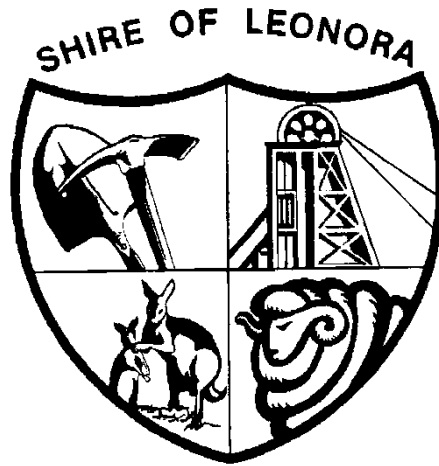


# SHIRE OF LEONORA



**MINUTES OF ORDINARY COUNCIL MEETING  
HELD IN COUNCIL CHAMBERS, LEONORA  
ON TUESDAY 16TH JUNE, 2026  
COMMENCING AT 10:00AM.**

**SHIRE OF LEONORA  
 ORDER OF BUSINESS FOR MEETING HELD  
 TUESDAY 16TH JUNE, 2026.**

**COLOUR**

<b>CODING</b>	<b>1</b>	DECLARATION OF OPENING/ ANNOUNCEMENT OF VISITORS	<b>4</b>
	<b>2</b>	DISCLAIMER NOTICE	<b>4</b>
	<b>3</b>	COUNCIL MEETING INFORMATION NOTES	<b>4</b>
	<b>4</b>	PUBLIC QUESTION TIME	<b>4</b>
		4.1 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE	<b>4</b>
		4.2 PUBLIC QUESTION TIME	<b>4</b>
	<b>5</b>	ANNOUNCEMENTS FROM THE PRESIDING MEMBER	<b>4</b>
	<b>6</b>	RECORD OF ATTENDANCE / APOLOGIES / LEAVE OF ABSENCE	<b>5</b>
		6.1 ATTENDANCE	<b>5</b>
		6.2 APOLOGIES	<b>5</b>
		6.3 APPLICATIONS FOR LEAVE OF ABSENCE	<b>5</b>
		6.4 APPROVED LEAVE OF ABSENCE	<b>5</b>
	<b>7</b>	DECLARATION OF INTEREST	<b>5</b>
		7.1 DECLARATIONS OF FINANCIAL INTEREST	<b>5</b>
		7.2 DECLARATIONS OF PROXIMITY INTEREST	<b>5</b>
		7.3 DECLARATIONS OF IMPARTIALITY INTEREST	<b>6</b>
<b>White</b>	<b>8</b>	CONFIRMATION OF MINUTES FROM PREVIOUS MEETING	<b>6</b>
	<b>9</b>	PRESENTATIONS	<b>6</b>
		9.1 PETITIONS	<b>6</b>
		9.2 PRESENTATIONS	<b>6</b>
		9.3 DEPUTATIONS	<b>6</b>
		9.4 DELEGATES REPORTS	<b>6</b>
	<b>10</b>	REPORTS	<b>7</b>
<b>Orange</b>		10.1 REPORTS OF AUDIT, RISK AND IMPROVEMENT COMMITTEES	<b>6</b>
<b>Pink</b>		10.2 CHIEF EXECUTIVE OFFICER REPORTS	<b>7</b>
		(A) Road Closure - Racecourse Road SLK 0.00 to SLK 1.80	<b>7</b>

**ORDINARY COUNCIL MEETING MINUTES**

**16 JUNE 2026**

	(B) Cardboard Collection Service	14
<b>Purple</b>	10.3 MANAGER OF BUSINESS SERVICES	19
	(A) Minor Review of Council Plan 2025-2035	19
	(B) Elected Members' Fees and Allowances for 2026/2027	59
	(C) Monthly Financial Statements - April 2026	64
	(D) Accounts for Payment May & June, 2026	74
	(E) Budget Amendment - Reserve Transfer	89
<b>Blue</b>	10.4 MANAGER OF COMMUNITY SERVICES	93
	(A) Memorandum of Understanding - Stephen Michael Foundation	93
	(B) Community BBQ Trailer - Joint Steering Committee	119
<b>Green</b>	10.5 ENVIRONMENTAL HEALTH OFFICER REPORTS	125
<b>Yellow</b>	10.6 ELECTED MEMBERS REPORTS	125
<b>11</b>	MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN	125
<b>12</b>	QUESTION FROM MEMBERS WITHOUT NOTICE	125
<b>13</b>	NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF THE MEETING	125
	13.1 ELECTED MEMBERS	125
	13.2 OFFICERS	125
<b>14</b>	MEETING CLOSED TO PUBLIC	126
	14.1 MATTERS FOR WHICH THE MEETING MAY BE CLOSED	126
	(A) RFT06/2026 - Waste Collection Vehicle	126
	(B) RFT05/2026 - Old Agnew Road Floodway Construction	126
	14.2 PUBLIC READING OF RESOLUTIONS THAT MAY BE MADE PUBLIC	128
<b>15</b>	STATE COUNCIL AGENDA	128
<b>16</b>	NEXT MEETING	128
<b>17</b>	CLOSURE OF MEETING	128

## 1.0 DECLARATION OF OPENING / ANNOUNCEMENT OF VISITORS

1.1 The Shire President, Cr PJ Craig declared the meeting open at 10:00am.

1.2 Visitors or members of the public in attendance  
Mr Yebble Isaacs

## 2.0 DISCLAIMER NOTICE

## 3.0 COUNCIL MEETING INFORMATION NOTES

## 4.0 PUBLIC QUESTION TIME

4.1 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE  
See Agenda Item 10.2(B) Cardboard Collection Service

### 4.2 PUBLIC QUESTION TIME

Member of the public, Yebble Isaacs raised the following:

“I am asking the Shire to act as a bridge to bring supermarket management and community leaders together to formalise an accord. Let’s support our local businesses, protect our frontline workers and restore baseline dignity to the families of Leonora”.

Cr. PJ Craig advised this will be taken on notice.

*Yebble Isaacs left the meeting at 10:09am.*

## 5.0 ANNOUNCEMENT FROM THE PRESIDING MEMBER

Shire President, Cr PJ Craig made the following announcements:

- Despite the rain, the Golden Gift weekend was a success with good attendance. Main Street was busy, and new additions like the Gwalia precinct and State Hotel access enhanced the experience. On behalf of all the council and the community I would like to thank the shire staff for all their weekend efforts across various roles.
- We were lucky to have Minister David Michael here all weekend, along with Member for Kalgoorlie, Ali Kent. The Minister enjoyed touring local and surrounding areas to familiarise himself with the community. A follow-up meeting is scheduled for Thursday (18<sup>th</sup>) at Parliament House.
- The Aging in Place units were officially named and opened with the late Bob Majstrovich’s family in attendance. 15-20 people attended the moving ceremony where ashes were scattered.

**ORDINARY COUNCIL MEETING MINUTES**

- I would like to commend Peter Bol for his exceptional conduct on and off the field. He actively engaged with the community by visiting schools in Laverton and Leinster and spending several days at Leonora District High School. He will soon compete at the Commonwealth Games. Congratulations to all the athletes.
- The GVROC meeting was held in Wiluna for the first time in 7 years. Highlights included the old hospital's conversion into an art museum and presentations on the Canning Stock Route history. Wiluna is looking great; it's a credit to the community.
- Upcoming we have the Genesis/Shire Joint Steering Committee meeting scheduled for tomorrow, followed by a Special Council Meeting in the coming weeks to approve the 2026-27 budget before the end of the financial year.

**6.0 RECORD OF ATTENDANCE / APOLOGIES / LEAVE OF ABSENCE****6.1 Attendance**

President (Chairperson)

PJ Craig

Deputy President

RA Norrie

Councillors

F Harris

AE Taylor

TM Nardone

NF Sprigg dos Santos

Chief Executive Officer

TD Matson

Manager Business Services

KJ Lord

Manager Community Services

AW Baxter

Executive Assistant (Minutes)

SC Watene

Visitors

Nil

**6.2 Apologies**

Nil

**6.3 Applications for Leave of Absence**

Nil

**6.4 Approved Leave of Absence**

Councillor

CA Cotterill

**7.0 DECLARATION OF INTEREST****7.1 Declaration of Financial Interest**

Nil

**7.2 Declaration of Proximity Interest**

Nil

**ORDINARY COUNCIL MEETING MINUTES**

---

16 JUNE 2026

**7.3 Declaration of Impartiality Interest**  
Nil

**8.0 CONFIRMATION OF MINUTES FROM PREVIOUS MEETING**

**COUNCIL DECISION**

**Moved:** Cr RA Norrie  
**Seconded:** Cr TM Nardone

That the minutes of the Ordinary Council Meeting held on 19 May, 2026 be confirmed.

**CARRIED (6 VOTES TO 0)**  
*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*

**9.0 PRESENTATIONS**

**9.1 Petitions**  
Nil

**9.2 Presentations**  
Nil

**9.3 Deputations**  
Nil

**9.4 Delegates Reports**  
Nil

**10.0 REPORTS**

**10.1 REPORTS OF AUDIT, RISK AND IMPROVEMENT COMMITTEES**  
Nil

**10.0 REPORTS**

**10.2 CHIEF EXECUTIVE OFFICER REPORTS**

**10.2.(A) ROAD CLOSURE - RACECOURSE ROAD SLK 0.00 TO SLK 1.80**

**SUBMISSION TO:** Ordinary Council Meeting  
Meeting Date: 16th June 2026

**AGENDA REFERENCE:** 10.2.(A) JUN 26

**SUBJECT:** Road Closure - Racecourse Road SLK 0.00 to SLK 1.80

**LOCATION/ADDRESS:** Racecourse Road SLK 0.00 to SLK 1.80

**NAME OF APPLICANT:** Genesis Minerals Limited

**FILE REFERENCE:** 7.7

**AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT**

**NAME:** Ty Matson

**OFFICER:** Chief Executive Officer

**INTEREST DISCLOSURE:** Nil

**DATE:** 26th May 2026

**SUPPORTING DOCUMENTS:** 1. Request for further Shire Approval to Mine within Reserve 35852

**PURPOSE**

This report considers an application for the closure of a public road reserve Racecourse Road Leonora from SLK 0.00 to SLK 1.80 the road end.

**BACKGROUND**

Council at its meeting on the 19th of August 2025 passed the following resolution:

- That Council,*
- a. *Request the Minister for Lands amend the boundaries of Reserve 35852 to remove the land on lot 300 on deposited plan 413888 south of a generally easterly line from the intersection of Racecourse Road and Leonora Mount Ida Road to a point on the North West boundary of Vacant Crown Land identified as 3100640 (as described in attachment 1).*
  - b. *Instruct the Chief Executive Officer to write to the Leonora Race Club recommending that Reserve 23752 be relinquished by the Race Club in exchange for new facilities to be developed at the Eastern Precinct.*
  - c. *Instruct the Chief Executive Officer to commence planning and negotiation with the Leonora Race Club for the construction of a new racecourse as part of the Eastern Precinct Project.*

Within Reserve 35852 is Racecourse Road which is a gazetted road, Main Roads identifier 6080105 with a length of 1.80 kilometres.

Council has received a request from Genesis Minerals Limited that this road be degazetted due to the potential relocation of the Racecourse and future mining operations.

**ORDINARY COUNCIL MEETING MINUTES**

---

**COMMENT**

This report continues the process of implementing council's decision of the 19<sup>th</sup> of August 2025 and implements the statutory requirements for the degazette requirements that a Council must undertake.

**STAKEHOLDER ENGAGEMENT**

Under the Land Administration Act, the proposed Rd closure is advertised in the local paper with a 35-day comment period. During this. Relevant stakeholders, public authorities and the public are to be contacted for their comment.

The council is also required to correspond with public utility service providers and other agencies confirming their agreement to the proposed closure.

These authorities are:

Water Corporation  
Horizon/Western Power  
Alinta Energy  
Telstra  
Department of Industry and Resources

**STATUTORY ENVIRONMENT**

The statutory procedure for road closure is identified in the following provisions of the Land Administration Act. Once the road has been closed and the land becomes "Unallocated Crown Land", the land can then be amalgamated into the Reserve 35852 through the amalgamation process.

**LAND ADMINISTRATION ACT 1997 – SECT 58.*****(58) Closing Road***

- 1) When a local government wishes a road in its district to be closed permanently, the local government may, subject to subsection (3), request the Minister to close the road.***
- (2) When a local government resolves to make a request under subsection (1), the local government must in accordance with the regulations prepare and deliver the request to the Minister. A local government must not resolve to make a request under subsection (1) until a period of 35 days has elapsed from the publication in a newspaper circulating in its district of notice of motion for that resolution, and the local government has considered any objections made to it within that period concerning the proposals set out in that notice.***
- (3) A local government must not resolve to make a request under subsection (1) until a period of 35 days has elapsed from the publication in a newspaper circulating in its district of notice of motion for that resolution, and the local government has considered any objections made to it within that period concerning the proposals set out in that notice.***
- (4) On receiving a request delivered to him or her under subsection (2), the Minister may, if he or she is satisfied that the relevant local government has complied with the requirements of subsections (2) and (3)— (a) (b) (c) by order grant the request; or direct the relevant local government to reconsider the request, having regard to such matters as he or she thinks fit to mention in that direction; or refuse the request.***

- (5) *If the Minister grants a request under subsection (4) — (a) the road concerned is closed on and from the day on which the relevant order is registered; and (b) any rights suspended under section 55(3)(a) cease to be so suspended.*
- (6) *When a road is closed under this section, the land comprising the former road — (a) becomes unallocated Crown land; or (b) if a lease continues to subsist in that land by virtue of section 57(2), remains Crown land.*

*[Section 58 amended by No. 59 of 2000 s. 18(1)9*

## **POLICY IMPLICATIONS**

There are no policies of Council that are affected by this road gazettal.

## **FINANCIAL IMPLICATIONS**

This will have no impact on Council's road funding as new roads are to be added to the Council's Road Network.

## **STRATEGIC IMPLICATIONS**

It should be noted there are a number of strategic objectives set out in the Council Plan 2025-2035 that will be supported by the relocation of facilities that are contained within Reserve 35852 and moved to the Eastern Precinct.

*Strategy 1.1.3 Support community in sporting, recreational and volunteering initiatives, namely Action 1.1.3.1 Identify and implement appropriate sport and recreational opportunities.*

*Strategy 3.1.2 Collaborate with mining companies seeking reduction in adverse effects of mining activity to the townsite.*

*Strategy 3.2.1 Provide appropriate community infrastructure namely Action 3.2.1.1 Maintain community and recreation infrastructure in line with asset management planning.*

## **RISK MANAGEMENT**

The Council Report of August 19, 2025, stated the following risks which are relevant to this report.

### Failure to acquire alternative land

If the transfer of Lot 14 fails to materialise then there is a risk the Shire will have given up part of its recreation assets without a suitable alternative. This risk is considered low and the consequence minor. The portion proposed to be excised will not significantly impair use of the Golf Course and the Speedway has not been utilised for several years. The Shire is of the understanding that the transfer of Lot 14 is now simply an administrative matter.

### Failure to secure funding for relocation or reconstruction of assets

A separate agreement has been presented to Council at this meeting. If endorsed the agreement provides for an annual payment from Genesis for community development. The Eastern Precinct will be developed using Shire funds, part of the Community Development Agreement funds and third-party contributions such as the State Government \$300,000 election commitment. The costs of the new facilities are considered affordable and an appropriate use of Shire funds to deliver value to the community. The risk of insufficient funds is considered negligible.

**ORDINARY COUNCIL MEETING MINUTES**

---

Reputational Damage.

There is a possibility that some members of the community will be aggrieved with the relocation of the assets. This is however considered unlikely and therefore rated insignificant as it is noted that no objections were raised during the community consultation process. Both the Golf Club and Race Club have indicated their support.

