2), are to be —*
- (a) *presented at an ordinary meeting of the council within 2 months after the end of the month to which the statement relates; and*
 - (b) *recorded in the minutes of the meeting at which it is presented.*
34. (5) *Each financial year, a local government is to adopt a percentage or value, calculated in accordance with the AAS, to be used in statements of financial activity for reporting material variances.*

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

There are no financial implications resulting from the recommendation of this report.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

RECOMMENDATIONS

That the Monthly Financial Statements for the month ended 31st July, 2016 consisting of:

- (a) Statement of Financial Activity – 31st July, 2016
- (b) Compilation Report
- (c) Material Variances – 31st July, 2016

be accepted.

VOTING REQUIREMENT

Simple Majority

COUNCIL DECISION

Moved Cr LR Petersen, Seconded Cr RM Cotterill that Council resolve that the Monthly Financial Statements for the month ended 31st August, 2016 consisting of:

- (a) Statement of Financial Activity – 31st August, 2016
- (b) Compilation Report
- (c) Material Variances – 31st August, 2016

CARRIED (5 VOTES TO 0)

Level 15, Exchange Tower,
2 The Esplanade, Perth, WA 6000

PO Box 5785, St Georges Terrace, WA 6831

T +61 (0)8 9225 5355

F +61 (0)8 9225 6181

www.moorestephenswa.com.au

Mr Jim Epis
The Chief Executive Officer
Shire of Leonora
PO Box 56
LEONORA WA 6438

COMPILATION REPORT TO THE SHIRE OF LEONORA

We have compiled the accompanying Local Government special purpose financial statements of the Shire of Leonora, which comprise the Statement of Financial Activity (by Statutory Reporting Program), a summary of significant accounting policies and other explanatory notes for the period ending 31 August 2016. The financial statements have been compiled to meet compliance with the *Local Government Act 1995* and associated Regulations.

THE RESPONSIBILITY OF THE SHIRE OF LEONORA


The Shire of Leonora are solely responsible for the information contained in the special purpose financial statements and are responsible for the maintenance of an appropriate accounting system in accordance with the relevant legislation.

OUR RESPONSIBILITY

On the basis of information provided by the Shire of Leonora we have compiled the accompanying special purpose financial statements in accordance with the requirements of the *Local Government Act 1995*, associated Regulations and APES 315 *Compilation of Financial Information*.

Our procedures use accounting expertise to collect, classify and summarise the financial information, which the Shire of Leonora provided, in compiling the financial statements. Our procedures do not include verification or validation procedures. No audit or review has been performed and accordingly no assurance is expressed.

The Local Government special purpose financial statements were compiled exclusively for the benefit of the Shire of Leonora. We do not accept responsibility to any other person for the contents of the special purpose financial statements.


Moore Stephens (WA) Pty Ltd
Chartered Accountants



PAUL BREMAN
DIRECTOR

13 September 2016

**SHIRE OF LEONORA
MONTHLY FINANCIAL REPORT
For the Period Ended 31 August 2016**

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

Statement of Financial Activity by Program	2
Summary Graphs - Financial Activity	3
Note 1 Significant Accounting Policies	4-6
Note 2 Net Current Funding Position	7
Note 3 Capital - Acquisitions, Funding and Disposal	8-11
Note 4 Cash and Investments	12
Note 5 Receivables	13
Note 6 Payables	14
Note 7 Cash Backed Reserves	15
Note 8 Rating Information	16
Note 9 Information on Borrowings	17
Note 10 Grants and Contributions	18
Note 11 Budget Amendments	19
Note 12 Trust	20
Note 13 Material Variances	21

SHIRE OF LEONORA
STATEMENT OF FINANCIAL ACTIVITY
Statutory Reporting Program
For the Period Ended 31 August 2016

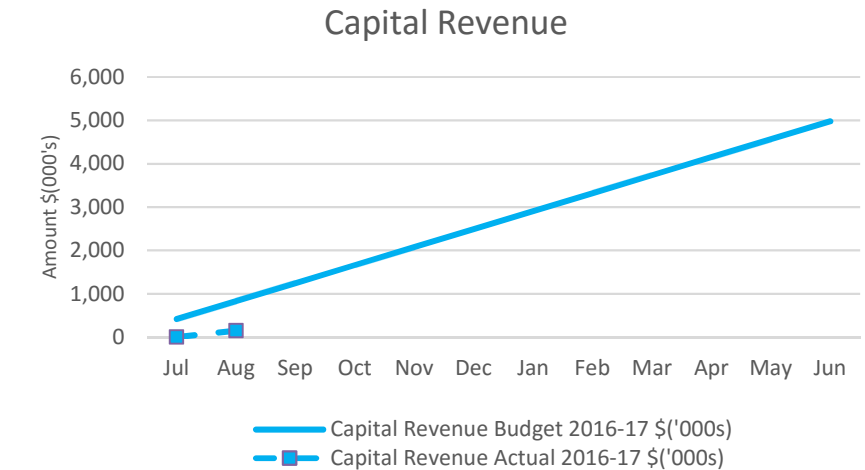
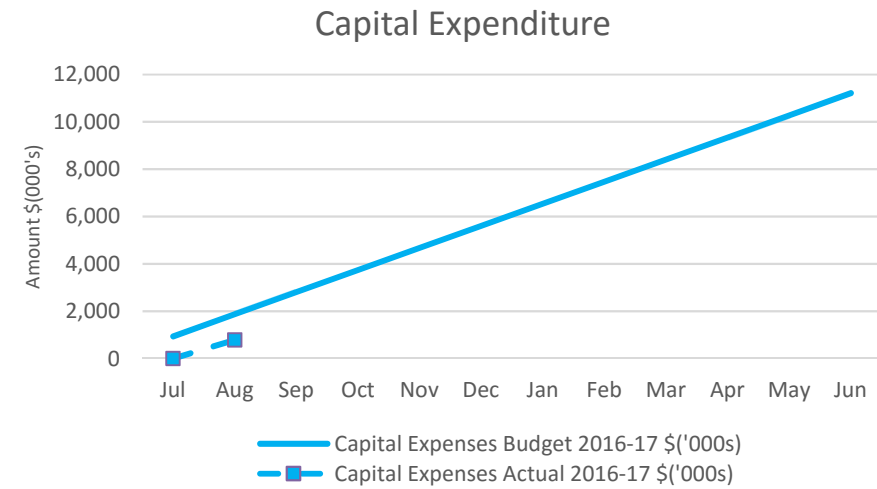
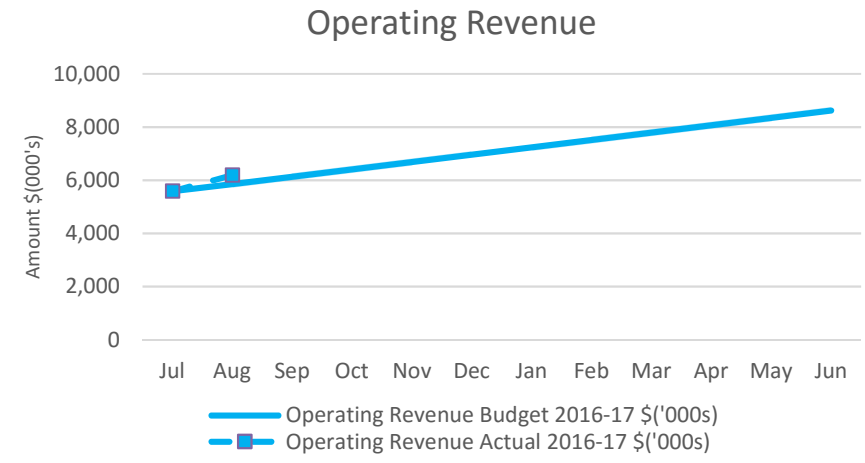
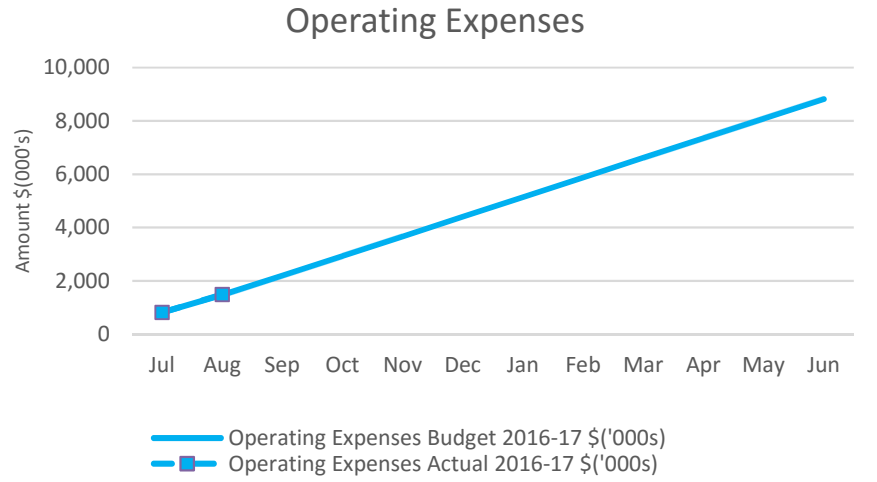
	Note	Adopted Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)- (a)/(a)	Var.
Operating Revenues							
Governance		\$ 4,500	\$ 750	\$ 0	\$ (750)	(100%)	
General Purpose Funding - Rates		5,303,874	883,979	5,306,130	4,422,151	500%	▲
General Purpose Funding - Other		1,278,395	213,066	311,483	98,417	46%	▲
Law, Order, Public Safety		10,200	1,700	835	(865)	(51%)	
Health		51,368	8,561	7,236	(1,325)	(15%)	
Education and Welfare		222,568	37,095	47,452	10,357	28%	
Housing		38,650	6,442	5,012	(1,430)	(22%)	
Community amenities		271,029	45,172	193,770	148,599	329%	▲
Recreation and Culture		202,420	33,737	36,982	3,245	10%	
Transport		566,614	94,436	214,104	119,668	127%	▲
Economic Services		472,156	78,693	53,130	(25,563)	(32%)	▼
Other Property and Services		198,883	33,147	12,190	(20,957)	(63%)	▼
Total Operating Revenue		8,620,657	1,436,776	6,188,324	4,751,548		
Operating Expense							
Governance		(569,538)	(94,923)	(101,754)	(6,831)	(7%)	
General Purpose Funding		(382,336)	(63,723)	(74,823)	(11,100)	(17%)	
Law, Order, Public Safety		(151,476)	(25,246)	(30,657)	(5,411)	(21%)	
Health		(590,341)	(98,390)	(135,523)	(37,133)	(38%)	▲
Education and Welfare		(633,878)	(105,646)	(93,320)	12,326	12%	
Housing		0	0	0	0		
Community Amenities		(238,100)	(39,683)	(28,644)	11,039	28%	
Recreation and Culture		(1,129,347)	(188,225)	(186,763)	1,462	1%	
Transport		(3,197,869)	(532,978)	(616,417)	(83,439)	(16%)	▲
Economic Services		(1,829,377)	(304,896)	(235,987)	68,909	23%	▼
Other Property and Services		(92,564)	(15,427)	7,673	23,100	150%	▼
Total Operating Expenditure		(8,814,826)	(1,469,138)	(1,496,215)	(27,077)		
Funding Balance Adjustments							
Add back Depreciation		1,180,621	196,770	211,389	14,619	7%	
Adjust (Profit)/Loss on Disposal		115,352	19,225	11,637	(7,588)	(39%)	
Adjust Provisions and Accruals		0	0	(51,751)			
Net Cash from Operations		1,101,804	183,634	4,863,384	4,731,501		
Capital Revenues							
Grants, Subsidies and Contributions	10	4,814,113	802,352	120,000	(682,352)	(85%)	▼
Proceeds from Disposal of Assets	3	166,000	27,667	30,000	2,333	8%	
Total Capital Revenues		4,980,113	830,019	150,000	(680,019)		
Capital Expenses							
Land and Buildings	3	(5,916,114)	(735,882)	(735,882)	0	0%	
Infrastructure - Roads	3	(1,529,738)	0	0	0		
Infrastructure - Other	3	(3,230,887)	(3,600)	(3,600)	0	0%	
Plant and Equipment	3	(537,000)	(46,995)	(46,995)	0	0%	
Total Capital Expenditure		(11,213,739)	(786,477)	(786,477)	0		
Net Cash from Capital Activities		(6,233,626)	43,542	(636,477)	(680,019)		
Financing							
Transfer from Reserves	7	250,000	0	0	0		
Transfer to Reserves	7	(465,698)	(2,728)	(2,728)	0	0%	
Net Cash from Financing Activities		(215,698)	(2,728)	(2,728)	0		
Net Operations, Capital Financing		(5,347,520)	224,448	4,224,179	4,051,481		
Opening Funding Surplus(Deficit)	2	5,347,520	5,347,520	5,281,523			
Closing Funding Surplus(Deficit)	2	0	5,571,968	9,505,702			

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

Refer to the attached Explanation of Material Variances Statement for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying financial statements and notes.

**SHIRE OF LEONORA
SUMMARY GRAPHS - FINANCIAL ACTIVITY
For the Period Ended 31 August 2016**



This information is to be read in conjunction with the accompanying financial statements and notes.

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

1. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Accounting

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this statement are presented below and have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

(b) The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in this statement. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the statement, but a separate statement of those monies appears at Note 11.

(c) Rounding Off Figures

All figures shown in this statement are rounded to the nearest dollar.

(d) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

(e) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

(f) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

(g) Trade and Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

(h) Inventories

General

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed. Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point. Land held for sale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

(i) Fixed Assets

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

(j) Depreciation of Non-Current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

Note 1 (j) (Continued)

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period. Major depreciation rates and periods are:

Asset	Depreciation Rate
Buildings	30 to 50 years
Furniture and Equipment	2 to 15 years
Plant and Equipment	5 to 15 years
Roads – Aggregate	25 years
Roads – Unsealed – Gravel	35 years
Drains and Sewers	75 years
Airfield – Runways	12 years

(k) Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

(l) Employee Benefits

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

(i) Wages, Salaries, Annual Leave and Long Service Leave (Short-term Benefits)

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months represents the amount the Shire has a present obligation to pay resulting from employees services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Shire expects to pay and includes related on-costs.

(ii) Annual Leave and Long Service Leave (Long-term Benefits)

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the project unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where the Shire does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

(m) Interest-bearing Loans and Borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

(n) Provisions

Provisions are recognised when: The council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one of item included in the same class of obligations may be small.

(o) Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non current based on Council's intentions to release for sale.

(p) Nature or Type Classifications

Rates

All rates levied under the Local Government Act 1995. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

Operating Grants, Subsidies and Contributions

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

Non-Operating Grants, Subsidies and Contributions

Amounts received specifically for the acquisition, construction of new or the upgrading of noncurrent assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

Profit on Asset Disposal

Profit on the disposal of assets including gains on the disposal of long term investments.

Losses are disclosed under the expenditure classifications.

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

Note 1 (p) (Continued)

Fees and Charges

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

Service Charges

Service charges imposed under Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996 identifies the These are television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

Interest Earnings

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

Other Revenue / Income

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

Employee Costs

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

Materials and Contracts

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

Utilities (Gas, Electricity, Water, etc.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

Insurance

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

Loss on asset disposal

Loss on the disposal of fixed assets.

Depreciation on non-current assets

Depreciation expense raised on all classes of assets.

Interest expenses

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

Other expenditure

Statutory fees, taxes, provision for bad debts, member's fees or levies including WA Fire Brigade Levy and State taxes. Donations and subsidies made to community groups.

(r) Program Classifications (Function/Activity)

Governance

Includes the activities of members of council and the administrative support available to the council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific council services.

General Purpose Funding

Rates, general purpose government grants and interest revenue.

Law, Order, Public Safety

Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.

Health

Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.

Education and Welfare

Maintenance of child minding centre, playgroup centre, senior citizen centre and aged care centre. Provision and maintenance of home and community care programs and youth services.

Housing

Provision and maintenance of elderly residents housing.

Community Amenities

Rubbish collection services, operation of rubbish disposal sites, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town planning schemes, cemetery and public conveniences.

Recreation and Culture

Maintenance of public halls, civic centres, aquatic centre, beaches, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, museum and other cultural facilities.

Transport

Construction and maintenance of roads, streets, footpaths, depots, cycle ways, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting etc.

Economic Services

Tourism and area promotion including the maintenance and operation of a caravan park. Provision of rural services including weed control, vermin control and standpipes. Building Control.

Other Property and Services

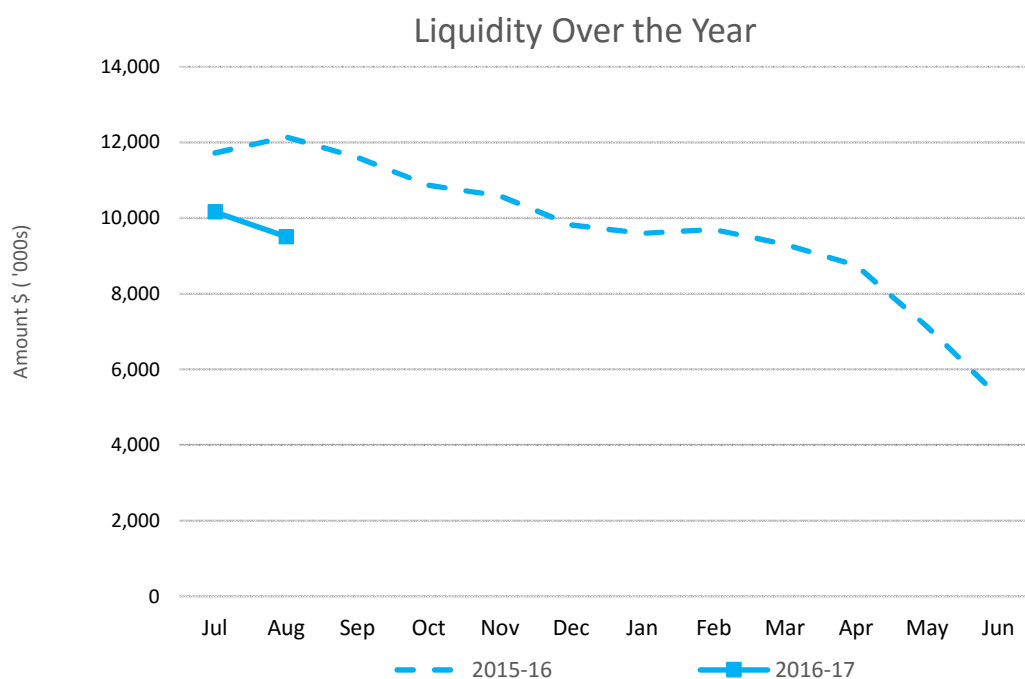
Private works operation, plant repair and operation costs and engineering operation costs.

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 2. NET CURRENT ASSETS

Net Current Assets	Note	30 June 2016	YTD 31 Aug 2015	YTD 31 Aug 2016
		\$	\$	\$
Current Assets				
Cash Municipal	4	2,424,967	4,839,369	6,147,267
Cash Reserves	4	2,027,361	1,031,920	2,030,089
Restricted Municipal Cash Investments	4	2,808,871	4,735,210	1,314,691
Receivables - Rates	5	116,915	1,932,916	1,800,678
Receivables -Other	5	198,615	998,705	499,132
Inventories		47,200	20,990	39,844
		<u>7,623,929</u>	<u>13,559,110</u>	<u>11,831,701</u>
Less: Current Liabilities				
Payables	6	(315,046)	(381,896)	(295,910)
Provisions		(223,766)	(183,822)	(172,015)
Less: Cash Reserves	7	(2,027,361)	(1,031,920)	(2,030,089)
Add: Cash Backed Leave Provisions		172,015	183,822	172,015
Add: Accrued Salaries already funded		51,752	0	0
Net Current Funding Position		<u>5,281,523</u>	<u>12,145,294</u>	<u>9,505,702</u>

Positive=Surplus (Negative=Deficit)

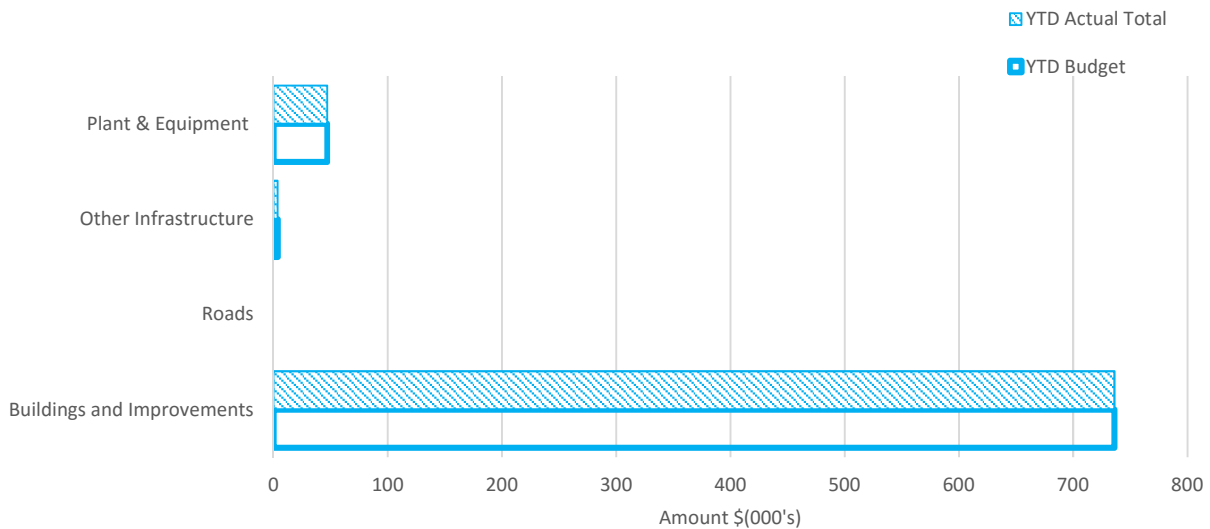


SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 3. CAPITAL - ACQUISITIONS AND FUNDING

Capital Acquisitions	Note	YTD Actual New /Upgrade (a)	YTD Actual (Renewal Expenditure) (b)	Adopted Annual Budget	YTD Budget (d)	YTD Actual Total (c) = (a)+(b)	Variance (d) - (c)
		\$	\$	\$	\$	\$	\$
Buildings and Improvements		735,882		5,916,114	735,882	735,882	(5,180,232)
Roads		0		1,529,738	0	0	(1,529,738)
Other Infrastructure		3,600		3,230,887	3,600	3,600	(3,227,287)
Plant & Equipment		46,995		537,000	46,995	46,995	(490,005)
Capital Expenditure Totals		786,477	0	11,213,739	786,477	786,477	(10,427,262)
Capital Acquisitions Funded By							
Capital Grants and Contributions				4,814,113	802,352	120,000	(4,011,761)
Other (Disposals & C/Fwd)				30,000	30,000	30,000	0
Council Contribution - Operations				6,369,626	(45,875)	636,477	(6,415,501)
Capital Funding Total				11,213,739	786,477	786,477	

Capital Expenditure Program YTD



SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 3. CAPITAL ACQUISITIONS

			Adopted Annual Budget	YTD Budget	YTD Actual	Variance (Under)/ Over
Capital Acquisitions						
Building and Improvements			\$	\$	\$	\$
E720016	Upgrade CCTV	Upgrade	100,000	16,667		(100,000)
E740001	Land Trans Aged Care Facility	New	205,000	34,167		(205,000)
E720015	Renew Childcare Play Equipment	Renewal	23,000	3,833		(23,000)
E720011	26 Queen Vic	Renewal	21,000	3,500		(21,000)
E720012	11 Queen Vic	Renewal	12,000	2,000	11,440	(560)
E720018	40A Hoover	Renewal	15,000	2,500		(15,000)
E720019	40B Hoover	Renewal	11,000	1,833		(11,000)
E720017	1 Queen Vic	Renewal	48,000	8,000	265	(47,735)
E720013	Relocate/Renew Gym	Renewal	20,000	3,333		(20,000)
E720009	Works Depot Workshop	Renewal	50,000	8,333		(50,000)
E720010	SPQ Renewal	Renewal	7,500	1,250		(7,500)
E720001	Mine Office	Renewal	123,200	20,533		(123,200)
E720002	Chisholms House	Renewal	225,800	37,633		(225,800)
E720003	Hoover House	Renewal	256,400	42,733		(256,400)
E720004	Murrin Murrin Lockup	Renewal	20,600	3,433		(20,600)
E720005	Balletich's Place	Renewal	102,600	17,100		(102,600)
E720006	Art's Place	Renewal	101,400	16,900		(101,400)
E720008	Lawlers Police Station	Renewal	100,000	16,667		(100,000)
E720014	NGROAC Facility	New	4,473,614	745,602	724,177	(3,749,437)
TOTAL - Building and Improvements			5,916,114	986,019	735,882	
Plant & Equipment						
E730003	EHO Vehicle	Replacement	38,000	6,333		(38,000)
E730006	Grader Camp Genset	Replacement	17,000	2,833		(17,000)
E730004	Grader Camp Utility	Replacement	46,000	7,667		(46,000)
E730001	Works Supervisor Utility	Replacement	46,000	7,667		(46,000)
E730007	Trailers Dollies Grader Camp	Replacement	200,000	33,333		(200,000)
E730002	MWS Vehicle	Replacement	61,000	10,167		(61,000)
E730005	DCEO Vehicle	Replacement	47,000	7,833	46,995	(5)
E730008	CEO Vehicle	Replacement	82,000	13,667		(82,000)
TOTAL - Plant & Equipment			537,000	89,500	46,995	
TOTAL PROPERTY PLANT AND EQUIPMENT			6,453,114	1,075,519	782,877	

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 3. CAPITAL ACQUISITIONS

			Adopted Annual Budget	YTD Budget	YTD Actual	Variance (Under)/ Over
Capital Acquisitions						
Roads						
E700001	Renewal of Grids	Renewal	50,000	8,333		(50,000)
E700003	RRG Wonganoo	Upgrade	450,000	75,000		(450,000)
E700004	R2R Project	Upgrade	934,738	155,790		(934,738)
E700002	Footpath Renewals	Renewal	95,000	15,833		(95,000)
	TOTAL - Roads		1,529,738	239,123	0	
Other Infrastructure						
E710006	Waste Management Site Fencing	Upgrade	62,000	10,333		(62,000)
E710007	Liquid Waste Site Development	Upgrade	600,000	100,000		(600,000)
E710001	Cemetery Fencing	Renewal	35,000	5,833		(35,000)
E710008	Fitness Playground Equipment	Upgrade	24,000	4,000		(24,000)
E710004	Runway rejuv. & Paint	Renewal	306,600	51,100		(306,600)
E710005	Apron Taxi Subgrade Failure	Renewal	912,750	152,125	1,200	(911,550)
E710002	Gwalia Headframe	Renewal	847,537	141,256	2,400	(845,137)
E710010	Gwalia Headframe NSRF	Renewal	380,000	63,333		(380,000)
E710003	Gwalia Entrance	Upgrade	43,000	7,167		(43,000)
E710009	Relocate Ruston Engine	Renewal	20,000	3,333		(20,000)
				0		0
	TOTAL - Other Infrastructure		3,230,887	538,481	3,600	(3,227,287)
	TOTAL INFRASTRUCTURE		4,760,625	777,604	3,600	
	Total Capital Expenditure		11,213,739	1,853,123	786,477	

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 3. CAPITAL DISPOSALS

Assets Disposed

Description Disposed Asset	Cost/Fair Value	Accum Depr	Proceeds	Adopted Budget Profit/(Loss)	Actual Profit/(Loss)	Variance	Comments
	\$	\$	\$	\$	\$	\$	
Plant and Equipment (Fixed Assets)							
642 Nissan Pathfinder				(11,194)	0	11,194	
643 Triton 4x4 Dual Cab				(17,858)	0	17,858	
647 Ford Ranger				(23,736)	0	23,736	
PE5 Territory Titanium	42,500	(863)	30,000	(16,458)	(11,637)	4,821	
641 Nissan Navara				(31,099)	0	31,099	
637 2014 Ford FPV				(15,007)	0	15,007	
					0	0	
	42,500	(863)	30,000	(115,352)	(11,637)	103,715	
Land (Inventory)						0	
	0	0	0	0	0	0	
	42,500	(863)	30,000	(115,352)	(11,637)	103,715	

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 4. CASH AND INVESTMENTS

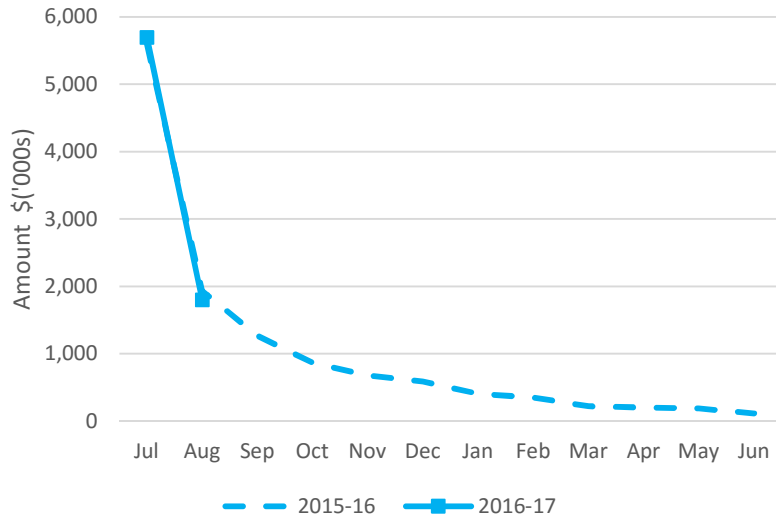
Bank Accounts	Municipal	Municipal Restricted	Reserves	Trust	Total Amount	Institution	Interest Rate	Maturity Date
	\$		\$	\$	\$			
(a) Cash Deposits								
Municipal Account	6,145,775				6,145,775	NAB	Variable	Cheque Acc.
Trust Account				0	0	NAB	Variable	Cheque Acc.
LSL Maximiser			131,006		131,006	NAB	Variable	Cheque Acc.
Fire Maximiser			26,695		26,695	NAB	Variable	Cheque Acc.
Plant Maximiser			392,326		392,326	NAB	Variable	Cheque Acc.
Annual Leave Maximiser			160,309		160,309	NAB	Variable	Cheque Acc.
Gwalia Precinct Maximiser			470,841		470,841	NAB	Variable	Cheque Acc.
Building Maintenance Maximiser			348,524		348,524	NAB	Variable	Cheque Acc.
Waste Management Maximiser			500,388		500,388	NAB	Variable	Cheque Acc.
Cash on Hand	1,492				1,492	NAB	NIL	On Hand
(b) Term Deposits								
N/A					0			
(c) Other Investments								
OCDC R4R		1,314,691			1,314,691	WATC	1.45%	Ongoing
Total	6,147,267	1,314,691	2,030,089	0	9,492,047			

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

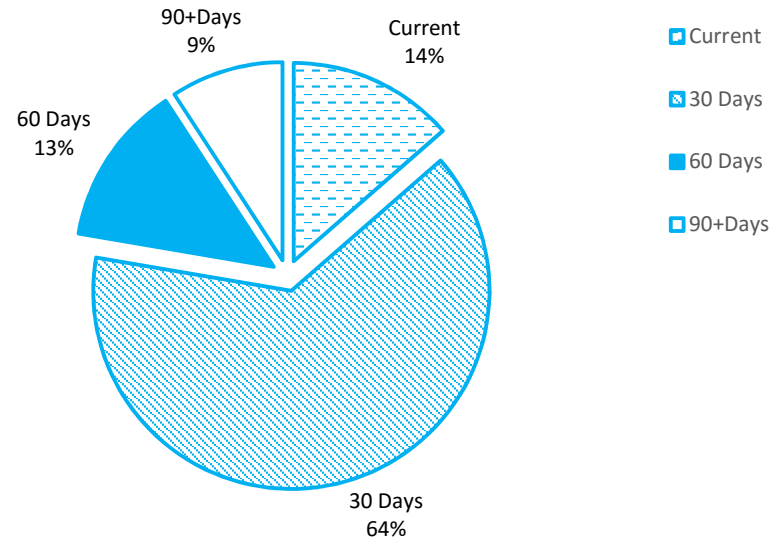
NOTE 5. RECEIVABLES

Receivables - Rates and Other Rates Receivable	YTD 31 Aug		Receivables - General	Credit	Current	30 Days	60 Days	90+Days	Total
	2016	30 June 2016							
	\$	\$		\$	\$	\$	\$	\$	\$
Opening Arrears Previous Years	116,915	83,147	Receivables - General	(90)	67,779	320,048	65,525	45,870	499,132
Levied this year	5,306,130	5,239,642							
Discounts	0	0	GST Receivable						0
Deferred	0	0							
Less Collections to date	3,622,367	(5,205,874)							
Equals Current Outstanding	1,800,678	116,915							
Net Rates Collectable	1,800,678	116,915	Total Receivables General Outstanding						499,132
% Collected	(66.80%)	97.80%	Amounts shown above include GST (where applicable)						

Rates Receivable



Accounts Receivable (non-rates)