**RECOMMENDATIONS**

That Council

1. Support the closure of Racecourse Road in Leonora between SLK 0.00 to SLK 1.80 and that it is amalgamated with Reserve 35852 on Lot 300 on Deposited Plan 413888 and;
  - (a) That all costs associated with the closure of Racecourse Road, Leonora from SLK 0.00 to SLK 1.80 be borne by Genesis Minerals Limited;
  - (b) All costs associated with the proposed amalgamation of Reserve 35852 on Lot 300 on Deposited Plan 413888 be borne by Genesis Minerals Limited;
  - (c) The closure of Racecourse Road Leonora from SLK 0.00 to SLK 1.80 be advertised in accordance with the provision of the *Land Administration Act 1997 s.58*.

**VOTING REQUIREMENT**

Simple Majority

**COUNCIL DECISION**

**Moved:** Cr AE Taylor

**Seconder:** Cr RA Norrie

That Council

1. Support the closure of Racecourse Road in Leonora between SLK 0.00 to SLK 1.80 and that it is amalgamated with Reserve 35852 on Lot 300 on Deposited Plan 413888 and;
  - (a) That all costs associated with the closure of Racecourse Road, Leonora from SLK 0.00 to SLK 1.80 be borne by Genesis Minerals Limited;
  - (b) All costs associated with the proposed amalgamation of Reserve 35852 on Lot 300 on Deposited Plan 413888 be borne by Genesis Minerals Limited;
  - (c) The closure of Racecourse Road Leonora from SLK 0.00 to SLK 1.80 be advertised in accordance with the provision of the *Land Administration Act 1997 s.58*.

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*



PO BOX Z5024  
St Georges Terrace WA 6831  
Tel: +618 6323 9050  
www.genesisminerals.com.au

26 May 2026

Att: Ty Matson  
Shire of Leonora  
16 Tower Street  
LEONORA WA 6438

Via email: [ty.matson@leonora.wa.gov.au](mailto:ty.matson@leonora.wa.gov.au); [kate.mills@leonora.wa.gov.au](mailto:kate.mills@leonora.wa.gov.au)

Dear Ty

**TOWER HILL PROJECT – REQUEST FOR FURTHER SHIRE APPROVAL TO MINE WITHIN RECREATION & DRAINAGE RESERVE (35852)**

Genesis Minerals Limited (**Genesis**) is seeking further approval from the Shire of Leonora (**Shire**) for additional disturbance within Recreation and Drainage Reserve 35852 (**Reserve**) to support the future Stage 2 and Stage 3 development of the Tower Hill Project.

The Shire Council previously resolved to grant consent for Genesis to undertake mining activities within a portion of the Reserve, as recorded in the Ordinary Council Meeting Minutes confirmed on 19 August 2025. The approved area is represented by the white dashed polygon in Annexure A. This current request is considered supplementary to that existing consent.

Genesis is providing the Shire with long-term visibility of the proposed mining footprint within the Reserve to support an understanding of the ultimate extent of development at Tower Hill (subject to obtaining all third-party stakeholder consents). As such, Genesis is formally seeking the Shire's approval to extend the construction of the mining footprint including waste dump and associated ancillary infrastructure such as access roads, levees, drainage channels, and fencelines, within the Reserve as follows:

- **Tower Hill Stage 2 Development** – activities are proposed to commence in the portion of the pink polygon area located inside the Tower Hill Stage 2 Development Envelope (green polygon), bound by the Horizon Power power lines as set out in Annexure A, within the next 6 months;
- **Tower Hill Stage 3 Development** – activities are proposed to commence within the portion of the pink polygon located outside the Tower Hill Stage 2 Development Envelope (green polygon), extending beyond the Horizon Power power lines and adjacent to the Water Corporation Facilities as shown in Annexure A, within the next 3-5 years.

Genesis is amenable to obtaining staged consent from the Shire to facilitate Tower Hill Stage 2 Development in the short term, and Stage 3 Development in the longer term. However, to support the administrative amendments to the Reserve boundary, it would be preferable to progress this phase once a Shire determination on Stage 3 Development has been made.

Genesis confirms that engagement with relevant third parties, including the Water Corporation, Horizon Power, and CASA is ongoing, and that separate approvals from all affected stakeholders will be sought to support the continued development of the Tower Hill Project.

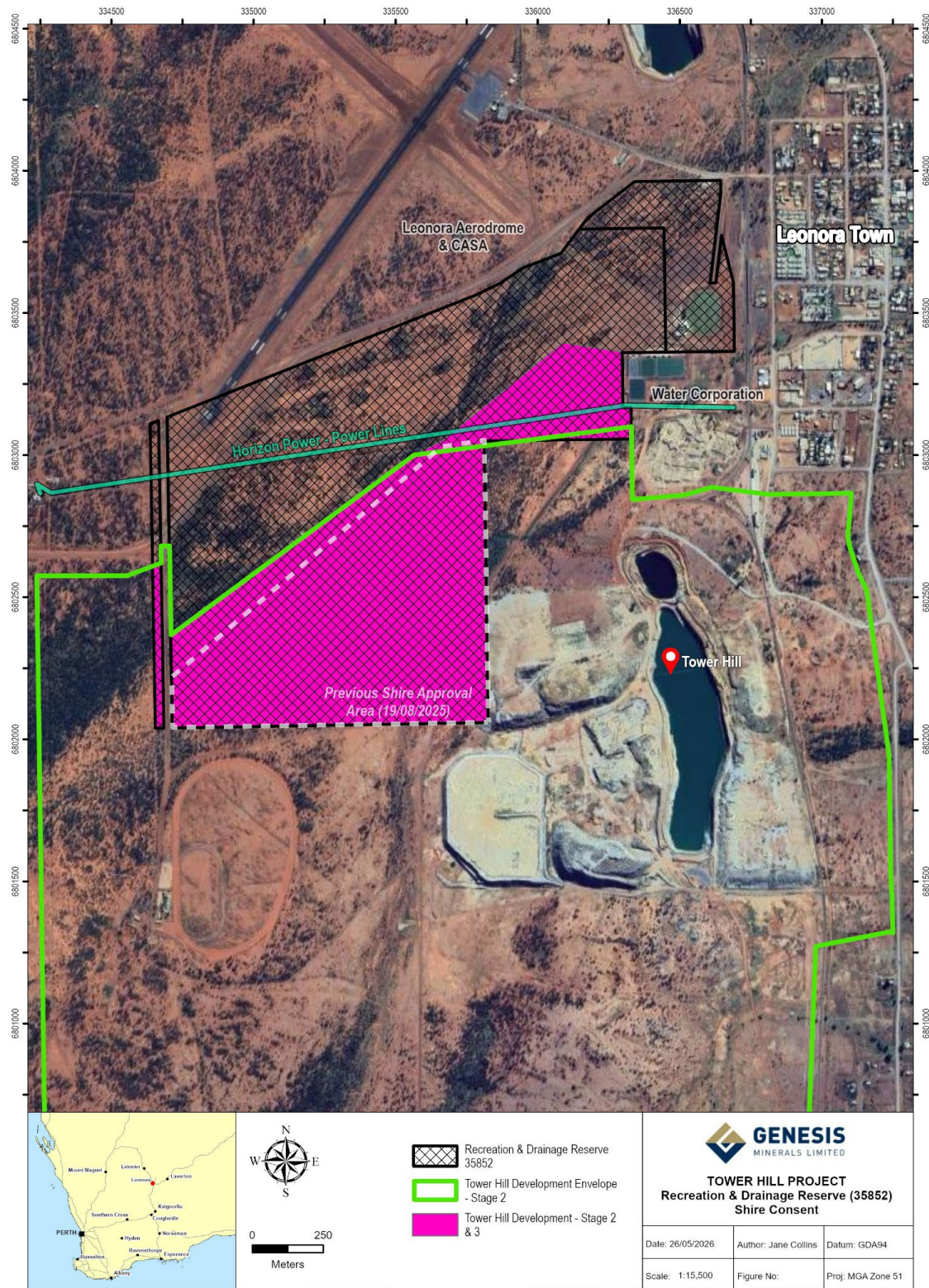
Genesis appreciates the Shire's continued consideration and support of the Tower Hill Project and looks forward to continuing to work collaboratively with the Shire to support the growth and long-term development of the Leonora community, consistent with the objectives outlined in the Community Development Agreement executed on 28 August 2025.

Yours sincerely,



Jane Collins  
Head of Land & External Relations  
**Genesis Minerals Limited**

ANNEXURE A – RECREATION & DRAINAGE RESERVE (35852) ACCESS LOCATION MAP



## 10.0 REPORTS

### 10.2 CHIEF EXECUTIVE OFFICER REPORTS

#### 10.2.(B) CARDBOARD COLLECTION SERVICE

**SUBMISSION TO:** Ordinary Council Meeting  
Meeting Date: 16th June 2026

**AGENDA REFERENCE:** 10.2.(B) JUN 26

**SUBJECT:** Cardboard Collection Service

**LOCATION/ADDRESS:** Leonora Townsite

**NAME OF APPLICANT:** N/A

**FILE REFERENCE:** 29.2.0

#### AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

**NAME:** Ty Matson

**OFFICER:** Chief Executive Officer

**INTEREST DISCLOSURE:** Nil

**DATE:** 11th June 2026

**SUPPORTING DOCUMENTS:** Nil

#### BACKGROUND

This report considers the previous cardboard collection service provided by the Shire of Leonora, outlines operational, financial, and work health and safety (WHS) implications, and provides a recommendation regarding the future of the service.

The Shire previously provided a cardboard collection service to a small number (9) commercial premises within Leonora and the Leonora Hospital. The service involved Shire staff collecting cardboard from individual premises, transporting the material via Shire vehicles, and disposing of it at the waste facility.

A detailed internal assessment was undertaken, considering service demand, operational requirements, costs, and WHS risks.

The service was historically provided to approximately nine (9) businesses plus the Leonora Hospital, with an average of twelve (12) staff hours per week required to undertake the collections. The process involved manual handling of cardboard from business premises, transport via tip truck, and unloading at the waste facility.

A number of operational challenges and risks were identified, including inconsistent preparation of cardboard by businesses, the need for manual handling of unbundled materials, and a heightened risk of soft tissue injuries to staff due to repetitive lifting and handling above shoulder height. These WHS considerations remain a significant concern.

As the service was not funded or considered during operational planning and due to the risks outlined the service was discontinued in April 2026 after providing notification to the affected businesses. The service is still provided to the Hospital as it is not for profit and essential to the community. Several of the businesses have objected to the cessation of the free service. A decision

by Council is requested as to whether the service is recommenced and if so under what circumstances.

Continuation without cost recovery would result in an inequitable subsidy funded by general rates. Council currently sets a commercial waste levy of \$482. This is for the provision of a single Sulo bin that is collected twice weekly. There is no set fee for bulk cardboard collection. This service model effectively subsidised participating businesses at the expense of the broader ratepayer base. The service benefits a limited number of commercial operators. It was not advertised or listed as a service by the Shire and therefore not offered on an equitable basis to all Leonora businesses.

Cost modelling indicates that the full cost of providing this service is substantial and varies significantly depending on the service model, number of participating businesses, and collection frequency. Under a representative scenario of ten (10) businesses with twice-weekly collections, the annual cost is estimated at \$260,000, equating to around \$26,000 per business per annum.

Based on this assessment, Administration is not in favour of reinstating the cardboard collection service due to the high operational cost, inefficiencies in service delivery, and associated WHS risks.

However, should Council determine that the service is to be reinstated, it is recommended that:

- The service operates on a full cost-recovery basis;
- A dedicated fee is established and applied only to those businesses electing to participate;
- Clear service conditions are imposed, including requirements for appropriate bundling and safe handling of materials; and
- The Shire reserves the right to refuse collection where WHS risks are identified.
- Fees for the hospital are waived.

This approach would ensure that the financial burden is not borne by the broader ratepayer base and that operational risks are appropriately managed.

## **Options**

### **Option 1 – Do Not Reinstatement the Service (Recommended)**

Council resolves not to reinstate the cardboard collection service.

#### **Advantages:**

- Eliminates ongoing operational cost burden;
- Removes WHS risks associated with manual handling; and
- Ensures equitable use of Shire resources.

#### **Disadvantages:**

- Businesses must make alternative arrangements for cardboard disposal.

### **Option 2 – Reinstatement on a Full Cost-Recovery Basis**

Council resolves to reinstate the service subject to implementation of a user-pays model.

#### **Key Conditions:**

- A fee is established to fully recover all operational costs (labour, plant, fuel, overheads)

**ORDINARY COUNCIL MEETING MINUTES**

**16 JUNE 2026**

- Participation is optional and limited to paying users;
- Strict service conditions are imposed, including;
  - Cardboard must be flattened and bundled
  - Safe access for collection must be provided
- The Shire reserves the right to refuse collection where WHS risks are identified.

**Advantages:**

- Provides a service to businesses that require it; and
- Ensures no financial burden on general ratepayers.

**Disadvantages:**

- High cost to participating businesses;
- Ongoing WHS risks, albeit managed; and
- Administrative and operational complexity.

It is the recommendation of administration that the service is discontinued. However, the following alternative recommendation is provided should Council wish to do so:

**Alternative Recommendation (if Council wishes to proceed):**

That Council:

1. Approves the reinstatement of a cardboard collection service on a full cost-recovery basis;
2. Amends the Fees and Charges Schedule to include a fee for the collection of commercial cardboard waste up to 3m<sup>2</sup> per business twice weekly. The fee to be set at \$26,038 per annum;
3. Approves the waiving of the fees for the Leonora Hospital; and
4. Endorses the implementation of service conditions to manage operational and work health and safety risks.

Due to the setting of a fee the alternative motion will require an absolute majority decision.

**STAKEHOLDER ENGAGEMENT**

Prior to the cessation of the service all businesses were contacted by phone, and a follow up letter was provided.

During the operation of the service the Shire had cause to consult with all businesses from time to time due to the manner the businesses were presenting the cardboard for collection.

At the May 2026 Council meeting a verbal question was raised by a member of the public. This report is in response to that question and seeks Council determination.

**STATUTORY ENVIRONMENT**

There is no statutory obligation under the *Local Government Act 1995* requiring the Shire to provide a commercial cardboard collection service. Alternative private companies that offer the service are available.

**ORDINARY COUNCIL MEETING MINUTES**

---

Council may impose fees and charges for services under section 6.16 of the Act, provided such fees are adopted as part of the annual budget or otherwise in accordance with legislative requirements.

The Shire also has obligations under the *Work Health and Safety Act 2020* to ensure, as far as reasonably practicable, the health and safety of workers. The identified manual handling risks are a relevant consideration in determining whether the service should be provided.

**POLICY IMPLICATIONS**

There are no identified Policy implications.

**FINANCIAL IMPLICATIONS**

The cost of providing the service is significant and variable depending on service levels. Without cost recovery, the service would require subsidisation from general revenue. If reinstated, a fee should be set at a level sufficient to achieve full cost recovery.

**STRATEGIC IMPLICATIONS**

There are no identified strategic implications.

**RISK MANAGEMENT**

Reinstatement of the cardboard collection service presents several material risks to the Shire. The primary risk is work health and safety, as past collection arrangements involved manual handling of unbundled and inconsistently stacked cardboard, creating an increased risk of soft tissue injury and other manual handling hazards for staff.

There is also an operational and financial risk, as the service requires a significant commitment of staff time, plant, and equipment, and may divert limited resources away from core Shire services. Internal advice further indicates that, unless a dedicated fee is established on a full cost-recovery basis, the service may result in an inequitable subsidy to a limited number of businesses at the expense of the broader ratepayer base.

In addition, the historic service was informal, not reflected in the Fees and Charges Schedule, and not offered universally to all businesses, giving rise to governance, equity and legislative compliance risks if reinstated without a formal Council-approved framework. Should Council wish to proceed, these risks would need to be mitigated through a clear service model, mandatory safety conditions, and a full cost-recovery fee applied to participating users only.

Should the service remain discontinued there it is likely that the Shire will suffer reputational risk from a small number of businesses.

Signed: 21 JULY 2026

President: \_\_\_\_\_  
16 JUNE 2026

**ORDINARY COUNCIL MEETING MINUTES**

---

**RECOMMENDATIONS**

1. That Council resolves not to reinstate the cardboard collection service.

**VOTING REQUIREMENT**

Simple Majority

**COUNCIL DECISION**

**Moved:** Cr RA Norrie

**Seconded:** Cr AE Taylor

1. That Council resolves not to reinstate the cardboard collection service.

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*

**10.0 REPORTS**

**10.3 MANAGER OF BUSINESS SERVICES**

**10.3.(A) MINOR REVIEW OF COUNCIL PLAN 2025-2035**

**SUBMISSION TO:** Ordinary Council Meeting  
Meeting Date: 16th June 2026

**AGENDA REFERENCE:** 10.3.(A) JUN 26

**SUBJECT:** Minor Review of Council Plan 2025-2035

**LOCATION/ADDRESS:** Leonora

**NAME OF APPLICANT:** N/A

**FILE REFERENCE:** 9.13

**AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT**

**NAME:** Kiara Lord

**OFFICER:** Manager Business Services

**INTEREST DISCLOSURE:** Nil

**DATE:** 8th June 2026

**SUPPORTING DOCUMENTS:** 1. Shire of Leonora Council Plan 2025-2035 (2026 Review)

**BACKGROUND**

On 26 August 2012, the Minister for Local Government introduced amendments to the Local Government (Administration) Regulations 1996, establishing new requirements for the Plan for the Future under the Local Government Act 1995. These changes marked the introduction of the Integrated Planning Framework.

Under the regulations, local governments were required to develop and adopt, by absolute majority, two key strategic documents: a Strategic Community Plan (SCP) and a Corporate Business Plan (CBP). These documents were intended to guide and inform the preparation of the annual budget. A core component of the Corporate Business Plan is a four-year service delivery programme, aligned with the strategic direction set through the Strategic Community Plan and supported by forward financial projections.

In accordance with the Regulations, a local government must review its Plan for the Future annually prior to adopting the annual budget. The attached amendments are the outcome of workshops held with the Shire of Leonora Executive Team on 25 May 2026, which undertook a minor review of the Council Plan 2025–2035.

If Council adopts the minor review of the Council Plan 2025–2035, being the combined Strategic Community Plan and Corporate Business Plan, the plan will apply to the district for the period specified.

The Shire of Leonora Council Plan 2025–2035 (2026 Review) is attached for Council's consideration.

**COMMENT:**

This minor review of the Strategic Community Plan and Corporate Business Plan has been facilitated by Moore Australia (WA) with Shire officers on 25 May 2026.

The following amendments have been made during this review, along with updates to the timing of some actions:

1. Amended corporate business plan actions:

2026 Actions	Change Made
1.1.3.4 Continue to provide and promote community grants program	Updated from 2025 action: <i>Maintain community grants allocation program.</i> This is now driven by Council Policy
3.1.1.3 Continue to support community recycling and re-use initiatives.	Updated from 2025 action: <i>Consider opportunities for community recycling and re-use initiatives.</i> Containers for change has been started and recycling bins installed in town.

2. The following information has been updated in the Plan:

- Page 17: Our Shire
- Page 24: Resources
- Page 25: Forecast Resources
- Page 32: References and Document Management

**STATUTORY ENVIRONMENT**

Section 5.56 of the *Local Government Act 1995* requires local governments to Plan for the Future, ensuring that plans made are in accordance with any regulations made about planning for the future of the district. Regulation 19C of the *Local Government (Administration) Regulations 1996* requires the creation of a Strategic Community Plan in accordance with the following:

1. A local government is to ensure that a strategic community plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.
2. A strategic community plan for a district is to cover the period specified in the plan, which is to be at least 10 financial years.
3. A strategic community plan for a district is to set out the vision, aspirations and objectives of the community in the district.
4. A local government is to review the current strategic community plan for its district at least once every 4 years.
5. In making or reviewing a strategic community plan, a local government is to have regard to —
  - (a) the capacity of its current resources and the anticipated capacity of its future

- resources; and
- (b) strategic performance indicators and the ways of measuring its strategic performance by the application of those indicators; and
  - (c) demographic trends.
6. Subject to subregulation (9), a local government may modify its strategic community plan, including extending the period the plan is made in respect of.
  7. A council is to consider a strategic community plan, or modifications of such a plan, submitted to it and is to determine\* whether or not to adopt the plan or the modifications.
- \*Absolute majority required.*
8. If a strategic community plan is, or modifications of a strategic community plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.
  9. A local government is to ensure that the electors and ratepayers of its district are consulted during the development of a strategic community plan and when preparing modifications of a strategic community plan.
  10. A strategic community plan for a district is to contain a description of the involvement of the electors and ratepayers of the district in the development of the plan or the preparation of modifications of the plan.

Regulation 19DA requires that a corporate business plan is made for the district covering at least 4 years and setting out, consistent with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district.

Section 5.96A (1)(e) of the *Local Government Act 1995* also requires the current plan for the future documents to be published on the official local government website.

## POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

## FINANCIAL IMPLICATIONS

Future financial implications will exist in terms of the delivery of some of the strategies identified within the plan and these will continue to be considered and costed.

## STRATEGIC IMPLICATIONS

The Council Plan, which incorporates the Strategic Community Plan and the Corporate Business Plan, provides the overarching strategic direction for the community, Council, and those organisations and partners involved in service delivery and community development. The plan serves as a guiding framework not only for the Shire of Leonora's roles and responsibilities, but also for the broader community, including other government agencies, private investors, community organisations and residents. As such, the Council Plan is a document of significant strategic importance.

Signed: 21 JULY 2026

President: \_\_\_\_\_  
16 JUNE 2026

## ORDINARY COUNCIL MEETING MINUTES

---

### RISK MANAGEMENT

This item has been evaluated against the Shire of Leonora's Risk Management Strategy, Risk Assessment Matrix. The perceived level of risk is high prior to treatment, adoption of the Council Plan 2025-2035 as per the officer recommendation will reduce the perceived level risk to low.

### RECOMMENDATIONS

1. That Council adopt the Shire of Leonora Council Plan 2025-2035 (2026 Review), as contained in Attachment 1, in accordance with section 5.56 of the *Local Government Act 1995*.

### VOTING REQUIREMENT

Absolute Majority

### COUNCIL DECISION

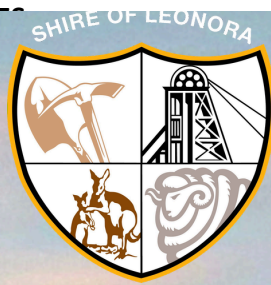
Moved: Cr TM Nardone

Seconded: Cr F Harris

1. That Council adopt the Shire of Leonora Council Plan 2025-2035 (2026 Review), as contained in Attachment 1, in accordance with section 5.56 of the *Local Government Act 1995*.

**CARRIED BY ABSOLUTE MAJORITY (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*



*Shire of*  
**LEONORA**

**COUNCIL PLAN 2025-2035**

**2026 REVIEW**

**OUR PLAN FOR THE FUTURE: INTEGRATING OUR STRATEGIC  
COMMUNITY PLAN AND CORPORATE BUSINESS PLAN**

# CONTENTS

<b>01</b>	Introduction
<b>03</b>	Council Plan
<b>15</b>	Council Plan Structure
<b>17</b>	Our Shire
<b>19</b>	Community Engagement
<b>24</b>	Resources
<b>25</b>	Forecast Resources
<b>26</b>	Wider Context
<b>27</b>	Legislative Requirements
<b>28</b>	Strategic Planning
<b>30</b>	Strategic Risk Management
<b>32</b>	References and Thank You



# INTRODUCTION

We are pleased to present this 2026 review of the Shire of Leonora Council Plan 2025 -2035. This Council Plan incorporates the Strategic Community Plan and Corporate Business Plan.

This Plan is part of our continued commitment and focus on a positive and bright future for our Shire.

Sharing our vision and strategic objectives aligned to the feedback received from our community, this Plan outlines how we will continue to work towards achieving our vision over the long term.

This Plan has been developed after consideration of the valued input of the local community, and we want to express our appreciation for the response and input received.

Our community and Council recognise we care for an extensive road network and community infrastructure, essential to our community connectivity and economy along with the large number of visitors and transient workforce, and maintaining these assets remains a key focus for Council.

The community engagement feedback again highlights the strong sense of community, appreciation for our precious natural treasures and the investment of our local residents to support our broader region to strengthen our own community and economic stability.

With a small resident population and ratepayer base, Council is mindful of resource limitations and seeks whenever possible to advocate for and leverage external funding opportunities for the benefit of our district.

As a local government we will continue to work in partnership with the community, and other key stakeholders, to deliver these outcomes.

Through developing this plan, we reflected on the progress of our overall long term strategic planning. We recognise the need to continue planning with a long term focus to ensure the Shire has the required resources to maintain our infrastructure, as well as the capacity to provide appropriate levels of services to our community, well into the future.

As a Council we look forward to continue progressing our district and supporting our community.

Peter Craig  
Shire President





# COUNCIL PLAN

2025-2035

## OUR VISION

A thriving community with economic diversity, where people feel safe, and friendly connections support sustainable growth

### Our Purpose is to be

The regional hub for economic prosperity, intermodal transport, health and medical services, and sport and recreation events

### Our Strategic Objectives

#### 1. Social

A resilient community with strong voices and enthusiasm to drive connection and positive change

#### 2. Economic

The economic hub of the Northern Goldfields

#### 3. Environment

Strategic planning anticipating future development needs while protecting natural resources

#### 4. Leadership

An innovative and proactive local government





# COUNCIL PLAN

## 2025-2035

### 1. Social

A resilient community with strong voices and enthusiasm to drive connection and positive change

#### Outcome 1.1 A great sense of community

Strategy 1.1.1 Showcase our natural treasures, heritage and cultural attractions of the Shire

Actions	Term	Role
1.1.1.1 Promote and support regional and local arts, cultural and festival events	Ongoing	Partner / Deliver
1.1.1.2 Collaborate with regional tourism groups, promoting the Shire and region	Ongoing	Partner / Deliver
1.1.1.3 Enhance, develop and promote the Golden Gift event	Ongoing	Partner / Deliver
1.1.1.4 Investigate the formalisation of natural areas of interest for their protection	2026 -2028	Deliver

Strategy 1.1.3 Support community in sporting, recreational and volunteering initiatives

Actions	Term	Role
1.1.3.1 Identify and implement appropriate sport and recreation opportunities	Ongoing	Deliver
1.1.3.2 Encourage and support volunteerism	Ongoing	Partner / Deliver
1.1.3.3 Support community group access to external financial assistance grants	Ongoing	Partner
1.1.3.4 Continue to provide and promote community grants program	Ongoing	Deliver

Strategy 1.1.2 Promote our sense of community and highlight our community spirit

Actions	Term	Role
1.1.2.1 Advocate on behalf of the community for improved cooperation amongst State and Federal agencies, seek funding for local service provision	Ongoing	Advocate
1.1.2.2 Participate in regional forums, seeking improved cooperation amongst State and Federal agencies and funding for local service provision	Ongoing	Partner / Deliver
1.1.2.3 Communicate regularly with our community, encouraging inclusion and motivating involvement	Ongoing	Deliver

Strategy 1.1.4 Celebrate our cultural and social diversity

Actions	Term	Role
1.1.4.1 Consider opportunities to recognise and celebrate our culture and people	Ongoing	Partner / Deliver
1.1.4.2 Encourage and support initiatives promoting an inclusive community	Ongoing	Partner / Deliver
1.1.4.3 Investigate opportunity for development of cultural centre	2026 -2029	Partner / Deliver



*People look out for each other, and you feel part of something bigger.*

*The sense of community is strong here. Whether at work or around town, people are genuinely friendly and supportive.*



# COUNCIL PLAN

## 2025-2035

### 1. Social

A resilient community with strong voices and enthusiasm to drive connection, and positive change

#### Outcome 1.2 Engaged and supported community

Strategy 1.2.1 Support youth engagement initiatives and programs		
Actions	Term	Role
1.2.1.1 Support youth engagement initiatives and programs	Ongoing	Partner / Deliver
1.2.1.2 Seek to increase local youth services and activities	Ongoing	Advocate
1.2.1.3 Promote and support opportunities for local work experience	Ongoing	Advocate

Strategy 1.2.2 Ensure appropriate infrastructure and facilities, servicing the health and social needs of our community		
Actions	Term	Role
1.2.2.1 Maintain engagement with our senior residents and relevant community agencies for continued responsiveness and support to service challenges and requirements	Ongoing	Partner / Deliver
1.2.2.2 Ensure appropriate management of independent living facility	Ongoing	Deliver
1.2.2.3 Identify opportunities for increased access and utilisation of facilities for all abilities	2026 -2029	Deliver
1.2.2.4 Support community engagement initiatives and programs	Ongoing	Partner / Deliver
1.2.2.5 Seek opportunities for support for families	Ongoing	Advocate

#### Outcome 1.3 Community health and well-being initiatives

Strategy 1.3.1 Support and advocate for health and well-being initiatives and provision of services to the community		
Actions	Term	Role
1.3.1.1 Review local public health and well-being plan	2026 -2028	Partner / Deliver
1.3.1.2 Advocate and lobby for programs and initiatives to address drug, alcohol and gambling abuse	Ongoing	Advocate
1.3.1.3 Investigate opportunities to enhance gym facilities	2026 -2029	Partner / Deliver
1.3.1.4 Facilitate community transport programs and DOT licensing services	2026 -2027	Partner / Deliver

Strategy 1.3.2 Become the regional service hub for the Northern Goldfields		
Actions	Term	Role
1.3.2.1 Advocate and lobby relevant government agencies, seeking to address healthcare and well-being issues within the Northern Goldfields region	Ongoing	Advocate
1.3.2.2 Investigate and articulate the government services delivered to Leonora, including coverage and frequency, to assist with access and advocacy efforts	2026 -2027	Advocate
1.3.2.3 Lobby for improved geographical recognition allowances for State Government employees	2026 -2029	Advocate
1.3.2.4 Promote and support the improvement of regional services in Leonora	Ongoing	Advocate
1.3.2.5 Advocate for improved health and associated services to the Leonora community and surrounds	Ongoing	Advocate
1.3.2.6 Advocate for provision of adequate social support services and facilities to protect at risk population	Ongoing	Advocate
1.3.2.7 Seek funding and advocate for facilitation of substance abuse rehabilitation services locally	2026 -2029	Advocate

*like to see more collaboration between the Shire and other agencies, collaborate and sync our efforts for better outcomes for the whole community*





# COUNCIL PLAN

## 2025-2035

### 2. Economic

The economic hub of the Northern Goldfields

#### Outcome 2.1 Be the central economic hub for business and industry in the Northern Goldfields

Strategy 2.1.1 Attract new industry, business, investment and encourage economic diversity and growth of local business		
Actions	Term	Role
2.1.1.1 Develop Eastern Precinct Plan	2026 -2029	Deliver
2.1.1.2 Seek localised and reliable access to further education choices	2029 -2033	Advocate
2.1.1.3 Develop and maintain stakeholder relationships	Ongoing	Partner
2.1.1.4 Engage with potential investors	Ongoing	Partner
2.1.1.5 Promote the continuation and establishment of business operations within the Shire, encouraging the local economy	2026 -2029	Advocate

Strategy 2.1.2 Develop Leonora as an intermodal transportation hub for the Northern Goldfields and alternate route to the Pilbara, Midwest and the great Australian outback		
Actions	Term	Role
2.1.2.1 Assess opportunities to attract transportation businesses to the district	2026 -2027	Partner / Deliver
2.1.2.2 Continue to support the RRG, GEDC and other regional groups for the extension of the Goldfields Highway to the Great Northern Highway	Ongoing	Partner / Deliver
2.1.2.3 Investigate opportunities to improve road RAV access	2026 -2029	Partner / Deliver
2.1.2.4 Investigate opportunities to increase rail usage	2026 -2029	Advocate