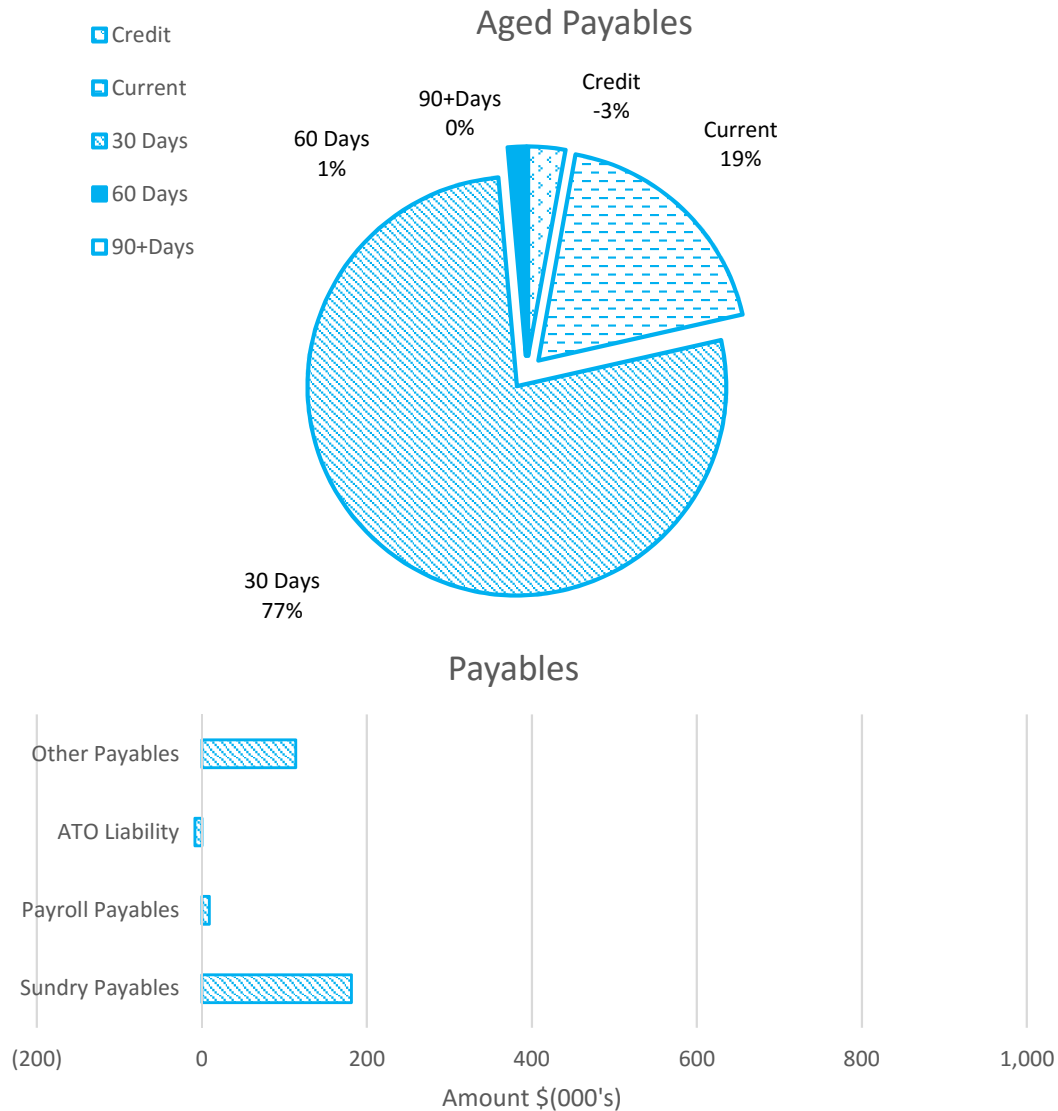


SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 6. PAYABLES

Payables	Credit	Current	30 Days	60 Days	90+Days	Total
Payables - General	\$ (5,475)	\$ 35,809	\$ 148,288	\$ 2,685	\$ 0	\$ 181,307
Sundry Payables						181,307
Payroll Payables						9,155
ATO Liability						(8,277)
Other Payables						113,725
Total Payables General Outstanding						295,910

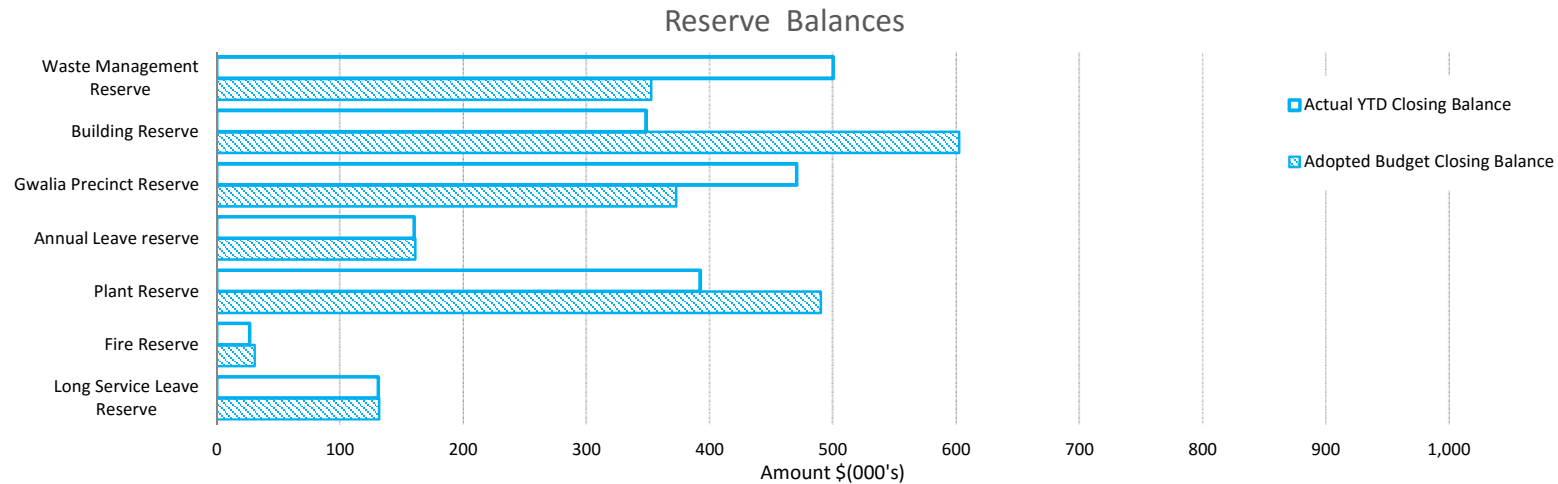
Amounts shown above include GST (where applicable)



SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 7. CASH BACKED RESERVE

Reserves	Opening Balance	Adopted Budget Interest Earned	Actual Interest Earned	Adopted Budget Transfers In (+)	Actual Transfers In (+)	Adopted Budget Transfers Out (-)	Actual Transfers Out (-)	Transfer out Reference	Adopted Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$		\$	\$
Long Service Leave Reserve	130,805	981	201			0	0		131,786	131,006
Fire Reserve	26,654	4,230	41			0	0		30,884	26,695
Plant Reserve	391,726	3,650	600	95,000		0	0		490,376	392,326
Annual Leave reserve	160,064	1,201	245			0	0		161,265	160,309
Gwalia Precinct Reserve	470,121	2,776	720			(100,000)	0		372,897	470,841
Building Reserve	347,991	4,485	533	250,000		0	0		602,476	348,524
Waste Management Reserve	500,000	2,625	388			(150,000)	0		352,625	500,388
Aerodrome Reserve	0	750	0	100,000		0	0		100,750	0
	2,027,361	20,698	2,728	445,000	0	(250,000)	0	0	2,243,059	2,030,089



SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 8. RATING INFORMATION

RATE	Rate in	Number of Properties	Rateable Value	Rate Revenue	YTD Actual		Total Revenue	Rate Revenue	Adopted Budget		Total Revenue
					Interim Rates	Back Rates			Interim Rate	Back Rate	
General Rate	\$		\$				\$				\$
GRV	0.0667	676	15,313,822	1,021,205	(525)		1,020,680	1,021,432	1,500	0	1,022,932
UV	0.1463	1,805	27,701,736	4,052,476	(802)		4,051,674	4,052,764	(13,502)	0	4,039,262
Sub-Totals		2,481	43,015,558	5,073,681	(1,327)	0	5,072,354	5,074,196	(12,002)	0	5,062,194
Minimum Payment	Minimum \$										
GRV	304	83	114,261	25,232			25,232	25,232	0	0	25,232
UV	304	712	786,932	208,544			208,544	216,448	0	0	216,448
Sub-Totals		795	901,193	233,776	0	0	233,776	241,680	0	0	241,680
							5,306,130				5,303,874
							0				0
Amount from General Rates							5,306,130				5,303,874
Ex-Gratia Rates							0				0
							5,306,130				5,303,874

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 9. INFORMATION ON BORROWINGS

(a) Debenture Repayments

The Shire does not have any borrowings.

(b) New Debentures

There are no new debentures as at the reporting date.

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 10. GRANTS AND CONTRIBUTIONS

Grants	Grant Provider	Approval (Y/N)	2016-17	2016-17 Budget		Variations		Recoup Status	
			Adopted Budget	Operating	Capital	Operating	Capital	Received	Not Received
			\$	\$	\$	\$	\$	\$	
General Purpose Funding									
I030019 Grant Equalisation	WALGCC	Y	608,952	608,952	0	0	0	151,797	457,155
I030021 Grant - Roads	WALGCC	Y	592,395	592,395	0	0	0	148,262	444,133
Law, Order, Public Safety									
I053406 Grant - CCTV			100,000	0	100,000	0	0		100,000
Health									
I076473 Aged Care Feasibility Study Grant			20,650	20,650	0	0	0		20,650
Welfare Services									
I080014 Childcare Grant			2,500	2,500	0	0	0		2,500
I080002 Sustainability Child Care			54,715	54,715	0	0	0	12,584	42,131
I082001 Youth Support DCP Grant	DCP		67,353	67,353	0	0	0	17,433	49,920
Recreation and Culture									
I114467 Grant Swimming Pool	DSR		30,000	30,000	0	0	0		30,000
I117010 Other Grant Funding			123,720	123,720	0	0	0	31,425	92,295
Transport									
MRWA Funding									
I122200 MRWA Direct	MRWA		140,429	140,429	0	0	0	140,429	0
I122052 Contribution Street Lights	MRWA		3,700	3,700	0	0	0		3,700
I122218 RRG Funding	MRWA		300,000	0	300,000	0	0	120,000	180,000
Other Streets/Roads Funding									
I122042 Contribution Crossovers			1,500	1,500	0	0	0		1,500
I122206 Roads to Recovery			934,738	0	934,738	0	0		934,738
I123494 RADS funding	RADS		609,675	0	609,675	0	0		609,675
Economic Services									
I134468 Minara Comm. Foundation Grants			48,309	48,309	0	0	0	21,335	26,974
I134458 Projects			28,000	28,000	0	0	0		28,000
I138005 Grants			48,000	48,000	0	0	0		48,000
I138002 Sponsorship			115,000	115,000	0	0	0		115,000
I134463 Lotterywest Headframe Stage 1	Lotterywest		300,000	0	300,000	0	0		300,000
I134464 Lotterywest Cottages Conservation	Lotterywest		50,000	0	50,000	0	0		50,000
I134470 Gwalia Precinct Renewal	Regional		605,000	0	605,000	0	0		605,000
I134471 Headframe Renewal Reg. Grants Scheme	Regional		300,000	0	300,000	0	0		300,000
I137008 Lotterywest Fitout funding	Lotterywest		1,564,700	0	1,564,700	0	0		1,564,700
I139002 Lotterywest Heritage Conserv. Grant	Lotterywest		50,000	0	50,000	0	0		50,000
I139003 Lotterywest Trail Grant	Lotterywest		32,883	32,883	0	0	0		32,883
TOTALS			6,732,219	1,918,106	4,814,113	0	0	643,265	6,088,954

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 11. BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Budget Amendments

COA	Description	Council Resolution	Classification	No Change - (Non Cash Items) Adjust.	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$

There are no budget amendments.

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 12. TRUST FUND

There are no funds held at balance date over which the Shire has no control.

SHIRE OF LEONORA
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Period Ended 31 August 2016

NOTE 13. EXPLANATION OF MATERIAL VARIANCES

Details and explanations of the material variances reflected on the Statement of Financial Activity are provided below as required by Local Government (Financial

Reporting Program	Variance	Variance	Var.	Timing/ Permanent	Explanation of Variance
	\$	%			
Operating Revenues					
General Purpose Funding - Other	98,417	46.19%	▲	Timing	YTD Budget figures automatically reporting at 1/12 of annual budget. YTD budget estimates to be loaded during September 2016
Education and Welfare	10,357	27.92%		Timing	YTD Budget figures automatically reporting at 1/12 of annual budget. YTD budget estimates to be loaded during September 2016
Transport	119,668	126.72%	▲	Timing	YTD Budget figures automatically reporting at 1/12 of annual budget. YTD budget estimates to be loaded during September 2016
Economic Services	(25,563)	(32.48%)	▼	Timing	YTD Budget figures automatically reporting at 1/12 of annual budget. YTD budget estimates to be loaded during September 2016
Operating Expense					
Education and Welfare	12,326	11.67%			
Community Amenities	11,039	27.82%			
Recreation and Culture	1,462	0.78%			
Transport	(83,439)	(15.66%)	▲	Timing	YTD Budget figures automatically reporting at 1/12 of annual budget. YTD budget estimates to be loaded during September 2016
Economic Services	68,909	22.60%	▼	Timing	YTD Budget figures automatically reporting at 1/12 of annual budget. YTD budget estimates to be loaded during September 2016
Other Property and Services	23,100	149.74%	▼	Timing	YTD Budget figures automatically reporting at 1/12 of annual budget. YTD budget estimates to be loaded during September 2016
Capital Revenues					
Capital Expenses					
Land and Buildings	0	0.00%			
Plant and Equipment	0	0.00%			

Additional Comments

Note 2 - Net Current Assets
 Note 3 - Capital
 Note 4 - Cash
 Note 5 - Receivables
 Note 6 - Payables
 Note 7 - Reserves
 Note 8 - Rates
 Note 9 - Borrowings
 Note 10 - Grants
 Note 11 - Budget Amendments
 Note 12 - Trust

10.0 REPORTS OF OFFICERS

10.2 DEPUTY CHIEF EXECUTIVE OFFICER

10.2(B) ACCOUNTS FOR PAYMENT

SUBMISSION TO: Meeting of Council
Meeting Date: 20th September, 2016

AGENDA REFERENCE: 10.2 (B) SEP 16

SUBJECT: Accounts for Payment

LOCATION / ADDRESS: Nil

NAME OF APPLICANT: Nil

FILE REFERENCE: Nil

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: Tanya Browning

OFFICER: Deputy Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 7th September, 2016

BACKGROUND

Attached statement consists of accounts paid by Delegated Authority and Direct Bank Transactions represented by cheques numbered from **21733** to **21812** and **21814** and totalling **\$323,089.99** and accounts paid by Council Authorisation represented by cheques numbered from **21715** to **21732** and totalling **\$239,907.24**.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

There are no financial implications resulting from the recommendation of this report.

STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

RECOMMENDATIONS

That accounts paid by Delegated Authority and Direct Bank Transactions represented by cheques numbered from **21733** to **21812** and **21814** and totalling **\$323,089.99** and accounts paid by Council Authorisation represented by cheques numbered from **21715** to **21732** and totalling **\$239,907.24**.

VOTING REQUIREMENT

Simple Majority

COUNCIL DECISION

Moved Cr RA Norrie, Seconded Cr LR Petersen that accounts paid by Delegated Authority and Direct Bank Transactions represented by cheques numbered from **21733** to **21812** and **21814** and totalling **\$323,089.99** and accounts paid by Council Authorisation represented by cheques numbered from **21715** to **21732** and totalling **\$239,907.24**.

CARRIED (5 VOTES TO 0)

Ms Lorraine Thomson entered the meeting at 10am.

Cr PJ Craig welcomed Ms Thomson to the meeting and introduced her to the council as the new Visitor Services Officer at the Gwalia Historic Precinct.

Ms Thomson provided update on events at Gwalia since taking on the role, including function held on the weekend where 146 people were in attendance at Hoover House. CEO, Mr JG Epis also commented on some renewals to improve visitor experiences at the precinct being implemented by Ms Thomson.

CEO Mr JG Epis Provided further information on staffing arrangements being progressed, and services being offered. Some further discussion ensued on the positive comments from visitors of late and new opportunities currently being explored.

Cr PJ Craig adjourned the meeting at 10:18m for a morning tea break.

Cr reconvened the meeting at 10:42am. All those previously listed in the record of attendance, present at the meeting, with the exception of Ms Thomson who left the meeting during morning tea break.

Submitted to Council on the 20th September, 2016

Cheques numbered from 21733 to 21812 and 21814 totaling \$323,089.99 submitted to each member of the Council on 20th September, 2016 have been checked and are fully supported by remittances and duly certified invoices with checks being carried out as to prices, computations and costing.

CHIEF EXECUTIVE OFFICER

Cheque	Date	Name	Item	Payment by Delegated Authority
21733	20/09/2016	Air Liquide W.A. Ltd	Cylinder Fee - medical centre	22.81
21734	20/09/2016	Airport Lighting Specialists	Airbag and 30W lamps, calibration for PAPI clinometer	740.96
21735	20/09/2016	Airservices Australia	ERSA spiral bound - 12 month amendment service only	237.90
21736	20/09/2016	ALU Glass	Supply and install sliding glass doors Lot 294 Queen Vic St	3,930.00
21737	20/09/2016	AMPAC Debt Recovery Pty Ltd	Legal Costs	5,375.15
21738	20/09/2016	Austral Mercantile Collections P/L	Legal Costs	1,334.85
21739	20/09/2016	BOC Limited	Balloon canister Golden Gift	6.70
21740	20/09/2016	Boldline Services	Service/on-site repairs as required	4,752.00
21741	20/09/2016	Boral Construction Materials Group Ltd	45 tonne of 5mm aggregate	2,202.75
21742	20/09/2016	Bunnings Building Supplies Pty Ltd	Toilet roll holders & Padlocks, Globe fluoro tube x 4	225.84
21743	20/09/2016	Butler Settineri	Audit fee accrual 2016, further fee in relation to audit June 2016	9,004.09
21744	20/09/2016	Butson Group Pty Ltd	Lunches CCTV meeting - Shire Office	45.00
21745	20/09/2016	Butsons Building Service	Renovate bathroom and toilet as quoted	11,440.00
21746	20/09/2016	Canine Control	Ranger services 11th - 13th August, 2016 & 28th-30th August 2016	7,842.46
21747	20/09/2016	City Of Kalgoorlie/Boulder	Member contribution towards regional records facility service - Final contribution for 2015/2016	1,615.80
21748	20/09/2016	Covs Parts Pty Ltd	V Belt, UHF handpiece microphone, pressure cleaner and powercraft 130 inverter weld	4,750.48
21749	20/09/2016	Creative Spaces	Design, fabrication and installation of Gwalia exhibition, Graphic design of 2 additional panels and 1 historical timeline, printing of 500 DL invites	8,468.79
21750	20/09/2016	Curtain Villa	2 x blinds - holland pebble	258.72
21751	20/09/2016	Department of Fire and Emergency Services	2016/17 ESL quarter 1 - 1st quarter contribution	37,297.53
			Sub Total	\$99,551.83

			Balance Brought Forward	\$99,551.83
21752	20/09/2016	Department Of Transport	Licence and registration renewal KBC646K, 1L, 4L, 6L, P968, P967, PKBC771K, KBC772K	2,970.80
21753	20/09/2016	Dunning's	Distillate bulk, 40 full drums delivered to Leonora	28,278.86
21754	20/09/2016	E. Fire and Safety	Service fire equipment - Shire vehicles and buildings	2,867.70
21755	20/09/2016	Cheque Void due to incorrect amount. Eagle Petroleum (WA) Pty Ltd	Fuel card charges period ending 08/08/2016 - P3, P4, P6, P1 & Oil and gun delivered to depot, Motorpass charges period ending 22/08/2016 - P4, P6, Motorpass charges period ending 05/09/2016 - P3, P4, P6, P1, P2, Fuel charges garden and parks - P05	0.00
21756	20/09/2016	Earth Australia Contracting Pty Ltd	1 x 9 kg quickchange - 35 Hoover St Leonora	45.00
21757	20/09/2016	Elite Gym Hire	Hire of gym equipment - 01/09/2016-01/10/2016	1,072.50
21758	20/09/2016	Express Yourself Printing	Gwalia Unearthed Books	165.00
21759	20/09/2016	Forman Bros	13 Fitzgerald St - remove aqua trip and connect to metre, Sports complex inspect and repair HWS in kitchen, Pump out septic tanks - Hoover House, Access and repair airport reticulation, Disconnect ablution block	3,353.98
21760	20/09/2016	Goldfields Locksmiths	Depot office locks (master key system) & 26 Wueen Vic Street locks	1,390.05
21761	20/09/2016	Goldfields Pest Control	1 x 20 litre drum of Glyphosate	220.00
21762	20/09/2016	Goldfields Truck Power	Supply engine fuel and air filters for P2087, P2146, P833, P2296, P142, Dry hire of multi tyred rubber roller	3,279.79
21763	20/09/2016	Goldline Distributors	Water for office, Vectra floor sealer, Supplies for child care centre	1,036.36
21764	20/09/2016	Greg Doherty	Reimbursement for visit 5/09/2016-09/09/2016	133.39
21765	20/09/2016	GVROC	GVROC dinner local government week 2 August 2016, 4 non attendances @ \$12.50pp	50.00
21766	20/09/2016	Harvey Norman Bedding Kalgoorlie	Bedding for Hoover House B&B	2,471.00
21767	20/09/2016	Hitachi Construction Machinery	Supply of fliters and parts as per quote	6,392.65
21768	20/09/2016	J.R. & A. Hersey Pty Ltd	HiVis heavy duty barrier mesh 30m	792.00
21769	20/09/2016	Josway Hospitality Pty Ltd	Meals for Elaine Labuschagne and Kate Mills 29th & 30th July 2016 & meals and refreshments - Today Tonight - 11th August, 2016	324.40
21770	20/09/2016	Kalgoorlie Boulder Chamber of Commerce	Renewal 2016/17 GE Connect Business Directory	500.00
21771	20/09/2016	Kalgoorlie Trophies	60 Medals for childrens athletics event - Golden Gift 2016	390.00
21772	20/09/2016	Kerion Pty. Ltd.	Airfare J.Epis and E Williams 25th July, 2016 PER-LNO	500.00

			Sub Total	\$155,785.31
--	--	--	------------------	---------------------

			Balance Brought Forward	\$155,785.31
21773	20/09/2016	Kleenheat Gas	Supply and deliver gas bottle to 13 Fitzgerald Drive, Leonora	97.27
21774	20/09/2016	Komatsu Australia Pty Ltd	Supply grader edges as quoted, supply plow bolts	1,945.26
21775	20/09/2016	Landgate	Land enquiry print request summary - Lease of Crown Land M846238, Mining tenements chargeable, Land enquiries	487.35
21776	20/09/2016	Leonora Drive Connectors	Hose for John Deere grader	334.77
21777	20/09/2016	Leonora Motor Inn	Accommodation Greg Doherty 1st-4th August, Accommodation Paul Sheriff 29th August, Accommodation ranger 28th-31st August, Accommodation Greg Doherty 5th-8th September 2016	1,862.50
21778	20/09/2016	Leonora Pharmacy -	Renewal of first aid kit supplies and sunscreen at Leonora Child Care Centre	844.80
21779	20/09/2016	Leonora Post Office	Post office costs August 2016	246.80
21780	20/09/2016	Leonora Supplies WA	Supplies for Office, Museum, Child Care Centre and Info Centre 01/07/2016-24/07/2016, Supplies for Office, Gwalia Museum and Child Care Centre 25/07/2016-07/08/2016, Supplies for Office and Gwalia Museum 11/08/2016-16/08/2016, Supplies for Child Care Centre 10/08/2016-11/08/2016, Supplies Office, Child Care Centre, Gwalia Museum 22/08/2016-31/08/2016	1,222.63
21781	20/09/2016	Marnta Pty Ltd	Provision of youth services at youth centre for June 2016 & August 2016	21,912.00
21782	20/09/2016	Mcleods Barristers and Solicitors	Matter No: 39234 - Jones, M - Lot 97 Otterburn Street - Dilapidated building	553.46
21783	20/09/2016	McMahon Burnett Transport	Freight costs	124.74
21784	20/09/2016	Michael Bargerbos	Reimbursement - travel - 340km Leonora to Agnew-Lawless - collect Agnew signage on 16/08/2016	336.63
21785	20/09/2016	MLG OZ Pty Ltd	Supply of Tarmoola - Main Reef Road	4,436.96
21786	20/09/2016	Moore Stephens	Compilation of monthly financial report July 2016. One off start to financial year template, Progressive account provision of integrated planning and reporting services, review of strategic	17,352.50
21787	20/09/2016	Multiple Trades and Maintenance	Unblock sewer at 26 Queen Vic St	337.10
			Sub Total	\$207,880.08

			Balance Brought Forward	\$207,880.08
21788	20/09/2016	Netlogic Information Technology	Remote consultation fee 08/08/2016 - create new Facebook account, setup remote access for Gavin, Remote consulting login restrictions and removal for CEO due to sickness, Remote consulting fix connection to website for Dave Hadden, Remote consulting - reset password Gwalia PC's (lost password), Gwalia email issue, SSL certificate - 12 months, Remote consulting install and renew SSL onto SBS server	939.00
21789	20/09/2016	Nov Portable Power	Quarterly airport Genset inspection	992.75
21790	20/09/2016	Nufurn PTY LTD	Chairs and tables for rec centre	19,360.00
21791	20/09/2016	Office National Kalgoorlie	Service and change of imaging units - Shire Office, service depot printer & copier, service Shire office August, service CRC photocopier August	1,457.82
21792	20/09/2016	Ozowned Supplies & Services	Clean carpet mats at information centre	88.00
21793	20/09/2016	Penns Cartage Contractors	Transport of toilet block - Kal Boulder to Leonora, 1 bundle (20 blades) 1 carton - Komatsu - Kal-Leo, 4 x rolls bunting Bibra-Leo, 1 x skid COVS Kal-Leo, 1 x pallet Hitachi Kal-Leo, 2 x pallets THS Bentley - Leo	1,709.20
21794	20/09/2016	Prime Media Group Ltd	Airtime Gwalia Ghost Town 2016	660.00
21795	20/09/2016	Prosegur Australia Pty Ltd	ATM upkeep 14/08/2016-16/08/2016	2,920.98
21796	20/09/2016	R Biggs	Reimbursement - wood crate and kalama 200	274.65
21797	20/09/2016	Safe Roads WA	Emergency repair to airport apron. Repairs and widening on footpaths around town	34,963.50
21798	20/09/2016	Skippers Aviation Pty Ltd	Flights 01/08/2016 PER-LEO Greg Doherty, 01/08/2016 LEO-PER Kate Ferguson, 05/08/2016 LEO-PER Gr...	1,041.00
21799	20/09/2016	Squire Patton Boggs	Legal Fees - Native Title Claim Watching Brief: Tjiwarl & Tjiwarl #2 & Wutha	2,824.25
21800	20/09/2016	Staples Australia Pty Limited	Stationery order May & August	963.44
21801	20/09/2016	State Library of WA	Lost and damaged books 2016-17, delivery of better beginnings program 2016-17	379.50
21802	20/09/2016	Stephen Peacock Construction	Work carried out on Martinzollis camp	3,080.00
21803	20/09/2016	Telstra	Phone/Internet Usage to 01 September, 2016	4,586.31
21804	20/09/2016	The Food Van	Seniors morning tea, aged care facility meeting - 13 people	154.50
21805	20/09/2016	Tjuma Pulka (Media) Aboriginal Corporation	Telstra phone line connection - reimbursement - 16/07/2016-15/08/2016	155.00
21806	20/09/2016	Toll Fast	Distribution of tourist information	342.62
			Sub Total	\$284,772.60

			Balance Brought Forward	\$284,772.60
21807	20/09/2016	Toll Ipec Pty Ltd	Freight - Goldfields, Cows Parts & ALS, Netlogic, Water exams, Perth Cultural Centre/Library	575.64
21808	20/09/2016	Trisley's Hydraulic Services Pty Ltd	Supply pool chemicals	1,835.90
21809	20/09/2016	WA Country Health Service - Goldfields	Rent for surgery and consulting rooms - August & September 2016	834.76
21810	20/09/2016	West Australian Newspapers Ltd	Advertising Gwalia Museum - Diggers and Dealers, General advertising - Kal Miner 21/07/2016	1,612.54
21811	20/09/2016	Western Australian Local Government Ass.	Local government convention registration for Shire President & CEO	2,950.00
21812	20/09/2016	Westland Autos No1 Pty Ltd	New Ford Territory 2L, 30,000km service for 1L	19,853.51
21814	20/09/2016	Eagle Petroleum (WA) Pty Ltd	Fuel card charges period ending 08/08/2016 - P3, P4, P6, P1 & Oil and gun delivered to depot, Motorpass charges period ending 22/08/2016 - P4, P6, Motorpass charges period ending 05/09/2016 - P3, P4, P6, P1, P2, Fuel charges garden and parks - P05	10,655.04
			Grand Total	\$323,089.99

Shire of Leonora				
Monthly Report – List of Accounts Paid by Delegated Authority				
Submitted to Council on the 20th September, 2016				
The following list of accounts has been paid under delegation, and Direct Bank Transactions by the Chief Executive Officer, since the previous list of accounts. Cheques are numbered from 21715 to 21732 and totalling \$239,907.24 .				
CHIEF EXECUTIVE OFFICER				
Cheque	Date	Name	Item	Payment by Delegated Authority
79	10/08/2016	3E Advantage	CRC Photocopier Lease - August, 2016 (9 of 36)	356.45
80	15/08/2016	National Australia Bank	NAB Super Pay - July, 2016	15.50
1	16/08/2016	Shire of Leonora	Salaries & Wages PPE: 17/8	61,273.09
21715	16/08/2016	Sparlon Electrical	Replace exhaust fans at Lot 229 Hoover Street. Aerodrome quaterly inspection, investigate earth leakage Aerodrome,	2,218.90
21716	17/08/2016	LGRCEU	Union Fee PPE: 17/8/16	20.50
21717	17/08/2016	Gavin & Kay Prime	Contracted works from 04/08/2016 - 16/08/2016	5,830.00
21718	18/08/2016	ATO	July 16 BAS	13,221.00
21719	18/08/2016	Dave Hadden	Health Building Contract 25/07/2016-28/07/2016	5,808.00
81	24/08/2016	National Australia Bank	NAB Connect Fee - August, 2016 Bank Statement	29.75
82	26/08/2016	Aon Master Trust	Superannuation PPE: 17/8/16	160.23
83	26/08/2016	Australian Super	Superannuation PPE: 17/8/16	442.24
84	26/08/2016	BT Super for Life	Superannuation PPE: 17/8/16	169.53
85	26/08/2016	C&BUS	Superannuation PPE: 17/8/16	79.08
86	26/08/2016	WA Super	Superannuation PPE: 17/8/16	7,928.51
87	25/08/2016	National Australia Bank	Audit Fee - August, 2016 Bank Statement	70.00
21720	22/08/2016	Hope Community Services	Refund for over payment of invoice 6082	90.00
21721	30/08/2016	Dave Hadden	Payment for Health/Building services as per invoice 61 and 62	14,520.00
21722	30/08/2016	Gavin and Kelly Prime	Payment for contracted works as per invoice 123	6,600.00
21723	30/08/2016	Horizon Power	Power Usage 18/06/2016-16/08/2016	15,421.09
21724	30/08/2016	Royal Flyng Doctors Service	Donation to Laverfest ride	1,000.00
21725	30/08/2016	Telstra	Bill Payments	477.90
1	30/08/2016	Shire of Leonora	Salaries & Wages PPE: 31/8/16	64,587.67
21726	31/08/2016	LGRCEU	Union Fee PPE: 31/8/16	20.50
88	26/08/2016	3E Advantage Pty Ltd	Depot Photocopier Lease - August 2016	230.20
			Sub Total	\$200,570.14

			Balance Brought Forward	\$200,570.14
21727	05/08/2016	Horizon Power	Power usage 21/07/2016-18/08/2016 Lot 32 Tower Street (24 286 8)	4,671.70
21728	01/09/2016	Satellite Television & Radio Australia	50% balance for racing radio service new transmitter, decoder and licence preparation and lodging as per STRA quote G2124	3,170.20
21729	01/09/2016	The Leukaemia Foundation	Donation Central fundraising night 3rd Sept 2016	1,000.00
89	31/08/2016	National Australia Bank	Account Fees - August, 2016 Bank Statement	160.40
90	01/09/2016	Westnet Pty Ltd	CRC internet charges - September, 2016 bank statement	11.00
91	01/09/2016	National Australia Bank	EFTPOS Fee (Gwalia) - September, 2016 bank statement	112.38
92	01/09/2016	Alliance Equipment Finance	Lease on Office Photocopier - September 2016 Bank Statement	861.50
21730	02/09/2016	Komatsu Australia Pty Ltd	Re-entry of invoice after lost cheque cancelled	1,623.57
21731	06/09/2016	Sparlon Electrical	Works at Airport, TV Hut and testing and tagging at Depot	2,167.00
93	07/09/2016	National Australia Bank	Credit Card Charges for August, 2016	11,561.60
94	07/09/2016	Aon Master Trust	Superannuation PPE: 31/8/16	142.54
95	07/09/2016	Australian Super	Superannuation PPE: 31/8/16	401.01
96	07/09/2016	BT Super for Life	Superannuation PPE: 31/8/16	169.53
97	07/09/2016	C&BUS	Superannuation PPE: 31/8/16	197.69
98	07/09/2016	WA Super	Superannuation PPE: 31/8/16	8,244.10
21732	09/09/2016	Horizon Power	Power usage Lot 16 Tower Street 28/07/2016-25/08/2016, Street Lights 01/08/2016-31/08/2016, Lot 518 Tower Street Gwalia 18/06/2016-16/08/2016	4,842.88
			Grand Total	\$239,907.24

10.0 REPORTS OF OFFICERS

10.2 DEPUTY CHIEF EXECUTIVE OFFICER

10.2(C) DRAFT STRATEGIC RESOURCE PLAN (LONG TERM FINANCIAL PLAN & ASSET MANAGEMENT PLAN)

SUBMISSION TO: Meeting of Council
Meeting Date: 20th September 2016

AGENDA REFERENCE: 10.2 (C) SEP 16

SUBJECT: Draft Strategic Resource Plan (Long Term Financial Plan & Asset Management Plan)

LOCATION / ADDRESS: Leonora

NAME OF APPLICANT: Shire of Leonora

FILE REFERENCE: Strategic Plans / Business Plans 9.13

AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

NAME: T.M. Browning

OFFICER: Deputy Chief Executive Officer

INTEREST DISCLOSURE: Nil

DATE: 13th September 2016

BACKGROUND

As part of responsibilities under the Integrated Planning and Reporting (IPR) Framework, Council has previously prepared a Long Term Financial Plan (LTFP) and Asset Management Plan (AMP). These plans were recently identified as requiring review, as part of the continual planning and monitoring cycle that is embraced as part of the IPR process.

Moore Stephens were engaged to assist with the process, given the extensive experience that they have working with Local Governments in this field, the intimate knowledge of Council's current structure in relation to financial management practices, and their ability to provide necessary resources to advance existing planning outcomes. A great deal of work has been undertaken with staff to review and collate asset management data, to ensure that the documents produced would be as accurate and as useful as possible. The in depth review of data collected over the last two years (particularly infrastructure data) delayed the completion of the draft plan, however the level of analysis undertaken has provided a higher level of confidence in the data contained within the draft plan.