Strategy 2.1.3 Improve essential infrastructure and services to promote growth		
Actions	Term	Role
2.1.3.1 Liaise with Water Corporation to extend Leonora Townsite Sewerage Infill Program	2026 -2029	Partner / Deliver
2.1.3.2 Lobby for underground power installation	2026 -2029	Advocate
2.1.3.3 Plan for adequate supply of residential and commercial land to meet the requirements of the community	2026 -2029	Advocate / Deliver
2.1.3.4 Advocate for multi use emergency services facility	2026 -2029	Advocate

#### Outcome 2.2 Increased awareness of the district and regional attractions

Strategy 2.2.1 Promote the Northern Goldfields region and assist development of tourism initiatives		
Actions	Term	Role
2.2.1.1 Collaborate with regional tourism groups, promoting tourism within the Northern Goldfields and the wider region	Ongoing	Partner / Deliver
2.2.1.2 Review and implement updated regional tourism strategy	2026 -2029	Partner / Deliver
2.2.1.3 Develop and implement local tourism strategy	2026 -2027	Deliver
2.2.1.4 Promote Leonora as a destination	Ongoing	Deliver

Strategy 2.2.2 Enhance and maintain local attractions and associated infrastructure		
Actions	Term	Role
2.2.2.1 Continue to implement asset management plans	Ongoing	Deliver
2.2.2.2 Maintain and promote walking, driving and other trails	Ongoing	Deliver

*Like to see Leonora become a transport hub and a road system that reduces trucks driving through town*

*like to see more land opened up*





# COUNCIL PLAN

## 2025-2035

### 3. Environment

Strategic planning anticipating future development needs while protecting natural resources

#### Outcome 3.1 Sustainable and effective environmental management

Strategy 3.1.1 Ensure appropriate resource recovery process and facilities, seek waste minimisation		
Actions	Term	Role
3.1.1.1 Consider opportunities for resource recovery strategies	2026 -2029	Deliver
3.1.1.2 Provide appropriate waste management services and facilities	Ongoing	Deliver
3.1.1.3 Continue to support community recycling and re-use initiatives	Ongoing	Partner / Deliver
3.1.1.4 Maintain and progress existing asbestos management plan and register	Ongoing	Deliver

Strategy 3.1.2 Collaborate with mining companies, seeking reduction in adverse effects of mining activity to the townsite		
Actions	Term	Role
3.1.2.1 Continue dust mitigation on temporary northern bypass road to reduce the adverse impact of dust from the movement of heavy vehicles	2026 -2029	Partner / Deliver

Strategy 3.1.3 Support pest and weed control within the district		
Actions	Term	Role
3.1.3.1 Consider initiatives and seek funding for control of invasive weeds and feral animals	2026 -2029	Advocate

Strategy 3.1.4 Consider climate change risks and mitigation		
Actions	Term	Role
3.1.4.1 Advocate for regional ground water use strategy	2026 -2029	Advocate
3.1.4.2 Increase tree canopy and greening of Leonora	Ongoing	Partner / Deliver
3.1.4.3 Participate in GVROC climate alliance initiatives	2026 -2029	Partner / Deliver

Strategy 3.1.5 Protect local natural attractions		
Actions	Term	Role
3.1.5.1 Review and enhance access, signage and support infrastructure at natural attraction sites	2026 -2029	Deliver

*Plant and maintain more native trees and plants. Continue improvement on footpaths and roads.*

*Sporting facilities to be upgraded so groups like Blazers basketball can expand and help more children to live a healthy life*



# COUNCIL PLAN

## 2025-2035

### 3. Environment

Strategic planning anticipating future development needs while protecting natural resources

#### Outcome 3.2 Infrastructure and services meeting the needs of our community

##### Strategy 3.2.1 Provide appropriate community infrastructure

Actions	Term	Role
3.2.1.1 Maintain community and recreation infrastructure in line with asset management planning	Ongoing	Deliver
3.2.1.2 Investigate opportunity for dog friendly park	2026 -2029	Deliver

##### Strategy 3.2.2 Pursue appropriate road, rail and air transport infrastructure network

Actions	Term	Role
3.2.2.1 Maintain road infrastructure network and pursue funding opportunities to support appropriate road network service levels	Ongoing	Deliver
3.2.2.2 Investigate upgrade and development of airport terminal and infrastructure	2026 -2029	Partner / Deliver
3.2.2.3 Advocate for maintenance of rail services and increased utilisation	Ongoing	Advocate

##### Strategy 3.2.3 Preserve the Shire's historic heritage assets for future generations

Actions	Term	Role
3.2.3.1 Seek funding for restoration and conservation of historic assets	Ongoing	Advocate
3.2.3.2 Investigate opportunities for heritage tourism signage	2026 -2029	Partner / Deliver
3.2.3.3 Continue the Outback Grave Markers program, restoring and identifying our historic grave sites	2026 -2029	Partner / Deliver
3.2.3.4 Restore, protect and promote cobblestones on Agnew Road	Ongoing	Partner / Deliver
3.2.3.5 Plan for restoration of Barnes Theatre and investigate utilisation opportunities	2026 -2029	Partner / Deliver

##### Strategy 3.2.4 Ensure the Shire's historic Gwalia buildings remain for future generations through specific asset management planning

Actions	Term	Role
3.2.4.1 Continue to engage heritage specialists in support of planning for the conservation and restoration of Gwalia heritage assets	2026 -2029	Partner / Deliver
3.2.4.2 Seek funding for the maintenance and preservation of historic assets of historic assets	2026 -2029	Partner / Deliver

##### Strategy 3.2.5 Progress transfer of ownership of the Gwalia State Hotel to the Shire of Leonora

Actions	Term	Role
3.2.5.1 Continue the process of ownership transfer of the Gwalia State Hotel to the Shire of Leonora	2026 -2029	Partner / Deliver





# COUNCIL PLAN

## 2025-2035

### 4 .Leadership

An innovative and proactive local government

#### Outcome 4.1 An innovative, strategically focused Council leading our community

Strategy 4.1.1 Effectively represent and promote the Shire of Leonora

Actions	Term	Role
4.1.1.1 Maintain active two way communication with the community, promoting awareness of Council initiatives	Ongoing	Deliver
4.1.1.2 Actively promoting our region and advocating on behalf of the community	Ongoing	Deliver / Advocate
4.1.1.3 Participate with key stakeholders and committees	2026 -2029	Partner / Deliver

Strategy 4.1.2 Provide strategic leadership and governance

Actions	Term	Role
4.1.2.1 Ongoing training and development for council members	Ongoing	Deliver
4.1.2.2 Maintain and support implementation of the IPR framework	2026 -2029	Deliver
4.1.2.3 Encourage and support leadership within the community	Ongoing	Partner / Deliver
4.1.2.4 Provide appropriate governance and leadership to the Shire	Ongoing	Deliver

#### Outcome 4.2 An effective organisation, providing strong leadership and services

Strategy 4.2.1 Provide appropriate services to the community, professionally and efficiently

Actions	Term	Role
4.2.1.1 Provide high quality customer service	Ongoing	Deliver
4.2.1.2 Maintain accountability and financial responsibility through effective planning	Ongoing	Deliver
4.2.1.3 Seek high level of compliance in organisational practices	Ongoing	Deliver
4.2.1.4 Continue to provide appropriate regulatory services	Ongoing	Deliver

Strategy 4.2.2 Provide a positive and safe workplace

Actions	Term	Role
4.2.2.1 Continue to provide a safe and positive workplace, ensuring WHS and mitigating risks	Ongoing	Deliver
4.2.2.2 Support training and development for employees	Ongoing	Deliver



*The Shire consistently ensures that streets, parks, and public areas are clean and presentable. Regular maintenance, rubbish collection, and landscaping make the town more welcoming for both residents and visitors.*





# PLAN STRUCTURE

## Background

The following pages provide background and further detail on the community engagement and feedback received during this review.

The structure of this plan, additional context and legislative requirements are also provided for the readers information.

## Council Plan Structure



## Our Vision

Our Vision reflects the community feedback received during consultation undertaken in 2025.

Our vision the Shire's intent for the districts future.

## Strategic Objectives and Outcomes

The community feedback received informed the development of strategic objectives and desired outcomes for the Shire to progress towards.

## Strategies

Strategies to progress these objectives have been developed and the Shire will use these to guide decision making and planning into the future.

## Service Delivery

The corporate business planning activities included in this Council Plan have been developed to progress our key objectives and vision.

## Measuring our Progress

The following indicators have been identified in line with our strategic objectives. The Shire will monitor and report our progress using these measures:

- Community satisfaction with Council services, infrastructure and facilities
- Development status and implementation of Council's Plans and Strategies
- Level of legislative compliance

Our progress will be reported in the Annual Report each year.





# OUR SHIRE



**31,915 sq km**  
Area



**1,588**  
Shire Population



**363 km Sealed**  
**1,213 km Unsealed**  
Road Length



**7**  
Council Members



**Leonora, Leinster, Gwalia**  
Towns



**40**  
Employees



**832**  
Distance to Perth



**399**  
Electors



**\$10.9m**  
2025/26 Rates Raised



**815**  
Dwellings



**\$38.0m**  
Property, Plant and  
Equipment Asset Value  
at 30 June 2025



**\$101.7m**  
Infrastructure Asset  
Value at 30 June 2025



# OUR SHIRE

The Shire of Leonora is situated in the Northern Goldfields area of Western Australia, approximately 832 km from Perth and is home to the towns of Leonora, including the historic precinct of Gwalia, and Leinster.

Covering an area of 31,915 sq km, the town of Leonora is the administrative centre for the Shire and the economic and intermodal transport hub of the Northern Goldfields.

## Leonora

The Leonora area has an extensive Indigenous history, with a number of native title determinations approved. The thriving town of Leonora grew from the resourcefulness of early gold prospectors and miners and the tenacity of pastoralists. Leonora was gazetted in 1898 and today continues to be the service centre for the mining, exploration and well established pastoral industry in the district.

## Gwalia

The historic precinct of Gwalia provides a unique experience of Western Australia's rich mining history. The little settlement grew up around the Sons of Gwalia Mine in the late 1890's to a population of 1,200. The mine closed in December 1963, and the population fell to 40 in less than three weeks. Hoover House, originally occupied by Herbert Hoover, was the mine manager's house in Gwalia and has now been converted to a beautiful bed and breakfast and cafe.

## Leinster

Leinster, situated 368km north of Kalgoorlie, was first established in 1976 as a company town supporting the nickel mine of the Agnew Gold Mining Company, and is now run by BHP Nickel West.

Special consideration was given to the natural environment in the development of Leinster. Built on a sand dune, local and native plants flourish with big stands of shady gum trees giving the town an oasis impression.



# COMMUNITY ENGAGEMENT

As part of the ongoing development and review of the Shire’s high level strategic planning activities, community consultation and engagement was again sought in 2025.

This process included a focus on seeking the community’s aspirations, vision and objectives for the future and feedback in relation to service and facilities provided by the Shire of Leonora.

The feedback received has been taken into consideration during the major review in early 2025 and subsequent development of the Shire of Leonora’s Council Plan 2025-2035.

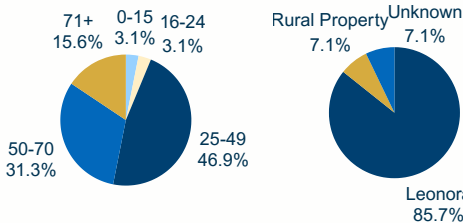
The following is a brief snapshot of some of the community input received.

## Our Community Voices

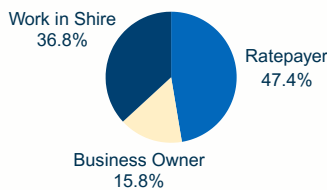


28 Surveys  
64 Workshops

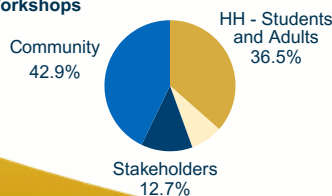
Survey Respondents by Age and Residence



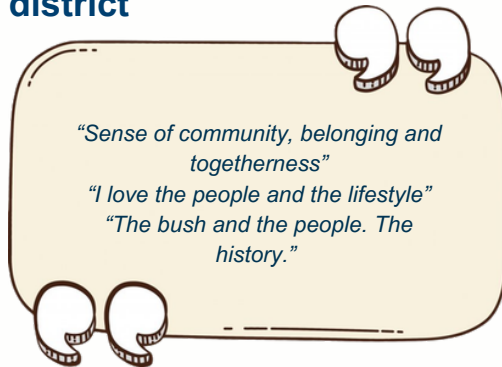
Survey Respondents by Connection



Workshops



## What we love about the district



## Our greatest wish for the future of the district





# COMMUNITY ENGAGEMENT

## Community Feedback on Aspirations and Values

The community feedback received during this review, confirmed the following aspirations and values identified during previous iterations of our long term strategic planning.

### **Sense of community and home**

The strong sense of community is valued, with many active volunteer, sporting and community groups.

Appropriate services and facilities are highly important to support our strong community. Services and facilities supporting our youth is highly important with a strong desire to see these further developed and supported.

Essential health and well-being services, along with crime prevention and safety services are not viewed as adequate, with a keen need for state and federal government service provision to be increased in these areas.

The rich heritage and natural beauties of the region are identified as highly important to protect and retain.

### **Economic Prosperity**

Located in an intensely rich resource area, there is great potential, and desire, to both maintain and increase the strong and diverse local economy. Maximising opportunities for mining and support services is integral to the region's future stability.

In a history rich area, including the ghost town of Gwalia, Hoover House and Museum, along with beautiful natural wonders and the much anticipated annual Golden Gift foot and horse races, there is growing visitor interest and a desire from the local community to attract more.

### **Northern Goldfields Intermodal Hub**

Leonora is in an ideal location for a strategic intermodal hub for the Northern Goldfields, with high quality road and rail infrastructure already well established.

With well utilised air transport facilities servicing the local mining operations, business and community, there is opportunity to increase these facilities to support future growth and demand in the region.



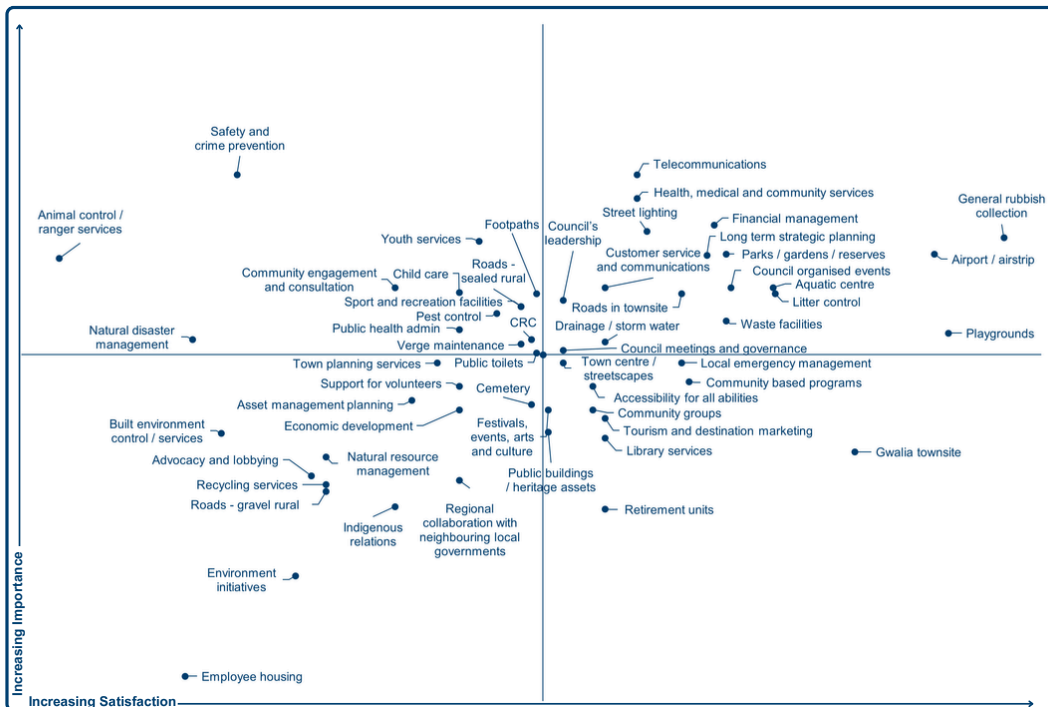


# COMMUNITY ENGAGEMENT

## Service Provision - Comparison Analysis

Based on the survey results, the relative importance and satisfaction of various services, community facilities and infrastructure were determined, relative to each other.

Note, some services are not services within the Shire's responsibility, however as they are important to our community, the Shire may play a vital advocacy role.



“Sense of community, belonging and togetherness”  
 “I love the people and the lifestyle”  
 “The bush and the people. The history.”



# RESOURCES

This Council Plan was developed with an understanding of the Shire’s current resource capacity, including financial, workforce and asset resources. The Shire has the following estimated current resource profile.

## Financial Resources

### Income

Rates Revenue	\$10.9m
<i>2025/26 Adopted Annual Budget</i>	

Federal Assistance Grant	\$1.0m
<i>2025/26 Allocation</i>	

### Expenditure

Cash Operating	\$12.8m
<i>2025/26 Adopted Annual Budget</i>	

Depreciation	\$4.5m
<i>2025/26 Adopted Annual Budget</i>	

Capital Initiatives	\$6.7m
<i>2025/26 Adopted Annual Budget</i>	

<b>Reserves</b>	<b>\$6.0m</b>
<i>2024/25 Annual Financial Report</i>	

<b>Borrowings</b>	<b>Nil</b>
<i>2024/25 Annual Financial Report</i>	

### Asset Resources

<b>Infrastructure</b>	<b>\$101.7m</b>
<i>2024/25 Annual Financial Report</i>	

<b>Property, Plant and Equipment</b>	<b>\$38.0m</b>
<i>2024/25 Annual Financial Report</i>	

<b>Net Current Assets</b>	<b>\$10.8m</b>
<i>2024/25 Annual Financial Report</i>	

<b>Net Assets</b>	<b>\$148.4m</b>
<i>2024/25 Annual Financial Report</i>	

### Workforce Resources

<b>Employees</b>	<b>40</b>
<i>as at 30 June 2025</i>	

There are a number of projects forecast to be undertaken, which result in additional capital expenditure, many reliant on external contributions, should these not be received the project may be deferred until adequate funding is available.

Future resource capacity is estimated in the Shire’s draft long term financial plan however, is partially dependent on other levels of government. The expected future resource capacity and trend was considered in the development of this Council Plan.

## Capital Projects

A number of capital projects are planned during the term of the Corporate Business Plan, including new assets, expansions, upgrades and renewals.

Projects are detailed in the draft long term financial plan 2026-2041. Some projects are reliant on external contributions, should these not be received the project may be deferred until adequate funding is available.

Additional funding is required to adequately renew and maintain the Shire’s road network. Capital projects to be undertaken will require further detailed planning within the long term financial planning process.



# FORECAST RESOURCES

## Long Term Financial Planning

Detailed long term financial planning to support delivery of the objectives in this plan and providing for the long term financial health of the Shire is in development.

The long term financial plan (LTFP) is a key element of the Shire delivering services and infrastructure to our community and considering potential risks and developing mitigating strategies.

The LTFP considers internal and external factors influencing the Shire's operating environment and considers trends including population forecasting and assumptions regarding inflators like CPI and the economic forecast for the wider district and state.

## Estimated Forecast LTFP Trend

- Increase reserves funds
- No borrowings planned to be taken up
- Rates income is planned to increase at least in line with forecast CPI (2.5%)

## Asset Management Planning

Detailed asset management planning is undertaken to monitor Shire assets current renewal, replacement and upgrade requirements.

As the Shire maintains a significant portfolio of assets, this essential planning is pivotal to continuing to deliver appropriate service levels. External funding is sought for maintenance of road infrastructure and is essential to continue to provide appropriate service levels.

## Estimated Forecast AMP Trend

- Asset valuation increasing
- Road infrastructure expenditure increasing
- Property, plant and equipment maintenance required expenditure increasing
- Building maintenance required expenditure increasing

## Workforce Planning

Detailed workforce planning (WFP) is a dynamic process, aligned to this strategic planning to ensure delivery of the strategic objectives identified whilst recognising the competitive employment environment.

## Estimated Forecast WFP Trend

- Assumption of 2.5% CPI increase for the next four years in salaries and wages
- Continue the employee incentive program
- Employee numbers remain stable for the next four years



# WIDER CONTEXT

Other levels of government and their individual strategies, plans and projects have an impact on how local governments operate.

These independent strategies, plans and projects need to be considered when planning for the future of our Shire.

In addition to foreshadowed local government legislative reforms, the following are considered highly relevant due to their potential impact on the Shire's service delivery.

## State Planning Strategy 2050

A guide from which public and local authorities can express or frame their legislative responsibilities in land-use planning, land development, transport planning and related matters.

In the context of the Shire, this is relevant to achieving growth, ensuring economic advancement, social equity and ecological protection and enhancement.

## State Infrastructure Strategy

Identifies the whole-of-government consideration to deliver future infrastructure needs and priorities to support Western Australia's growing population.

## Local Health Plans

The WA State Government introduced the *Public Health Act 2016* for Western Australia which requires local governments to develop local public health plans.

Development of the Shire's Local Health Plan itself is unlikely to have any significant impact on the Shire's resources, however the actions and projects contained within the plan could.

## WA Housing Strategy

A call to action for all sectors to work together to improve housing choices and access to suitable and affordable homes - particularly for the most vulnerable.

## Western Australian Climate Change Policy

Sets out the State Government's plan for a climate-resilient community and a prosperous low-carbon future. The policy highlights their commitment to adapting to climate change and working with all sectors of the economy to achieve net zero greenhouse gas emissions by 2050.



# LEGISLATIVE REQUIREMENTS

All Western Australian local governments are required by current legislation to prepare a Plan for the Future for their district, under Section 5.56 of the *Local Government Act 1995*.

The Plan for the Future is defined in the *Local Government (Admin) Regulations 1996* (19BA) as the combination of a Strategic Community Plan and a Corporate Business Plan.

With the *Local Government Act* reform process currently underway and the *Local Government Amendment Bill 2023* being passed in May 2023, consideration was given during the development of this plan to the pending change to Section 5.56 of the *Local Government Act 1995*.

When the amendments to the *Local Government Act 1995* come into effect, Section 5.56(2) will define a council plan as a plan for (a) the future services and facilities for the district that are to be provided by the local government; and (b) any prescribed matters. At this time, regulation amendments are being drafted regarding the Council Plan and will provide further detail for the requirements of the Council Plan when released.

Currently the *Local Government (Admin) Regulations 1996* (19C) detail what should be included in a Strategic Community Plan and the *Local Government (Admin) Regulations 1996* (19DA) detail what should be included in a Corporate Business Plan.

The Council Plan 2025 - 2035 is an integrated approach for meeting the requirements for strategic community planning and corporate business planning, reflecting strategic alignment and integration.

The Council Plan provides the overall strategic direction for the community, Council and others who deliver services and play a part in the community.

**Shire of Leonora  
Council Plan  
2025-2035  
Plan for the Future  
*Local Government Act 1995*  
Section 5.56**

**Combined  
Strategic Community Plan &  
Corporate Business Plan  
*Local Government (Admin) Regulations 1996*  
Regulation 19BA**

**Strategic  
Community Plan  
*Local Government (Admin)*  
*Regulations 1996*  
Regulation 19C**

**Corporate  
Business  
Plan  
*Local Government (Admin)*  
*Regulations 1996*  
Regulation 19DA**



# STRATEGIC PLANNING

Strategic community planning is underpinned by community engagement to provide the community's vision and aspirations.

An essential element of the development process is to enable community members and stakeholders to participate in shaping the Shire of Leonora's future, identifying issues and solutions.

The Shire of Leonora intends to use the Council Plan in several ways, including:

- Guide Council's priority setting and decision making;
- Be a mechanism for the ongoing integration of local planning initiatives;
- Inform the decision making of other agencies and organisations, including community and State Government;
- Provide a rationale to pursue grants and other resources by demonstrating how specific projects align with the aspirations of our community, within the strategic direction of the Shire;
- Inform potential investors of our community's key priorities, and the way we intend to grow and develop;

- Engage local businesses, community groups and residents in various ways to contribute to the Shire's future; and
- Provide a framework for monitoring progress against our vision.

Importantly, plans are only effective if adequate resources are dedicated to ensuring objectives can be delivered. The informing plans detailed on the following page provide this more detailed level of service and resource planning.

The Shire recognise the need to work collaboratively with other levels of government, neighbouring local governments and stakeholders to provide our region with a positive future.



# STRATEGIC PLANNING

## Corporate Business Planning

Detailing service delivery activities, aligned to the strategic direction identified during the strategic community planning and accompanied by financial projections is a core component of this planning. Financial projections are undertaken through the long term financial planning process.

These activities vary over the:

- short term | 1 - 4 years
- medium term | 5 - 8 years
- long term | 8+ years
- ongoing

These activities will be reviewed and developed annually, aimed towards ensuring alignment of the annual budget process and high level strategic direction of the Shire.

The strategic activities may refer to other adopted plans and strategies of Council and will be implemented in accordance with further detailed planning, and will be subject to the annual budget process and resource availability.

As a Shire, we will undertake a variety of roles in progressing these strategies, including:

- Deliver / Facilitate
- Advocate / Lobby
- Partner / Collaborate

## Strategic Resource Planning

A combined approach to asset management, long term financial and workforce planning. A key objective is to highlight and define long term strategies to maintain financial and asset services to the community over the long term.

## Asset Management Planning

Developed for major asset classes, forming a component of an overall asset management strategy, addressing the steps required to continuously improve the management of Shire controlled assets. Capital renewal requirements are detailed and planned for to the extent the financial and workforce resources are available to enable the renewals to occur.

## Long Term Financial Planning

Planning for a positive future, seeking to maintain, and where possible, improve service levels while maintaining a healthy financial position. During the development of this Council Plan, the Long Term Financial Plan was considered to ensure integration, resulting in an update to the capital works program.

## Workforce Planning

Provides the workforce resource strategies necessary to deliver the objectives, outcomes and strategies of this Council Plan.



# STRATEGIC RISK MANAGEMENT

The Shire provides a diverse range of services and facilities to the general public and seeks to manage risks to achieve its strategic outcomes.

The Shire engages experienced and qualified personnel in areas of high risk and provides them with appropriate ongoing training and equipment to ensure they are able to undertake their roles and manage risks to the community and Shire.

It is important to consider the external and internal context in which the Shire of Leonora operates as it seeks to achieve its strategic objectives. The following internal and external factors have been recognised in connection to managing risks in delivering the strategic outcomes of this Council Plan.

## Internal Factors

- The objectives and strategies contained in the Council's current Council Plan
- The timing and actions contained in the current Council Plan
- Organisational size, structure, activities and location
- Human resourcing levels and staff retention
- The financial capacity of the Shire
- Allocation of resources to achieve strategic outcomes
- Maintenance of corporate records

## External Factors

- Increasing community expectations in relation to service levels and service delivery
- Rapid changes in information technology changing the service delivery environment
- Increased compliance requirements due to government policy and legislation
- Cost shifting by federal and state governments
- Reducing external funding for infrastructure and operations
- Climate change and subsequent response
- Significant seasonal visitor and population increase and subsequent pressure on Council services
- Global economic uncertainty





# REFERENCES AND THANK YOU

Acknowledgement and our appreciation are expressed to the ratepayers and residents of the Shire of Leonora, for their time and effort in being a part of the community engagement process and invaluable input into the development of this Council Plan.

The Shire of Leonora Council Plan 2025-2035 has been developed by engaging the community and other stakeholders. Council members, management and staff also provided input to the development of the Plan. Much of the information contained in this Plan has been derived from documents in the public domain and liaison with stakeholders and the community.

Reference to the following documents or sources were made during the preparation:

- Shire of Leonora Plan for the Future 2021 - 2031;
- Council website:  
[www.leonora.wa.gov.au](http://www.leonora.wa.gov.au);
- Australian Bureau of Statistics Leonora (S) (LGA55040), 2021 Census of Population and Housing General Community Profile, viewed 23 June 2025;
- Shire of Leonora Annual Financial Report 2023-24; 2024-25;
- Shire of Leonora Adopted Annual Budget 2024-25; 2025-26;
- *Local Government Act 1995*, Section 5.56(1);
- *Local Government Act Amendment Bill 2023*;
- Local Government (Administration) Regulations 1996, Paragraph 19BA; and
- Department of Local Government, Industry Regulation and Safety, Integrated Planning and Reporting: Framework and Guidelines, September 2016.

## Review of the Council Plan

This Plan has undergone a minor review in May 2026 through a strategic workshop with senior staff.

Updates to the actions were made during the review, along with consideration of current and forecast available resources.

The updated Council Plan has been adopted by Council following the review as noted below.

## Document Management

Council Plan 2025 - 2035

Major review of Plan for the Future 2021-2031 (incorporating Strategic Community Plan and Corporate Business Plan)

Version: 2025-2035

Status: Final

Date of Adoption: 15 July 2025

Version: 2025-2035 | 2026 Review

Status: Draft

Date of Adoption:

## Prepared with the assistance of:

Moore Australia (WA) Pty Ltd

T: (08) 9225 5355

E: [localgov-wa@moore-australia.com.au](mailto:localgov-wa@moore-australia.com.au)

## Disclaimer

This Plan has been prepared for the exclusive use by the Shire of Leonora. Liability limited by a scheme approved under Professional Standards Legislation.

The services provided by Moore Australia (WA) Pty Ltd, trading as agent ABN 99 433 544 961, in preparing this document comprise an advisory engagement, which is not subject to assurance or other standards issued by the Australian Auditing and Assurance Standard Board and, consequently no opinions or conclusions are intended to convey assurance either expressed or implied.





**Shire of Leonora**  
**16 Tower Street**  
**PO Box 56**  
**Leonora WA 6438**  
**P: 08 9037 6044**  
**[admin@leonora.wa.gov.au](mailto:admin@leonora.wa.gov.au)**



Shire of Leonora Council Plan 2025 - 2035

**10.0 REPORTS**

**10.3 MANAGER OF BUSINESS SERVICES**

**10.3.(B) ELECTED MEMBERS' FEES AND ALLOWANCES FOR 2026/2027**

**SUBMISSION TO:** Ordinary Council Meeting  
Meeting Date: 16th June 2026

**AGENDA REFERENCE:** 10.3.(B) JUN 26

**SUBJECT:** Elected Members' Fees and Allowances for 2026/2027

**LOCATION/ADDRESS:** N/A

**NAME OF APPLICANT:** N/A

**FILE REFERENCE:** 1.6

**AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT**

**NAME:** Kiara Lord

**OFFICER:** Manager Business Services

**INTEREST DISCLOSURE:** Nil

**DATE:** 11th June 2026

**SUPPORTING DOCUMENTS:** Nil

**BACKGROUND**

The Salaries and Allowances Tribunal (SAT) issued the 2026 Local Government CEO and Elected Member Determination on 2 April 2026, with the updated determination taking effect from 1 July 2026.