The attached document has been designed to influence and provide guidance in the preparation of the annual budget, along with other relevant IPR documents, as a mechanism to action the strategies contained in the Shire's Strategic Community Plan. As Council progresses its journey with IPR, further detail and development will be undertaken, and further refinement and review of related planning documents will occur.

STATUTORY ENVIRONMENT

Local Government (Administration Regulations) 1996 set out requirements relating to planning for the future. Although there is no regulatory requirement to adopt Long Term Financial Plans or Asset Management Plans, these documents do link the Corporate Business Plan, and it is therefore considered good practice to adopt the plans.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

FINANCIAL IMPLICATIONS

There are no financial implications resulting from the recommendation of this report.

STRATEGIC IMPLICATIONS

The Strategic Resource Plan will play an important role in linking the capacity of Council to deliver services with its strategic direction as set out within the Strategic Community Plan. It will provide a broad strategic overview of where financial resources may be directed over the next fifteen years.

RECOMMENDATIONS

That the Council adopt the draft Strategic Resource Plan 2016-2031, incorporating Asset Management Planning and Long Term Financial Planning, as shown in the attachment following this report.

VOTING REQUIREMENT

Simple Majority required.

COUNCIL DECISION

Moved Cr RM Cotterill, Seconded Cr LR Petersen that the Council adopt the draft Strategic Resource Plan 2016-2031, incorporating Asset Management Planning and Long Term Financial Planning, as shown in the attachment following this report.

CARRIED (5 VOTES TO 0)



Draft Strategic Resource Plan

2016 - 2031

(Incorporating Asset Management Planning and
Long Term Financial Planning)

CONTENTS

1.0	FOREWORD	3
2.0	PLANNING OVERVIEW	4
3.0	STRATEGIC OVERVIEW	5
4.0	COMMUNITY PROFILE, VISION AND OBJECTIVES.....	6
5.0	KEY CURRENT INFORMATION	8
6.0	STRATEGIC PLANNING AND POLICIES.....	9
7.0	OPERATIONS OVERVIEW	12
8.0	CAPITAL OVERVIEW	15
9.0	FORECAST CAPITAL PROJECTS	18
10.0	FINANCING OVERVIEW	19
11.0	SCENARIO MODELLING.....	20
12.0	RISK MANAGEMENT	21
13.0	ASSUMPTIONS, RISKS, UNCERTAINTIES AND SENSITIVITY	22
14.0	MONITORING AND PERFORMANCE	27
15.0	IMPROVEMENT PLAN	32

1.0 FOREWORD

We are pleased to present to the community the Shire of Leonora Draft Strategic Resource Plan for 2016 - 2031.

This Plan is part of the Shire's ongoing commitment to an integrated approach to planning for the District's future. It provides the Council and the community with a picture of the Shire's long term financial and asset management circumstances and assists us to meet our strategic outcomes and objectives.

The Shire will encounter many challenges and opportunities over the next 15 years. Changes in population levels and demographics bring with them changing community needs and expectations. The Council will require a clear understanding of its capacity to meet these service expectations as it maintains a strong focus on sound financial management.

Council welcomes community participation in the planning process as we develop the strategic direction for a promising future of our District. We invite members of the community to contact a Councillor or Senior Council staff if they have any questions.

The Shire of Leonora's Draft Strategic Resource Plan is an important planning tool as we strive to achieve the strategies set out in the Council's Strategic Community Plan.

This Plan will be used with the Corporate Business Plan and Workforce Plan to achieve our goals and drive the Shire in achieving its vision of 'The Shire of Leonora will be a progressive Shire supporting its residents in an environment of development while maintaining quality of life and values and retaining control over the future.'

The Shire has recently devoted significant resources into improving its strategic planning. This work continues as we constantly seek to improve our systems and service delivery.

Peter Craig
Shire President

Jim Epis
Chief Executive Officer

2.0 PLANNING OVERVIEW

2.1 PLANNING FOR A SUSTAINABLE AND STABLE FUTURE

The Shire of Leonora is planning for a positive, sustainable and stable future. The Shire seeks to maintain, and where possible, improve service levels into the future while ensuring a healthy financial position.

2.2 PLANNING PROCESS

Based on the most recent audited Annual Financial Report and adopted Annual Budget, a financial baseline was determined for operating revenue and expenditure. Modifications to this baseline were made over the 15 year term to predict forecast changes in operating revenue and expenditure.

When planning for the future renewal of Shire assets, a condition based estimation of remaining useful life was applied (where possible) as it was viewed as the most appropriate methodology. Where condition information was unavailable, an age based estimation of remaining useful life was applied.

By adjusting the estimated useful life of assets, financial modelling occurred to ensure adequate long term funding for asset maintenance and renewal.

Detailed long term planning is required for the renewal of building assets (particularly those identified by the Shire as critical) due to the scale of expenditure in relation to these assets and the likelihood of usage/design upgrades when renewal occurs. Unfortunately, planning for the renewal of long lived assets carries with it a high level of uncertainty. This is due to the uncertainty of receiving future external contributions and the potential for a sudden and unexpected change in the allocation of grants funding. It is important to note, capital works identified in this Plan undertaken utilising external contributions may be postponed should external funding not eventuate. Postponing asset renewal past forecasted estimated useful life and optimum intervention point increases the risk associated with sudden asset failure bringing with it the potential for a loss of service.

A combination of financing techniques involving the use of cash backed reserves (as savings) and long term borrowings have been utilised in the Plan to provide for asset expenditure requirements.

2.3 CRITICAL ASSETS

Selected assets have been classified in the Plan as 'critical' to the Shire's capacity to meet community service expectations, achieve the community vision and also complying with statutory obligations. Ensuring adequate future funding for the appropriate maintenance and renewal of critical assets is a key asset management challenge facing the Shire and a significant planning consideration in this Strategic Resource Plan.

As part of planning process, the following assets were identified (in priority order) as critical:

- Administration Building
- ShireDepot
- Aquatic and Recreation Centre
- Airport
- Heavy Plant and Equipment
- Regional Distribution Roads and Bus Routes

Where resources are limited, critical assets have been prioritised in the planning process to help minimise the risk of sudden unexpected failure of these assets.

3.0 STRATEGIC OVERVIEW

3.1 FORECAST SIGNIFICANT EVENTS

Road maintenance and road renewal remains a high priority for the Shire due to the strategic economic benefit the road network represents to the district. Road renewals are prioritised based on a road hierarchy with bus routes and regional and local distributor roads given priority over local access roads. Although of high importance, adequate maintenance, renewal and upgrading of the road network remains highly dependent on the receipt of external grants and contributions.

Buildings classified as critical in the Plan have been prioritised for maintenance expenditure. Heritage buildings within Gwalia have also been accorded a high priority with significant amounts to be spent to preserve these buildings and maintain their significant heritage value.

3.2 ASSET MANAGEMENT STRATEGY

Recognising a large proportion of assets have been constructed with the assistance of external contributions, the Shire seeks to, within its financial capacity, maintain these assets into the future. A strategy of alignment of estimated asset useful lives with the forecast financial capacity has helped ensure the long term affordability of Shire assets. By focussing resources and efforts on a small number of critical assets, the Shire has achieved targeted asset management outcomes integrated with financial planning within its forecast financial capacity.

3.3 FINANCIAL MANAGEMENT STRATEGY

Structuring operational revenues and expenditure to ensure adequate provision for asset renewal into the future is a cornerstone of the Shire's overall financial strategy. To achieve this strategy, rate increases marginally higher than the consumer price index (CPI) are forecast to occur, combined with maintenance of operating expenditure in line with the CPI forecast.

Borrowings are not utilised throughout the Plan to allow the Shire to respond to sudden or unexpected expenditure requirements or the loss of planned external grant contributions. This strategy also provides scope to leverage future grant funding opportunities when, and if, they become available. The strategy also includes the use of cash backed reserves to save for significant future asset renewal spikes.

3.4 KEY ASSUMPTIONS

The Plan has been prepared based on the following broad assumptions:

- The Shire population is forecast to remain stable;
- The Shire will maintain its current service levels and, where financially prudent, increase services. Where no demand for a particular asset exists the asset will be demolished to maintain the appearance of the town and help ensure community safety;
- The level of grants and contributions for capital projects is forecast to decrease over the first three years before remaining relatively stable for the remainder of the Plan;
- The level of grants and contributions for operations are forecast to remain relatively stable over the term of the Plan;
- The region and State economy will remain stable over the long term; and
- Assets are expected to be adequately maintained and continue to provide existing levels of service.

For a detailed analysis of all assumptions and their associated risks please refer to section 13.0

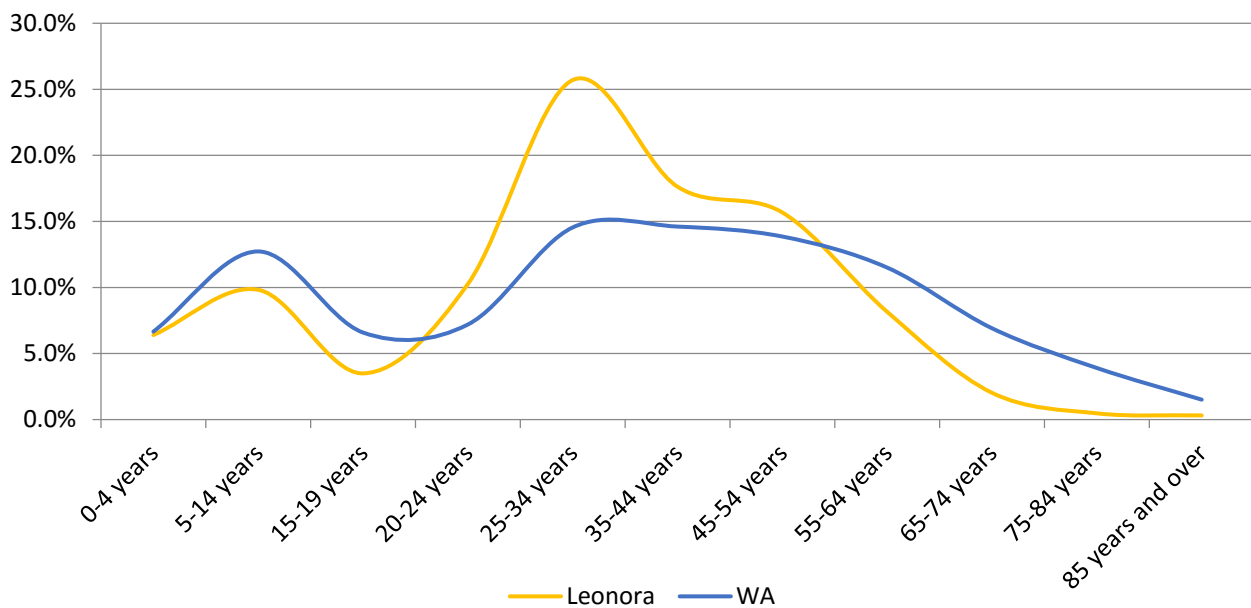
4.0 COMMUNITY PROFILE, VISION AND OBJECTIVES

4.1 COMMUNITY

Leonora is a service centre for mining exploration, mining services and the pastoral industry. The Shire hosts approximately seven gold mining operations, as well as several nickel mines. Tourism is a growing and developing industry, with a range of accommodation and activities for visitors.

The age distribution is a similar profile when compared to the wider Australian population. However, the Shire has a higher percentage of residents between the ages of 25-54 due to the influence of a mining workforce and a lower percentage of residents over the age of 55 years due to retirees tending to move out of the district.

4.1.1 SHIRE OF LEONORA RESIDENT POPULATION BY AGE GROUP



4.2 VISION

The Shire's strategic vision adopted in the Strategic Community Plan 2010 – 2015 is:

“The Shire of Leonora will be a progressive Shire supporting its residents in an environment of development while maintaining quality of life and values and retaining control over the future.”

4.3 GOALS

The following key goals are captured in the Shire's Strategic Community Plan and considered within the Strategic Resource Plan:

SOCIAL	An empowered and spirited community;
ECONOMIC	Economic hub of the Northern Goldfields;
ENVIRONMENT	Forward thinking environmental management; and
CIVIC LEADERSHIP	Innovative and proactive Shire and Councillors.

5.0 KEY CURRENT INFORMATION

5.1 KEY STATISTICS: SHIRE OF LEONORA 2015¹

Number of Elected Members	7
Number of Staff	32
Number of Electors	652
Number of Dwellings	696
Distance from Perth (km)	832
Area (sq km)	31,743
Population (Est.)	2,764

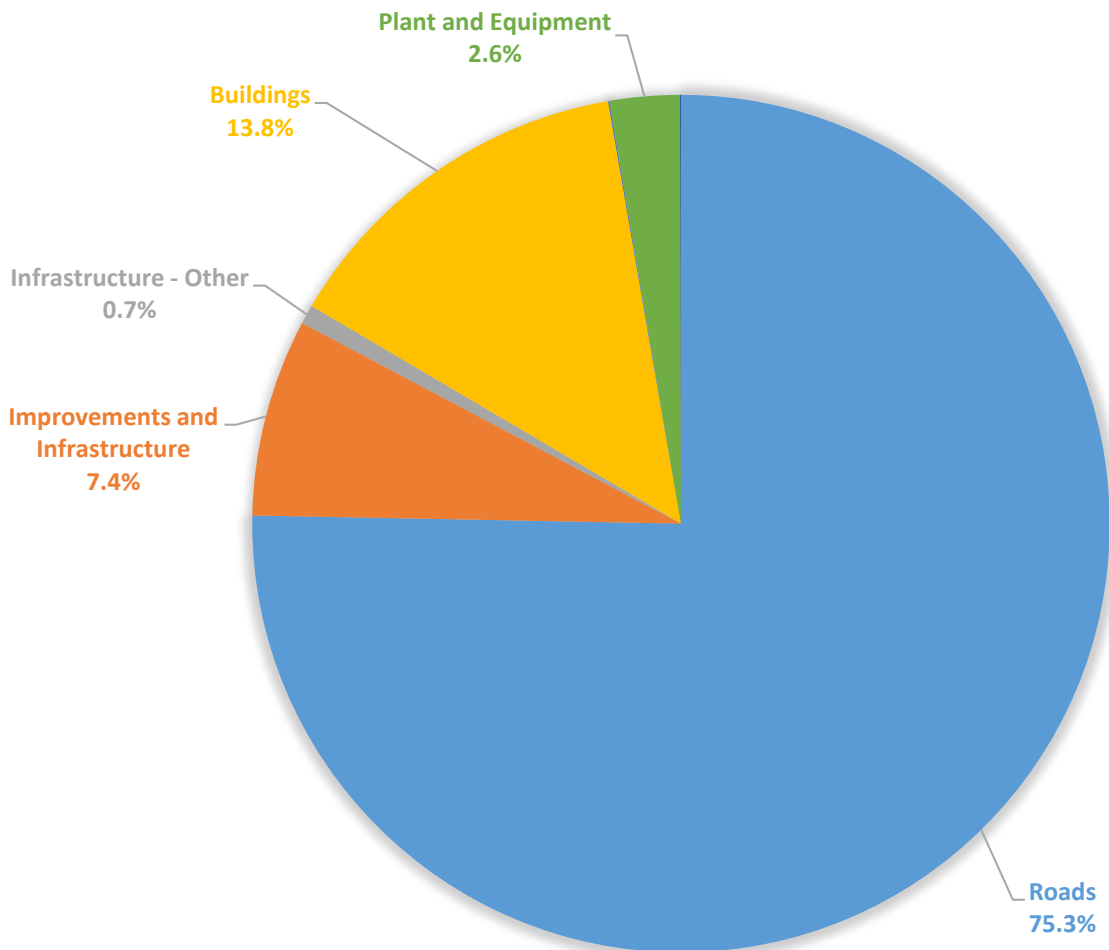
5.2 KEY FINANCIAL INFORMATION²

Rates Revenue	\$5,151,795
Fees and Charges	\$1,111,787
Operating Revenue	\$7,626,858
Operating Expenditure	\$9,757,728
Net Assets	\$98,173,647
Cash Backed Reserves	\$1,029,296
Long Term Borrowings	\$1,100,736

5.3 KEY ASSET INFORMATION

The Shire controls an asset network with a written down value of over \$67m, of which Roads constitute the largest component value as reflected in the chart below.

5.3.1 ASSET VALUE BY CLASS SHIRE OF LEONORA 2015



¹ WA Local Government Directory 2015

² Shire of Leonora, Audited Annual Financial Report 2015

6.0 STRATEGIC PLANNING AND POLICIES

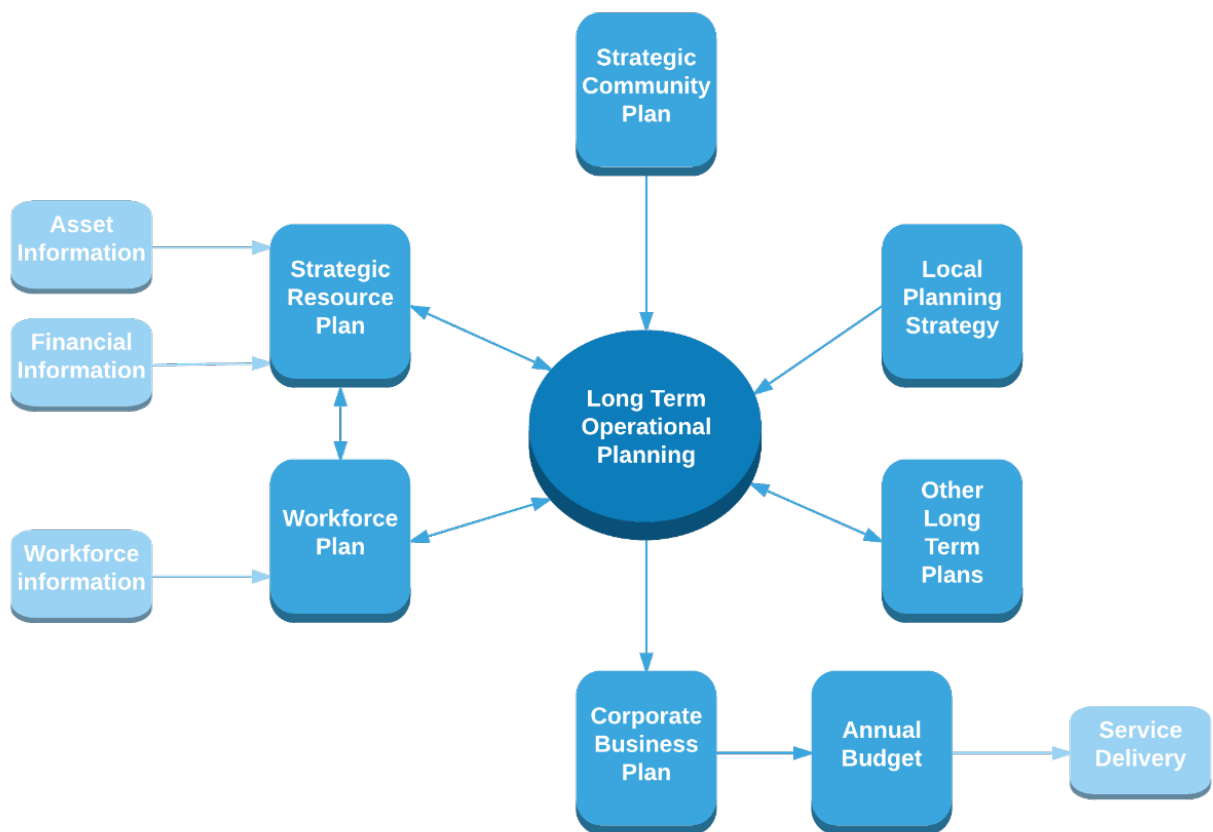
6.1 LINKAGE WITH OTHER PLANS

The Strategic Resource Plan is one component of a number of integrated strategic planning practices the Shire has developed. Combining asset management planning and long term financial planning into one document, the Strategic Resource Plan considers, and influences, workforce planning along with other key strategic plans. This Strategic Resource Plan has been prepared to achieve compliance with the Local Government (Administration) Regulations 1996.

Development of the Plan has also been influenced by the Department of Local Government and Communities' Integrated Planning Framework and Guidelines.

This Plan includes, and influences, other strategic planning activities as a mechanism to action the strategies contained in the Shire's Strategic Community Plan, as illustrated in the diagram below.

6.1.1 STRATEGIC DOCUMENTS LINKAGE



6.2 STRATEGIC COMMUNITY PLAN

The Strategic Community Plan was prepared to cover a minimum period of 10 years and sets out the community's vision, aspirations and values. To achieve the vision, a series of outcomes and strategies were developed. Many strategies may be required to achieve a single outcome and many outcomes needed to achieve a single objective.

Individual strategies all require actions that may involve additional human, physical and financial resources. In addition, achieving these strategies may require a series of actions over time as they may not be able to be achieved concurrently, taking into account limited resources.

To achieve the Shire's strategic outcomes requires careful operational planning and prioritisation. This planning process is formalised as a Corporate Business Plan which operates on a rolling four-year basis.

6.3 CORPORATE BUSINESS PLAN

The Corporate Business Plan contains details of the actions and resources (human, asset and financial) to achieve each strategy and acts as an organisational guide for the Council and management.

The financial capacity and asset management practices to support the Corporate Business Plan are set out in the Strategic Resource Plan for the period. This long term planning provides an assurance the actions contained in the Corporate Business Plan can be adequately resourced over the next four years and highlights the long term consequences of the application of resources to undertake various projects.

6.4 WORKFORCE AND OTHER STRATEGIC PLANS

The Workforce Plan and other strategic plans, integrate with the Strategic Resource Plan through their requirement for assets and financial resources. As far as possible, these requirements are met in the Plan but where resources are not included, the Plan identifies when the required resources may be available to inform future review activities in relation to these plans.

6.5 ASSET MANAGEMENT POLICY

An asset management policy should:

- Provide a framework for the sustainable management of the Shire's asset portfolio;
- Ensure an organisation wide and inclusive approach is taken to asset management; and
- Ensure adequate provision is made for the maintenance and replacement of assets in accordance with the assessed levels of service.

An asset management policy is intended to provide clear direction in relation to the Council's expectations for the sustainable management of its assets and applies to Elected Members, Employees and Contractors/Consultants engaged by the Shire.

There is currently no Asset Management Policy in place. Work is being completed on a draft policy and adoption of a new policy is expected in the near future.

6.6 ASSET MANAGEMENT STRATEGY

An asset management strategy is a planned process of continuous improvement across all its components. Key improvements for each class of asset are discussed at the end of each section in Appendix A. There is currently no asset management strategy in place at the Shire, however a draft is being completed and is expected to be adopted by the Council in the near future.

6.7 BORROWING POLICY

As part of its financial strategy, the Council has not, and currently does not intend to, utilise long term borrowings. This provides the capacity to borrow in the event of an emergency. No formal borrowing policy has been adopted by Council.

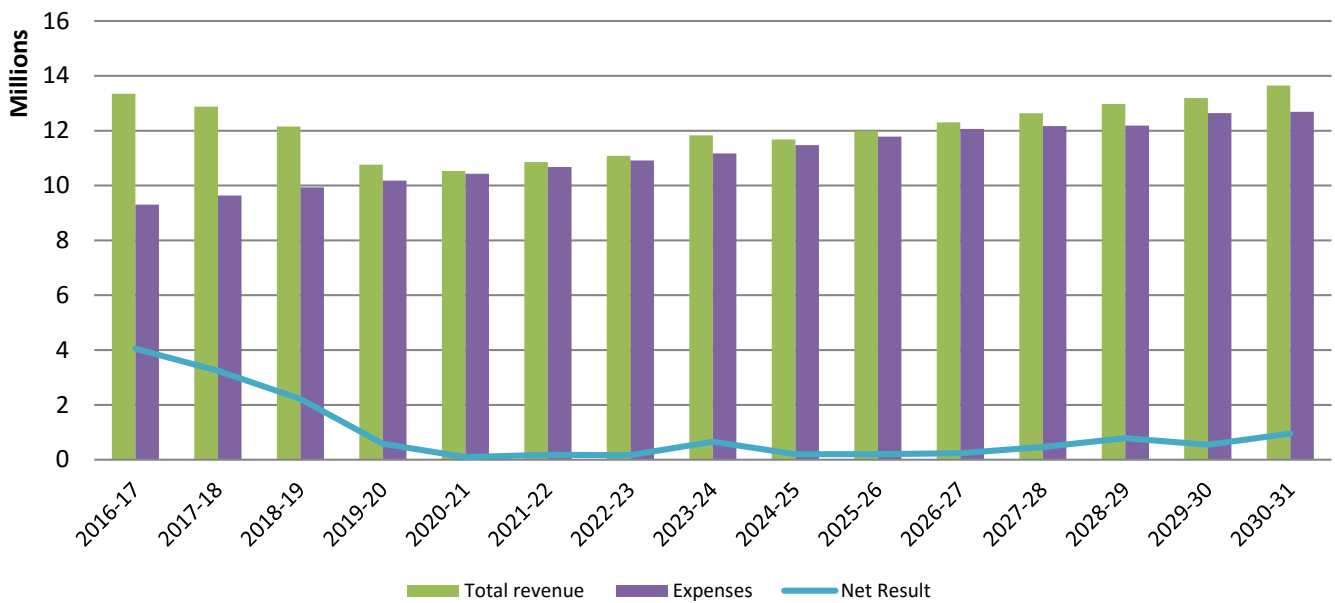
7.0 OPERATIONS OVERVIEW

7.1 OPERATIONS

The chart below shows the operating revenues and expenses over the time represented as columns and the net result (revenues less expenses excluding asset revaluation adjustments) as a line.

Operating revenue and expenses fluctuates over the duration of the Plan. The Shire is reliant on receiving more than \$33.1m over the 15 years in untied operating grants, subsidies and contributions to maintain the current level of operations and services.

7.1.1 FORECAST REVENUE, EXPENSES AND NET RESULT



Fluctuations in non-operating grants and contributions results in the variations in total revenue and the net result over the life of the Plan.

7.2 RATES REVENUE

Rate revenue is forecast to increase by 3% (2% CPI + 1%) throughout the life of the Plan. These increases are to assist in the long term financial sustainability of the Shire and to maintain the level of service to the community in the face of forecast reductions in external grants and contributions. Rates are expected to generate \$5.3m in 2016-17 increasing to \$8.0m by 2030-31.

7.3 NON-OPERATING GRANTS AND CONTRIBUTIONS

Non-operating grants and contributions decrease significantly from the 2016-17 forecast level of \$4.8m to a low of \$1.0m in 2020-21 before fluctuating by up to \$0.5m over the balance of the Plan.

7.4 WORKFORCE PLANNING

The Shire currently employs 32 full time equivalent employees to deliver a range of services to the community and maintain existing assets.

The Shire’s Workforce Plan has been considered in the development of this Strategic Resource Plan. No financial impacts are expected from the Workforce Plan with employee costs forecast to rise in line with CPI at 2%.

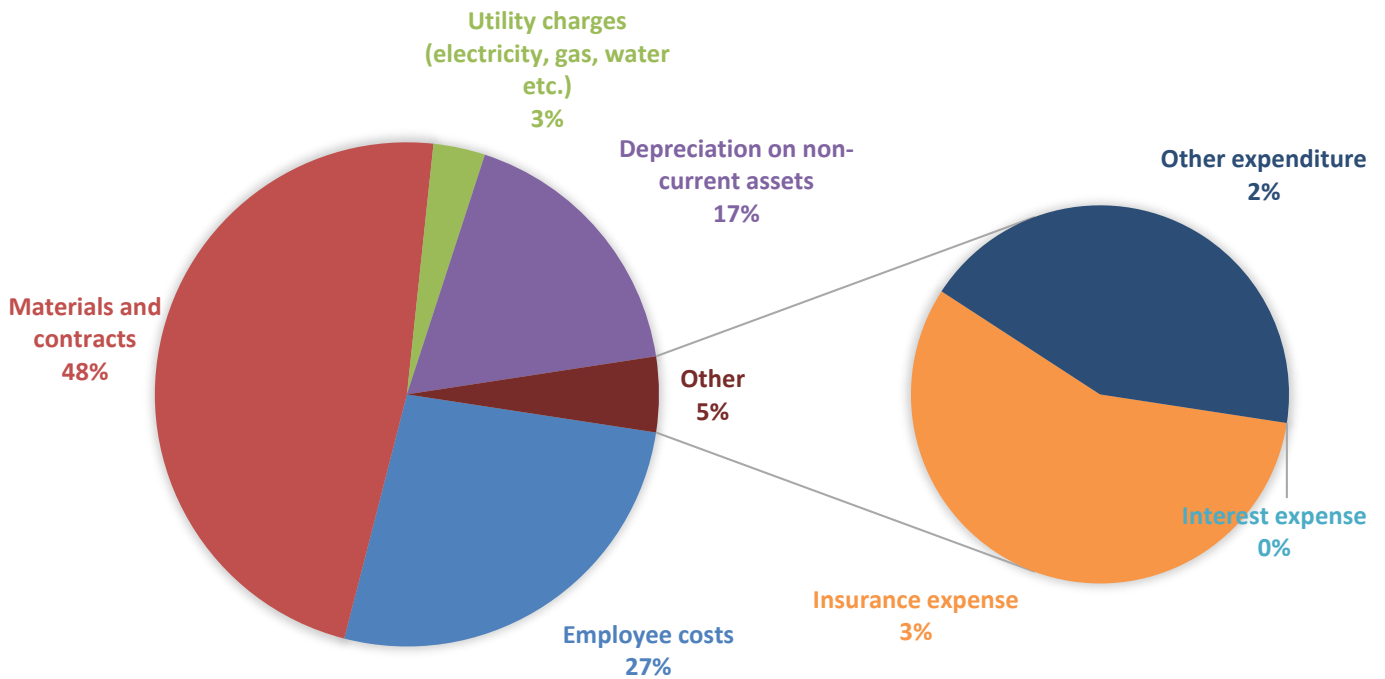
Council encourages a work life balance, multi skilling, flexibility and effective application of staff capability.

7.5 OPERATING EXPENDITURE

Over the term of the Plan, the operating expenditure components are forecast to remain stable.

Materials and contracts and employee costs remain the dominant operating expenditure components as reflected in the chart below.

7.5.1 COMPOSITION OF FORECAST OPERATING EXPENDITURE 2015-16 (TOTAL OPERATING EXPENDITURE \$21,6M)



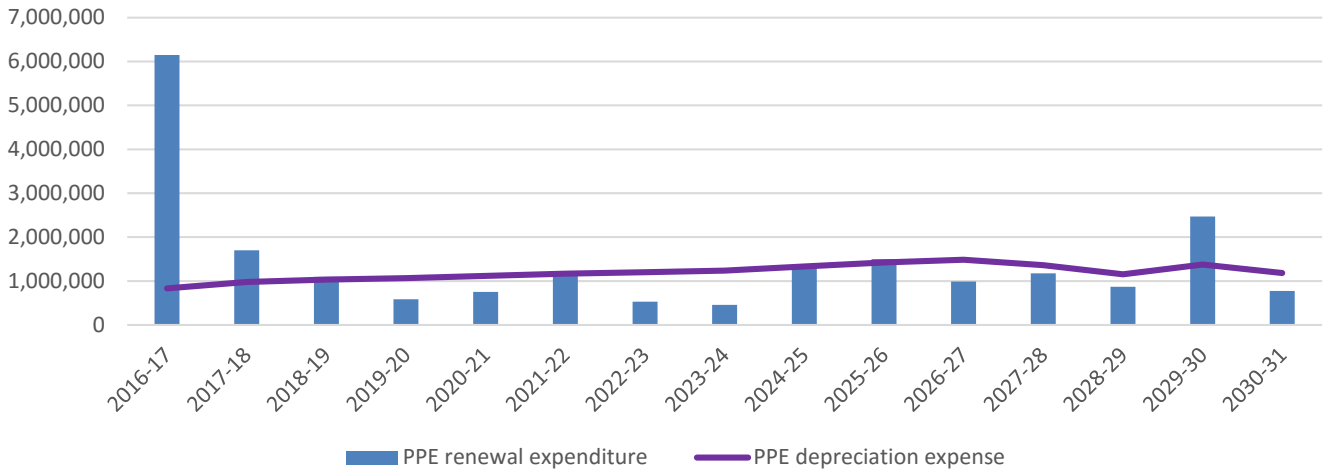
7.6 MAINTENANCE EXPENDITURE

The current maintenance expenditure allocated in the annual operating budget is expected to continue at present levels with inflationary increases occurring each year.

7.7 DEPRECIATION EXPENSE

Depreciation expense increases throughout the Plan from \$1.8m in year 1 to \$2.8m in year 15 as assets are revalued and renewed. Planned property, plant and equipment renewals totalling \$21.6m over the 15 years is reflected by the blue columns with corresponding depreciation totalling \$17.9m shown by the purple line

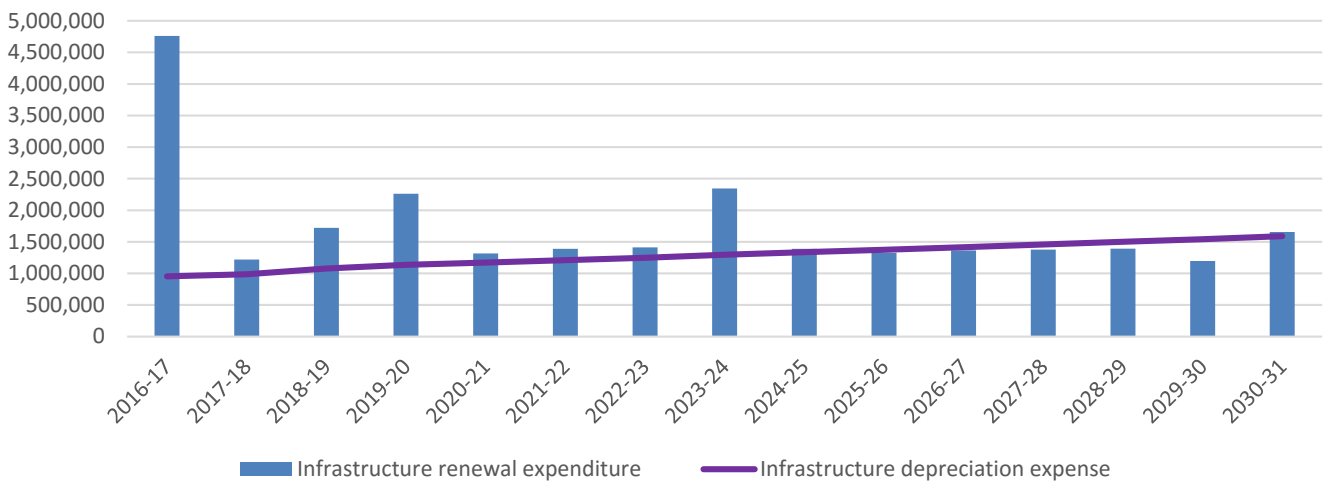
7.7.1 DEPRECIATION EXPENSE v ASSET RENEWAL EXPENDITURE – PROPERTY, PLANT AND EQUIPMENT



With long term renewal of Property, Plant and Equipment forecast to exceed depreciation expenses the service level provided by the Shire’s assets should be maintainable over the long term.