The Determination includes:

- A general economic increase of 3.5% to CEO remuneration bands and Elected Member fees and allowances;
- Amendments to the Regional/Isolation Allowance framework;
- An increase of 3.5% to the minimum fee ranges for independent Audit, Risk and Improvement Committee members;
- A 3.5% increase to annual allowance ranges for Mayors, Presidents and Chairs; and
- Clarification regarding Information and Communication Technology (ICT) allowances where ICT equipment is supplied by the local government.

The Shire of Leonora is classified as a Band 3 Local Government under the SAT determination.

Council is required to determine Elected Member Fees and Allowances within the minimum and maximum ranges prescribed by the SAT.

The Shire of Leonora has previously applied the maximum fees applicable to Sitting Fees for Councillors, the President, ICT allowance and the President and Deputy President's allowances for a Band 3 Local Government and recommend maintaining this model in the 2026/2027 financial year.

**ORDINARY COUNCIL MEETING MINUTES****16 JUNE 2026**

It is noted that Council are provided with iPads and councillor email addresses to facilitate communication, which is required to enable consistent communication between Council, the Shire, and the community. While this reduces the out-of-pocket expenses for councillors when it comes to their ICT expense, internet, phone and IT access in general is still born by the individual. Due to this, it is recommended that the ICT Allowance remain as it currently stands, particularly considering the remoteness of the Shire of Leonora.

Details of the fees adopted in the 2025/2026 budget, as well as the value of the proposed fees for the 2026/2027 budget once the SAT decision of 3.5% has been applied is as follows:

<b>Fee/Allowance</b>	<b>2025/26 Adopted</b>	<b>2026/27 Proposed</b>	<b>Qty</b>
Councillor Sitting Fee – Ordinary Meeting	\$ 465.00	\$ 482.00	each
President Sitting Fee – Ordinary Meeting	\$ 710.00	\$ 735.00	each
Councillor Sitting Fee – Committee Meeting	\$ 235.00	\$ 244.00	each
Allowance – President	\$ 41,388.00	\$ 42,837.00	annual
Allowance – Deputy President (25%)	\$ 10,347.00	\$ 10,709.25	annual
Councillor ICT Allowance	\$ 3,500.00	\$ 3,500.00	annual
<b>Annual Total</b>	<b>\$ 121,570.00</b>	<b>\$ 128,402.25</b>	

Travel and other reimbursed expenses will continue to be paid per current practices in line with the Shire Policies and relevant legislation rather than an allowance.

**STAKEHOLDER ENGAGEMENT**

No stakeholder engagement was considered required for this item

**STATUTORY ENVIRONMENT**

Section 5.98 of the *Local Government Act 1995* sets out fees etc payable to Council Members.

Section 5.98A of the *Local Government Act 1995* sets out fees and allowances payable to deputy Presidents or deputy Mayors

Section 72B(2) of the *Salaries and Allowances Act 1975* requires the Tribunal, at intervals of not more than 12 months, to inquire into and determine –

- The amount of fees to be paid to Council Members;
- The amount of expenses to be reimbursed to Council Members;
- The amount of allowances to be paid to Council Members.

Regulations 30-34AD of the *Local Government (Administration) Regulations 1996* set the limits, parameters and types of allowances that can be paid to elected members.

**POLICY IMPLICATIONS**

There are no known policy implications arising from this report

**FINANCIAL IMPLICATIONS**

The draft 26/27 budget will account for the final determination by council for the fees as specified in the recommendation of this report, with an anticipated 11 Ordinary Meetings, 1 Special Meeting, and 4 Audit and Risk Improvement Committee Meetings to be attended, for an estimated value of \$128,402.25. As of the writing of this report, this amount has had no negative impact on our budget projections for 25/26.

**STRATEGIC IMPLICATIONS**

The elected member fees detailed in this report have been proposed having regard to the Shire of Leonora’s adopted plan for the future, incorporating the Strategic Community Plan and Corporate Business Plans.

**RISK MANAGEMENT**

This item has been evaluated against the Shire of Leonora’s Risk Management Framework, Risk Assessment Matrix. The perceived level of risk is low prior to treatment and after adoption of the recommendations.

**ORDINARY COUNCIL MEETING MINUTES**

---

**RECOMMENDATIONS**

That Council set the following fees and allowances for 2026/2027

1. In accordance with Section 5.98(1)(b) of the Local Government Act, Financial Management Regulation 30, Part 6.2 (1) and Part 6.3 (1)(a) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, Councillor meeting attendance fees be set at \$482 per Council meeting, and \$244 per committee meeting.
2. In accordance with Section 5.98(1) (b) of the Local Government Act 1995, Regulation 30, Local Government (Financial Management) Regulations 1996, Part 6.2 (1) and Part 6.3 (1)(a) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, meeting attendance fees for the President be set at \$735 per Council meeting and \$244 per committee meeting.
3. In accordance with Section 5.98(5) of the Local Government Act 1995, Regulation 33 Local Government (Financial Management) Regulations 1996, and Part 7.2 (1) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, the annual allowance for the Shire President be set at \$42,837.
4. In accordance with Section 5.98A(1) of Local Government Act 1995, Regulation 33A Local Government (Financial Management) Regulations 1996 and Part 7.3 (1) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, the annual allowance for the Deputy Shire President be set at \$10,709.25
5. In accordance with Section 5.99A(b) of the Local Government Act 1995, Regulation 34A Local Government (Financial Management) Regulations 1996, and Part 9.2 (2) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, the annual allowance for information, communication technology expenses for Councillors be set at \$3,500.

**VOTING REQUIREMENT**

Absolute Majority

**ORDINARY COUNCIL MEETING MINUTES**

---

**COUNCIL DECISION****Moved: Cr NF Sprigg dos Santos****Seconded: Cr TM Nardone**

That Council set the following fees and allowances for 2026/2027

1. In accordance with Section 5.98(1)(b) of the Local Government Act, Financial Management Regulation 30, Part 6.2 (1) and Part 6.3 (1)(a) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, Councillor meeting attendance fees be set at \$482 per Council meeting, and \$244 per committee meeting.
2. In accordance with Section 5.98(1) (b) of the Local Government Act 1995, Regulation 30, Local Government (Financial Management) Regulations 1996, Part 6.2 (1) and Part 6.3 (1)(a) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, meeting attendance fees for the President be set at \$735 per Council meeting and \$244 per committee meeting.
3. In accordance with Section 5.98(5) of the Local Government Act 1995, Regulation 33 Local Government (Financial Management) Regulations 1996, and Part 7.2 (1) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, the annual allowance for the Shire President be set at \$42,837.
4. In accordance with Section 5.98A(1) of Local Government Act 1995, Regulation 33A Local Government (Financial Management) Regulations 1996 and Part 7.3 (1) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, the annual allowance for the Deputy Shire President be set at \$10,709.25
5. In accordance with Section 5.99A(b) of the Local Government Act 1995, Regulation 34A Local Government (Financial Management) Regulations 1996, and Part 9.2 (2) of the Determination for Local Government Elected Council Members pursuant to Section 7B of the Salaries and Allowances Act 1975, the annual allowance for information, communication technology expenses for Councillors be set at \$3,500.

**CARRIED BY ABSOLUTE MAJORITY (6 VOTES TO 0)***For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*

## 10.0 REPORTS

### 10.3 MANAGER OF BUSINESS SERVICES

#### 10.3.(C) MONTHLY FINANCIAL STATEMENTS - APRIL 2026

**SUBMISSION TO:** Ordinary Council Meeting  
Meeting Date: 16th June 2026

**AGENDA REFERENCE:** 10.3.(C) JUN 26

**SUBJECT:** Monthly Financial Statements - April 2026

**LOCATION/ADDRESS:** Nil

**NAME OF APPLICANT:** Nil

**FILE REFERENCE:** 1.6 - Current Budget

**AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT**

**NAME:** Kiara Lord

**OFFICER:** Manager Business Services

**INTEREST DISCLOSURE:** Nil

**DATE:** 11th June 2026

**SUPPORTING DOCUMENTS:** 1. Monthly Financial Report - April 2026

#### BACKGROUND

In complying with the Local Government *Financial Management Regulations 1996*, a monthly statement of financial activity must be submitted to an Ordinary Council meeting within 2 months after the end of the month to which the statement relates. The statement of financial activity is a complex document but gives a complete overview of the “cash” financial position as at the end of each month. The statement of financial activity for each month must be adopted by Council and form part of the minutes.

It is understood that parts of the statement of financial activity have been submitted to Ordinary Council meetings previously. In reviewing the Regulations, the complete statement of financial activity is to be submitted, along with the following reports that are not included in the statement.

Monthly Financial Statements for the month ended 30<sup>th</sup> April 2026 consisting of:

- a) Compilation Report
- b) Statement of Financial Activity – 30<sup>th</sup> April 2026
- c) Material Variances – 30<sup>th</sup> April 2026

#### STAKEHOLDER ENGAGEMENT

Shire staff work collaboratively with external accountants and internal budget managers in the preparation of the Monthly Financial Statements. No external stakeholder engagement is undertaken in relation to this item, with the report provided to Council for oversight and compliance purposes.

#### STATUTORY ENVIRONMENT

*Part 4 – Financial reports – s. 6.4*

34. *Financial activity statement report – s. 6.4*
- (1A) *In this regulation –*
- committed assets** means revenue unspent but set aside under the annual budget for a specific purpose.
34. (1) *A local government is to prepare each month a statement of financial activity reporting on the revenue and expenditure, as set out in the annual budget under regulation 22(1)(d), for that month in the following detail –*
- (a) *annual budget estimates, taking into account any expenditure incurred for an additional purpose under section 6.8(1)(b) or (c);*
- (b) *budget estimates to the end of the month to which the statement relates;*
- (c) *actual amounts of expenditure, revenue and income to the end of the month to which the statement relates;*
- (d) *material variances between the comparable amounts referred to in paragraphs (b) and (c); and*
- (e) *the net current assets at the end of the month to which the statement relates.*
34. (2) *Each statement of financial activity is to be accompanied by documents containing –*
- (a) *an explanation of the composition of the net current assets of the month to which the statement relates, less committed assets and restricted assets;*
- (b) *an explanation of each of the material variances referred to in subregulation (1)(d); and*
- (c) *such other supporting information as is considered relevant by the local government.*
34. (3) *The information in a statement of financial activity may be shown –*
- (a) *according to nature and type classification; or*
- (b) *by program; or*
- (c) *by business unit.*
34. (4) *A statement of financial activity, and the accompanying documents referred to in subregulation (2), are to be –*
- (a) *presented at an ordinary meeting of the council within 2 months after the end of the month to which the statement relates; and*
- (b) *recorded in the minutes of the meeting at which it is presented.*
34. (5) *Each financial year, a local government is to adopt a percentage or value, calculated in accordance with the AAS, to be used in statements of financial activity for reporting material variances.*

## POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

### **FINANCIAL IMPLICATIONS**

There are no financial implications resulting from the recommendation of this report.

### **STRATEGIC IMPLICATIONS**

There are no strategic implications resulting from the recommendation of this report.

### **RISK MANAGEMENT**

Non-compliance with the Local Government (Financial Management) Regulations 1996 may result in governance and reputational risk to the Shire. Additionally, inadequate review of the Monthly Financial Statements may reduce Council's ability to effectively monitor the Shire's financial position and performance against the adopted budget.

The regular preparation and presentation of Monthly Financial Statements to Council supports informed decision-making and reduces financial, governance and compliance risks to an acceptable level.

### **RECOMMENDATIONS**

That Council accept the Monthly Financial Statements for the month ended 30<sup>th</sup> April 2026 consisting of:

- a) Compilation Report
- b) Statement of Financial Activity – 30<sup>th</sup> April 2026
- c) Material Variances – 30<sup>th</sup> April 2026

### **VOTING REQUIREMENT**

Simple Majority

### **COUNCIL DECISION**

**Moved:** Cr NF Sprigg dos Santos

**Seconder:** Cr RA Norrie

That Council accept the Monthly Financial Statements for the month ended 30<sup>th</sup> April 2026 consisting of:

- a) Compilation Report
- b) Statement of Financial Activity – 30<sup>th</sup> April 2026
- c) Material Variances – 30<sup>th</sup> April 2026

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*

**Moore Australia**

Level 15, Exchange Tower,  
2 The Esplanade, Perth, WA 6000  
PO Box 5785, St Georges Terrace, WA  
6831

T +61 8 9225 5355

F +61 8 9225 6181

[www.moore-australia.com.au](http://www.moore-australia.com.au)

21 May 2026

Mr Gary Gaffney  
Acting Chief Executive Officer  
Shire of Leonora  
PO Box 56  
**LEONORA WA 6438**

Dear Gary

**COMPILATION REPORT TO SHIRE OF LEONORA**

We have compiled the accompanying special purpose financial report of Shire of Leonora which comprise the statement of financial position as at 30 April 2026, the statement of financial activity, notes providing statement of financial activity supporting information, explanation of material variances for the year then ended and a summary of material accounting policy information. These have been prepared in accordance with *Local Government Act 1995* and associated regulations as described in Note 1 to the financial report. The specific purpose for which the special purpose financial statements have been prepared is also set out in Note 1 of the financial report. We have provided the supplementary information of Shire of Leonora as at 30 April 2026 and for the period then ended based on the records of the Shire of Leonora.

**THE RESPONSIBILITY OF SHIRE OF LEONORA**

The CEO of Shire of Leonora is solely responsible for information contained in the special purpose financial report and supplementary information, the reliability, accuracy and completeness of the information and for the determination that the basis of accounting used is appropriate to meet their needs and for the purpose that the financial report was prepared.

**OUR RESPONSIBILITY**

On the basis of information provided by Shire of Leonora we have compiled the accompanying special purpose financial report in accordance with the requirements of *APES 315 Compilation of Financial Information* and the *Local Government Act 1995*, associated regulations and to the extent that they are not inconsistent with the *Local Government Act 1995*, the Australian Accounting Standards.

We have applied our expertise in accounting and financial reporting to compile these financial statements in accordance with the basis of accounting described in Note 1 to the financial report except for the matters of non-compliance with the basis of preparation identified with Note 1 of the financial report. We have complied with the relevant ethical requirements of *APES 110 Code of Ethics for Professional Accountants*.

Supplementary information attached to the financial report has been extracted from the records of Shire of Leonora and information presented in the special purpose financial report.

**ASSURANCE DISCLAIMER**

Since a compilation engagement is not an assurance engagement, we are not required to verify the reliability, accuracy or completeness of the information provided to us by management to compile these financial statements. Accordingly, we do not express an audit opinion or a review conclusion on these financial statements.

The special purpose financial report was compiled exclusively for the benefit of Shire of Leonora who are responsible for the reliability, accuracy and completeness of the information used to compile them. Accordingly, the special purpose financial report may not be suitable for other purposes. We do not accept responsibility for the contents of the special purpose financial report.

**NOTE REGARDING BASIS OF PREPARATION**

We draw attention to Note 1 to the financial report where matters of non-compliance with the basis of preparation have been detailed. Supplementary information is provided for management information purposes and does not comply with the disclosure requirements of the Australian Accounting Standards.

A handwritten signature in black ink, appearing to read 'Russell Barnes'.

Russell Barnes  
Director  
[Moore Australia \(WA\) Pty Ltd](http://www.moore-australia.com.au)

Moore Australia (WA) Pty Ltd trading as agent – ABN 99 433 544 961.  
An independent member of Moore Global Network Limited - members in principal cities throughout the world.  
Liability limited by a scheme approved under Professional Standards Legislation.

**SHIRE OF LEONORA**  
**MONTHLY FINANCIAL REPORT**  
(Containing the required statement of financial activity and statement of financial position)  
**For the period ended 30 April 2026**

*LOCAL GOVERNMENT ACT 1995*  
*LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*

**TABLE OF CONTENTS**

Statement of financial activity	2
Statement of financial position	3
Note 1     Basis of preparation	4
Note 2     Net current assets information	5
Note 3     Explanation of variances	6

Please refer to the compilation report

| 1

## ORDINARY COUNCIL MEETING MINUTES

16 JUNE 2026

SHIRE OF LEONORA  
STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2026

Note	Amended Budget Estimates (a) \$	YTD Budget Estimates (b) \$	YTD Actual (c) \$	Variance* \$ (c) - (b) \$	Variance* % ((c) - (b))/(b) %	Var.
<b>OPERATING ACTIVITIES</b>						
<b>Revenue from operating activities</b>						
General rates	10,711,726	10,711,726	10,671,728	(39,998)	(0.37%)	▼
Rates excluding general rates	225,390	225,390	203,390	(22,000)	(9.76%)	
Grants, subsidies and contributions	2,982,346	2,469,903	1,810,680	(659,223)	(26.69%)	▼
Fees and charges	3,201,228	2,667,690	2,731,050	63,360	2.38%	▲
Interest revenue	100,000	83,333	78,633	(4,700)	(5.64%)	
Other revenue	115,000	95,833	426,290	330,457	344.83%	▲
Profit on asset disposals	211,631	0	0	0	0.00%	
	<b>17,547,321</b>	<b>16,253,875</b>	<b>15,921,771</b>	<b>(332,104)</b>	<b>(2.04%)</b>	
<b>Expenditure from operating activities</b>						
Employee costs	(5,269,877)	(4,391,564)	(4,311,792)	79,772	1.82%	▲
Materials and contracts	(7,319,044)	(6,099,203)	(6,158,513)	(59,310)	(0.97%)	▼
Utility charges	(637,623)	(531,353)	(522,217)	9,136	1.72%	
Depreciation	(4,468,779)	0	0	0	0.00%	
Insurance	(379,856)	(379,856)	(376,133)	3,723	0.98%	
Other expenditure	(504,497)	(420,414)	(53,060)	367,354	87.38%	▲
Loss on asset disposals	(119,180)	0	0	0	0.00%	
	<b>(18,698,856)</b>	<b>(11,822,390)</b>	<b>(11,421,715)</b>	<b>400,675</b>	<b>3.39%</b>	
Non cash amounts excluded from operating activities	2(c) 4,376,328	0	0	0	0.00%	
<b>Amount attributable to operating activities</b>	<b>3,224,793</b>	<b>4,431,485</b>	<b>4,500,056</b>	<b>68,571</b>	<b>1.55%</b>	
<b>INVESTING ACTIVITIES</b>						
<b>Inflows from investing activities</b>						
Proceeds from capital grants, subsidies and contributions	2,990,737	2,261,803	1,741,142	(520,661)	(23.02%)	▼
Proceeds from disposal of assets	814,969	0	0	0	0.00%	
	<b>3,805,706</b>	<b>2,261,803</b>	<b>1,741,142</b>	<b>(520,661)</b>	<b>(23.02%)</b>	
<b>Outflows from investing activities</b>						
Acquisition of property, plant and equipment	(3,821,536)	(596,141)	(623,655)	(27,514)	(4.62%)	
Acquisition of infrastructure	(4,956,953)	(2,389,444)	(2,057,716)	331,728	13.88%	▲
	<b>(8,778,489)</b>	<b>(2,985,585)</b>	<b>(2,681,371)</b>	<b>304,214</b>	<b>10.19%</b>	
<b>Amount attributable to investing activities</b>	<b>(4,972,783)</b>	<b>(723,782)</b>	<b>(940,229)</b>	<b>(216,447)</b>	<b>(29.90%)</b>	
<b>FINANCING ACTIVITIES</b>						
<b>Inflows from financing activities</b>						
Transfer from reserves	591,653	591,653	591,664	11	0.00%	
	<b>591,653</b>	<b>591,653</b>	<b>591,664</b>	<b>11</b>	<b>0.00%</b>	
<b>Outflows from financing activities</b>						
Transfer to reserves	(3,906,686)	(3,906,686)	(3,902,972)	3,714	0.10%	
	<b>(3,906,686)</b>	<b>(3,906,686)</b>	<b>(3,902,972)</b>	<b>3,714</b>	<b>0.10%</b>	
<b>Amount attributable to financing activities</b>	<b>(3,315,033)</b>	<b>(3,315,033)</b>	<b>(3,311,308)</b>	<b>3,725</b>	<b>0.11%</b>	
<b>MOVEMENT IN SURPLUS OR DEFICIT</b>						
Surplus or deficit at the start of the financial year	2(a) 5,063,023	5,063,023	5,063,023	0	0.00%	
Amount attributable to operating activities	3,224,793	4,431,485	4,500,056	68,571	1.55%	▲
Amount attributable to investing activities	(4,972,783)	(723,782)	(940,229)	(216,447)	(29.90%)	▼
Amount attributable to financing activities	(3,315,033)	(3,315,033)	(3,311,308)	3,725	0.11%	
<b>Surplus or deficit after imposition of general rates</b>	<b>0</b>	<b>5,455,693</b>	<b>5,311,542</b>	<b>(144,151)</b>	<b>(2.64%)</b>	<b>▼</b>

**KEY INFORMATION**

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data outside the adopted materiality threshold.

▲ Indicates a variance with a positive impact on the financial position.

▼ Indicates a variance with a negative impact on the financial position.

Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying notes.

Please refer to the compilation report

| 2

**SHIRE OF LEONORA  
STATEMENT OF FINANCIAL POSITION  
FOR THE PERIOD ENDED 30 APRIL 2026**

	Actual 30 June 2025	Actual as at 30 April 2026
	\$	\$
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	12,597,480	14,516,401
Trade and other receivables	1,319,635	1,961,557
Inventories	75,684	88,957
<b>TOTAL CURRENT ASSETS</b>	<b>13,992,799</b>	<b>16,566,915</b>
<b>NON-CURRENT ASSETS</b>		
Other financial assets	59,715	59,715
Inventories	45,052	45,052
Property, plant and equipment	37,966,510	38,590,165
Infrastructure	101,674,032	103,731,748
<b>TOTAL NON-CURRENT ASSETS</b>	<b>139,745,309</b>	<b>142,426,680</b>
<b>TOTAL ASSETS</b>	<b>153,738,108</b>	<b>158,993,595</b>
<b>CURRENT LIABILITIES</b>		
Trade and other payables	982,088	936,527
Contract liabilities	976,194	927,527
Capital grant/contributions liabilities	943,650	52,167
Employee related provisions	266,978	266,978
<b>TOTAL CURRENT LIABILITIES</b>	<b>3,168,910</b>	<b>2,183,199</b>
<b>NON-CURRENT LIABILITIES</b>		
Employee related provisions	142,881	142,881
Other provisions	2,040,102	2,040,102
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>2,182,983</b>	<b>2,182,983</b>
<b>TOTAL LIABILITIES</b>	<b>5,351,893</b>	<b>4,366,182</b>
<b>NET ASSETS</b>	<b>148,386,215</b>	<b>154,627,413</b>
<b>EQUITY</b>		
Retained surplus	53,279,308	56,209,198
Reserve accounts	6,027,844	9,339,152
Revaluation surplus	89,079,063	89,079,063
<b>TOTAL EQUITY</b>	<b>148,386,215</b>	<b>154,627,413</b>

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF LEONORA  
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2026

1 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

**BASIS OF PREPARATION**

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

**Local Government Act 1995 requirements**

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

*Local Government (Financial Management) Regulations 1996*, regulation 34 prescribes contents of the financial report. Supplementary information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

**PREPARATION TIMING AND REVIEW**

Date prepared: All known transactions up to 19 May 2026

**Matters of non-compliance with Basis of Preparation**

1. Depreciation has not been raised during the current financial year.

**THE LOCAL GOVERNMENT REPORTING ENTITY**

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

**MATERIAL ACCOUNTING POLICIES**

Material accounting policies utilised in the preparation of these statements are as described within the 2025-26 Annual Budget. Please refer to the adopted budget document for details of these policies.

**Critical accounting estimates and judgements**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
  - Property, plant and equipment
  - Infrastructure
- Impairment losses of non-financial assets
- Expected credit losses on financial assets
- Measurement of employee benefits
- Measurement of provisions

Please refer to the compilation report

| 4

SHIRE OF LEONORA  
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2026

2 NET CURRENT ASSETS INFORMATION

	Amended Budget Opening 1 July 2025	Actual as at 30 June 2025	Actual as at 30 April 2026
<b>(a) Net current assets used in the Statement of Financial Activity</b>			
<b>Current assets</b>	\$	\$	\$
Cash and cash equivalents	12,597,480	12,597,480	14,516,401
Trade and other receivables	1,319,635	1,319,635	1,961,557
Inventories	75,684	75,684	88,957
	<u>13,992,799</u>	<u>13,992,799</u>	<u>16,566,915</u>
<b>Less: current liabilities</b>			
Trade and other payables	(982,088)	(982,088)	(936,527)
Other liabilities	(1,919,844)	(1,919,844)	(979,694)
Employee related provisions	(266,978)	(266,978)	(266,978)
	<u>(3,168,910)</u>	<u>(3,168,910)</u>	<u>(2,183,199)</u>
Net current assets	10,823,889	10,823,889	14,383,716
Less: Total adjustments to net current assets	2(b) (5,760,866)	(5,760,866)	(9,072,174)
<b>Closing funding surplus / (deficit)</b>	<b>5,063,023</b>	<b>5,063,023</b>	<b>5,311,542</b>
<b>(b) Current assets and liabilities excluded from budgeted deficiency</b>			
<b>Adjustments to net current assets</b>			
Less: Reserve accounts	(6,027,844)	(6,027,844)	(9,339,152)
Add: Current liabilities not expected to be cleared at the end of the year - Current portion of employee benefit provisions held in reserve	266,978	266,978	266,978
<b>Total adjustments to net current assets</b>	2(a) <b>(5,760,866)</b>	<b>(5,760,866)</b>	<b>(9,072,174)</b>
<b>(c) Non-cash amounts excluded from operating activities</b>			
<b>Adjustments to operating activities</b>			
Less: Profit on asset disposals	(211,631)	0	0
Add: Loss on asset disposals	119,180	0	0
Add: Depreciation	4,468,779	0	0
<b>Total non-cash amounts excluded from operating activities</b>	<b>4,376,328</b>	<b>0</b>	<b>0</b>

**CURRENT AND NON-CURRENT CLASSIFICATION**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the local governments' operational cycle.

SHIRE OF LEONORA  
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
 FOR THE PERIOD ENDED 30 APRIL 2026

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2025-26 year is \$30,000 or 10.00% whichever is the greater.

Description	Var. \$	Var. %
	\$	%
<b>Revenue from operating activities</b>		
<b>General rates</b>	(39,998)	(0.37%) ▼
Timing of interim rates to be raised, there is a delay in mining tenement schedules to be received.		Timing
<b>Grants, subsidies and contributions</b>	(659,223)	(26.69%) ▼
Grants for the annual budget profiled at 10/12th.		
YTD budget includes amounts from grants received but held as a contract liability such as Community led job support, Driver access equity and Local partners. There has been more received from the MRWA grant than budgeted.		Timing
<b>Fees and charges</b>	63,360	2.38% ▲
Commercial, domestic and bulk refuse, airport head tax and landing, standpipe water YTD actuals are higher than YTD budgets.		Timing
Childcare Centre, liquid waste disposal, ageing in place, office rental YTD actuals are lower than YTD budgets.		Timing
<b>Other revenue</b>	330,457	344.83% ▲
Disposal of asset has not been processed on the asset register, proceeds has been included in other revenue until the disposal is completed.		Timing
No revenue received for diesel fuel rebates or insurance claims.		Timing
<b>Expenditure from operating activities</b>		
<b>Employee costs</b>	79,772	1.82% ▲
Superannuation, housing subsidy, FBT, employee leave, training YTD actuals are lower than YTD budgets.		Timing
Location and recreation allowances YTD actuals higher than YTD budgets.		Timing
<b>Materials and contracts</b>	(59,310)	(0.97%) ▼
Consultants, maintenance for facilities, parks & gardens, shire housing, advertising & marketing, catering & consumables, community projects, Golden Gift entertainment, traffic signs, community-led job hub, driver access equity, archival record keeping YTD actuals are lower than YTD budgets.		Timing
Contracts, cleaning shire facilities, maintenance roads, animal control, merchant fees, travel & accommodation, subscriptions, IT operational YTD actual higher than YTD budget.		Timing
<b>Other expenditure</b>	367,354	87.38% ▲
Annual budget profiled at 10/12th.		
YTD budget includes amounts expended for elected members and Genesis community development initiatives which minimal expenditure has occurred.		
<b>Inflows from investing activities</b>		
<b>Proceeds from capital grants, subsidies and contributions</b>	(520,661)	(23.02%) ▼
Timing of the budgeted grant income to be received does not match the actual amounts received. YTD budget includes amounts from capital grants not received such as Regional Road Group and R2R. LRCI funding received after final acquital was lodged.		Timing
<b>Outflows from investing activities</b>		
<b>Acquisition of infrastructure</b>	331,728	13.88% ▲
YTD actual expenditure for airport upgrade, CCTV towers, EV fast charges and swimming pool retiling is lower than YTD budget.		
<b>Surplus or deficit after imposition of general rates</b>	(144,151)	(2.64%) ▼
Due to variances described above.		

Please refer to the compilation report

| 6

## 10.0 REPORTS

### 10.3 MANAGER OF BUSINESS SERVICES

#### 10.3.(D) ACCOUNTS FOR PAYMENT MAY & JUNE, 2026

**SUBMISSION TO:** Ordinary Council Meeting  
Meeting Date: 16th June 2026

**AGENDA REFERENCE:** 10.3.(D) JUN 26

**SUBJECT:** Accounts for Payment May & June, 2026

**LOCATION/ADDRESS:** Nil

**NAME OF APPLICANT:** Nil

**FILE REFERENCE:** 1.8 - Financial Statements

**AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT**

**NAME:** Kiara Lord

**OFFICER:** Manager Business Services

**INTEREST DISCLOSURE:** Nil

**DATE:** 12th June 2026

**SUPPORTING DOCUMENTS:**

1. May 2026 Credit Card Payment List
2. June 2026 Meeting - Accounts for Payment List

#### BACKGROUND

Attached statements consist of accounts paid by Delegated Authority totalling **\$1,405,302.29\*** since the previous council meeting consisting of:

- (1) Credit Card Transactions May 2026 totalling **\$26,844.52;**
- (2) Direct Bank Transactions totalling **\$141,304.23;**
- (3) Batch Payments totalling **\$908,109.75;** and
- (4) Payroll Payments from **Pay Periods Ending 10/05/2026 & 24/05/2026** totalling **\$355,888.31**

**Note:** Due to the timing difference between when credit card transactions are incurred and when those transactions are settled through the Shire's bank account, amounts included within *Direct Bank Transactions* may include payments relating to *Credit Card Transactions* for the current and/or prior reporting periods.

The totals presented above are accurate for the purpose of this payment listing at the time the report is prepared. However, caution should be exercised if aggregating payment categories across multiple months, as doing so may result in the same expenditure being counted more than once.

#### STAKEHOLDER ENGAGEMENT

Suppliers, Shire staff, delegated purchasing authorities, credit card holders and the Finance Team contribute to the transactions recorded within this report. No stakeholder engagement occurs in relation to the report outside of its presentation to Council for review and authorisation.

## STATUTORY ENVIRONMENT

*Local Government Act 1995* S6.10 & *Financial Management (1996)* Regulation 12 & 13 apply to how the information is to be presented within this report for authorisation by Council.

## POLICY IMPLICATIONS

There are no policy implications resulting from the recommendation of this report.

## FINANCIAL IMPLICATIONS

The payments listed in this report represent transactions processed since the previous Council meeting and provide oversight of expenditure made under delegated authority.

Due to timing differences between the incurrance of credit card transactions and their settlement through the Shire's bank account, individual payment categories within this report may include expenditure that has been reflected in prior or subsequent reporting periods under different payment types.