Depreciation of infrastructure over the 15 years is \$19.3m, which is lower than the planned level of infrastructure asset renewal expenditure at \$26.1m. This is reflected in the chart below by the blue columns for the planned infrastructure asset renewals and the purple line for the depreciation expense.

7.7.2 DEPRECIATION EXPENSE v ASSET RENEWAL EXPENDITURE – INFRASTRUCTURE



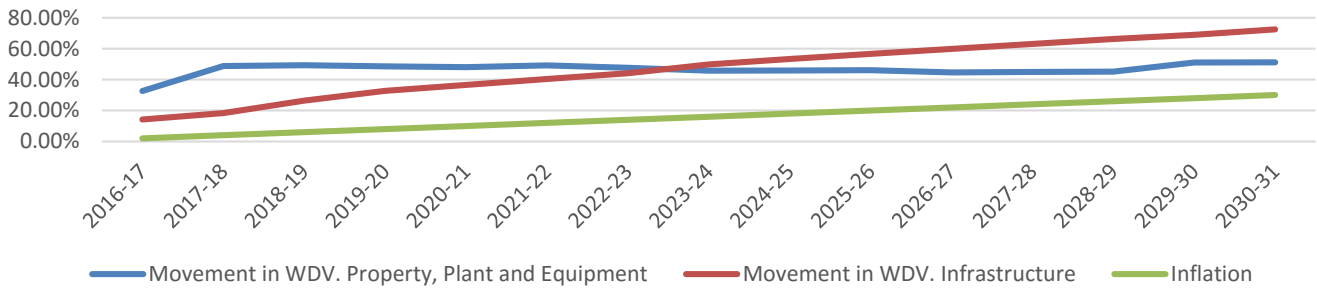
Like Property, Plant and Equipment the long term forecast renewal of infrastructure assets is forecast to exceed depreciation expenses meaning the service level provided by the Shire’s assets should be maintainable over the long term.

8.0 CAPITAL OVERVIEW

8.1 MOVEMENT IN ASSET VALUE

The graph below shows an increase in asset values in Infrastructure and in Property, Plant and Equipment over the term of the Plan, with this increase being at a greater rate than the forecast inflation.

8.1.1 CUMULATIVE PERCENTAGE MOVEMENT IN ASSET VALUE



The chart above, shows the percentage movement in asset value from the base year. Movement in the value of infrastructure (shown by the red line) is initially higher than the inflation (shown by the green line) and continues to track up at a faster rate than inflation with these assets being renewed at rate above the level of depreciation. Property, plant and equipment (shown by the blue line) initially increases at rate substantially above inflation due to the construction of new buildings and renewal of assets being greater than depreciation. From 2017-2018 renewal of plant and equipment is lower than depreciation expense resulting in the cumulative movement in asset value remaining constant over the remaining years.

8.2 COMMUNITY DEMAND

Maintenance on the Shire’s Historic Gwalia percent remains one of the community priorities along with maintenance and improvement of the district’s road network and airport. Sewerage treatment assets were also identified by the community within the Strategic Community Plan.

8.3 LEVEL OF SERVICE

The level of service for roads, at its most basic, is reflected in the speed and weight ratings across the road network. As a measure, the lengths of sealed and unsealed road for each speed and weight rating is viewed as the most appropriate indicator of the level of service of the road network and will continue to be monitored into the future.

Level of service measures are defined for most asset classes within Appendix A.

8.4 UPGRADE/NEW EXPENDITURE

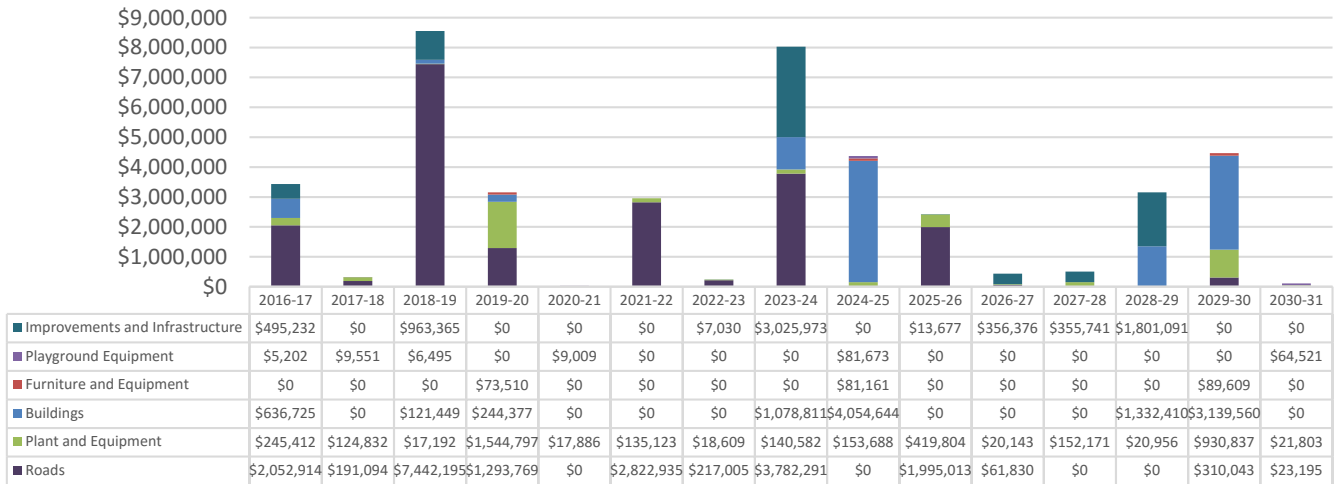
Upgrades to existing assets and new services are planned. These are planned based on the receipt of external grant funds, should these external funds not be received it is possible the project would be delayed, or scaled down.

Asset class	Project	Expenditure \$
Buildings	Aged Care	3,000,000
	Land Transfer Aged Care Facility	205,000
	Upgrade CCTV	100,000
Improvements and Infrastructure	Residential land subdivision	2,000,000
Total		5,305,000

8.5 RENEWAL EXPENDITURE

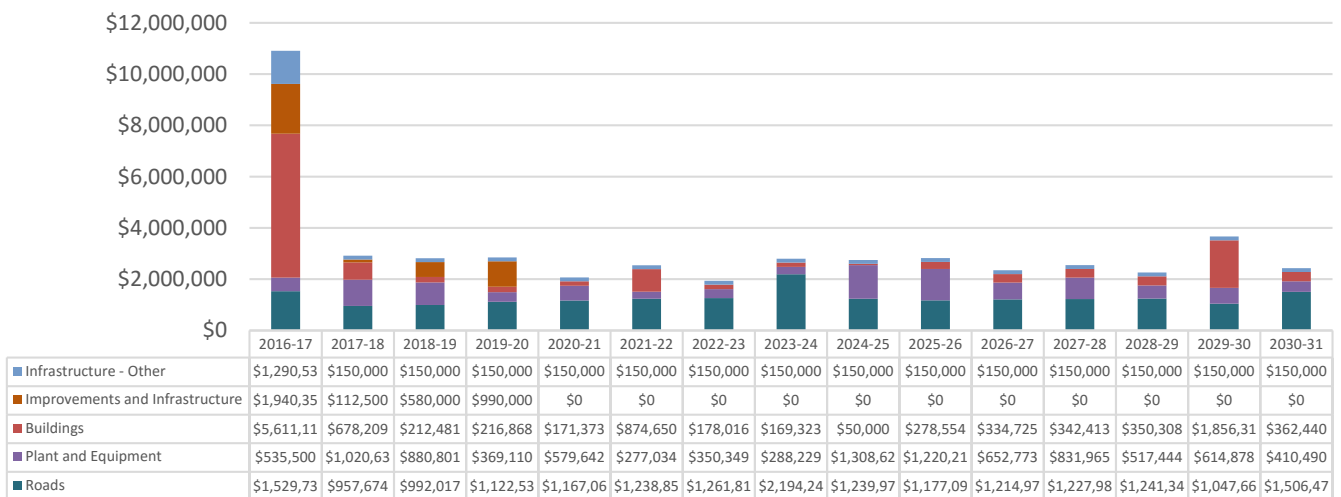
Asset renewal expenditure for the road network has been estimated. For other asset classes, forecast asset renewals have been based on the age of the assets and their estimated remaining useful life (determined during recent revaluations) combined with the current replacement costs.

8.5.1 REQUIRED ASSET RENEWAL EXPENDITURE BY ASSET CLASS



8.5.2 PLANNED ASSET RENEWAL EXPENDITURE BY ASSET CLASS

Planned asset renewal expenditure has been determined by allocating the expected available funds to asset renewals. Allocation of these funds between the various asset classes was undertaken to best match the required asset renewal expenditure. The timing and level of planned asset renewal expenditure for each asset class is summarised in the chart below.



8.5.3 ASSET RENEWAL FUNDING SURPLUS/(DEFICIT)

The Shire seeks to Plan for renewal of all assets at the end of their useful life. The annual budget cycle and resource limitations result in differences between the planned and required renewal expenditure, referred to as an Asset Renewal Funding Surplus/(Deficit). The surplus or (deficit) for each asset class is shown by the columns in the chart below with the blue line reflecting the nett surplus/(deficit) for each year. Asset Renewal Funding Surplus/(Deficit)



Whilst the line drops below zero in certain years overall there is a surplus of \$2.2m for the 15 years of the Plan indicating assets are planned, overall, to be adequately renewed.

9.0 FORECAST CAPITAL PROJECTS

9.1 PLANNED CAPITAL EXPENDITURE

The table below sets out the total value of planned capital expenditure, detailed by project, as included over the term of the Plan.

Asset class	Project	Total Expenditure \$
Buildings	Aged Care	3,000,000
	Building Renewal	4,312,674
	Barnes Federal Theatre	520,000
	Heritage Renewals	650,000
	Staff House	700,000
	Upgrade CCTV	100,000
	Renew/Gym	20,000
	Building Renewals	57,500
	Gwalia Renewals	930,000
	NGROAC Facility	4,473,614
	Childcare Playground Equipment	23,000
	Land Transfer Aged Care Facility	205,000
Buildings Total		14,991,788
Plant and Equipment	Plant Replacement	9,857,692
Plant and Equipment Total		9,857,692
Roads	Road Renewal RRG	6,706,023
	Road Renewal RTR	4,898,502
	Heavy Vehicle Bypass Road	400,000
	Road Renewal	6,614,933
	Town Street Reseal	900,000
Roads Total		19,519,458
Improvements and Infrastructure	Airport Apron and Taxiways	1,219,350
	Airport Runway Rejuvenation	112,500
	Airport Runway Pavement Renewal	580,000
	Airport Runway Pavement Seal	990,000
	Residential land subdivision	2,150,000
	Sewerage Ponds	600,000
	Fencing	97,000
	Fitness Playground Equipment	24,000
Improvements and Infrastructure Total		5,772,850
Infrastructure - Other	Footpaths	2,190,000
	Headframe Restoration	76,524
	Gwalia Headframe & Infrastructure Renewals	1,290,537
Infrastructure – Other Total		3,557,061
Grand Total		53,698,849

10.0 FINANCING OVERVIEW

In general, the finances of the Shire are expected to improve over the 15-year term with no borrowings and an increase in cash savings, in the form of reserves as represented in the graph 10.2.1 below.

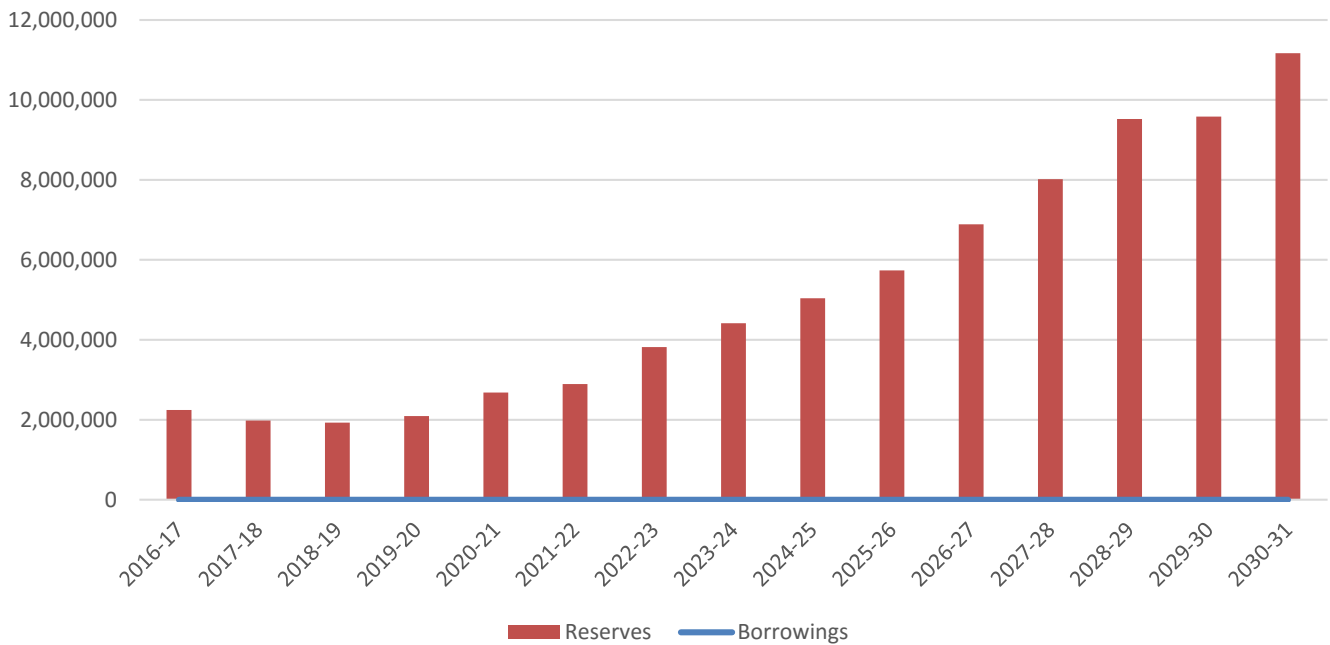
10.1 BORROWINGS

The Shire has no borrowings and has not planned to take up any borrowings as reflected by the blue line in the chart below.

10.2 CASH RESERVES

The balance of cash reserves is forecast to increase from year three over the balance of the Plan, after initially decreasing slightly as they are used to fund the renewals of assets. The increase in the level of cash backed reserves are reflected by the red columns in the chart below.

10.2.1 BORROWINGS AND RESERVES



11.0 SCENARIO MODELLING

11.1 SCENARIO MODELLING

Scenarios were developed to test the financial impact of reduced levels of operating funding with modelling occurring to consider the impact on the Shire of various reduced funding levels.

To ascertain the effect of reduced funding levels, a base scenario was developed with a rate yield increase of 1% above inflation. Two alternative scenarios were also developed from this base, in scenario one there is no rate increase above inflation and for scenario two the rates yield increase is 2% above inflation for the term of the Plan.

All other assumptions remained the same across the two scenarios.

Over the fifteen years of the Plan the reduction in the estimated surplus/(deficit) as a consequence of reduced rate revenue is shown in the table at 11.1.1.

The base scenario was selected as the most appropriate and has been used for the remainder of the Plan. The base scenario includes levels of rate revenue to ensure the current levels of service are maintained.

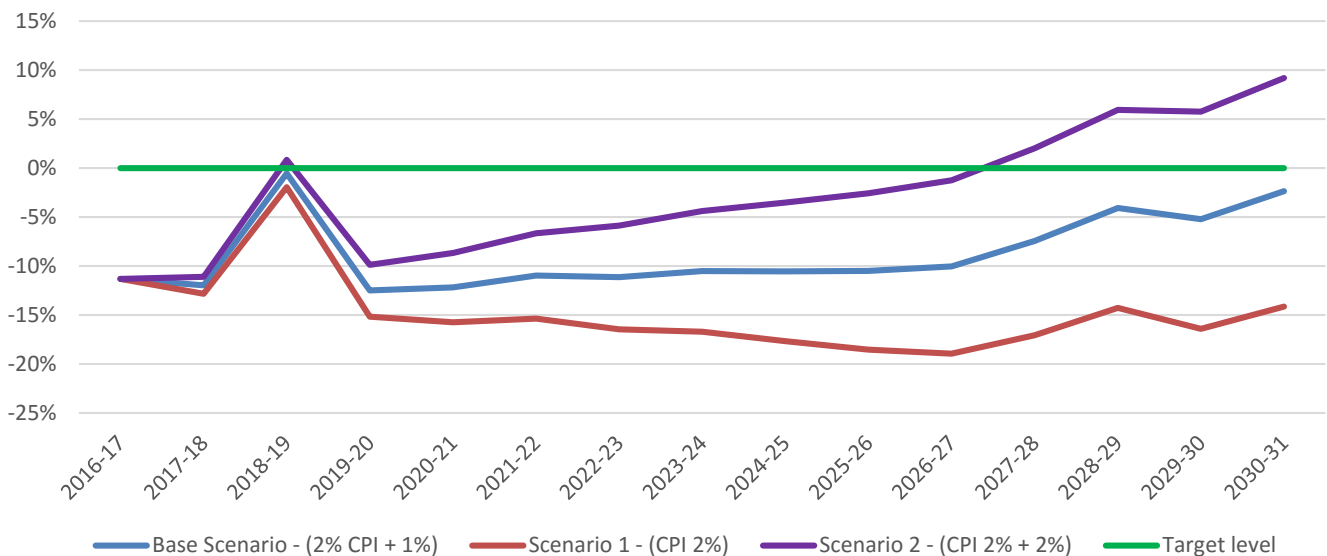
The table below reflects the impact of a change in total rates yield and the total effect of a 1% change in rate yield per annum (other assumptions remaining the same).

11.1.1 ESTIMATED SURPLUS/DEFICIT JUNE 30 CARRIED FORWARD

Funding Level	Variance from Base Level in Year 15	Average Variance per Annum
(Scenario one) 0% rate increase above inflation	(\$6,930,855)	(\$2,336,258)
(Scenario two) 2% rate increase above inflation	\$8,023,489	\$2,611,506

The chart below reflects the impact of the same change in total rates yield on the Operating Surplus Ratio (other assumptions remaining the same). The base scenario was selected as it achieved an improvement in the operating surplus ratio toward the target ratios levels set out in the Department of Local Government and Communities' published Advisory Standard, reflected by the green line.

11.1.2 SCENARIO COMPARISON – OPERATING SURPLUS RATIO



12.0 RISK MANAGEMENT

12.1 RISK MANAGEMENT

The Shire provides a diverse range of services and facilities to the general public which exposes it to risks. As part of the implementation of Integrated Planning and Reporting, the Shire intends to formalise its risk based management practices to improve the management of identified risks.

The Shire has a practice of conducting a regular review of insurance levels of its assets by the Chief Executive/Executive Managers to ensure the level is adequate to protect the Shire's assets. The Shire's insurer is LGIS.

Recent amendments to applicable Financial Management Regulations requires the investment of surplus funds (including cash reserves) to be in term deposits held by authorised deposit taking institutions or Treasury bonds.

The Shire seeks to engage experienced and qualified personnel in areas of high risk and provides them with appropriate ongoing training and equipment to ensure they are able to undertake their roles with minimal risk to the community and the Shire.

12.2 CERTAINTY OF ASSUMPTIONS

Included in the Plan is a detailed analysis of the assumptions used as part of the planning process and the level of risk associated with each assumption.

The impact of the assumptions applied to issues identified as carrying a high risk have been separately disclosed, as has the sensitivity of movements in these assumptions on the financial forecasts set out in this Plan.

12.3 SENSITIVITY ANALYSIS

Where an assessment has been made that a high level of uncertainty applies to the assumptions, sensitivity analysis has been used to help quantify the potential financial impact of a change in the assumption.

Assumptions with a high level of uncertainty and a higher dollar value present the greatest risk that a movement will result in unexpected and detrimental consequences. The details of this analysis are shown adjacent to each assumption on the following pages.

13.0 ASSUMPTIONS, RISKS, UNCERTAINTIES AND SENSITIVITY

13.1 REVENUE – ASSUMPTIONS, RISKS, UNCERTAINTIES AND SENSITIVITY

Disclosure/Assumption	Assessed Financial Risk	Impact of High Financial Risk Assumptions	Level of Uncertainty	Financial Impact and Sensitivity for Assumption with High Level of Uncertainty/Risk
District Growth in Population: The number of residents in the Shire is expected to remain stable.	Low	Not assessed as high financial risk.	Medium	Not assessed as high level of uncertainty.
Rates Level Increase: Annual rates have been based on an increase in the total rate yield of 3% per annum.	Medium	Not assessed as high financial risk.	Medium	Not assessed as high level of uncertainty.
Operating Grants and Contributions: Increases in line with inflation forecast.	High	The road maintenance program and general operations of the Shire are dependent on levels of Federal Financial Assistance Grants. Changes in the levels of these grants would impact directly on the Shire's ability to meet projected service levels.	Medium	± \$19,181 to the value of operating grants and contributions per 1% movement in the value in the first year of the Plan.
Non-operating Grants and Contributions: Remain in line with funding requirements identified for various capital works.	High	The forecast capital works program is highly dependent on Government grants and contributions. Changes in these levels would impact directly on the amount spent on capital projects and ultimately impact on service levels.	Medium	± \$250,807 to the value of non-operating grants and contributions per 1% movement in the value over the life of the Plan.
Fees and Charges: Increases in line with inflation forecast.	Medium	Not assessed as high financial risk.	Medium	Not assessed as high level of uncertainty.
Interest Earnings: Interest earning of an average rate of 1.5% per annum.	Low	Not assessed as high financial risk.	Medium	Not assessed as high level of uncertainty.
Other Revenue: Increases in line with inflation.	Low	Not assessed as high financial risk.	Low	Not assessed as high level of uncertainty.
Profit on Asset Disposal: Profit on asset disposal results from a misallocation of depreciation over the life of the asset. As the level of depreciation is considered appropriate no profit on asset disposals has been included.	Low	Not assessed as high financial risk.	Low	Not assessed as high level of uncertainty.

13.2 EXPENDITURE – ASSUMPTIONS, RISKS, UNCERTAINTIES AND SENSITIVITY

Disclosure/Assumption	Assessed Financial Risk	Impact of High Financial Risk Assumptions	Level of Uncertainty	Financial Impact and Sensitivity for Assumption with High Level of Uncertainty/Risk
Employee Costs: Increased annually by forecast inflation.	Medium	Not assessed as high financial risk.	Low	Not assessed as high level of uncertainty.
Materials and Contracts: Increased annually by forecast inflation.	High	The road preservation program and general operations of the Shire are dependent on levels of Federal Financial Assistance Grants. Changes in the levels of these grants would impact directly on the Shire's ability to meet projected service levels.	Medium	± \$760,968 to the value of materials and contracts per 1% movement in the value over the life of the Plan.
Depreciation: Depreciation has been calculated using an average depreciation rate based on historical rates.	Low	Not assessed as high financial risk.	Low	Not assessed as high level of uncertainty.
Insurance: Base year increased in line with inflation.	Medium	Not assessed as high financial risk.	Medium	Not assessed as high level of uncertainty.
Other Expenditure: Base year increased in line with inflation.	Medium	Not assessed as high financial risk.	Medium	Not assessed as high level of uncertainty.
Loss on Asset Disposal: A loss on asset disposal results from a misallocation of depreciation over the life of the asset. As the level of depreciation is considered appropriate in the Plan no loss on asset disposals has been included in the Plan.	Low	Not assessed as high financial risk.	Low	Not assessed as high level of uncertainty.

13.3 ASSETS – ASSUMPTIONS, RISKS, UNCERTAINTIES AND SENSITIVITY

Disclosure/Assumption	Assessed Financial Risk	Impact of High Financial Risk Assumptions	Level of Uncertainty	Financial Impact and Sensitivity for Assumption with High Level of Uncertainty/Risk
Revaluations: In line with annual inflation.	Low	The revaluation of assets to their fair value may result in changes in asset ratio analysis and depreciation leading to a change in the net result. The revaluation of assets will have no impact on Cashflows.	High	±\$272,569 to the value of property, plant and equipment per 1% movement in the value over the life of the Plan. ±\$1,214,553 to the value of infrastructure assets per 1% movement in the value over the life of the Plan.
Impairment of Assets: No impairment of assets has been assumed over the life of the Plan. Impairment of assets usually occurs due to unplanned or unforeseen events such as natural disasters.	High	A widespread major impairment event may result in a requirement for high levels of expenditure to maintain service levels.	Medium	Unable to be quantified.
Infrastructure Assets: Expenditure has been based on historical levels escalated by inflation.	High	The capital works program is highly dependent on Government grants and contributions. Changes in these levels would impact directly on the amount spent on capital projects and ultimately on service levels.	High	±\$25,807 to the value of infrastructure assets per 1% movement in the value over the life of the Plan.
Property, Plant and Equipment: Building expenditure is in accordance with the 10 Year Capital Plan and plant expenditure is based on the Plant Replacement Program.	Medium	Not assessed as high financial risk as the frequency of capital grants for buildings is not as pervasive as roadwork's and plant and equipment replacement is not influenced by external grant funds.	Medium	Not assessed as high level of uncertainty.

13.4 LIABILITIES – ASSUMPTIONS, RISKS, UNCERTAINTIES AND SENSITIVITY

Disclosure/Assumption	Assessed Financial Risk	Impact of High Financial Risk Assumptions	Level of Uncertainty	Financial Impact and Sensitivity for Assumption with High Level of Uncertainty/Risk
Borrowings: New borrowings to be considered for capital works where required.	High	If the Shire is not able to secure borrowings in the future the likely impact will be the cancellation or postponement of related asset acquisitions leading to a reduction in service levels over the short to medium term.	Low	Not assessed as high level of uncertainty.
Employee Entitlements: It has been assumed the Shire will be in a position to meet its obligations in relation to employee entitlements.	Medium	Not assessed as high financial risk.	Low	Not assessed as high level of uncertainty.

13.5 EQUITY RISKS, UNCERTAINTIES AND SENSITIVITY

Disclosure/Assumption	Assessed Financial Risk	Impact of High Financial Risk Assumptions	Level of Uncertainty	Financial Impact and Sensitivity for Assumption with High Level of Uncertainty/Risk
Cash Backed Reserves: It has been assumed the Shire will invest cash reserves in term deposits with banking institutions and these funds will be available for use during the term of the Plan.	Low	Not assessed as high financial risk.	Medium	Not assessed as high level of uncertainty.
Revaluation Surplus: Increasing in line with inflation based revaluation.	Low	The revaluation of assets to their fair value may result in changes in asset ratio analysis and depreciation leading to a change in the net result. The revaluations of assets will have no impact on Cashflows.	High	±\$272,569 to the value of property, plant and equipment per 1% movement in the value over the life of the Plan. ±\$1,214,553 to the value of infrastructure assets per 1% movement in the value over the life of the Plan.

13.6 OTHER – ASSUMPTIONS, RISKS, UNCERTAINTIES AND SENSITIVITY

Disclosure/Assumption	Assessed Financial Risk	Impact of High Financial Risk Assumptions	Level of Uncertainty	Financial Impact and Sensitivity for Assumption with High Level of Uncertainty/Risk
Ownership of Strategic Assets: The Shire has not planned for the ownership of any strategic assets to be transferred to another party over the term of the Plan.	High	Any significant changes to the ownership of strategic assets would require an amendment to this Plan and, depending on the circumstance, be subject to community consultation.	Low	Not assessed as high level of uncertainty.
Inflators: Forecast inflation at 2% per annum.	Medium	Not assessed as high financial risk.	High	± \$1,672,626 to operating revenue per 1% movement in the inflators over the life of the Plan. ± \$1,595,901 to operating expenditure per 1% movement in the inflators over the life of the Plan.
Commercial Activities: The Shire has no plans to undertake a significant commercial activity during the period of the Plan.	Medium	Not assessed as high financial risk.	Low	Not assessed as high level of uncertainty.
General Economic Forecasts for State: The economic forecast for the State is closely linked to the success of the mining industry. Demands for minerals is forecast to decline in the short term with a corresponding tightening of the state economy.	Medium	Not assessed as high financial risk.	Medium	Not assessed as high level of uncertainty.
General Economic Forecasts for Region: The mining and processing of mineral resources is the primary industry within the region, complemented by the associated commercial services. Leonora is a service centre for mining exploration, mining services and the pastoral industry.	Low	Not assessed as high financial risk.	Medium	Not assessed as high level of uncertainty.

14.0 MONITORING AND PERFORMANCE

14.1 MONITORING

The Plan will be the subject of a desktop review each year to take into account changing circumstances with a full revision scheduled every two years in line with the review of the Strategic Community Plan.

Monitoring the Shire's financial rigidity and financial position along with its asset management performance is undertaken by preparing and monitoring various statutory ratios.

14.2 PERFORMANCE ASSESSMENT

A series of performance indicators, in the form of financial ratios, have been used to assess the financial performance of the Shire.

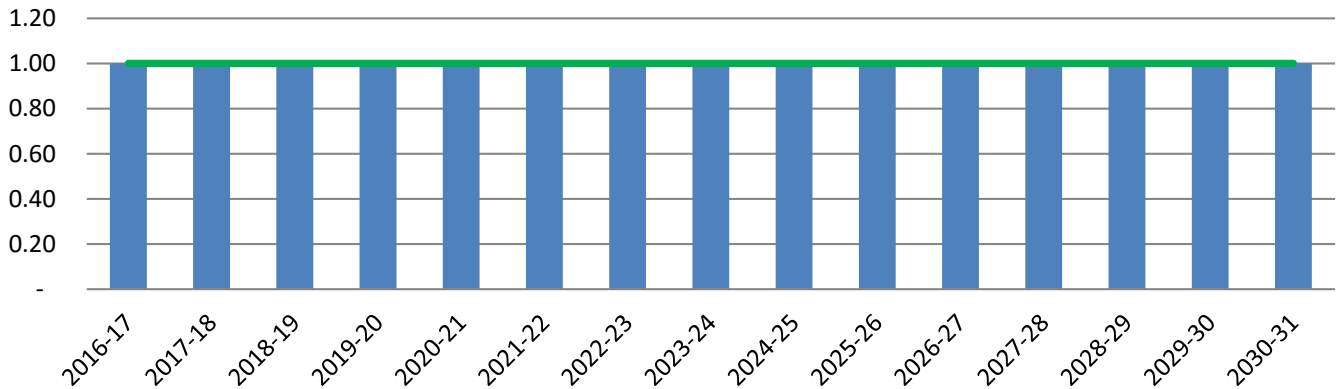
To maintain comparability across the industry, these ratios and their respective target ranges, have been derived from the Department of Local Government and Communities, Long Term Financial Planning Guidelines and Regulation 50 of Local Government (Financial Management) Regulation 1996.

Graphs of these financial ratios are presented on the following pages together with the formula used to calculate the ratio, a brief description of what the ratio indicates and an assessment of the impact of the ratio on the Shire's finances in the future.

14.3 RATIO TARGETS

The Department of Local Government and Communities Advisory Standard provides target levels for each of the ratios. These target levels are represented on the ratio graphs as a red or green line. The red line represents the level at which a 'basic standard' is met, the green line representing the level at which an 'advanced standard' is met.

14.4 FORECAST RATIO ANALYSIS – CURRENT RATIO

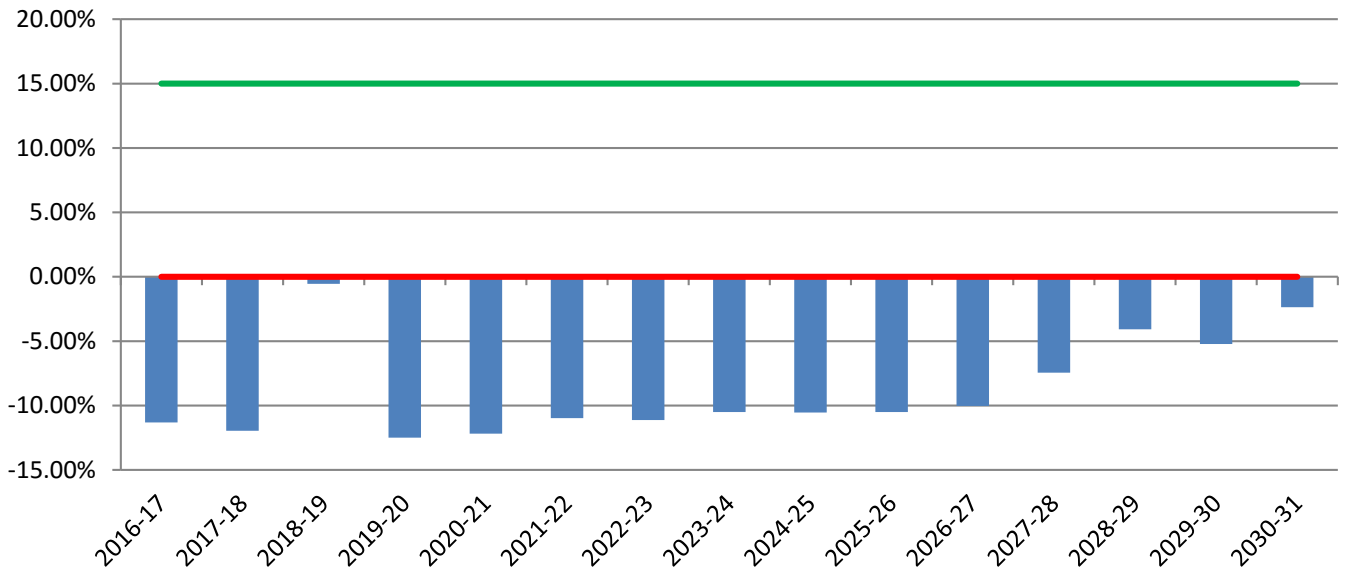


$$\frac{\text{current assets minus restricted assets}}{\text{current liabilities minus liabilities associated with restricted assets minus current liabilities associated with long term borrowings}}$$

Indication: A measure of the Shire’s immediate liquidity and the capacity to meet short term financial obligations from unrestricted current assets.

Commentary: As expected for a Shire with a forecast balanced funding surplus position and no current borrowing liabilities, the ratio is 1.0. The target is not considered to indicate a threat to the Shire’s long term financial position.

14.5 FORECAST RATIO ANALYSIS – OPERATING SURPLUS RATIO

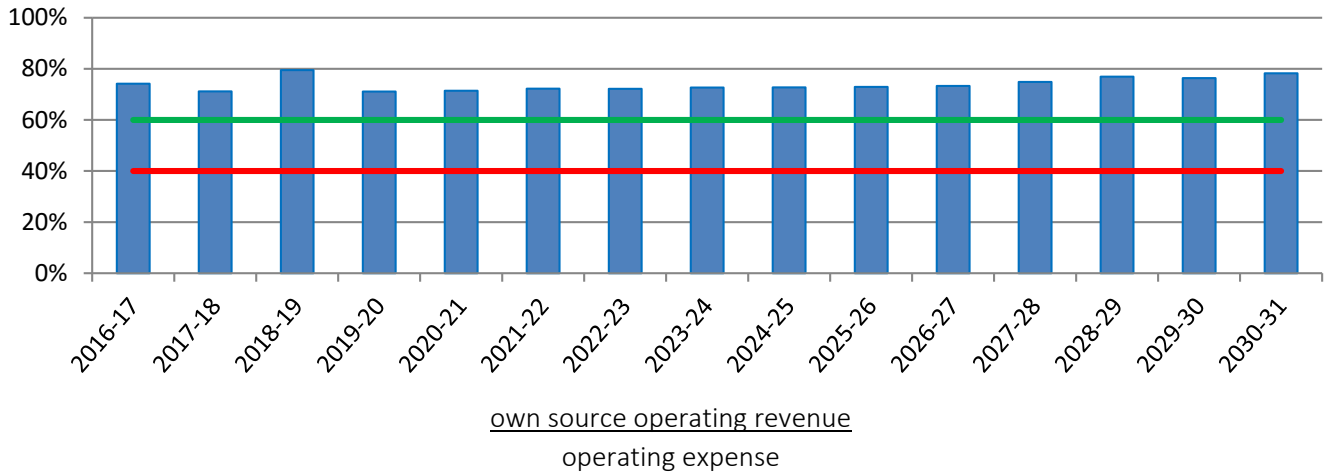


$$\frac{\text{operating revenue minus operating expense}}{\text{own source operating revenue}}$$

Indication: A measure of the extent to which own source revenues raised cover operational expenses.

Commentary: The ratio is below the target, however improves over the term of the Plan indicating an improving ability to renew assets into the future. The peak in 2018-19 is due to forecast disposal of land.

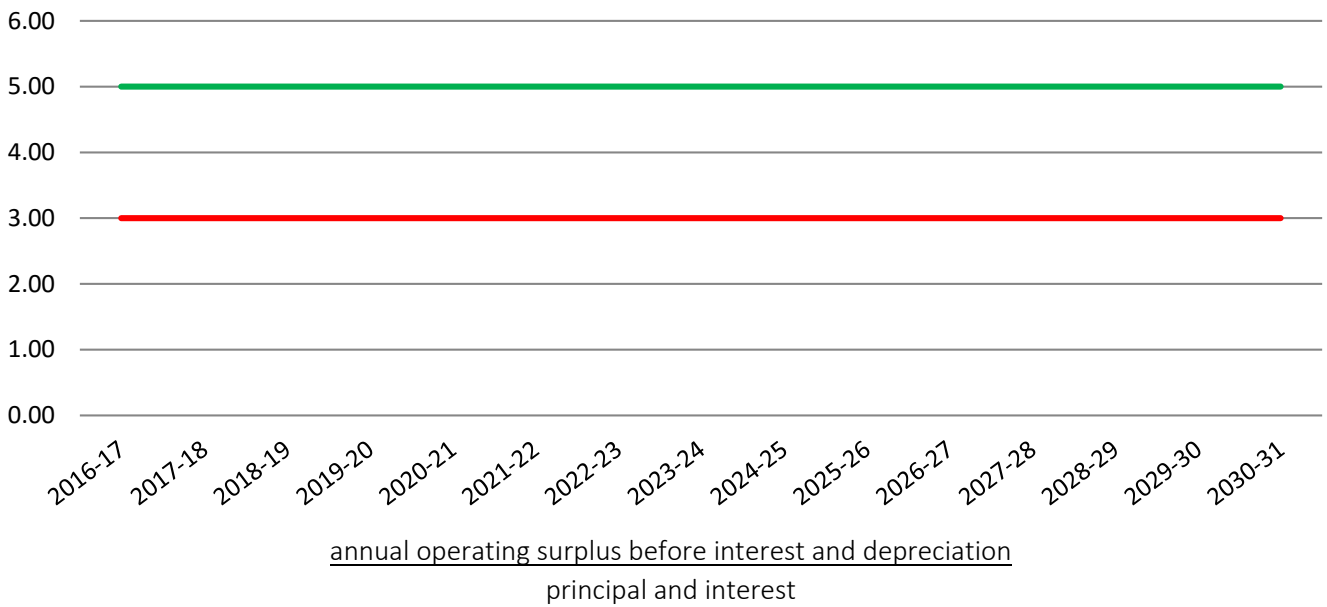
14.6 FORECAST RATIO ANALYSIS – OWN SOURCE REVENUE COVERAGE RATIO



Indication: A measure of the extent of the Shire’s ability to cover costs using only discretionary revenue.

Commentary: The ratio is just above the target range indicating the Shire is able to continue to operate in the event of a minor loss of external grants and contributions.

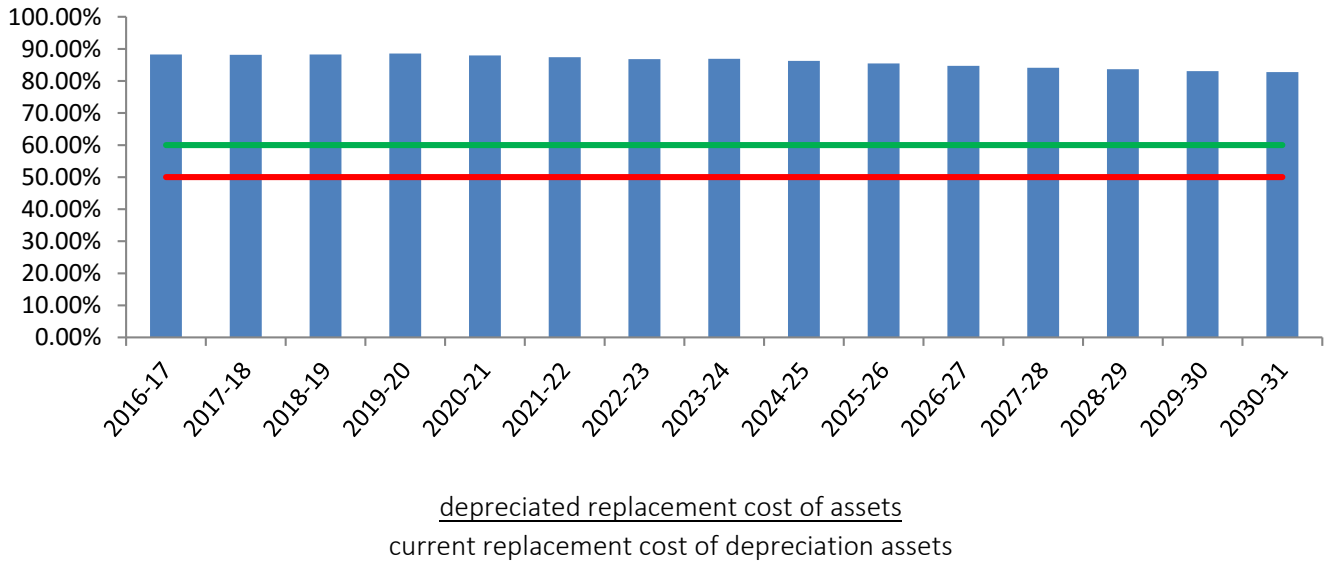
14.7 FORECAST RATIO ANALYSIS – DEBT SERVICE COVERAGE RATIO



Indication: A measure of the extent of the Shire’s capacity to generate sufficient cash to cover debt payments.

Commentary: The ratio is not applicable as the Shire has not planned to take up any borrowings.

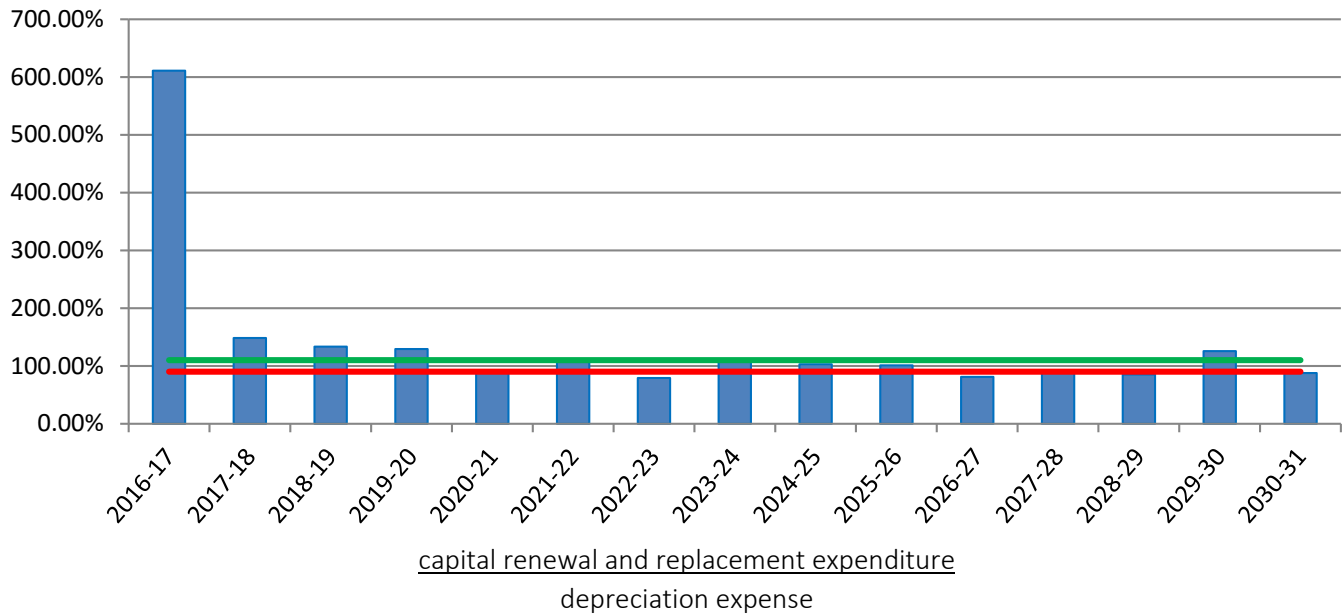
14.8 FORECAST RATIO ANALYSIS – ASSET CONSUMPTION RATIO



Indication: A measure of the aged condition of the Shire’s physical assets.

Commentary: The ratio is above the target range indicating the majority of assets are relatively new. Renewal of long life assets such as buildings in the periods following the Plan result in the slight decrease in this ratio and as such this trend is not of concern.

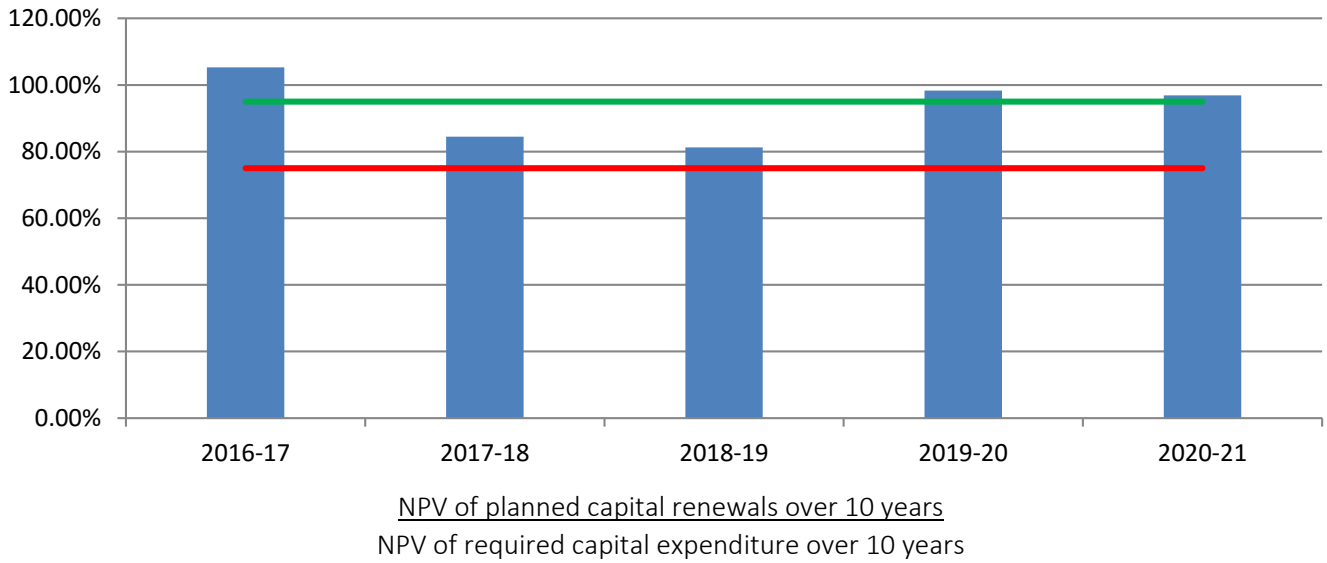
14.9 FORECAST RATIO ANALYSIS –ASSET SUSTAINABILITY RATIO



Indication: A measure of the extent to which assets managed by the Shire are being replaced as they reach the end of their useful lives.

Commentary: The ratio highlights asset renewal expenditure relative to depreciation fluctuates as expected. The ratio averages at 89% over the term of the Plan which is above the guideline level and indicates the Shire is generally renewing assets in line with their forecast useful lives.

14.10 FORECAST RATIO ANALYSIS – ASSET RENEWAL FUNDING RATIO



Indication: The Shire’s financial capacity to fund asset renewal to support existing service levels. (This ratio is based on the ten years forecast expenditure and as such is only able to be calculated of the first five years of the Plan).

Commentary: The ratio is within the target ratio with planned asset renewal expenditure being in line with required asset renewal expenditure as set out in this Plan.

15.0 IMPROVEMENT PLAN

15.1 STRATEGIC RESOURCE IMPROVEMENT PLAN

All strategic plans require continuous improvement in order to progress the quality of planning. The following asset management areas are suggested as worthy of focus in the future.

Hierarchy: A hierarchy exists for road assets and should be further developed for other asset classes.

Level of Service: Level of service measures were defined within the previous Asset Management Plan. No systems are currently in place to record and report against these levels of service. Future refinement of the level of service measures is required to provide a capacity to readily record and report against the levels of service.

Risk Management: Risk management is used as a decision making tool to define and treat risks facing the Shire when seeking to meet its defined objectives. The Shire is in the very early stages of utilising risk techniques. As risk management is developed a greater understanding of risks will be formalised.

Confidence Level: The Shire has a varied understanding of the composition, location and condition of the asset portfolio. Improvements to inventory data is required for buildings, drainage, footpaths, other infrastructure, furniture and equipment and plant and equipment asset categories to better inform asset management decisions.

Operation and Maintenance: The Shire does not have a current documented Operation and Maintenance Strategy.

Renewal and Replacement: A key component of understanding long term asset funding requirements is determination of the extent and timing of likely costs to refurbish or replace an asset in future in order to maintain a consistent level of service to the community.

New, Upgrade and Disposal: The Shire does not have a current documented Capital Investment Plan to address future asset demands or Asset Disposal Plan (other than the disposal of plant and equipment).

There are a number of improvement actions as per the Asset Management Improvement Plan, some key improvement actions resulting from this Strategic Resourcing Plan are to:

- Undertake routine condition inspections;
- Identify levels of service for key assets;
- Improve the accuracy of future financial forecasts through improved forecasting of operational, maintenance, renewal, new and upgrade costs; and
- Maintain formal asset maintenance and renewal programs for all assets.

LIST OF APPENDICES

APPENDIX A1 – CRITICAL ASSETS.....	2
APPENDIX A2 – ROADS	3
APPENDIX A3 – INFRASTRUCTURE - OTHER.....	8
APPENDIX A4 – IMPROVEMENTS AND INFRASTRUCTURE.....	12
APPENDIX A5 – BUILDINGS.....	14
APPENDIX A6 – PLANT AND EQUIPMENT.....	17
APPENDIX A7 – ESTIMATED ASSET LIFE AND RESIDUAL VALUE	20
APPENDIX B1 - FORECAST FINANCIAL STATEMENTS	23
APPENDIX B2 - FORECAST STATEMENT OF COMPREHENSIVE INCOME 2016-2031 (BY NATURE OR TYPE).....	25
APPENDIX B3 - FORECAST STATEMENT OF COMPREHENSIVE INCOME 2016-2031 (BY PROGRAM)	26
APPENDIX B4 - FORECAST STATEMENT OF FINANCIAL POSITION 2016-2031	27
APPENDIX B5 - FORECAST STATEMENT OF CHANGES IN EQUITY 2016-2031	28
APPENDIX B6 - FORECAST STATEMENT OF CASHFLOWS 2016-2031	29
APPENDIX B7 - FORECAST STATEMENT OF FUNDING 2016-2031	30
APPENDIX B8 - FORECAST STATEMENT OF NET CURRENT ASSET COMPOSITION 2016-2031.....	32
APPENDIX B9 - FORECAST STATEMENT OF FIXED ASSET MOVEMENTS 2016-2031	33
APPENDIX B10 - FORECAST STATEMENT OF CAPITAL FUNDING 2016-2031	35
APPENDIX B11 - FORECAST RATIO'S 2016-2031	36
APPENDIX B12 - FORECAST SIGNIFICANT ACCOUNTING POLICIES.....	37
APPENDIX C1 - GLOSSARY.....	48

APPENDIX A1 – CRITICAL ASSETS

1.0 DESCRIPTION

Along with regional and local distributor roads and school bus routes, a number of other assets have been nominated as critical to the Shire providing services to the community. These assets will be prioritised when allocating annual funding to help ensure they are maintained to an acceptable condition.

A list of these assets is provided below along with their relevant estimated current replacement cost.

Asset	Current Replacement Cost
Administration building	\$2,650,000
Shire depot	\$2,588,000
Aquatic and recreation centre	\$5,785,000
Airport	\$8,075,000
Heavy plant and equipment	\$1,674,000
Total	\$20,772,000

Maintenance requirements for these assets will be identified annually and prioritised through the Annual Budget cycle.

Road assets are discussed further in Appendix A2 with regional and local distributor roads and school bus routes being given funding prioritisation over other road assets as required.

APPENDIX A2 – ROADS

2.1 SIGNIFICANT MATTERS

The continued provision of the road network remains one of the key priorities for the Shire. A number of rural roads within the Shire are currently utilised as mine access routes. This has resulted in these roads requiring a higher level of technical design and an increased frequency of maintenance and renewal. The continued planning for future road infrastructure renewals, influenced by condition based estimation of the remaining useful life, is essential to reducing the risk of sudden unexpected road failure. Regional and local distributor roads, due to their strategic importance, will be given funding prioritisation over other road assets.

2.2 ROAD INVENTORY

The Shire of Leonora has a road network servicing an area of 31,743¹ square kilometres.

Road asset information is recorded within a road inventory database. In 2015, a road infrastructure condition report and valuation was undertaken by an external consultant which forms the basis of the measurements and current replacement cost estimates. Verification of the accuracy of the valuation data is not within the scope of this Plan and has not been undertaken.

Utilising the dimension data held in the Shire's road asset database along with standard unit rates, the current replacement cost provided in the road infrastructure condition report and valuation², has been estimated below.

Road Hierarchy	Length (m)	Area (m ²)	Current Replacement Cost ³
Asphalt	2,194	17,217	\$473,468
Built - Access	149,520	167,237	\$6,511,625
Built - Distributor	218,634	94,713	\$12,550,364
Double Chip Seal	45	1,450	\$33,495
Formed	1,566,650	-	\$13,986,689
Primer Seal	550	3,710	\$14,284
Regional Distributor	2,414	19,455	\$629,781
Rural – Access	12,115	86,641	\$2,119,064
Rural – Local Distributor	9,280	75,258	\$2,456,312
Single Chip Seal	30,790	239,573	\$4,216,485
Unformed	249,110	-	\$1,562,438
Unsealed	1,577,030	-	\$9,119,847
Urban - Access	9,770	80,596	\$1,666,148
Totals	3,828,102	785,850	\$55,339,998

¹ WA Local Government Directory 2015

² Talis Consultants, Shire of Leonora Infrastructure Valuation 30 June 15

2.3 FINANCIAL SUMMARY

Financial impacts of managing the Shire road assets are broken down into maintenance, new and renewal expenditure, each of which is examined separately as follows.

2.3.1 MAINTENANCE EXPENDITURE

Routine maintenance expenditure is currently forecast based on historical data and staff experience. It is currently estimated at approximately \$719k per annum and is forecast in the Plan to increase in line with inflation.

2.3.2 COMPOSITION OF BUDGETED ROAD MAINTENANCE EXPENDITURE.

Road maintenance expenditure is forecast to increase in line with inflation and no detailed road maintenance forecasting beyond the first year has been undertaken.

2.3.3 NEW EXPENDITURE

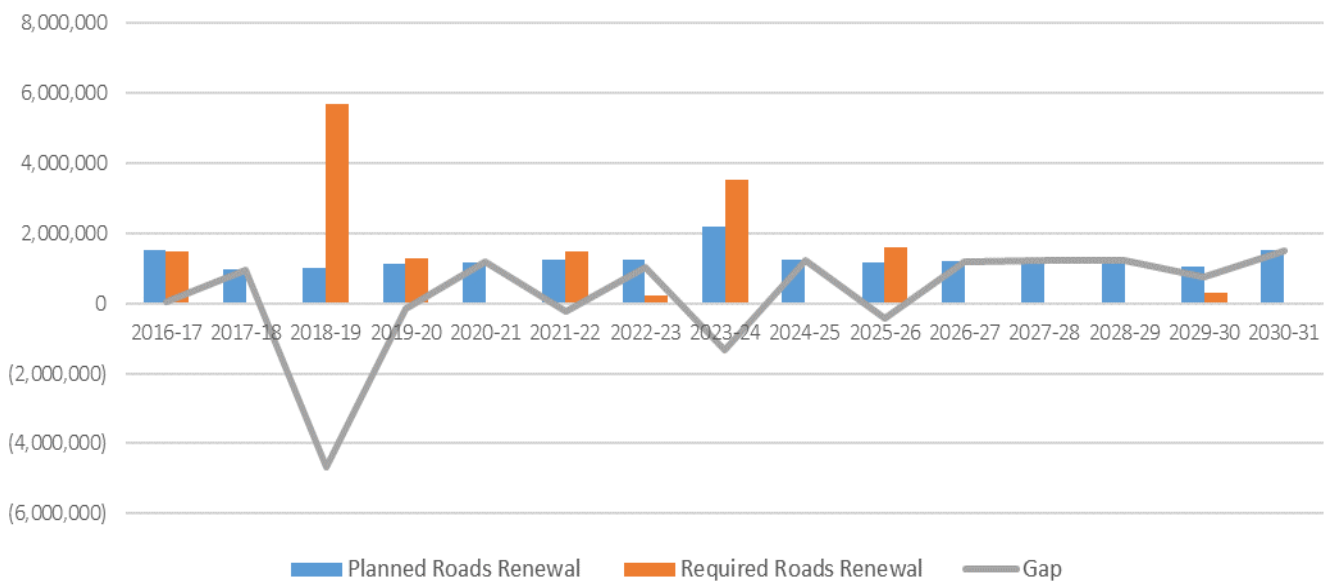
Upgrades to existing road infrastructure and the construction of new roads is not currently planned and no significant increase in community demand is forecast to occur. Road safety related projects will be prioritised where issues are identified. External grant funding would be essential to achieve any upgrades and constructions.

2.3.4 RENEWAL EXPENDITURE

The Shire does not have a formal road program. Work is prioritised based on staff knowledge of the conditions of roads and expected use patterns and is conducted during the budget process. All planned works are funded through a combination of internal funds and external grants.

In the chart on the following page, forecast planned road expenditure is shown by the blue columns, with required road renewals as the orange columns. The grey line shows the difference between the two expenditure levels. Planned road renewal over the term of the plan totals \$19.1M. Required road renewal is calculated at \$15.6M for the term of the plan, overall there is a \$3.5 renewal surplus for the Shire’s road assets.

2.3.5 FORECAST PLANNED AND REQUIRED ROAD RENEWAL EXPENDITURE



2.4 LEVEL OF SERVICE

As this is the first Road Asset Management Plan to be developed by the Shire, levels of service have not been documented. Speed and weight ratings of the road network are considered the best overall indicator of the level of service of the road network as a whole. Detailed performance measures and performance targets for road construction and maintenance have been developed and are shown in the following tables.

2.4.1 ROAD CONSTRUCTION

Key Performance Measure	Level of Service	Performance Measure Process	Performance Target
Gravel Road Construction			
Condition	Gravel roads are constructed to a high standard.	Customer complaints	One complaint per road per year
Safety	To provide a gravel road network that is free of hazards.	Hazard removed within 4 hours of notification	95% addressed
Safety	To ensure that all roads are being constructed in a safe manner and road is made safe and signed correctly when unmanned.	Customer complaints Number of damage/injury claims	One per road 0 claims
Cost Effectiveness	Efficient Capital Works Program	Projects completed within the timeframe and on budget	100% completed within timeframe and on budget
Bitumen Road Construction			
Condition	Bitumen roads are constructed to a high standard.	Customer complaints	One complaint per road per year
Safety	To provide a bitumen road network that is free of hazards.	Hazard removed within 2 hours of notification	95% addressed
Safety	To ensure that all roads are being constructed in a safe manner and road is made safe and signed correctly when unmanned.	Customer complaints Number of damage/injury claims	One per road 0 claims
Cost Effectiveness	Efficient Capital Works Program	Projects completed within the timeframe and on budget	100% completed within timeframe and on budget

2.4.2 ROAD MAINTENANCE

Key Performance Measure	Level of Service	Performance Measure Process	Performance Target
Gravel Road Maintenance			
Condition	Gravel roads are maintained to a high standard and on a regular basis. Drainage is also assessed in order to prohibit the risk of flooding and damage.	Customer complaints	One complaint per road per year
		Routine road inspection	Two per year with managers
Function	To ensure that all gravel roads are maintained in order to provide a useable and safe transport network for users in all weather conditions.	Customer complaints	One complaint per road per year
Function	To ensure that any maintenance issues that arise are dealt with promptly.	Within 2 working days of notification	95% addressed
Safety	To provide a gravel road network that is free of hazards.	Hazard removed within 2 hours of notification	95% addressed
Cost Effectiveness	Efficient Roads Maintenance Program	Maintenance program completed within timeframe and on budget	100% completed within timeframe and on budget
Bitumen Road Maintenance			
Condition	Bitumen roads are maintained to a high standard and on a regular basis. Drainage is also to be assessed and drains cleaned in order to minimise the risk of flooding and damage.	Customer complaints	One complaint per road per year
		Routine road inspection	Two per year with managers
Function	To ensure that all bituminised roads are maintained in order to provide a useable and safe transport network for users in all weather conditions.	Customer complaints	One complaint per road per year
Function	To ensure that any maintenance issues that arise are dealt with promptly.	Within 2 working days of notification	95% addressed
Safety	To provide a bituminised road network that is free of hazards.	Hazard removed within 2 hours of notification	95% addressed
Cost Effectiveness	Efficient Roads Maintenance Program	Maintenance program completed within timeframe and on budget	100% completed within timeframe and on budget

2.5 RISK MANAGEMENT

An assessment of risks associated with the delivery from road assets has identified the following risks and treatment strategies.

Risk	Consequence	Risk Rating	Risk Treatment
Asset Condition decreases due to flood damage.	Desired level of service not maintained.	Medium	Ensure adequate drainage inroad design and maintenance to mitigate risk of flood damage.
Climate Change.	Likelihood of severe storm damage increases.	Medium	Consider climate change when managing assets.
Significant unforeseen increases in maintenance or renewal costs.	Desired level of service not maintained.	Medium	Monitor costs and adjust long term plans accordingly.
Asset condition decreases due to inadequate renewal program.	Desired level of service not maintained.	Medium	Determine maintenance priorities based on lifecycle cost.
Sudden significant changes in population.	Sudden increase in level of service requirements.	Medium	Monitor population trends and industry developments in the region.
Asset condition decreases due to inadequate maintenance program.	Desired level of service not maintained.	Low	Determine maintenance priorities based risk assessment and lifecycle cost.
Traffic incident attributable to sub-standard road conditions or road layout.	Liability Risk.	Low	Ensure road network is maintained in compliance with applicable standards.
Health and safety incident whilst working on assets causing fatality or serious injury.	Prosecution risk.	Low	Ensure Council has compliant H&S policy. Ensure staff and contractors are trained in policy and all procedures are complied with.

2.6 IMPROVEMENT

Monitoring and reporting of the key performance measures is important to help ensure levels of service are maintained.

Continued improvement in the knowledge of the road network (including road conditions) and forecasting of road renewal timing and costs is essential for managing the road network. As renewal timing and cost forecasting improves, opportunities for efficiency gains may be identified and included within future plans.

Monitoring of actual renewal costs against estimated renewal costs will improve the accuracy of future unit cost estimates. Routine monitoring of traffic volumes and road conditions will further improve the ability of the Shire to forecast future road renewal priorities.

APPENDIX A3 – INFRASTRUCTURE - OTHER

3.1 SIGNIFICANT MATTERS

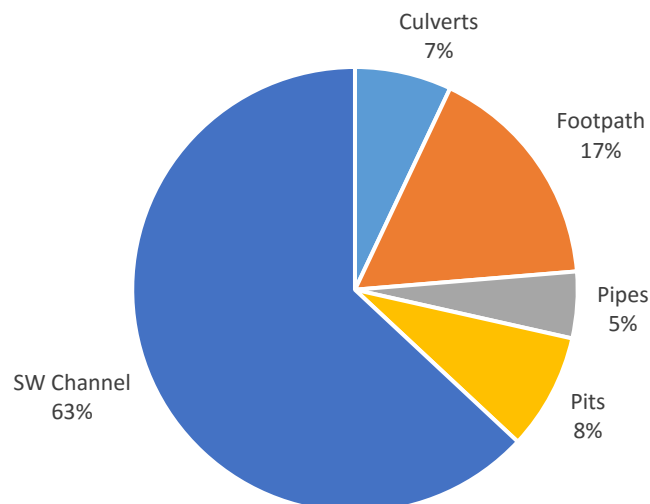
The Shire provides a network of footpath and stormwater drainage infrastructure which includes drainage pipes, pits and outlets.

Maintenance and clearing of drainage as part of the road maintenance program is expected to be sufficient to ensure these assets continue to provide a service to the community. Should any section of road pavement fail and require reconstruction, a detailed assessment of any associated drainage will be made and the drainage replaced where considered necessary.

3.2 INVENTORY

'Infrastructure – Other' asset information is recorded within the Shire's road inventory database (ROMAN II). The assets within the asset class were valued by an external valuer in June 2015⁴ with all infrastructure assets. The current replacement cost at the time of the last valuation was \$7.1M.

3.2.1 COMPOSITION OF ESTIMATED CURRENT REPLACEMENT COST OF INFRASTRUCTURE – OTHER ASSETS (\$7.1M).



3.3 FINANCIAL SUMMARY

The financial impact of managing the Shire 'Infrastructure – Other' is broken down into maintenance, new and renewal expenditure each of which is examined separately.

3.3.1 MAINTENANCE EXPENDITURE

There is currently a lack of available data on forecast 'Infrastructure – Other' maintenance expenditure. It is expected to remain in line with historical levels, though expenditure is not specifically identified.

⁴ Talis Consultants, Shire of Leonora Infrastructure Valuation June 2015

3.3.2 NEW ASSET EXPENDITURE

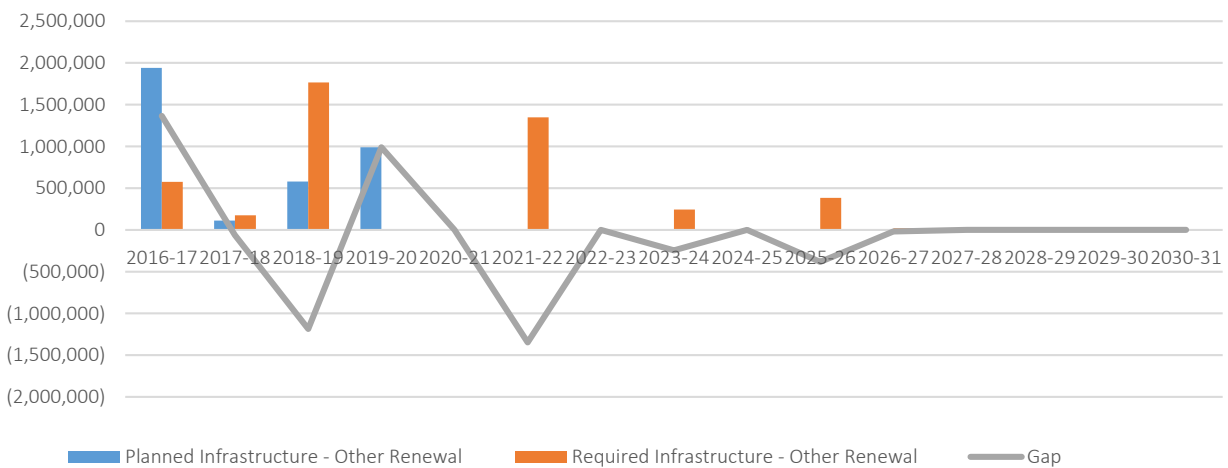
Upgrades to existing Infrastructure – Other assets is not currently planned with no significant increase in community demand forecast to occur. Projects will be prioritised where issues are identified. External grant funding would be essential to achieve any upgrades.

3.3.3 RENEWAL EXPENDITURE

Footpaths have a forecasted renewal expenditure of \$150,000 per annum for the term of the plan, based on external funding of \$50,000. Work is prioritised using staff knowledge of the conditions of the footpaths and drainage and expected use patterns.

In the chart below, forecast planned ‘Infrastructure – Other’ expenditure is shown by the blue columns, with required ‘Infrastructure – Other’ renewals as the orange columns. The grey line indicates the difference between the two expenditure levels. Planned ‘Infrastructure – Other’ renewal over the term of the plan totals \$3.6M. Required ‘Infrastructure – Other’ renewal is calculated at \$4.5M for the term of the plan, overall there is a \$900k renewal deficit for the Shire’s ‘Infrastructure – Other’ assets.

3.3.4 FORECAST PLANNED AND REQUIRED ROAD RENEWAL EXPENDITURE



3.4 LEVEL OF SERVICE

As this is the first ‘Infrastructure – Other’ asset management planning to be developed by the Shire, levels of service have not been previously monitored. Detailed performance measures and performance targets for Improvements and Infrastructure are defined in the table on the following page.

Key Performance Measure	Level of Service	Performance Measure Process	Performance Target
Drainage			
Condition	Roads are maintained to a reasonable standard and on a regular basis. Drainage is also to be assessed and drains cleaned in order to minimise the risk of flooding and damage.	Customer complaints. Routine road inspection.	One complaint per road per year. Two per year with managers.
Function	To ensure that all bituminised roads are maintained in order to provide a useable and safe transport network for users in all weather conditions.	Customer complaints.	One complaint per road per year.
Function	To ensure unsealed roads are not subject to damage due to excessive pooling or run-off.	Routine road inspection.	Two per year with managers.
Function	To ensure that any maintenance issues that arise are dealt with promptly.	Within 2 working days of notification	95% addressed.
Safety	To provide a bituminised road network that is free of hazards.	Hazard removed within 2 hours of notification	95% addressed.
Cost Effectiveness	Efficient Roads Maintenance Program.	Maintenance program completed within timeframe and on budget	100% completed within timeframe and on budget.
Footpaths			
Condition	Footpaths are maintained to a reasonable standard and on a regular basis.	Customer complaints. Routine footpath inspection.	One complaint per year. Two per year with managers.
Function	To ensure that all footpaths are maintained in order to provide a useable and safe footpaths network for users.	Customer complaints.	One complaint per year.
Function	To ensure that any maintenance issues that arise are dealt with promptly.	Within 2 working days of notification.	95% addressed.
Safety	To provide a footpath network that is free of hazards.	Hazard removed within 2 hours of notification.	95% addressed.
Cost Effectiveness	Efficient footpath Maintenance Program.	Maintenance program completed within timeframe and on budget.	100% completed within timeframe and on budget.

3.6 RISK MANAGEMENT

An assessment of risks associated with the delivery of urban 'infrastructure-other' has identified the following risk details and the treatment strategy for each risk.

Risk	Consequence	Risk Rating	Risk Treatment Plan
Asset Condition decreases due to flood damage.	Desired level of service not maintained.	Medium	Ensure adequate drainage in infrastructure design and maintenance to mitigate risk of flood damage.
Climate Change.	Likelihood of severe storm damage increases.	Medium	Consider climate change when managing assets.
Significant unforeseen increases in maintenance or renewal costs.	Desired level of service not maintained.	Medium	Monitor costs and adjust long term plans accordingly.
Asset condition decreases due to inadequate renewal program.	Desired level of service not maintained.	Medium	Determine maintenance priorities based on lifecycle cost.
Sudden significant changes in population.	Sudden increase in level of service requirements.	Medium	Monitor population trends and industry developments in the region.
Asset condition decreases due to inadequate maintenance program.	Desired level of service not maintained.	Low	Determine maintenance priorities based risk assessment and lifecycle cost.
Traffic incident attributable to sub-standard road conditions or road layout.	Liability Risk.	Low	Ensure drainage, footpath and kerbing network is maintained in compliance with applicable standards.
Health and safety incident whilst working on assets causing fatality or serious injury.	Prosecution risk.	Low	Ensure Council has compliant H&S policy. Ensure staff and contractors are trained in policy and all procedures are complied with.

3.7 IMPROVEMENT

Allocating resources to improving asset management planning for footpaths, drainage and kerbing is not currently viewed as a priority as the associated risks are able to be managed through annual operational planning.

APPENDIX A4 – IMPROVEMENTS AND INFRASTRUCTURE

4.1 SIGNIFICANT MATTERS

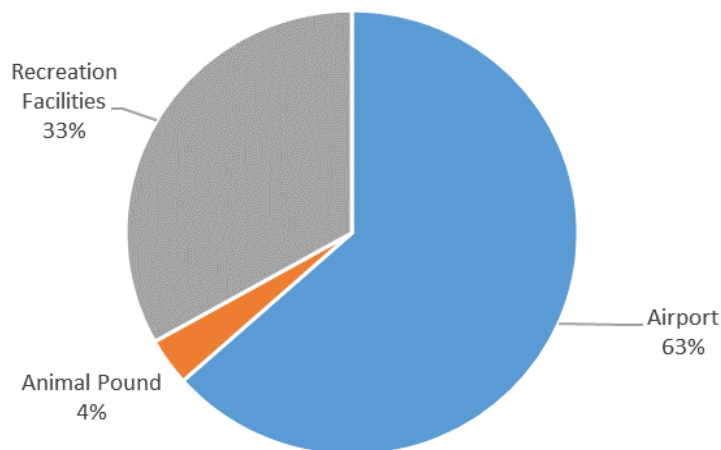
The category of 'Improvements and Infrastructure' assets within the Shire include the airport, recreation facilities (golf club, aquatic centre, picnic and tourism facilities) and the animal pound.

The nature of these assets are influenced by changes in community expectations and climatic conditions. These assets will require further analysis on an individual basis to fully consider future funding requirements. A significant proportion of the assets within 'Improvement and Infrastructure' are considered critical assets for the Shire.

4.2 INVENTORY

The Shire maintains an asset register within the financial reporting system. The assets within the Improvements and Infrastructure asset class were valued by an external valuer in June 2014⁵. The current replacement cost at the time of the last valuation was \$11.7m.

4.2.1 COMPOSITION OF ESTIMATED CURRENT REPLACEMENT COST OF IMPROVEMENTS AND INFRASTRUCTURE ASSETS (\$11.7M).



4.3 FINANCIAL SUMMARY

The financial impact of managing the Shire 'Improvements and Infrastructure' is broken down into maintenance, new and renewal expenditure each of which is examined separately.

4.3.1 MAINTENANCE EXPENDITURE

There is currently a lack of available data on forecast 'Improvements and Infrastructure' maintenance expenditure. It is expected to remain in line with historical levels, though expenditure is not specifically identified.

4.3.2 NEW ASSET EXPENDITURE

In 2018-19 the plan has forecasted a Residential land subdivision. The project total is estimated to be \$2,000,000 and is reliant on receiving the \$1,000,000 grant from Landcorp. Should external funding not be received, the project will be considered unviable and postponed.

⁵ Griffin Valuation Advisory, Shire of Leonora Land, Building and Golf Course Revaluation 2014

4.3.3 RENEWAL EXPENDITURE

The airport apron, taxiways and runway are forecasted to be renewed over the years 2016-17 to 2019-20. This is dependent on 50% RADS funding. Sewerage ponds and recreation facilities renewals have been identified to occur within the 2016-17 year.

4.4 LEVEL OF SERVICE

As this is the first 'Improvements and Infrastructure' asset management planning to be developed by the Shire, levels of service have not been previously monitored. Detailed performance measures and performance targets for 'Improvements and Infrastructure' are defined in the table below.

Key Performance Measure	Level of Service	Performance Measure Process	Performance Target
Improvements and Infrastructure			
Condition	Parks and gardens are maintained to a high standard with regular mowing, watering, pruning and other maintenance tasks being carried out.	Customer complaints Community Survey.	Under 5 per year 90% satisfaction.
Function	Provide the community and tourists with attractive natural and playground recreation facilities.	Customer Survey.	90% satisfaction.
Safety	To ensure that any maintenance issues or hazards are dealt with promptly.	Issue or hazard is dealt with within one working day of notification. If hazard is serious to be addressed within 2 hours of notification.	95% addressed.
All parks and gardens are clean, well maintained.	Customer complaints.	Under 5 per year.	All parks and gardens are clean, well maintained.

4.5 IMPROVEMENT

Enhanced monitoring and reporting of the key performance measures is important to help ensure adequate levels of services are maintained.

Improved condition based assessment of the assets is required to enhance the forecasting of 'Improvements and Infrastructure' asset renewals.

APPENDIX A5 – BUILDINGS

5.1 SIGNIFICANT MATTERS

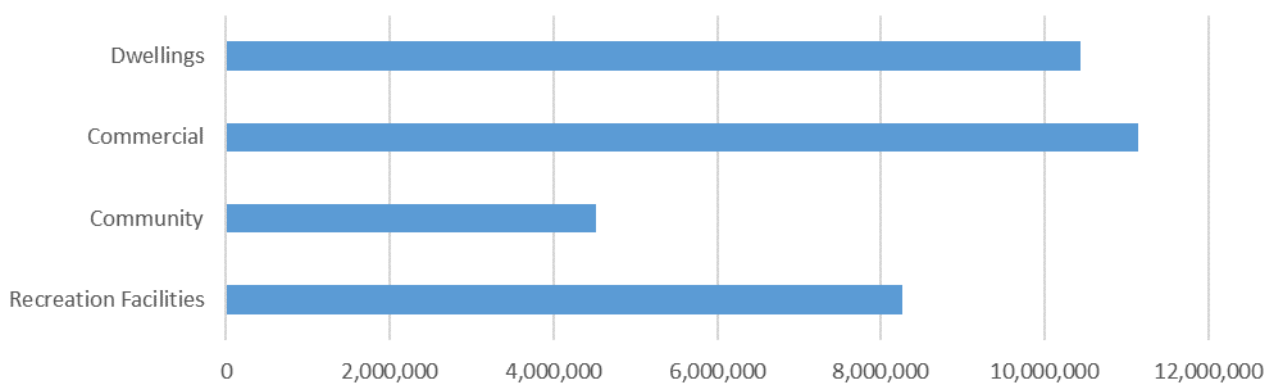
The Shire controls building assets which are vital to the provision of administrative and recreational facilities to the community.

The long life and high cost of renewing buildings results in significant spikes in future funding requirements as a building reaches a stage in its lifecycle when it can no longer provide the desired level of service. New design criteria usually result in buildings being constructed to a different standard on renewal which often resulting in the need for additional funding. Planning for adequate future funding of building renewals is one of the most significant long term challenges for the Shire.

5.2 INVENTORY

Land and buildings were valued by independent professional valuers in June 2014, based on an inspection undertaken in 2014. The replacement costs of the various types of buildings contained within the valuation report⁶ is presented in the chart. A building inventory is maintained within the Shire's financial management system.

5.2.1 CURRENT REPLACEMENT COST OF BUILDING INVENTORY (\$33M)



5.3 FINANCIAL

The financial impacts of managing the Shire building assets has been broken down into maintenance, new and renewal expenditure each of which is examined separately.

5.3.1 MAINTENANCE EXPENDITURE

Routine maintenance expenditure is approximately \$297,000 per annum and increased in the Plan annually by inflation. This figure is based on historical data and staff knowledge.

⁶ Griffin Valuation Advisory, Shire of Leonora Land, Building and Golf Course Revaluation 2014

5.3.2 NEW ASSET EXPENDITURE

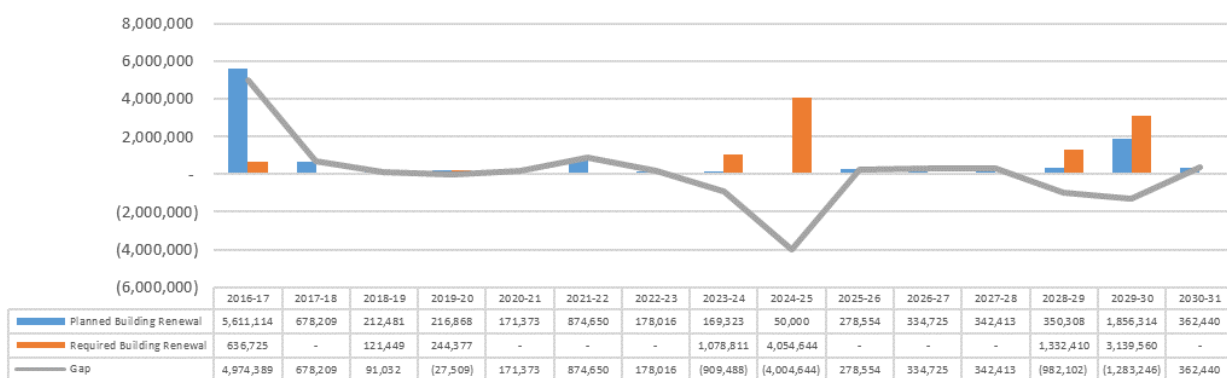
The Aged Care facility is currently the only new building expenditure. The building is forecasted to be funded partially from external contributions, reserves with the balance being sourced from general purpose funding.

5.3.3 RENEWAL EXPENDITURE

Using the estimated remaining useful life and the 'reinstatement with new' values provided in the independent valuation report, the timing and extent of future property renewals has been forecast (adjusted for inflation).

In the chart below, forecast expenditure is shown as the blue columns with forecast required renewals shown as the orange columns. The grey line shows the variation between the two levels.

5.3.4 FORECAST PLANNED AND REQUIRED BUILDING RENEWAL EXPENDITURE



The timing and extent of building renewals in the later years of the Plan will be subject to condition based assessments closer to the estimated renewal timing, along with further assessment of demand. All funds currently allocated to building renewals in the Plan will be placed in the building cash reserves if not required for the renewal of minor building components.

5.4 LEVEL OF SERVICE

Detailed performance measures and performance targets for buildings are defined in the table below.

Key Performance Measure	Level of Service	Performance Measure Process	Performance Target
Buildings			
Condition	The building's meets the expectations of the community.	Customer complaints	1 per year / per building
Function	To provide the communities with a facility that can be utilised for the purpose it was designed for.	Customer complaints	1 per year / per building
Safety	The building is safe and suitable for its intended use.	Number of injury claims	0 claims
Condition	The building's meets the expectations of the community.	Customer complaints	1 per year / per building

5.5 RISK MANAGEMENT

An assessment of risks associated with maintaining a stock of building assets has identified the following risks and the treatment strategy for each risk.

Risk	Consequence	Risk Rating	Risk Treatment Plan
Public Liability incident attributable to sub-standard property conditions or property layout.	Liability Risk.	Medium	Ensure property assets are maintained in compliance with applicable standards.
Climate Change.	Likelihood of severe storm damage increases.	Medium	Consider climate change impacts when designing and managing assets.
Significant unforeseen increases in maintenance or renewal costs.	Desired level of service not maintained.	Medium	Monitor costs and adjust long term plans accordingly.
Asset condition decreases due to inadequate renewal program.	Desired level of service not maintained.	Medium	Determine maintenance priorities based risk and on lifecycle cost.
Asset condition decreases due to inadequate maintenance program.	Desired level of service not maintained.	Low	Determine maintenance priorities based risk assessment and lifecycle cost.
Sudden significant increase in population.	Sudden increase in level of service requirements.	Low	Monitor population trends and industry developments in the region.
Health and safety incident whilst working on assets causing fatality or serious injury.	Prosecution risk.	Low	Ensure council has compliant H&S policy. Ensure staff and contractors are trained in policy and all procedures are complied with.

5.6 IMPROVEMENT PLAN

The improvement of asset management planning for buildings is not currently viewed as a priority, as risks are able to be managed through annual planning and improvements are limited by funding availability. Demand for building assets is expected to remain relatively stable into the future.

Enhanced monitoring and reporting of the key performance measures is important to help ensure the adequate maintenance of the Shire's building assets.

APPENDIX A6 – PLANT AND EQUIPMENT

6.1 SIGNIFICANT MATTERS

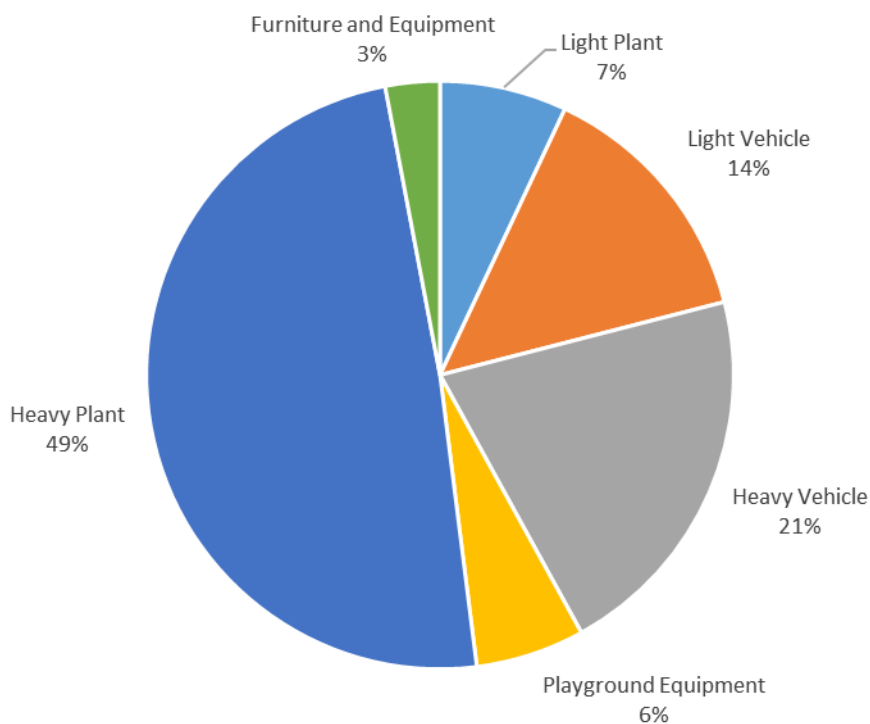
The Shire has a large plant and equipment portfolio which includes items such as graders, tractors, prime movers and passenger vehicles. It also owns an extensive listing of furniture and equipment to support operations such as office furniture, IT and communication equipment.

A 10 year plant replacement program is updated on an annual basis as part of the Shire's annual budget process. Heavy plant is considered a critical asset given the part it plays in responding to any natural emergency within the Shire.

6.2 INVENTORY

The chart below separates the Shire's plant and equipment into the major asset types and shows the current replacement cost as per the Shire's internally produced plant replacement program. A register of plant and equipment is maintained within the financial reporting system.

6.2.1 COMPOSITION OF ESTIMATED CURRENT REPLACEMENT COST OF PLANT AND EQUIPMENT ASSETS \$2.4M⁷



6.3 FINANCIAL SUMMARY

The financial impacts of managing the Shire plant and equipment assets is broken down into maintenance, new and renewal expenditure each of which is examined separately.

⁷ Shire of Leonora 2015 Annual Report

6.3.1 MAINTENANCE EXPENDITURE

Maintenance is undertaken in accordance with manufacturers’ guidelines and is provided for within the annual budget and this Plan. No significant changes to maintenance or operating expenditure are forecast.

6.3.2 NEW EXPENDITURE

The current fleet of plant and equipment is forecast to maintain the requirements of the Shire and no additional items are forecast to be required over the life of this Plan.

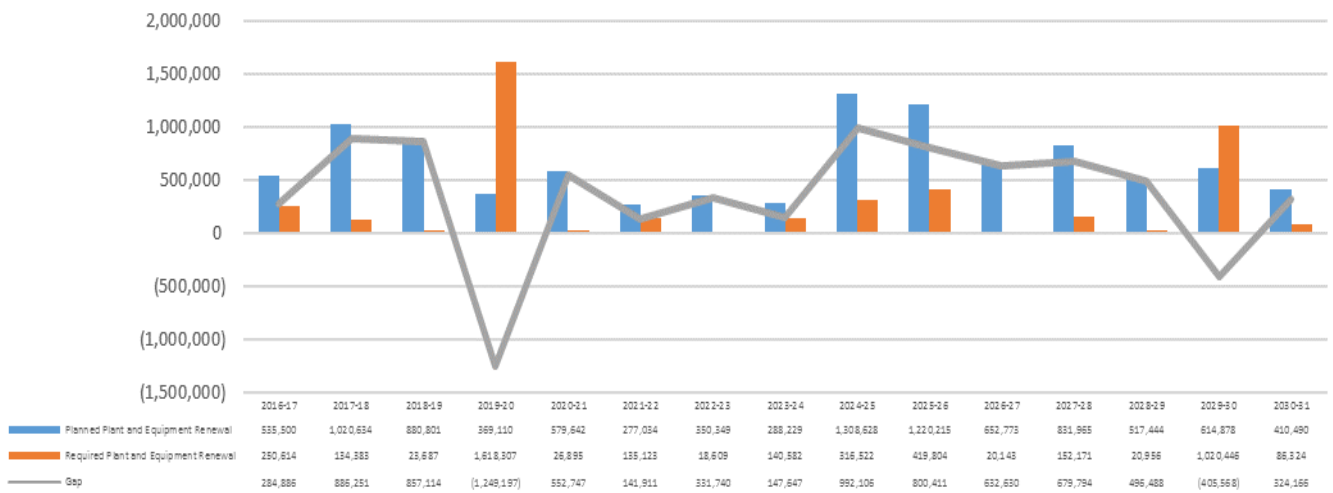
6.3.3 RENEWAL EXPENDITURE

The Shire does not have a replacement/renewal or maintenance program for furniture and equipment. Furniture and equipment purchases are considered on an annual basis as part of the Shire’s annual budget allocations and are not planned in detail. The exception to this is significant expenditure such as IT upgrades or expansion, which is considered within this Plan.

The Plant Replacement Program is updated annually and is expected to remain fully funded by annual allocations to the Plant Replacement Cash Reserve.

The Plan has annual allocations for plant replacement expenditure based on the adopted program. In the chart below, planned expenditure is shown as the blue columns with required renewals shown as the orange columns. The grey line shows the variation between the two expenditure levels.

6.3.4 FORECAST PLANNED AND REQUIRED PLANT AND EQUIPMENT RENEWAL EXPENDITURE



The chart reflects a lack of correlation between the plant replacement program and the estimated useful life of plant and equipment provided by the valuers. However, the plan overall has a funding surplus of \$5m over the term of the plan.

6.4 PLANT DISPOSALS

This plan incorporates the Shire’s 15 year Plant Replacement Program. The plant replacement program outlines the purchase, disposal and funding elements for plant and equipment.

6.5 LEVEL OF SERVICE

Levels of service have not been previously monitored.

Detailed performance measures and performance targets for plant and equipment replacement and maintenance are defined in the table on the following page.

Key Performance Measure	Level of Service	Performance Measure Process	Performance Target
Fleet Management			
Function	To ensure Council employees are able to meet Council requirements. To ensure that Councils Capital Works Program is completed. To ensure that any maintenance requirements are carried out.	Council plant and equipment is serviceable for all council programs. Capital works program completed on time and within budget. Maintenance schedule adhered to.	90% satisfaction 100% completed and within budget 100% completed and on time
Compliance	All vehicles and plant are operated as they have been designed to do and in a safe manner.	Number of complaints/number of fines	One per year

6.6 RISK MANAGEMENT

An assessment of risks associated with holding plant and equipment items has identified the following risks and the treatment strategy for each risk.

Risk Details	Consequence	Risk Rating	Treatment Strategy
Inadequate funding for renewal and maintenance resulting in deterioration of plant and equipment and an increase in maintenance and operating costs	High	High	Ensure funding for renewals included within the plant replacement program and budgets.
Existing plant and equipment assets do not comply with regulations.	High	High	Regular scheduled inspection and maintenance on all plant and equipment. Ensure safety systems in line with regulations.

6.7 IMPROVEMENT PLAN

The improving asset management planning for plant and equipment is not currently viewed as a priority as risks are able to be managed through annual operational planning. Demand for plant and equipment assets is expected to remain relatively stable into the future.

APPENDIX A7 – ESTIMATED ASSET LIFE AND RESIDUAL VALUE

The table below lists the estimated useful life and residual value of assets to sub-class level. These values were used to calculate the planned renewal and depreciation of an asset.

Asset Class	Asset Sub-Class	Hierarchy	Estimated Useful Life	Estimated Residual Value %
Buildings	Accommodation Units		25	0%
Buildings	Aquatic & Recreation Centre		45	0%
Buildings	Art's Place		45	0%
Buildings	Assay Office		50	0%
Buildings	Barnes Federal Theatre		50	0%
Buildings	Burglar Bills		45	0%
Buildings	Caretakers Dwelling		45	0%
Buildings	Carport		45	0%
Buildings	Changeroom		50	0%
Buildings	Clubroom		45	0%
Buildings	De Rubeis		45	0%
Buildings	Duplex Pair		45	0%
Buildings	Dwelling		45	0%
Buildings	Edna Wilcox		45	0%
Buildings	Engineers House		45	0%
Buildings	Flammable Liquid Store		45	0%
Buildings	Function House		45	0%
Buildings	Garage		45	0%
Buildings	Gazebo		45	0%
Buildings	Hanger #1		45	0%
Buildings	Hanger #2		45	0%
Buildings	Hazchem Store		45	0%
Buildings	Headmasters House		45	0%
Buildings	Hoover House		50	0%
Buildings	House No20		45	0%
Buildings	Jack's House		45	0%
Buildings	Leonora Childcare Facility		45	0%
Buildings	Library & Tourist Info		45	0%
Buildings	Majors Boarding House		45	0%
Buildings	Martin Zollis		45	0%
Buildings	Mazza's Store		45	0%
Buildings	Murrin Murrin Lock-Up		45	0%
Buildings	Museum		50	0%
Buildings	Office & Crib Room		45	0%
Buildings	Office & Store		45	0%
Buildings	Old Fuel Shed		45	0%
Buildings	Old Power Station		45	0%
Buildings	Old Shed		45	0%
Buildings	Passenger Terminal		45	0%
Buildings	Pastonal Shed		45	0%
Buildings	Patronis Guest House		45	0%
Buildings	Pink House		45	0%
Buildings	Rebroadcasting Hut		25	0%
Buildings	Shelter		45	0%
Buildings	Shift Buses House		45	0%
Buildings	Shire Administration		50	0%
Buildings	Sly Greg Shop		45	0%
Buildings	Storage Shed		50	0%
Buildings	Store		45	0%
Buildings	Telecentre		50	0%
Buildings	Tennis Pavillion		45	0%
Buildings	Toilet Block		50	0%
Buildings	Tony Baletiches House		45	0%
Buildings	Train & Tram Shed		45	0%
Buildings	Transportable Ablutions		25	0%
Buildings	Unnamed Camp		45	0%
Buildings	Vehicle Shed & Store		45	0%
Buildings	Vintage Vehicle Shed		45	0%

Asset Class	Asset Sub-Class	Hierarchy	Estimated Useful Life	Estimated Residual Value %
Buildings	Winder Shed		45	0%
Buildings	Williams House		45	0%
Buildings	Workshop & Store		45	0%
Buildings	Youth Centre		50	0%
Furniture and Equipment	Computer		5	0%
Furniture and Equipment	TV		5	0%
Improvements and Infrastructure	AFL Goals		15	0%
Improvements and Infrastructure	Basketball ring		15	0%
Improvements and Infrastructure	BBQ		20	0%
Improvements and Infrastructure	Bollard lighting		20	0%
Improvements and Infrastructure	Bowling green		20	0%
Improvements and Infrastructure	CCTV		20	0%
Improvements and Infrastructure	Communications Mast		20	0%
Improvements and Infrastructure	Dog Pound		20	0%
Improvements and Infrastructure	Dump Ezy		15	0%
Improvements and Infrastructure	Entry Statement		30	0%
Improvements and Infrastructure	Ex Dog Pound		20	0%
Improvements and Infrastructure	Fencing		40	0%
Improvements and Infrastructure	Flag pole		15	0%
Improvements and Infrastructure	Flag poles		20	0%
Improvements and Infrastructure	Flood lighting		20	0%
Improvements and Infrastructure	Floodlighting		20	0%
Improvements and Infrastructure	Floodlights		20	0%
Improvements and Infrastructure	Fuel tank		20	0%
Improvements and Infrastructure	Gates		20	0%
Improvements and Infrastructure	Golf Club		50	0%
Improvements and Infrastructure	Gravel Runway	Gravel cross strip	30	0%
Improvements and Infrastructure	Head Frame		50	0%
Improvements and Infrastructure	Landing system		20	0%
Improvements and Infrastructure	Lighting		20	0%
Improvements and Infrastructure	Lights		20	0%
Improvements and Infrastructure	Limestone wall		40	0%
Improvements and Infrastructure	Loading ramp		20	0%
Improvements and Infrastructure	Memorial		40	0%
Improvements and Infrastructure	Netball hoops		15	0%
Improvements and Infrastructure	Observation Platform		20	0%
Improvements and Infrastructure	Observation Shelter		20	0%
Improvements and Infrastructure	Oil recycling unit		15	0%
Improvements and Infrastructure	Outdoor Courts		20	0%
Improvements and Infrastructure	Picnic Bench/Table		20	0%
Improvements and Infrastructure	Picnic Shelter		20	0%
Improvements and Infrastructure	Players shelters		20	0%
Improvements and Infrastructure	Pole lighting		20	0%
Improvements and Infrastructure	Pool awning		20	0%
Improvements and Infrastructure	Reticulation		20	0%
Improvements and Infrastructure	Sealed Runway	Sub base	80	60%
Improvements and Infrastructure	Sealed Runway	Bitumen seal	25	0%
Improvements and Infrastructure	Shade Awning		15	0%
Improvements and Infrastructure	Shade sails		15	0%
Improvements and Infrastructure	Shelter		20	0%
Improvements and Infrastructure	Skate park		40	0%
Improvements and Infrastructure	Spectator shelters		20	0%
Improvements and Infrastructure	Stamp Mill Awning		40	0%
Improvements and Infrastructure	Stand pipe		20	0%
Improvements and Infrastructure	Street Furniture		20	0%
Improvements and Infrastructure	Table and Seating		15	0%
Improvements and Infrastructure	Taxi Way & Apron	Sub base	80	60%
Improvements and Infrastructure	Taxi Way & Apron	Bitumen seal	25	0%
Improvements and Infrastructure	Tourist Information Shelter		30	0%
Improvements and Infrastructure	Vehicle Shed		40	0%
Improvements and Infrastructure	Wash-down Bay & shed		20	0%
Improvements and Infrastructure	Water tanks		20	0%
Improvements and Infrastructure	Wind sock		15	0%
Land	Improved		200	100%
Land	Vacant		200	100%
Plant and Equipment	Caravan		10	0%
Plant and Equipment	Trailer		15	0%
Plant and Equipment	Truck		10	27%

Asset Class	Asset Sub-Class	Hierarchy	Estimated Useful Life	Estimated Residual Value %
Plant and Equipment	Dolly		10	0%
Plant and Equipment	Plant Trailer		10	0%
Plant and Equipment	Prime Mower		9	32%
Plant and Equipment	Bus		10	15%
Plant and Equipment	Wagon		2	63%
Plant and Equipment	Utility		2	63%
Plant and Equipment	Grader		15	36%
Plant and Equipment	Forklift		10	0%
Plant and Equipment	Rotary how		15	0%
Plant and Equipment	Plate Compactor		5	0%
Plant and Equipment	Roller		15	0%
Plant and Equipment	Sweeper		10	38%
Plant and Equipment	Trailer & Yards		15	0%
Plant and Equipment	Tractor		15	0%
Plant and Equipment	Slasher		10	0%
Plant and Equipment	Sprayer		15	0%
Plant and Equipment	Welder		15	0%
Plant and Equipment	Loader		5	38%
Plant and Equipment	Sedan		1	82%
Plant and Equipment	Mower		10	0%
Plant and Equipment	Hearse		15	0%
Plant and Equipment	Tank		15	0%
Playground Equipment	Digger		15	0%
Playground Equipment	Disc Swing		15	0%
Playground Equipment	Dual swing set		15	0%
Playground Equipment	Integrated activity centre with tower, slide, spiral pole and OX's		15	0%
Playground Equipment	Jitterbug		15	0%
Playground Equipment	Monkey bars		15	0%
Playground Equipment	Pine log swing set		15	0%
Playground Equipment	See saw		15	0%
Playground Equipment	Slide		15	0%
Playground Equipment	Spring rocker		15	0%
Roads	Culverts	Culvert <300mm	60	0%
Roads	Culverts	Culvert >1000mm	60	0%
Roads	Culverts	Culvert >300mm<500mm	60	0%
Roads	Culverts	Culvert >500mm<800mm	60	0%
Roads	Culverts	Culvert >800mm<1000mm	60	0%
Roads	Footpath	Footpath - asphalt	60	0%
Roads	Footpath	Footpath - brick paving	60	0%
Roads	Footpath	Footpath - concrete	60	0%
Roads	Footpath	Footpath - Gravel	60	0%
Roads	Pavement Structure	Pavement Structure - Formed	80	0%
Roads	Pavement Structure	Pavement Structure - Regional Distrib	80	0%
Roads	Pavement Structure	Pavement Structure - Rural - Access	80	0%
Roads	Pavement Structure	Pavement Structure - Rural - LD	80	0%
Roads	Pavement Structure	Pavement Structure - Unsealed	80	0%
Roads	Pavement Structure	Pavement Structure - Urban Access	80	0%
Roads	Pipes	<300mm diam	80	0%
Roads	Pipes	>300<450mm diam	80	0%
Roads	Pipes	>450<600mm diam	80	0%
Roads	Pits	Grated Gully	60	0%
Roads	Pits	Grated Pit <=1.2	60	0%
Roads	Pits	Grated Pit >1.2	60	0%
Roads	Pits	Man Hole <=1.2	60	0%
Roads	Pits	Man Hole >1.2	60	0%
Roads	Subgrade Structure	Subgrade - Formed	100	100%
Roads	Subgrade Structure	Subgrade Structure - Built - Access	100	100%
Roads	Subgrade Structure	Subgrade Structure - Built - Distributor	100	100%
Roads	Subgrade Structure	Subgrade Structure - Unformed	100	100%
Roads	Surface Structure	Surface Structure - Asphalt	15	0%
Roads	Surface Structure	Surface Structure - Double Chip Seal	15	0%
Roads	Surface Structure	Surface Structure - Primer Seal	15	0%
Roads	Surface Structure	Surface Structure - Single Chip Seal	15	0%
Roads	Surface Structure	Surface Structure - Unsealed	15	0%
Roads	SW Channel	Kerb - barrier	40	0%
Roads	SW Channel	SWC - Table Drains	40	0%

APPENDIX B1 - FORECAST FINANCIAL STATEMENTS

FINANCIAL STATEMENTS

The following forecast financial statements have been prepared and are included at the end of the Plan.

These forecast statements have been prepared within a framework which accords with the Australian Accounting Standards.

STATEMENTS OF COMPREHENSIVE INCOME

Often referred to as the operating statement, it shows the revenues and expenses over the periods classified by two methods (by Program and Nature or Type) to disclose a net result.

STATEMENT OF FINANCIAL POSITION

More commonly referred to as the Balance Sheet, this statement discloses the forecast changes in the balance of assets and liability accounts over the periods.

STATEMENT OF CHANGES IN EQUITY

This statement discloses the changes in equity over the forecast period. It shows the impact of operations on net assets and the movement in cash backed and revaluation reserves.

STATEMENT OF CASHFLOWS

Represents the forecast cash inflows and outflows and discloses the changes to the balance of cash over the period.

STATEMENT OF FUNDING

A statement combining operating and capital revenues and expenses and discloses the opening and closing net current forecast surplus (deficit) funding position for each year.

STATEMENT OF NET CURRENT ASSET COMPOSITION

A statement showing how the closing estimated surplus/deficit has been calculated.

STATEMENT OF FIXED ASSET MOVEMENTS

A summary of the impact of the Plan on the value of fixed assets over the period. It discloses the movements in the net value of property, plant, and equipment and infrastructure.

STATEMENT OF FIXED ASSET FUNDING

A summary of the capital expenditure by asset class and the source of funding for each class.

FORECAST RATIOS

The forecast ratios required by the regulations and discussed earlier under monitoring and performance.

NATURE OR TYPE

A number of statements in the Plan are disclosed using nature or type descriptors of revenue and expenditure (for example Rates and Employee Costs). This classification is in accordance with Schedule 1 of the Local Government (Financial Management) Regulation 1996.

SERVICE PROGRAMS

The Shire provides a wide variety of services to the community in order to achieve its vision and objectives. The following service program descriptions are used in the Plan to represent these services.

Objectives	Services	Objectives	Services
Governance	Members of Council Governance – general	Recreation and culture	Public halls, civic centre Swimming areas and beaches Other recreation and sport Television and radio re-broadcasting Libraries Other culture
General purpose funding	Rates Other general purpose funding	Transport	Streets, roads, bridges, depots - Construction (not capitalised) - Maintenance Road plant purchase (if not capitalised) Parking facilities Traffic control Aerodromes Water transport facilities
Law, order, public safety	Fire prevention Animal control Other law, order, public safety	Economic services	Rural services Tourism and area promotion Building control Sale yards and markets Plant nursery Other economic services
Health	Maternal and infant health Preventative services - Immunisation - Meat inspection - Administration and inspection - Pest control - Other Other health	Other property and services	Private works Public works overheads Plant operation Salaries and wages Unclassified Town Planning Schemes
Education and welfare	Pre-school Other education Care of families and children Aged and disabled - Senior citizens centres - Meals on wheels Other welfare		
Housing	Staff housing Other housing		
Community amenities	Sanitation - Household refuse - Other Sewerage Urban stormwater drainage Protection of environment Town planning and regional development Other community amenities		

APPENDIX B2 - FORECAST STATEMENT OF COMPREHENSIVE INCOME 2016-2031 (BY NATURE OR TYPE)

	2012-13	2013-14	2014-15	Base	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenues																			
Rates	4,787,329	5,114,627	5,151,795	5,166,718	5,303,874	5,462,990	5,626,878	5,795,685	5,969,555	6,148,643	6,333,103	6,523,097	6,718,790	6,920,355	7,127,966	7,341,804	7,562,057	7,788,918	8,022,586
Operating grants, subsidies and contributions	2,410,816	1,966,977	999,257	1,536,911	1,918,106	1,956,467	1,995,597	2,035,509	2,076,222	2,117,747	2,160,100	2,203,302	2,247,368	2,292,317	2,338,163	2,384,926	2,432,625	2,481,279	2,530,907
Fees and charges	1,127,213	1,114,319	1,111,787	1,093,205	1,210,623	1,234,838	1,259,534	1,284,718	1,310,415	1,336,625	1,363,357	1,390,625	1,418,438	1,446,806	1,475,747	1,505,260	1,535,360	1,566,070	1,597,394
Interest earnings	38,954	28,439	133,509	27,507	144,356	34,161	30,250	29,438	31,880	40,705	43,899	57,760	66,741	76,103	86,533	103,832	120,772	143,340	144,267
Other revenue	124,952	8,689	230,510	112,436	123,256	125,724	128,240	130,804	133,420	136,084	138,809	141,585	144,419	147,305	150,254	153,262	156,329	159,456	162,647
	8,489,264	8,233,051	7,626,858	7,936,777	8,700,215	8,814,180	9,040,499	9,276,154	9,521,492	9,779,804	10,039,268	10,316,369	10,595,756	10,882,886	11,178,663	11,489,084	11,807,143	12,139,063	12,457,801
Expenses																			
Employee costs	(2,415,111)	(2,504,421)	(2,549,245)	(2,385,514)	(2,565,294)	(2,616,600)	(2,668,932)	(2,722,308)	(2,776,755)	(2,832,291)	(2,888,936)	(2,946,713)	(3,005,646)	(3,065,761)	(3,127,077)	(3,189,621)	(3,253,416)	(3,318,485)	(3,384,855)
Materials and contracts	(3,525,479)	(3,259,218)	(4,479,670)	(4,278,684)	(4,400,330)	(4,488,338)	(4,578,105)	(4,669,664)	(4,763,060)	(4,858,323)	(4,955,487)	(5,054,607)	(5,155,688)	(5,258,803)	(5,363,989)	(5,471,267)	(5,580,699)	(5,692,317)	(5,806,166)
Utility charges (electricity, gas, water etc.)	(327,079)	(271,826)	(345,915)	(298,428)	(193,150)	(197,016)	(200,957)	(204,976)	(209,076)	(213,255)	(217,521)	(221,872)	(226,308)	(230,837)	(235,455)	(240,163)	(244,968)	(249,872)	(254,869)
Depreciation on non-current assets	(1,200,471)	(2,015,633)	(1,947,662)	(1,577,040)	(1,619,811)	(1,795,468)	(1,936,090)	(2,022,174)	(2,104,372)	(2,184,280)	(2,252,419)	(2,328,798)	(2,457,480)	(2,584,033)	(2,678,905)	(2,590,890)	(2,420,270)	(2,677,060)	(2,523,951)
Interest expense	(332)	(499)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Insurance expense	(271,458)	(301,237)	(285,547)	(246,224)	(255,999)	(261,120)	(266,343)	(271,670)	(277,105)	(282,646)	(288,297)	(294,062)	(299,942)	(305,939)	(312,059)	(318,300)	(324,667)	(331,158)	(337,780)
Other expenditure	(94,042)	(166,142)	(149,689)	(187,583)	(104,080)	(106,161)	(108,285)	(110,452)	(112,660)	(114,913)	(117,211)	(119,557)	(121,949)	(124,386)	(126,874)	(129,410)	(131,996)	(134,636)	(137,329)
	(7,833,972)	(8,518,976)	(9,757,728)	(8,973,473)	(9,138,664)	(9,464,703)	(9,758,712)	(10,001,244)	(10,243,028)	(10,485,708)	(10,719,871)	(10,965,609)	(11,267,013)	(11,569,759)	(11,844,359)	(11,939,651)	(11,956,016)	(12,403,528)	(12,444,950)
	655,292	(285,925)	(2,130,870)	(1,036,696)	(438,449)	(650,523)	(718,213)	(725,090)	(721,536)	(705,904)	(680,603)	(649,240)	(671,257)	(686,873)	(665,696)	(450,567)	(148,873)	(264,465)	12,851
Non-operating grants, subsidies and contributions	358,643	4,941,493	3,626,754	4,203,547	4,814,113	4,063,924	2,262,484	1,484,747	1,007,476	1,025,683	1,044,382	1,513,586	1,083,309	1,103,564	1,124,366	1,145,729	1,167,669	1,051,513	1,188,201
Profit on disposal of assets	65,000	27,407	152,273	0	0	0	850,000	0	0	50,000	0	0	0	0	0	0	0	0	0
Loss on asset disposal	(129,495)	(1,591,396)	(7,485)	(220,713)	(163,132)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NET RESULT	949,440	3,091,579	1,640,672	2,946,138	4,212,532	3,413,401	2,394,271	759,657	285,940	369,779	363,779	864,346	412,052	416,691	458,670	695,162	1,018,796	787,048	1,201,052
Other Comprehensive Income	(4,467,654)	(2,431,062)	46,652,211	0	6,190,187	2,956,399	3,592,475	4,257,929	3,408,853	3,544,131	3,640,168	4,635,031	3,772,894	3,780,915	3,898,251	4,139,969	4,240,895	4,130,897	4,697,886
TOTAL COMPREHENSIVE INCOME	(3,518,214)	660,517	48,292,883	2,946,138	10,402,719	6,369,800	5,986,746	5,017,586	3,694,793	3,913,910	4,003,947	5,499,377	4,184,946	4,197,606	4,356,921	4,835,131	5,259,691	4,917,945	5,898,938

APPENDIX B3 - FORECAST STATEMENT OF COMPREHENSIVE INCOME 2016-2031 (BY PROGRAM)

	2012-13	2013-14	2014-15	Base	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenue																			
Governance	25,730	2,148	807	3,115	3,115	3,178	3,242	3,306	3,372	3,439	3,508	3,578	3,650	3,723	3,798	3,874	3,952	4,031	4,112
General purpose funding	6,248,204	5,962,422	5,294,635	5,513,717	6,696,812	6,770,704	6,956,152	7,150,128	7,352,941	7,567,884	7,783,109	8,015,087	8,248,446	8,488,632	8,736,516	8,998,093	9,266,334	9,547,433	9,814,331
Law, order, public safety	12,350	17,773	8,312	11,762	11,762	11,997	12,237	12,482	12,732	12,987	13,246	13,510	13,779	14,055	14,338	14,625	14,917	15,217	15,522
Health	39,517	48,090	27,513	26,291	26,291	26,817	27,354	27,900	28,458	29,027	29,608	30,200	30,803	31,419	32,048	32,689	33,343	34,010	34,691
Education and welfare	153,471	205,758	99,317	271,143	271,143	276,565	282,096	287,738	293,493	299,363	305,350	311,456	317,685	324,038	330,519	337,130	343,873	350,751	357,767
Housing	43,043	43,894	42,496	50,735	50,735	51,753	52,787	53,839	54,918	56,017	57,140	58,281	59,448	60,637	61,850	63,084	64,344	65,634	66,945
Community amenities	90,494	195,147	207,297	226,979	226,979	231,519	236,149	240,871	245,690	250,604	255,617	260,730	265,945	271,264	276,689	282,222	287,866	293,623	299,497
Recreation and culture	175,257	181,384	82,812	217,762	335,180	341,883	348,720	355,693	362,808	370,062	377,462	385,013	392,713	400,566	408,579	416,751	425,086	433,587	442,259
Transport	1,038,643	955,127	1,029,852	1,118,711	582,008	593,649	605,522	617,632	629,985	642,585	655,435	668,544	681,916	695,555	709,465	723,653	738,124	752,887	767,946
Economic services	453,562	540,003	721,791	414,838	414,838	423,135	431,600	440,232	449,035	458,015	467,173	476,518	486,049	495,770	505,688	515,805	526,123	536,647	547,382
Other property and services	148,516	81,305	112,026	81,724	81,352	82,980	84,640	86,333	88,060	89,821	91,620	93,452	95,322	97,227	99,173	101,158	103,181	105,243	107,349
	8,428,787	8,233,051	7,626,858	7,936,777	8,700,215	8,814,180	9,040,499	9,276,154	9,521,492	9,779,804	10,039,268	10,316,369	10,595,756	10,882,886	11,178,663	11,489,084	11,807,143	12,139,063	12,457,801
Expenses Excluding Finance Costs																			
Governance	(387,985)	(396,910)	(444,569)	(553,229)	(742,784)	(757,640)	(772,792)	(788,248)	(804,013)	(820,094)	(836,496)	(853,229)	(870,295)	(887,702)	(905,457)	(923,565)	(942,038)	(960,878)	(980,094)
General purpose funding	(280,805)	(293,384)	(341,842)	(381,783)	(381,783)	(389,418)	(397,207)	(405,151)	(413,254)	(421,519)	(429,949)	(438,548)	(447,319)	(456,265)	(465,391)	(474,698)	(484,191)	(493,874)	(503,752)
Law, order, public safety	(154,444)	(97,774)	(115,166)	(143,685)	(143,702)	(146,634)	(149,609)	(152,621)	(155,691)	(158,821)	(162,010)	(165,262)	(168,598)	(172,000)	(175,459)	(178,911)	(182,400)	(186,132)	(189,771)
Health	(508,730)	(530,477)	(500,031)	(638,508)	(638,949)	(653,206)	(667,350)	(681,183)	(695,236)	(709,530)	(723,971)	(738,774)	(754,398)	(770,283)	(786,135)	(800,397)	(814,112)	(832,542)	(847,061)
Education and welfare	(374,625)	(433,901)	(465,987)	(623,205)	(623,550)	(637,176)	(650,763)	(664,160)	(677,783)	(691,643)	(705,672)	(720,041)	(735,102)	(750,428)	(765,784)	(779,957)	(793,763)	(811,319)	(825,879)
Housing	(9,467)	0	0	0	(52,617)	(56,576)	(59,831)	(61,988)	(64,074)	(66,122)	(67,940)	(69,936)	(72,998)	(76,030)	(78,430)	(77,129)	(74,163)	(79,873)	(77,280)
Community amenities	(218,486)	(170,179)	(156,302)	(277,143)	(131,593)	(139,174)	(145,573)	(150,122)	(154,567)	(158,966)	(162,989)	(167,331)	(173,514)	(179,659)	(184,746)	(183,546)	(179,533)	(190,324)	(186,991)
Recreation and culture	(1,025,553)	(987,911)	(992,672)	(1,196,606)	(1,200,375)	(1,237,007)	(1,270,976)	(1,300,566)	(1,330,259)	(1,360,197)	(1,389,556)	(1,420,105)	(1,455,741)	(1,491,677)	(1,525,317)	(1,543,346)	(1,554,615)	(1,604,075)	(1,617,948)
Transport	(3,513,467)	(4,342,185)	(5,426,390)	(3,541,252)	(3,601,110)	(3,779,360)	(3,932,592)	(4,046,363)	(4,158,249)	(4,269,455)	(4,372,976)	(4,483,665)	(4,634,217)	(4,784,298)	(4,912,011)	(4,905,265)	(4,838,434)	(5,089,718)	(5,038,283)
Economic services	(1,285,969)	(1,354,081)	(1,299,996)	(1,603,170)	(1,604,270)	(1,640,044)	(1,675,539)	(1,710,264)	(1,745,545)	(1,781,430)	(1,817,685)	(1,854,853)	(1,894,059)	(1,933,930)	(1,973,724)	(2,009,552)	(2,044,020)	(2,090,264)	(2,126,755)
Other property and services	(13,632)	88,325	(14,773)	(14,892)	(17,931)	(28,468)	(36,480)	(40,578)	(44,357)	(47,931)	(50,627)	(53,865)	(60,772)	(67,487)	(71,905)	(63,285)	(48,747)	(64,529)	(51,136)
	(7,773,163)	(8,518,477)	(9,757,728)	(8,973,473)	(9,138,664)	(9,464,703)	(9,758,712)	(10,001,244)	(10,243,028)	(10,485,708)	(10,719,871)	(10,965,609)	(11,267,013)	(11,569,759)	(11,844,359)	(11,939,651)	(11,956,016)	(12,403,528)	(12,444,950)
Finance Costs																			
Other property and services	(332)	(499)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	(332)	(499)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Non-Operating Grants, Subsidies and Contributions																			
General purpose funding	0	0	1,820,387	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Law, order, public safety	0	0	4,870	0	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Health	0	0	0	0	0	2,500,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Education and welfare	0	0	130,021	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recreation and culture	0	0	179,977	50,000	0	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Transport	358,643	323,244	1,375,126	866,251	1,844,413	1,063,924	1,262,484	1,484,747	1,007,476	1,025,683	1,044,382	1,513,586	1,083,309	1,103,564	1,124,366	1,145,729	1,167,669	1,051,513	1,188,201
Economic services	0	4,618,249	116,373	3,287,296	2,869,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other property and services	0	0	0	0	0	0	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0
	358,643	4,941,493	3,626,754	4,203,547	4,814,113	4,063,924	2,262,484	1,484,747	1,007,476	1,025,683	1,044,382	1,513,586	1,083,309	1,103,564	1,124,366	1,145,729	1,167,669	1,051,513	1,188,201
Profit/(Loss) on Disposal of Assets																			
Health	0	(1,525)	(3,145)	(7,977)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Education and welfare	0	0	0	(3,416)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Housing	0	0	0	0	0	0	0	0	50,000	0	0	0	0	0	0	0	0	0	0
Transport	(64,495)	22,132	144,213	(209,320)	(163,132)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other property and services	0	(1,584,596)	3,720	0	0	0	850,000	0	0	0	0	0	0	0	0	0	0	0	0
	(64,495)	(1,563,989)	144,788	(220,713)	(163,132)	0	850,000	0	50,000	0	0	0	0	0	0	0	0	0	0
NET RESULT	949,440	3,091,579	1,640,672	2,946,138	4,212,532	3,413,401	2,394,271	759,657	285,940	369,779	363,779	864,346	412,052	416,691	458,670	695,162	1,018,796	787,048	1,201,052
Other Comprehensive Income	(4,467,654)	(2,431,062)	46,652,211	0	6,190,187	2,956,399	3,592,475	4,257,929	3,408,853	3,544,131	3,640,168	4,635,031	3,772,894	3,780,915	3,898,251	4,139,969	4,240,895	4,130,897	4,697,886
TOTAL COMPREHENSIVE INCOME	(3,518,214)	660,517	48,292,883	2,946,138	10,402,719	6,369,800	5,986,746	5,017,586	3,694,793	3,913,910	4,003,947	5,499,377	4,184,946	4,197,606	4,356,921	4,835,131	5,259,691	4,917,945	5,898,938

APPENDIX B4 - FORECAST STATEMENT OF FINANCIAL POSITION 2016-2031

	2014	2015	2016	Base	30 June 17	30 June 18	30 June 19	30 June 20	30 June 21	30 June 22	30 June 23	30 June 24	30 June 25	30 June 26	30 June 27	30 June 28	30 June 29	30 June 30	30 June 31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
CURRENT ASSETS																			
Unrestricted Cash and Equivalents	1,080,232	6,869,113	1,118,306	5,338,048	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174
Restricted Cash and Cash Equivalent	586,053	0	5,704,082	2,027,470	2,243,168	1,982,474	1,928,388	2,091,185	2,679,498	2,892,349	3,816,484	4,415,219	5,039,282	5,734,653	6,887,791	8,017,169	9,521,827	9,583,615	11,169,925
Trade and Other Receivables	281,787	535,455	1,455,115	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233
Inventories	48,918	73,955	30,145	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712
TOTAL CURRENT ASSETS	1,996,990	7,478,523	8,307,648	7,652,463	2,564,287	2,303,593	2,249,507	2,412,304	3,000,617	3,213,468	4,137,603	4,736,338	5,360,401	6,055,772	7,208,910	8,338,288	9,842,946	9,904,734	11,491,044
NON-CURRENT ASSETS																			
Property Plant and Equipment	12,996,969	14,316,747	14,839,067	17,315,532	22,966,036	26,667,804	26,805,001	26,609,436	26,485,706	26,779,888	26,371,119	25,890,427	25,904,513	25,948,481	25,583,812	25,659,286	25,721,111	27,232,859	27,256,924
Infrastructure	34,310,902	28,314,324	74,945,645	55,411,288	65,251,680	68,180,406	74,084,041	79,134,395	82,364,605	85,771,482	89,260,063	94,641,397	98,188,194	101,646,461	105,214,913	108,845,192	112,538,400	115,882,809	120,171,372
TOTAL NON-CURRENT ASSETS	47,939,406	43,262,606	90,416,247	73,358,355	88,849,251	95,479,745	101,520,577	106,375,366	109,481,846	113,182,905	116,262,717	121,163,359	124,724,242	128,226,477	131,430,260	135,136,013	138,891,046	143,747,203	148,059,831
TOTAL ASSETS	49,936,396	50,741,129	98,723,895	81,010,818	91,413,538	97,783,338	103,770,084	108,787,670	112,482,463	116,396,373	120,400,320	125,899,697	130,084,643	134,282,249	138,639,170	143,474,301	148,733,992	153,651,937	159,550,875
CURRENT LIABILITIES																			
Trade and Other Payables	409,937	578,100	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119	321,119
Current Portion of Long-term Liabilities	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provisions	277,363	217,785	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822
TOTAL CURRENT LIABILITIES	687,300	795,885	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941	504,941
NON-CURRENT LIABILITIES																			
Long-term Borrowings	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provisions	28,849	64,480	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307
TOTAL NON-CURRENT LIABILITIES	28,849	64,480	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307	45,307
TOTAL LIABILITIES	716,149	860,365	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248	550,248
NET ASSETS	49,220,247	49,880,764	98,173,647	80,460,570	90,863,290	97,233,090	103,219,836	108,237,422	111,932,215	115,846,125	119,850,072	125,349,449	129,534,395	133,732,001	138,088,922	142,924,053	148,183,744	153,101,689	159,000,627
EQUITY																			
Retained Surplus	36,772,269	39,604,458	40,945,690	42,893,655	46,890,489	50,564,584	53,012,941	53,609,801	53,307,428	53,464,356	52,904,000	53,169,611	52,957,600	52,678,920	51,984,452	51,550,236	51,064,374	51,789,634	51,404,376
Reserves - Cash Backed	470,467	729,857	1,029,296	2,027,470	2,243,168	1,982,474	1,928,388	2,091,185	2,679,498	2,892,349	3,816,484	4,415,219	5,039,282	5,734,653	6,887,791	8,017,169	9,521,827	9,583,615	11,169,925
Reserves - Revaluation	11,977,511	9,546,449	56,198,661	35,539,445	41,729,632	44,686,031	48,278,506	52,536,435	55,945,288	59,489,419	63,129,587	67,764,618	1,537,512	75,318,427	79,216,678	83,356,647	87,597,542	91,728,439	96,426,325
TOTAL EQUITY	49,220,247	49,880,764	98,173,647	80,460,570	90,863,289	97,233,089	103,219,835	108,237,421	111,932,214	115,846,124	119,850,071	125,349,448	129,534,394	133,732,000	138,088,921	142,924,052	148,183,743	153,101,688	159,000,626

APPENDIX B5 - FORECAST STATEMENT OF CHANGES IN EQUITY 2016-2031

	2014	2015	2016	Base	30 June 17	30 June 18	30 June 19	30 June 20	30 June 21	30 June 22	30 June 23	30 June 24	30 June 25	30 June 26	30 June 27	30 June 28	30 June 29	30 June 30	30 June 31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
RETAINED SURPLUS																			
Opening Balance	35,822,829	36,772,269	39,604,457	40,945,691	42,893,655	46,890,489	50,564,584	53,012,941	53,609,801	53,307,428	53,464,356	52,904,000	53,169,611	52,957,600	52,678,920	51,984,452	51,550,236	51,064,374	51,789,634
Net Result	949,440	3,091,579	1,640,672	2,946,138	4,212,532	3,413,401	2,394,271	759,657	285,940	369,779	363,779	864,346	412,052	416,691	458,670	695,162	1,018,796	787,048	1,201,052
Amount transferred (to)/from Reserves		(259,390)	(299,439)	(998,174)	(215,698)	260,694	54,086	(162,797)	(588,313)	(212,851)	(924,135)	(598,735)	(624,063)	(695,371)	(1,153,138)	(,129,378)	(,504,658)	(61,788)	(1,586,310)
Closing Balance	36,772,269	39,604,458	40,945,690	42,893,655	46,890,489	50,564,584	53,012,941	53,609,801	53,307,428	53,464,356	52,904,000	53,169,611	52,957,600	52,678,920	51,984,452	51,550,236	51,064,374	51,789,634	51,404,376
RESERVES - CASH/INVESTMENT BACKED																			
Opening Balance	470,467	470,467	729,857	1,029,296	2,027,470	2,243,168	1,982,474	1,928,388	2,091,185	2,679,498	2,892,349	3,816,484	4,415,219	5,039,282	5,734,653	6,887,791	8,017,169	9,521,827	9,583,615
Amount transferred to/(from) Retained Surplus	0	259,390	299,439	998,174	215,698	(260,694)	(54,086)	162,797	588,313	212,851	924,135	598,735	624,063	695,371	1,153,138	1,129,378	1,504,658	61,788	1,586,310
Closing Balance	470,467	729,857	1,029,296	2,027,470	2,243,168	1,982,474	1,928,388	2,091,185	2,679,498	2,892,349	3,816,484	4,415,219	5,039,282	5,734,653	6,887,791	8,017,169	9,521,827	9,583,615	11,169,925
ASSET REVALUATION RESERVES																			
Opening Balance	16,445,165	11,977,511	9,546,450	35,539,445	35,539,445	41,729,632	44,686,031	48,278,506	52,536,435	55,945,288	59,489,419	63,129,587	67,764,618	71,537,512	75,318,427	79,216,678	83,356,647	87,597,542	91,728,439
Total Other Comprehensive Income	(4,467,654)	(2,431,062)	46,652,211	0	6,190,187	2,956,399	3,592,475	4,257,929	3,408,853	3,544,131	3,640,168	4,635,031	3,772,894	3,780,915	3,898,251	4,139,969	4,240,895	4,130,897	4,697,886
Closing Balance	11,977,511	9,546,449	56,198,661	35,539,445	41,729,632	44,686,031	48,278,506	52,536,435	55,945,288	59,489,419	63,129,587	67,764,618	71,537,512	75,318,427	79,216,678	83,356,647	87,597,542	91,728,439	96,426,325
TOTAL EQUITY	49,220,247	49,880,764	98,173,647	80,460,570	90,863,289	97,233,089	103,219,835	108,237,421	111,932,214	115,846,124	119,850,071	125,349,448	129,534,394	133,732,000	138,088,921	142,924,052	148,183,743	153,101,688	159,000,626

APPENDIX B6 - FORECAST STATEMENT OF CASHFLOWS 2016-2031

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Cash Flows From Operating Activities																
Receipts																
Rates	5,303,874	5,462,990	5,626,878	5,795,685	5,969,555	6,148,643	6,333,103	6,523,097	6,718,790	6,920,355	7,127,966	7,341,804	7,562,057	7,788,918	8,022,586	
Operating grants, subsidies and contributions	1,918,106	1,956,467	1,995,597	2,035,509	2,076,222	2,117,747	2,160,100	2,203,302	2,247,368	2,292,317	2,338,163	2,384,926	2,432,625	2,481,279	2,530,907	
Fees and charges	1,210,623	1,234,838	1,259,534	1,284,718	1,310,415	1,336,625	1,363,357	1,390,625	1,418,438	1,446,806	1,475,747	1,505,260	1,535,360	1,566,070	1,597,394	
Interest earnings	144,356	34,161	30,250	29,438	31,880	40,705	43,899	57,760	66,741	76,103	86,533	103,832	120,772	143,340	144,267	
Other revenue	123,256	125,724	128,240	130,804	133,420	136,084	138,809	141,585	144,419	147,305	150,254	153,262	156,329	159,456	162,647	
	8,700,215	8,814,180	9,040,499	9,276,154	9,521,492	9,779,804	10,039,268	10,316,369	10,595,756	10,882,886	11,178,663	11,489,084	11,807,143	12,139,063	12,457,801	
Payments																
Employee costs	(2,565,294)	(2,616,600)	(2,668,932)	(2,722,308)	(2,776,755)	(2,832,291)	(2,888,936)	(2,946,713)	(3,005,646)	(3,065,761)	(3,127,077)	(3,189,621)	(3,253,416)	(3,318,485)	(3,384,855)	
Materials and contracts	(4,400,330)	(4,488,338)	(4,578,105)	(4,669,664)	(4,763,060)	(4,858,323)	(4,955,487)	(5,054,607)	(5,155,688)	(5,258,803)	(5,363,989)	(5,471,267)	(5,580,699)	(5,692,317)	(5,806,166)	
Utility charges	(193,150)	(197,016)	(200,957)	(204,976)	(209,076)	(213,255)	(217,521)	(221,872)	(226,308)	(230,837)	(235,455)	(240,163)	(244,968)	(249,872)	(254,869)	
Insurance expenses	(255,999)	(261,120)	(266,343)	(271,670)	(277,105)	(282,646)	(288,297)	(294,062)	(299,942)	(305,939)	(312,059)	(318,300)	(324,667)	(331,158)	(337,780)	
Other expenditure	(104,080)	(106,161)	(108,285)	(110,452)	(112,660)	(114,913)	(117,211)	(119,557)	(121,949)	(124,386)	(126,874)	(129,410)	(131,996)	(134,636)	(137,329)	
	(7,518,853)	(7,669,235)	(7,822,622)	(7,979,070)	(8,138,656)	(8,301,428)	(8,467,452)	(8,636,811)	(8,809,533)	(8,985,726)	(9,165,454)	(9,348,761)	(9,535,746)	(9,726,468)	(9,920,999)	
Net Cash Provided By (Used In) Operating Activities	1,181,362	1,144,945	1,217,877	1,297,084	1,382,836	1,478,376	1,571,816	1,679,558	1,786,223	1,897,160	2,013,209	2,140,323	2,271,397	2,412,595	2,536,802	
Cash Flows from Investing Activities																
Payments for purchase of property, plant & equipment	(6,451,614)	(4,698,843)	(1,093,282)	(585,978)	(751,015)	(1,151,684)	(528,365)	(457,552)	(1,358,628)	(1,498,769)	(987,498)	(1,174,378)	(867,752)	(2,471,192)	(772,930)	
Payments for construction of infrastructure	(4,760,625)	(1,220,174)	(3,722,017)	(2,262,532)	(1,317,068)	(1,388,854)	(1,411,815)	(2,344,240)	(1,389,975)	(327,097)	(1,364,978)	(1,377,988)	(1,391,349)	(1,197,662)	(1,656,471)	
Non-operating grants, subsidies and contributions	4,814,113	4,063,924	2,262,484	1,484,747	1,007,476	1,025,683	1,044,382	1,513,586	1,083,309	1,103,564	1,124,366	1,145,729	1,167,669	1,051,513	1,188,201	
Proceeds from sale of plant & equipment	128,588	449,454	1,280,852	229,476	266,084	249,330	248,117	207,383	503,134	520,513	368,039	395,692	324,693	266,534	290,708	
Net Cash Provided By (Used In) Investing Activities	(6,269,538)	(1,405,639)	(1,271,963)	(1,134,287)	(794,523)	(1,265,525)	(647,681)	(1,080,823)	(1,162,160)	(1,201,789)	(860,071)	(1,010,945)	(766,739)	(2,350,807)	(950,492)	
Cash Flows from Financing Activities																
Net Cash Provided By (Used In) Financing Activities	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Net Increase (Decrease) in Cash Held	(5,088,176)	(260,694)	(54,086)	162,797	588,313	212,851	924,135	598,735	624,063	695,371	1,153,138	1,129,378	1,504,658	61,788	1,586,310	
Cash at beginning of year	7,365,518	2,277,342	2,016,648	1,962,562	2,125,359	2,713,672	2,926,523	3,850,658	4,449,393	5,073,456	5,768,827	6,921,965	8,051,343	9,556,001	9,617,789	
Cash and Cash Equivalents at the End of Year	2,277,342	2,016,648	1,962,562	2,125,359	2,713,672	2,926,523	3,850,658	4,449,393	5,073,456	5,768,827	6,921,965	8,051,343	9,556,001	9,617,789	11,204,099	
Reconciliation of Net Cash Provided By Operating Activities to Net Result																
Net Result	4,212,532	3,413,401	2,394,271	759,657	285,940	369,779	363,779	864,346	412,052	416,691	458,670	695,162	1,018,796	787,048	1,201,052	
Depreciation	1,619,811	1,795,468	1,936,090	2,022,174	2,104,372	2,184,280	2,252,419	2,328,798	2,457,480	2,584,033	2,678,905	2,590,890	2,420,270	2,677,060	2,523,951	
(Profit)/Loss on sale of asset	163,132	0	(850,000)	0	0	(50,000)	0	0	0	0	0	0	0	0	0	
Grants/Contributions for the development of assets	(4,814,113)	(4,063,924)	(2,262,484)	(1,484,747)	(1,007,476)	(1,025,683)	(1,044,382)	(1,513,586)	(1,083,309)	(1,103,564)	(1,124,366)	(1,145,729)	(1,167,669)	(1,051,513)	(1,188,201)	
Net Cash from Operating Activities	1,181,362	1,144,945	1,217,877	1,297,084	1,382,836	1,478,376	1,571,816	1,679,558	1,786,223	1,897,160	2,013,209	2,140,323	2,271,397	2,412,595	2,536,802	

APPENDIX B7 - FORECAST STATEMENT OF FUNDING 2016-2031

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
FUNDING FROM OPERATIONAL ACTIVITIES															
Revenues															
Rates	5,303,874	5,462,990	5,626,878	5,795,685	5,969,555	6,148,643	6,333,103	6,523,097	6,718,790	6,920,355	7,127,966	7,341,804	7,562,057	7,788,918	8,022,586
Operating grants, subsidies and contributions	1,918,106	1,956,467	1,995,597	2,035,509	2,076,222	2,117,747	2,160,100	2,203,302	2,247,368	2,292,317	2,338,163	2,384,926	2,432,625	2,481,279	2,530,907
Profit on asset disposal	0	0	850,000	0	0	50,000	0	0	0	0	0	0	0	0	0
Fees and charges	1,210,623	1,234,838	1,259,534	1,284,718	1,310,415	1,336,625	1,363,357	1,390,625	1,418,438	1,446,806	1,475,747	1,505,260	1,535,360	1,566,070	1,597,394
Interest earnings	144,356	34,161	30,250	29,438	31,880	40,705	43,899	57,760	66,741	76,103	86,533	103,832	120,772	143,340	144,267
Other revenue	123,256	125,724	128,240	130,804	133,420	136,084	138,809	141,585	144,419	147,305	150,254	153,262	156,329	159,456	162,647
	8,700,215	8,814,180	9,890,499	9,276,154	9,521,492	9,829,804	10,039,268	10,316,369	10,595,756	10,882,886	11,178,663	11,489,084	11,807,143	12,139,063	12,457,801
Expenses															
Employee costs	(2,565,294)	(2,616,600)	(2,668,932)	(2,722,308)	(2,776,755)	(2,832,291)	(2,888,936)	(2,946,713)	(3,005,646)	(3,065,761)	(3,127,077)	(3,189,621)	(3,253,416)	(3,318,485)	(3,384,855)
Materials and contracts	(4,400,330)	(4,488,338)	(4,578,105)	(4,669,664)	(4,763,060)	(4,858,323)	(4,955,487)	(5,054,607)	(5,155,688)	(5,258,803)	(5,363,989)	(5,471,267)	(5,580,699)	(5,692,317)	(5,806,166)
Utility charges (electricity, gas, water etc.)	(193,150)	(197,016)	(200,957)	(204,976)	(209,076)	(213,255)	(217,521)	(221,872)	(226,308)	(230,837)	(235,455)	(240,163)	(244,968)	(249,872)	(254,869)
Depreciation on non-current assets	(1,619,811)	(1,795,468)	(1,936,090)	(2,022,174)	(2,104,372)	(2,184,280)	(2,252,419)	(2,328,798)	(2,457,480)	(2,584,033)	(2,678,905)	(2,590,890)	(2,420,270)	(2,677,060)	(2,523,951)
Loss on asset disposal	(163,132)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Insurance expense	(255,999)	(261,120)	(266,343)	(271,670)	(277,105)	(282,646)	(288,297)	(294,062)	(299,942)	(305,939)	(312,059)	(318,300)	(324,667)	(331,158)	(337,780)
Other expenditure	(104,080)	(106,161)	(108,285)	(110,452)	(112,660)	(114,913)	(117,211)	(119,557)	(121,949)	(124,386)	(126,874)	(129,410)	(131,996)	(134,636)	(137,329)
	(9,301,796)	(9,464,703)	(9,758,712)	(10,001,244)	(10,243,028)	(10,485,708)	(10,719,871)	(10,965,609)	(11,267,013)	(11,569,759)	(11,844,359)	(11,939,651)	(11,956,016)	(12,403,528)	(12,444,950)
	(601,581)	(650,523)	131,787	(725,090)	(721,536)	(655,904)	(680,603)	(649,240)	(671,257)	(686,873)	(665,696)	(450,567)	(148,873)	(264,465)	12,851
Funding Position Adjustments															
Depreciation on non-current assets	1,619,811	1,795,468	1,936,090	2,022,174	2,104,372	2,184,280	2,252,419	2,328,798	2,457,480	2,584,033	2,678,905	2,590,890	2,420,270	2,677,060	2,523,951
Net profit and losses on disposal	163,132	0	(850,000)	0	0	(50,000)	0	0	0	0	0	0	0	0	0
Net Funding From Operational Activities	1,181,362	1,144,945	1,217,877	1,297,084	1,382,836	1,478,376	1,571,816	1,679,558	1,786,223	1,897,160	2,013,209	2,140,323	2,271,397	2,412,595	2,536,802
FUNDING FROM CAPITAL ACTIVITIES															
Inflows															
Proceeds on disposal	128,588	449,454	1,280,852	229,476	266,084	249,330	248,117	207,383	503,134	520,513	368,039	395,692	324,693	266,534	290,708
Non-operating grants, subsidies and contributions	4,814,113	4,063,924	2,262,484	1,484,747	1,007,476	1,025,683	1,044,382	1,513,586	1,083,309	1,103,564	1,124,366	1,145,729	1,167,669	1,051,513	1,188,201
Outflows															
Purchase of property plant and equipment	(6,451,614)	(4,698,843)	(1,093,282)	(585,978)	(751,015)	(1,151,684)	(528,365)	(457,552)	(1,358,628)	(1,498,769)	(987,498)	(1,174,378)	(867,752)	(2,471,192)	(772,930)
Purchase of infrastructure	(4,760,625)	(1,220,174)	(3,722,017)	(2,262,532)	(1,317,068)	(1,388,854)	(1,411,815)	(2,344,240)	(1,389,975)	(1,327,097)	(1,364,978)	(1,377,988)	(1,391,349)	(1,197,662)	(1,656,471)
Net Funding From Capital Activities	(6,269,538)	(1,405,639)	(1,271,963)	(1,134,287)	(794,523)	(1,265,525)	(647,681)	(1,080,823)	(1,162,160)	(1,201,789)	(860,071)	(1,010,945)	(766,739)	(2,350,807)	(950,492)
FUNDING FROM FINANCING ACTIVITIES															
Inflows															
Transfer from reserves	250,000	450,000	230,000	70,000	0	300,000	0	0	0	0	0	0	0	1,300,000	0
New borrowings	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outflows															
Transfer to reserves	(465,698)	(189,306)	(175,914)	(232,797)	(588,313)	(512,851)	(924,135)	(598,735)	(624,063)	(695,371)	(1,153,138)	(1,129,378)	(1,504,658)	(1,361,788)	(1,586,310)
Repayment of past borrowings	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Funding From Financing Activities	(215,698)	260,694	54,086	(162,797)	(588,313)	(212,851)	(924,135)	(598,735)	(624,063)	(695,371)	(1,153,138)	(1,129,378)	(1,504,658)	(61,788)	(1,586,310)
Estimated Surplus/Deficit July 1 B/Fwd	5,303,874	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Estimated Surplus/Deficit June 30 C/Fwd	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
COMPOSITION OF CLOSING POSITION																
CURRENT ASSETS																
Unrestricted Cash and Equivalents	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174
Restricted Cash and Cash Equivalent	2,243,168	1,982,474	1,928,388	2,091,185	2,679,498	2,892,349	3,816,484	4,415,219	5,039,282	5,734,653	6,887,791	8,017,169	9,521,827	9,583,615	11,169,925	
Trade and Other Receivables	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	
Inventories	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	
CURRENT LIABILITIES																
Trade and Other Payables	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	
Reserves	(2,243,168)	(1,982,474)	(1,928,388)	(2,091,185)	(2,679,498)	(2,892,349)	(3,816,484)	(4,415,219)	(5,039,282)	(5,734,653)	(6,887,791)	(8,017,169)	(9,521,827)	(9,583,615)	(11,169,925)	
Estimated Surplus/Deficit June 30 C/Fwd	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL CURRENT ASSETS																
	2,564,287	2,303,593	2,249,507	2,412,304	3,000,617	3,213,468	4,137,603	4,736,338	5,360,401	6,055,772	7,208,910	8,338,288	9,842,946	9,904,734	11,491,044	
TOTAL CURRENT LIABILITIES																
	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	(504,941)	
Reserves	(2,243,168)	(1,982,474)	(1,928,388)	(2,091,185)	(2,679,498)	(2,892,349)	(3,816,484)	(4,415,219)	(5,039,282)	(5,734,653)	(6,887,791)	(8,017,169)	(9,521,827)	(9,583,615)	(11,169,925)	
Add: Leave Reserve	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	183,822	
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

APPENDIX B8 - FORECAST STATEMENT OF NET CURRENT ASSET COMPOSITION 2016-2031

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Estimated Surplus/Deficit July 1 B/Fwd	5,303,874	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT ASSETS															
Unrestricted Cash and Equivalents	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174	34,174
Restricted Cash and Cash Equivalent	2,243,168	1,982,474	1,928,388	2,091,185	2,679,498	2,892,349	3,816,484	4,415,219	5,039,282	5,734,653	6,887,791	8,017,169	9,521,827	9,583,615	11,169,925
Trade and Other Receivables	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233	266,233
Inventories	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712	20,712
CURRENT LIABILITIES															
Trade and Other Payables	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)	(321,119)
Reserves	(2,243,168)	(1,982,474)	(1,928,388)	(2,091,185)	(2,679,498)	(2,892,349)	(3,816,484)	(4,415,219)	(5,039,282)	(5,734,653)	(6,887,791)	(8,017,169)	(9,521,827)	(9,583,615)	(11,169,925)
Estimated Surplus/Deficit June 30 C/Fwd	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

APPENDIX B9 - FORECAST STATEMENT OF FIXED ASSET MOVEMENTS 2016-2031

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
CAPITAL WORKS - INFRASTRUCTURE															
Roads	1,529,738	957,674	992,017	1,122,532	1,167,068	1,238,854	1,261,815	2,194,240	1,239,975	1,177,097	1,214,978	1,227,988	1,241,349	1,047,662	1,506,471
Improvements and Infrastructure	1,940,350	112,500	2,580,000	990,000	0	0	0	0	0	0	0	0	0	0	0
Infrastructure - Other	1,290,537	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Capital Works - Infrastructure	4,760,625	1,220,174	3,722,017	2,262,532	1,317,068	1,388,854	1,411,815	2,344,240	1,389,975	1,327,097	1,364,978	1,377,988	1,391,349	1,197,662	1,656,471
Represented by:															
Additions - Assets at no cost	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Additions - Expansion, Upgrades and New	0	0	2,000,000	0	0	0	0	0	0	0	0	0	0	0	0
Additions - Renewal	4,760,625	1,220,174	1,722,017	2,262,532	1,317,068	1,388,854	1,411,815	2,344,240	1,389,975	1,327,097	1,364,978	1,377,988	1,391,349	1,197,662	1,656,471
Total Capital Works - Infrastructure	4,760,625	1,220,174	3,722,017	2,262,532	1,317,068	1,388,854	1,411,815	2,344,240	1,389,975	1,327,097	1,364,978	1,377,988	1,391,349	1,197,662	1,656,471
Asset Movement Reconciliation															
Total Capital Works Infrastructure	4,760,625	1,220,174	3,722,017	2,262,532	1,317,068	1,388,854	1,411,815	2,344,240	1,389,975	1,327,097	1,364,978	1,377,988	1,391,349	1,197,662	1,656,471
Depreciation Infrastructure	(789,085)	(816,656)	(904,008)	(956,392)	(986,613)	(1,018,122)	(1,050,479)	(1,092,346)	(1,125,981)	(1,159,690)	(1,194,433)	(1,229,995)	(1,266,395)	(1,301,682)	(1,342,036)
Net Book Value of disposed/Written Off assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Revaluation of Infrastructure assets (Inflation)	5,868,851	2,525,208	3,085,626	3,744,214	2,899,755	3,036,145	3,127,245	4,129,440	3,282,803	3,290,860	3,397,907	3,482,286	3,568,254	3,448,429	3,974,128
Net Movement in Infrastructure Assets	9,840,391	2,928,726	5,903,635	5,050,354	3,230,210	3,406,877	3,488,581	5,381,334	3,546,797	3,458,267	3,568,452	3,630,279	3,693,208	3,344,409	4,288,563
CAPITAL WORKS - PROPERTY, PLANT AND EQUIPMENT															
Buildings	5,916,114	3,678,209	212,481	216,868	171,373	874,650	178,016	169,323	50,000	278,554	334,725	342,413	350,308	1,856,314	362,440
Plant and Equipment	535,500	1,020,634	880,801	369,110	579,642	277,034	350,349	288,229	1,308,628	1,220,215	652,773	831,965	517,444	614,878	410,490
Total Capital Works Property, Plant and Equipment	6,451,614	4,698,843	1,093,282	585,978	751,015	1,151,684	528,365	457,552	1,358,628	1,498,769	987,498	1,174,378	867,752	2,471,192	772,930
Represented by:															
Additions - Assets at no cost	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Additions - Expansion, Upgrades and New	305,000	3,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Additions - Renewal	6,146,614	1,698,843	1,093,282	585,978	751,015	1,151,684	528,365	457,552	1,358,628	1,498,769	987,498	1,174,378	867,752	2,471,192	772,930
Total Capital Works Property, Plant and Equipment	6,451,614	4,698,843	1,093,282	585,978	751,015	1,151,684	528,365	457,552	1,358,628	1,498,769	987,498	1,174,378	867,752	2,471,192	772,930
Asset Movement Reconciliation															
Total Capital Works Property, Plant and Equipment	6,451,614	4,698,843	1,093,282	585,978	751,015	1,151,684	528,365	457,552	1,358,628	1,498,769	987,498	1,174,378	867,752	2,471,192	772,930
Depreciation Property, Plant and Equipment	(830,726)	(978,812)	(1,032,082)	(1,065,782)	(1,117,759)	(1,166,158)	(1,201,940)	(1,236,452)	(1,331,499)	(1,424,343)	(1,484,472)	(1,360,895)	(1,153,875)	(1,375,378)	(1,181,915)
Net Book Value of disposed/Written Off assets	(291,720)	(449,454)	(430,852)	(229,476)	(266,084)	(199,330)	(248,117)	(207,383)	(503,134)	(520,513)	(368,039)	(395,692)	(324,693)	(266,534)	(290,708)
Revaluation of Property, Plant and Equipment (Inflation)	321,336	431,191	506,849	513,715	509,098	507,986	512,923	505,591	490,091	490,055	500,344	657,683	672,641	682,468	723,758
Net Movement in Property, Plant and Equipment	5,650,504	3,701,768	137,197	(195,565)	(123,730)	294,182	(408,769)	(480,692)	14,086	43,968	(364,669)	75,474	61,825	1,511,748	24,065

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
CAPITAL WORKS - TOTALS															
Capital Works															
Total Capital Works Infrastructure	4,760,625	1,220,174	3,722,017	2,262,532	1,317,068	1,388,854	1,411,815	2,344,240	1,389,975	1,327,097	1,364,978	1,377,988	1,391,349	1,197,662	1,656,471
Total Capital Works Property, Plant and Equipment	6,451,614	4,698,843	1,093,282	585,978	751,015	1,151,684	528,365	457,552	1,358,628	1,498,769	987,498	1,174,378	867,752	2,471,192	772,930
Total Capital Works	11,212,239	5,919,017	4,815,299	2,848,510	2,068,083	2,540,538	1,940,180	2,801,792	2,748,603	2,825,866	2,352,476	2,552,366	2,259,101	3,668,854	2,429,401
Fixed Asset Movement															
Net Movement in Infrastructure Assets	9,840,391	2,928,726	5,903,635	5,050,354	3,230,210	3,406,877	3,488,581	5,381,334	3,546,797	3,458,267	3,568,452	3,630,279	3,693,208	3,344,409	4,288,563
Net Movement in Property, Plant and Equipment	5,650,504	3,701,768	137,197	(195,565)	(123,730)	294,182	(408,769)	(480,692)	14,086	43,968	(364,669)	75,474	61,825	1,511,748	24,065
Net Movement in Fixed Assets	15,490,895	6,630,494	6,040,832	4,854,789	3,106,480	3,701,059	3,079,812	4,900,642	3,560,883	3,502,235	3,203,783	3,705,753	3,755,033	4,856,157	4,312,628

APPENDIX B10 - FORECAST STATEMENT OF CAPITAL FUNDING 2016-2031

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Capital Expenditure															
Roads	1,529,738	957,674	992,017	1,122,532	1,167,068	1,238,854	1,261,815	2,194,240	1,239,975	1,177,097	1,214,978	1,227,988	1,241,349	1,047,662	1,506,471
Improvements and Infrastructure	1,940,350	112,500	2,580,000	990,000	0	0	0	0	0	0	0	0	0	0	0
Infrastructure - Other	1,290,537	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Buildings	5,916,114	3,678,209	212,481	216,868	171,373	874,650	178,016	169,323	50,000	278,554	334,725	342,413	350,308	1,856,314	362,440
Plant and Equipment	535,500	1,020,634	880,801	369,110	579,642	277,034	350,349	288,229	1,308,628	1,220,215	652,773	831,965	517,444	614,878	410,490
Total - Capital Expenditure	11,212,239	5,919,017	4,815,299	2,848,510	2,068,083	2,540,538	1,940,180	2,801,792	2,748,603	2,825,866	2,352,476	2,552,366	2,259,101	3,668,854	2,429,401
Funded By:															
Capital Grants & Contributions															
Roads	1,234,738	957,674	922,484	939,747	957,476	975,683	994,382	1,463,586	1,033,309	1,053,564	1,074,366	1,095,729	1,117,669	1,001,513	1,138,201
Improvements and Infrastructure	609,675	56,250	1,290,000	495,000	0	0	0	0	0	0	0	0	0	0	0
Infrastructure - Other	600,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Buildings	2,369,700	3,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Total - Capital Grants & Contributions	4,814,113	4,063,924	2,262,484	1,484,747	1,007,476	1,025,683	1,044,382	1,513,586	1,083,309	1,103,564	1,124,366	1,145,729	1,167,669	1,051,513	1,188,201
Own Source Funding															
Roads	295,000	0	69,533	182,785	209,592	263,171	267,433	730,654	206,666	123,533	140,612	132,259	123,680	46,149	368,270
Improvements and Infrastructure	1,330,675	56,250	440,000	495,000	0	0	0	0	0	0	0	0	0	0	0
Infrastructure - Other	690,537	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Buildings	3,546,414	678,209	212,481	216,868	171,373	824,650	178,016	169,323	50,000	278,554	334,725	342,413	350,308	1,856,314	362,440
Plant and Equipment	406,912	571,180	449,949	139,634	313,558	77,704	102,232	80,846	805,494	699,702	284,734	436,273	192,751	348,344	119,782
Total - Own Source Funding	6,269,538	1,405,639	1,271,963	1,134,287	794,523	1,265,525	647,681	1,080,823	1,162,160	1,201,789	860,071	1,010,945	766,739	2,350,807	950,492
Borrowings															
Total - Borrowings	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other (Disposals & C/Fwd)															
Improvements and Infrastructure	0	0	850,000	0	0	0	0	0	0	0	0	0	0	0	0
Buildings	0	0	0	0	0	50,000	0	0	0	0	0	0	0	0	0
Plant and Equipment	128,588	449,454	430,852	229,476	266,084	199,330	248,117	207,383	503,134	520,513	368,039	395,692	324,693	266,534	290,708
Total - Other (Disposals & C/Fwd)	128,588	449,454	1,280,852	229,476	266,084	249,330	248,117	207,383	503,134	520,513	368,039	395,692	324,693	266,534	290,708
Total Capital Funding	11,212,239	5,919,017	4,815,299	2,848,510	2,068,083	2,540,538	1,940,180	2,801,792	2,748,603	2,825,866	2,352,476	2,552,366	2,259,101	3,668,854	2,429,401
Unfunded - Capital Works															
Total - Unfunded - Capital Works	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

APPENDIX B11 - FORECAST RATIO'S 2016-2031

	Target Range		Average	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
LIQUIDITY RATIOS																		
Current Ratio	> 1.00	> 1.20	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
OPERATING RATIOS																		
Operating Surplus Ratio	> 1.00%	> 15.00%	(6.28%)	(8.87%)	(9.49%)	1.67%	(10.01%)	(9.69%)	(8.50%)	(8.64%)	(8.00%)	(8.04%)	(8.00%)	(7.53%)	(4.95%)	(1.59%)	(2.74%)	0.13%
Own Source Revenue Coverage Ratio	> 40.00%	> 60.00%	75.35%	75.56%	72.46%	80.90%	72.40%	72.69%	73.55%	73.50%	73.99%	74.10%	74.25%	74.64%	76.25%	78.41%	77.86%	79.77%
BORROWINGS RATIOS																		
Debt Service Cover Ratio	> 3	> 5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FIXED ASSET RATIOS																		
Asset Sustainability Ratio	> 90.00%	> 110.00%	151.83%	673.36%	162.58%	145.41%	140.86%	98.28%	116.31%	86.14%	120.31%	111.85%	109.36%	87.81%	98.51%	93.34%	137.05%	96.25%
Asset Consumption Ratio	> 50.00%	> 60.00%	89.65%	91.33%	91.23%	91.38%	91.79%	91.25%	90.77%	90.24%	90.44%	89.82%	89.11%	88.37%	87.85%	87.46%	86.94%	86.71%
Asset Renewal Funding Ratio	> 75.00%	> 95.00%	104.89%	122.04%	97.33%	92.93%	106.96%	105.20%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

APPENDIX B12 - FORECAST SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PREPARATION

The forecast financial statements have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this Strategic Resource Plan are presented below and have been consistently applied unless stated otherwise.

Except for the Statement of Cash Flow and Statement of Funding, the Plan has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the local government controls resources to carry on its functions have been included in the financial statements forming part of this Plan.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the trust fund are excluded from the forecast financial statements.

2015/16 ACTUAL BALANCES

Balances shown in this Plan as 2015/16 Actual are as forecast at the time of the Plan's preparation and are subject to final adjustments.

ROUNDING OFF FIGURES

All figures shown in this Plan, other than a rate in the dollar, are rounded to the nearest dollar.

RATES, GRANTS, DONATIONS AND OTHER CONTRIBUTIONS

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

GOODS AND SERVICES TAX (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the ATO are presented as operating cash flow.

SUPERANNUATION

The Council contributes to a number of Superannuation Funds on behalf of employees.

All funds to which the Council contributes are defined contribution plans.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash at bank, deposits held at call with banks, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities in the Statement of Financial Position.

TRADE AND OTHER RECEIVABLES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

INVENTORIES - GENERAL

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

INVENTORIES - LAND HELD FOR RESALE

Land purchased for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point. Land held for sale is classified as current except where it is held as non-current based on Council's intention to release for sale.

FIXED ASSETS

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses. In accordance with the regulations, each asset class must be revalued at least every 3 years, within the Plan revaluations based on inflation have been forecast as occurring annually.

INITIAL RECOGNITION AND MEASUREMENT BETWEEN MANDATORY REVALUATION DATES

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believes this approximates fair value. They will be subject to subsequent revaluation of the next anniversary date in accordance with the mandatory measurement framework detailed above.

REVALUATION

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

TRANSITIONAL ARRANGEMENT

During the time it takes to transition the carrying value of non-current assets from the cost approach to the fair value approach, the local government may still be utilising both methods across differing asset classes.

Those assets carried at fair value will be carried in accordance with the revaluation methodology as detailed above.

LAND UNDER ROADS

In Western Australia, all land under roads is Crown Land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 - Land Under Roads and the fact Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4(2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail. Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the Council.

DEPRECIATION

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

An averaged depreciation percentage is used for each class of asset within the financial statements:

Asset Class	Averaged Depreciation Rate (Percentage)
Buildings	2.24%
Furniture and Equipment	21.22%
Plant and Equipment	8.70%
Playground Equipment	6.80%
Roads	1.10%
Improvements and Infrastructure	2.39%

The depreciation percentages are based on the following estimated useful life, estimated residual value/non-depreciable component for each sub class of asset used to forecast the estimated renewal timing of each asset. These are detailed in the table on the following page.

DEPRECIATION (CONTINUED)

The assets residual values and useful life are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained surplus.

CAPITALISATION THRESHOLD

Items to be capitalised are per Council Policy. Equipment not capitalised is to be recorded on an asset inventory listing.

FAIR VALUE OF ASSETS AND LIABILITIES

When performing a revaluation, the Council uses a mix of both independent and management valuations using the following as a guide: Fair Value is the price that Council would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date. As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. To the extent possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (ie the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs). For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

FAIR VALUE HIERARCHY

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

FAIR VALUE HIERARCHY (CONTINUED)

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable

market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

VALUATION TECHNIQUES

The Council selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Council are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity. Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Council gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability and considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable. As detailed above, the mandatory measurement framework imposed by the Local Government (Financial Management) Regulations requires, as a minimum, all assets carried at a revalued amount to be revalued at least every 3 years.

FINANCIAL INSTRUMENTS - INITIAL RECOGNITION AND MEASUREMENT

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (ie trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

FINANCIAL INSTRUMENTS - CLASSIFICATION AND SUBSEQUENT MEASUREMENT

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments and any reduction for impairment; and
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

- (i) Financial assets at fair value through profit and loss

Financial assets are classified at “fair value through profit or loss” when they are held for trading for the purpose of short term profit taking. Assets in this category are classified as current assets. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

- (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

- (iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council’s management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss. Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

FINANCIAL INSTRUMENTS - CLASSIFICATION AND SUBSEQUENT MEASUREMENT (CONTINUED)

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available for sale financial assets are classified as non-current.

(v) Financial liabilities

Non-derivative financial liabilities (excl. financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in the profit or loss.

FINANCIAL INSTRUMENTS - IMPAIRMENT

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial asset(s). In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point. In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults. For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

FINANCIAL INSTRUMENTS - DERECOGNITION

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

IMPAIRMENT OF ASSETS

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116) whereby any impairment loss of a revaluation decrease in accordance with that other standard. For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset. At the time of adopting this Plan, it is not possible to estimate the amount of impairment losses (if any). In any event, an impairment loss is a non-cash transaction and consequently, has no impact on this Plan.

TRADE AND OTHER PAYABLES

Trade and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

EMPLOYEE BENEFITS - SHORT-TERM EMPLOYEE BENEFITS

Provision is made for the Council's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The Council's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The Council's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

EMPLOYEE BENEFITS - OTHER LONG-TERM EMPLOYEE BENEFITS

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations or service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any re-measurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Council's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Council does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

BORROWING COSTS

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

PROVISIONS

Provisions are recognised when the Council has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

LEASES

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Council, are classified as finance leases. Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period. Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term. Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred. Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

INTERESTS IN JOINT ARRANGEMENTS

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required. Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method. Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The Council's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements.

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the Council's intentions to release for sale.

COMPARATIVE FIGURES

Where required, comparative figures have been adjusted to conform with changes in presentation for the first year of the Plan.

APPENDIX C1 - GLOSSARY

FUNDING GAP

A funding gap exists whenever an entity has insufficient capacity to fund asset renewal and other expenditure necessary to be able to appropriately maintain the range and level of services its existing asset stock was originally designed and intended to deliver. The service capability of the existing asset stock should be determined assuming no additional operating revenue, productivity improvements, or net financial liabilities above levels currently planned or projected. A current funding gap means service levels have already or are currently falling. A projected funding gap if not addressed will result in a future diminution of existing service levels.

INFRASTRUCTURE ASSETS

Physical assets that contribute to meeting the needs of organisations or the need for access to major economic and social facilities and services, eg. properties, drainage, footpaths and cycleways. These are typically large, interconnected networks or portfolios of composite assets. The components of these assets may be separately maintained, renewed or replaced individually so that the required level and standard of service from the network of assets is continuously sustained. Generally, the components and hence the assets have long lives. They are fixed in place and often have no separate market value.

KEY PERFORMANCE INDICATOR

A qualitative or quantitative measure of a service or activity used to compare actual performance against a standard or other target. Performance indicators commonly relate to statutory limits, safety, responsiveness, cost, comfort, asset performance, reliability, efficiency, environmental protection and customer satisfaction.

LEVEL OF SERVICE

The defined service quality for a particular activity or service area (i.e. street lighting) against which service performance can be measured. Service levels usually relate to quality, quantity, reliability, responsiveness, environment, acceptability and cost.

MAINTENANCE

All actions necessary for retaining an asset as near as practicable to its original condition, but excluding rehabilitation or renewal. Maintenance occurs on a routine (at least annual) basis.

PLANNED MAINTENANCE

Repair work that is identified and managed through a maintenance management system (MMS). MMS activities include inspection, assessing the condition against failure/breakdown criteria/experience, prioritising scheduling, actioning the work and reporting what was done to develop a maintenance history and improve maintenance and service delivery performance.

REACTIVE MAINTENANCE

- Unplanned repair work that is carried out in response to service requests and management/supervisory directions.

SIGNIFICANT MAINTENANCE

- Maintenance work to repair components or replace sub-components that need to be identified as a specific maintenance item in the maintenance budget.

UNPLANNED MAINTENANCE

- Corrective work required in the short-term to restore an asset to working condition so it can continue to deliver the required service or to maintain its level of security and integrity.

MAINTENANCE EXPENDITURE

Recurrent expenditure, which is periodically or regularly required as part of the anticipated schedule of works required to ensure that the asset achieves its useful life and provides the required level of service. It is expenditure which was anticipated in determining the asset's useful life.

MATERIALITY

The notion of materiality guides the margin of error acceptable, the degree of precision required and the extent of the disclosure required when preparing general purpose financial reports. Information is material if its omission, misstatement or non-disclosure has the potential, individually or collectively, to influence the economic decisions of users taken on the basis of the financial report or affect the discharge of accountability by the management or governing body of the entity.

MODERN EQUIVALENT ASSET

Assets that replicate what is in existence with the most cost-effective asset performing the same level of service. It is the most cost efficient, currently available asset which will provide the same stream of services as the existing asset is capable of producing. It allows for technology changes and, improvements and efficiencies in production and installation techniques

NET PRESENT VALUE (NPV)

The value to the organisation of the cash flows associated with an asset, liability, activity or event calculated using a discount rate to reflect the time value of money. It is the net amount of discounted total cash inflows after deducting the value of the discounted total cash outflows arising from the continued use and subsequent disposal of the asset after deducting the value of the discounted total cash outflows.

NON-REVENUE GENERATING INVESTMENTS

Investments for the provision of goods and services to sustain or improve services to the community that are not expected to generate any savings or revenue to the Council, for example parks and playgrounds, footpaths, properties and bridges, libraries, etc.

OPERATIONS EXPENDITURE

Recurrent expenditure, which is continuously required to provide a service. In common use the term typically includes power, fuel, staff, plant equipment, on-costs and overheads but excludes maintenance and depreciation. Maintenance and depreciation is on the other hand included in operating expenses.

PAVEMENT MANAGEMENT SYSTEM

A systematic process for measuring and predicting the condition of property pavements and wearing surfaces over time and recommending corrective actions.

RECOVERABLE AMOUNT

The higher of an asset's fair value, less costs to sell and its value in use.

RECURRENT EXPENDITURE

Relatively small (immaterial) expenditure or that which has benefits expected to last less than 12 months. Recurrent expenditure includes operations and maintenance expenditure.

RECURRENT FUNDING

Funding to pay for recurrent expenditure.

REHABILITATION

See capital renewal expenditure definition above.

REMAINING USEFUL LIFE

The time remaining until an asset ceases to provide the required service level or economic usefulness. Age plus remaining useful life is useful life.

RENEWAL

Works to upgrade refurbish or replace existing facilities with facilities of equivalent capacity or performance capability.

RESIDUAL VALUE

The estimated amount that an entity would currently obtain from disposal of the asset, after deducting the estimated costs of disposal, if the asset were already of the age and in the condition expected at the end of its useful life.

REVENUE GENERATING INVESTMENTS

Investments for the provision of goods and services to sustain or improve services to the community that are expected to generate some savings or revenue to offset operating costs, eg public halls and theatres, childcare centres, sporting and recreation facilities, tourist information centres, etc.

RISK MANAGEMENT

The application of a formal process to the range of possible values relating to key factors associated with a risk in order to determine the resultant ranges of outcomes and their probability of occurrence.

SECTION OR SEGMENT

A self-contained part or piece of an infrastructure asset.

SERVICE POTENTIAL

The total future service capacity of an asset. It is normally determined by reference to the operating capacity and economic life of an asset. A measure of service potential is used in the not-for-profit sector/public sector to value assets, particularly those not producing a cash flow.

SERVICE POTENTIAL REMAINING

A measure of the future economic benefits remaining in assets. It may be expressed in dollar values (Fair Value) or as a percentage of total anticipated future economic benefits. It is also a measure of the percentage of the asset's potential to provide services that are still available for use in providing services (Depreciated Replacement Cost/Depreciable Amount).

SPECIFIC MAINTENANCE

Replacement of higher value components/sub-components of assets that is undertaken on a regular cycle including repainting, building roof replacement, replacement of air conditioning equipment, etc. This work generally falls below the capital/maintenance threshold and needs to be identified in a specific maintenance budget allocation.

SUB-COMPONENT

Smaller individual parts that make up a component part.

USEFUL LIFE

May be expressed as either:

- (a) The period over which a depreciable asset is expected to be used; or
- (b) The number of production or similar units (i.e. intervals, cycles) that is expected to be obtained from the asset.

OTHER MATTERS

PREPARATION

This Plan was prepared for the Shire of Leonora by Moore Stephens.

RELIANCE

This Plan has been prepared for the exclusive use of the Shire of Leonora and for the purposes specified in our letter of engagement and is not to be used for any other purpose or distributed to any other party without Moore Stephen's prior consent. This Plan is supplied in good faith and reflects the knowledge, expertise and experience of the engagement consultant and is based on the information and representations provided by the Shire of Leonora. We accept no responsibility for any loss occasioned by any person acting or refraining from action as a result of reliance on the report, other than the Shire of Leonora.

This Plan contains quantitative and qualitative statements, including projections, estimates, opinions and forecasts concerning the anticipated future performance of Shire of Leonora and the environment in which it operates ('Forward Looking Statements').

None of these Forward Looking Statements are or will be representations as to future matters. The Forward Looking Statements are, and will be, based on a large number of assumptions and are, and will be, subject to significant uncertainties and contingencies, many, if not all, of which are outside the control of the Shire of Leonora. Actual future events may vary significantly from the Forward Looking Statements. Recipients should make their own investigations and enquiries regarding assumptions, uncertainties and contingencies which may affect the Shire of Leonora and the impact that a variation in future outcomes may have on the Plan and the Shire of Leonora

DISCLAIMER

The services provided in terms of this engagement comprise an advisory engagement, which is not subject to assurance or other standards issued by the Australian Auditing and Assurance Standard Board and, consequently no opinions or conclusions are intended to convey assurance either expressed or implied.

Moore Stephens, Perth, a Perth based partnership of trusts ("the firm"), carries on business separately and independently from other Moore Stephens member firms around Australia and worldwide.

Services provided under this engagement are provided by the Firm and not by any other independent Moore Stephens member firm. No other independent Moore Stephens member has any liability for services provided by other members.

A reference to Moore Stephens refers to Moore Stephens (WA) Pty Ltd trading as agent ABN 99 433 544 961. An independent member of Moore Stephens International Limited – member in principal cities throughout the world. The Perth Moore Stephens is not a partner or agent of any other Moore Stephens firm.

Ms Tralee Cable, of WA Primary Health Alliance (WAPHA) entered the meeting at 11am. Cr PJ Craig welcomed Ms Cable to the meeting and invited her to address Council.

Ms Cable thanked Cr PJ Craig for the opportunity to attend the meeting and present an overview of the activities and initiatives being undertaken by WAPHA. Ms Cable provided some background on services, and structure of those services, previously servicing the community and region.

Ms Cable circulated some information and provided further comment on the current activities and goals associated with her role including community action group and action plan, along with the desire to ensure that training being offered within the community (particularly in relation to training for social issues) are opened up to the community, rather than just services providers.

Cr PJ Craig thanked Ms Cable for her time and address to Council.

Ms T Cable left the meeting at 12:12pm.

11.0 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF THE MEETING

A. ELECTED MEMBERS

Nil

B. OFFICERS

Nil

12.0 NEXT MEETING

Tuesday 18th October, 2016 at 9:30am in the Leonora Shire Council Chambers.

13.0 CLOSURE OF MEETING

There being no further business, presiding member Cr PJ Craig closed the meeting at 12:13pm.