Accordingly, the totals presented in this report should not be used to assess cumulative expenditure across multiple months. The Monthly Financial Statements and the Annual Financial Report provide the most accurate and comprehensive view of the Shire's overall financial performance and expenditure for monitoring against the adopted budget.

## STRATEGIC IMPLICATIONS

There are no strategic implications resulting from the recommendation of this report.

## RISK MANAGEMENT

Failure to report and review payments made under delegated authority may result in non-compliance with the *Local Government Act 1995* and the *Local Government (Financial Management) Regulations 1996* and may limit Council's oversight of expenditure against the adopted budget.

The presentation of the Accounts Paid Listing enables Council to monitor expenditure, confirm that payments are made in accordance with delegation, budget and legislative requirements, and reduces financial and governance risk to an acceptable level.

Signed: 21 JULY 2026

President: \_\_\_\_\_  
16 JUNE 2026

**ORDINARY COUNCIL MEETING MINUTES**

---

**RECOMMENDATIONS**

That Council accepts the accounts for payment, as detailed:

- (1) Credit Card Transactions May 2026 totalling **\$29,728.30**;
- (2) Direct Bank Transactions totalling **\$141,304.23**;
- (3) Batch Payments totalling **\$908,109.75**; and
- (4) Payroll Payments from **Pay Periods Ending 10/05/2026 & 24/05/2026** totalling **\$355,888.31**

**VOTING REQUIREMENT**

Simple Majority

**COUNCIL DECISION**

**Moved: Cr NF Sprigg dos Santos**

**Seconded: Cr F Harris**

That Council accepts the accounts for payment, as detailed:

- (1) Credit Card Transactions May 2026 totalling **\$29,728.30**;
- (2) Direct Bank Transactions totalling **\$141,304.23**;
- (3) Batch Payments totalling **\$908,109.75**; and
- (4) Payroll Payments from **Pay Periods Ending 10/05/2026 & 24/05/2026** totalling **\$355,888.31**

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*

**ORDINARY COUNCIL MEETING MINUTES****16 JUNE 2026**

## 11/06/2026 Credit Card Charges Card 5772 - 05 2026 - CEO

Date	Supplier	Description	GL	Job No	Task	DEP	PRO	ACT	LOC	Total	GST
1/05/2026	Whitehouse Hotel	Cactus Hunters Dinner	22513			1001	PR14	0516	B1036	292.04	Yes
4/05/2026	Starlink	St Johns Internet	23505			1001	PR11	0109	PG1007	299.00	Yes
25/05/2026	Swift Check	Company & Director Report + PPSR	22518			1001	PR04	0144	B1003	149.95	Yes
26/05/2026	Plaza Hotel	ACEO + Consultants meeting/dinner	21303			1001	PR14	0143	B1037	35.52	Yes
26/05/2026	Plaza Hotel	ACEO + Consultants meeting/dinner	22101			1001	PR14	0143	B1037	60.90	Yes
27/05/2026	York Hotel Kalgoorlie	ACEO + Consultants meeting/lunch	22101			1001	PR14	0102	B1037	91.01	Yes
27/05/2026	Starlink	CEO Internet	23505			1001	PR09	0109	H1011	219.00	Yes
28/05/2026	NAB	Card fee	22519			1001	PR14	0144	B1003	9.00	No
29/05/2026	Kmart	Office Supplies	22305			1001	PR11	0101	B1003	61.00	Yes
29/05/2026	Liquor Land	Band refreshments	22515			3001	PR11	0651	B1036	330.00	Yes
29/05/2026	Coles	Golden Gift refreshments	22515			3001	PR11	0651	B1036	461.70	Yes
29/05/2026	Team Global	Freight GG Banners	22515			3200	1380	0652	B1036	894.38	Yes
			<b>Total</b>							<b>2,903.50</b>	

**Employee Declaration**

I Declare that the above changes are a true and correct record in accordance with company policy

CEO Signature: \_\_\_\_\_

MBS Signature:  \_\_\_\_\_

Signed:

21 JULY 2026

President: \_\_\_\_\_

16 JUNE 2026

**ORDINARY COUNCIL MEETING MINUTES**

11/06/2026 Credit Card Charges Card 5772 - 05 2026 - CRC

Date	Supplier	Description	GL	Job No	Task	DEP	PRO	ACT	LOC	Total	GST
26/05/2026	Light speed	Test transaction for Lightspeed POS	22519			2001	PR14	0144	B1003	0.50	Yes
28/05/2026	NAB	Card fee	22519			2001	PR14	0144	B1003	9.00	No
29/05/2026	Department of Transport	Driver Access and Equity - Licence Fees	22547			3001	PR08	0141	B1015	38.00	No
29/05/2026	Department of Transport	Driver Access and Equity - Licence Fees	22547			3001	PR08	0141	B1015	16.80	No
29/05/2026	Department of Transport	Driver Access and Equity - Licence Fees	22547			3001	PR08	0141	B1015	48.20	No
29/05/2026	Department of Transport	Driver Access and Equity - Licence Fees	22547			3001	PR08	0141	B1015	48.20	No
29/05/2026	Department of Transport	Driver Access and Equity - Licence Fees	22547			3001	PR08	0141	B1015	49.70	No
29/05/2026	Births Deaths & Marriages	Job Support Hub - ID	22546			3001	PR08	0133	B1015	49.70	No
29/05/2026	Births Deaths & Marriages	Job Support Hub - ID	22546			3001	PR08	0133	B1015	58.00	No
29/05/2026	Births Deaths & Marriages	Job Support Hub - ID	22546			3001	PR08	0133	B1015	58.00	No
29/05/2026	Births Deaths & Marriages	Job Support Hub - ID	22546			3001	PR08	0133	B1015	58.00	No
30/05/2026	Department of Transport	Driver Access and Equity - Licence Fees	22547			3001	PR08	0141	B1015	58.00	No
31/05/2026	Department of Transport	Driver Access and Equity - Licence Fees	22547			3001	PR08	0141	B1015	84.00	No
1/06/2026	Department of Transport	Driver Access and Equity - Licence Fees	22547			3001	PR08	0141	B1015	120.50	No
										120.50	No
			<b>Total</b>							<b>817.10</b>	

**Employee Declaration**

I Declare that the above changes are a true and correct record in accordance with company policy

CEO Signature: \_\_\_\_\_

MCS Signature:  \_\_\_\_\_

**ORDINARY COUNCIL MEETING MINUTES**

11/06/2026 Credit Card Charges Card 5772 - 05 2026 - MBS

Date	Supplier	Description	GL	Job No	Task	DEP	PRO	ACT	LOC	Total	GST
4/05/2026	Microsoft	Microsoft Subscriptions - Emails (part)	23504			2001	PR14	0144	B1003	19.80	Yes
4/05/2026	Microsoft	Microsoft Subscriptions - Emails (part)	23504			2001	PR14	0144	B1003	57.02	Yes
4/05/2026	Kounta	POS Software - Hoover House	23504			3001	PR13	0144	B1003	69.00	No
5/05/2026	ASIC	Business Lookup - Development App	23504			2001	PR05	0144	B1003	10.00	No
6/05/2026	Booking.com	Accommodation - President	22539			1001	PR04	0144	B1003	342.90	Yes
8/05/2026	Rydges Kalgoorlie	Accommodation - Admin Staff	21303			2001	PR14	0144	B1003	2,000.57	Yes
11/05/2026	COKB Golf Course	Refreshments - MBS, CDC, FO Conference - Kal	21303			2001	PR14	0144	B1003	21.00	Yes
11/05/2026	McDonalds	Breakfast - MBS, CDC, FO Conference Kal	21303			2001	PR14	0144	B1003	28.85	Yes
11/05/2026	Skywood Nominees	Refreshments State Budget Announcement Kalgoorlie	21303			2001	PR14	0144	B1003	30.50	Yes
11/05/2026	Exchange Hotel	Refreshments - Networking Post-State Budget Announcement Kalgoorlie	21303			2001	PR14	0144	B1003	57.35	Yes
11/05/2026	Exchange Hotel	Refreshments - Networking Post-State Budget Announcement Kalgoorlie	21303			2001	PR14	0144	B1003	66.99	Yes
11/05/2026	Microsoft	Microsoft Subscriptions - Emails (Part)	23504			2001	PR14	0144	B1003	91.46	Yes
11/05/2026	Intersport	Youth Centre table tennis supplies	22305			3001	PR08	0144	B1028	219.88	Yes
11/05/2026	Grayza.com	Meals & Refreshments - Networking Post-State Budget Announcement Kalgoorlie	21303			2001	PR14	0144	B1003	221.64	Yes
11/05/2026	Dyson Alliance	Vacuum for admin	22305			2001	PR14	0144	B1003	388.00	Yes
11/05/2026	Adobe	Additional Adobe Licence	23504			2001	PR14	0144	B1003	3,647.42	Yes
12/05/2026	McDonalds	Breakfast - MBS, CDC, FO Conference Kal	21303			2001	PR14	0144	B1003	17.85	Yes
15/05/2026	Computer Alliance	Keyboard and Mouse for Office	22305			2001	PR14	0144	B1003	356.53	Yes
18/05/2026	Microsoft	Microsoft Subscriptions - Emails (part)	23504			2001	PR14	0144	B1003	1,444.19	Yes
25/05/2026	Vendor POS	POS Software - Shire	23504			2001	PR14	0144	B1003	1,284.00	No
28/05/2026	NAB	Card fee	22519			2001	PR14	0144	B1003	9.00	No
			<b>Total</b>							<b>10,383.95</b>	

**Employee Declaration**

I Declare that the above changes are a true and correct record in accordance with company policy

CEO Signature: \_\_\_\_\_

MBS Signature: \_\_\_\_\_

Signed:

21 JULY 2026

President:

16 JUNE 2026

**ORDINARY COUNCIL MEETING MINUTES**

## 11/06/2026 Credit Card Charges Card 5772 - 05 2026 - MCS

Date	Supplier	Description	GL	Job No	Task	DEP	PRO	ACT	LOC	Total	GST
1/05/2026	SP Aussie Baby	Baby Swing for LELC	22305			3001	PR08	0144	B1010	153.96	Yes
4/05/2026	LS Hoover House	Invoice Lightspeed	22519			2001	PR14	0144	B1003	41.50	Yes
4/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
4/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
4/05/2026	Terry Truck Rentals	Truck hire for learner driving	22547			3001	PR08	0141	B1015	690.76	Yes
5/05/2026	Memorial Rocks	Memorial Rock for AIP units	22305			3001	PR09	0144	B1035	950.00	Yes
6/05/2026	Terry Truck Rentals	Refund for truck hire	22547			3001	PR08	0141	B1015	-275.42	Yes
6/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
8/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
11/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
11/05/2026	Woolworths	Mothers Day supplies	22511			3001	PR13	0144	B1013	321.00	Yes
12/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
12/05/2026	Site Minder	Little Hotelier Hoover House	22519			3001	PR13	0144	B1013	137.73	Yes
14/05/2026	Tuff Tees	Golden Gift Merchandise	22515			3001	PR13	0655	B1036	4,089.19	Yes
14/05/2026	Booktopia	Book Club	22502			3001	PR13	0144	B1016	10.30	Yes
14/05/2026	Bunnings	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
18/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	207.50	Yes
18/05/2026	Bunnings	LELC Equipment	22305			3001	PR08	0144	B1010	1,015.22	Yes
18/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	63.92	Yes
20/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
18/05/2026	JB HI-FI	Vaccum Youth & HH (RECEIPT IN FOLDER)	22305			3001	PR08	0144	B1028	661.90	Yes
20/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
21/05/2026	Banner House	Novelty Check Golden Gift	22515			3001	PR13	0654	B1036	255.99	Yes
22/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
22/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	67.10	Yes
22/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	205.70	Yes
26/05/2026	Coles	GG supplies	22515			3001	PR13	0655	B1036	23.10	Yes
26/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	205.70	Yes
26/05/2026	Goldfields Engraving	Graving for plaque AIP units	22305			3001	PR09	0144	B1035	306.35	Yes
26/05/2026	Officeworks	Pos supplies	22305			2001	PR14	0144	B1003	370.45	Yes
26/05/2026	NAB	Card fee	22519			2001	PR14	0144	B1003	9.00	No
26/05/2026	Bunnings	Power board for HH	22305			3001	PR13	0144	B1013	46.40	Yes
26/05/2026	Facebook	Golden Gift Advertising	22515			3001	PR13	0652	B1036	205.70	Yes
			<b>Total</b>							<b>10,434.05</b>	

CEO Signature: \_\_\_\_\_

**Employee Declaration**

I Declare that the above changes are a true and correct record in accordance with company policy

MCS Signature:  \_\_\_\_\_

Signed:

21 JULY 2026

President: \_\_\_\_\_

**ORDINARY COUNCIL MEETING MINUTES**

**16 JUNE 2026**

11/06/2026 Credit Card Charges Card 5772 - 05 2026 - MWS

Date	Supplier	Description	GL	Job No	Task	DEP	PRO	ACT	LOC	Total	GST
8/05/2026	Office National	Stationery Supplies for depot	22305			4001	PR14	0144	B1008	55.63	Yes
8/05/2026	Bunnings	4 x brooms parks n gardens	22311			4001	PR14	0513	B1008	99.92	Yes
8/05/2026	Bunnings	4 x rubber mats cleaner van	23303			4001	PR16	0204	eaners va	148.00	Yes
8/05/2026	Bunnings	micro fibre cloths	20206			4001	PR14	0251	B1008	21.50	Yes
8/05/2026	Bunnings	4 x spray pressure bottles	22311			4001	PR14	0513	B1008	54.00	Yes
8/05/2026	Bunnings	5 x bubble wrap	22305			4001	PR14	0144	B1008	54.50	Yes
11/05/2026	Quality Inn	Accommodation	21303			4001	PR14	0143	B1008	230.00	Yes
18/05/2026	Bunnings	Paddlocks Town Crew	22311			4001	PR14	0513	B1008	117.47	Yes
27/05/2026	Qantas	Flight to Perth Ross Truck course	21303			4001	PR14	0129	B1008	738.00	Yes
28/05/2026	NAB	Card fee	22519			2001	PR14	0144	B1003	9.00	No
28/05/2026	Avis	Car hire	21303			4001	PR14	0129	B1008	477.15	Yes
27/05/2026	Bunnings	Building supplies Depot	22305			3001	PR11	0260	B1008	300.75	Yes
			<b>Total</b>							<b>2,305.92</b>	

CEO Signature: \_\_\_\_\_

**Employee Declaration**

I Declare that the above changes are a true and correct record in accordance with company policy MWS Signature: \_\_\_\_\_



**Accounts for Payment  
Presented to Council  
16th June 2026**

### Accounts for Payment - May to June 2026

Shire of Leonora					
Monthly Report – List of Direct Bank Transactions Paid by Delegated Authority					
Submitted to Council on the 16th June 2026					
The following list of accounts relate to Direct Bank Transactions paid under delegation by the Chief Executive Officer, since the previous list of accounts. Transactions are dated from 1st May 2026 to 29th May 2026 and total <b>\$141,304.23</b>					
CHIEF EXECUTIVE OFFICER					
Date	Transaction	Name	Item	Payment by Delegated Authority	Balance
1/05/2026	BR00254	Merchant Fees & Charges	Monthly AVGAS merchant fee - April 2026	\$ 28.65	\$ 28.65
1/05/2026	BR00255	Rent - Shire Accommodation	Rent 23 Queen Victoria St - May 2026	\$ 2,166.67	\$ 2,195.32
4/05/2026	46	Click Super	Superannuation PPE260426 (604)	\$ 268.68	\$ 2,464.00
4/05/2026	47	National Australia Bank	NAB Credit Card Transactions April 2026	\$ 31,316.91	\$ 33,780.91
4/05/2026	BR00256	Merchant Fees & Charges	AUTOMATIC DRAWING QMS Fees Quest Merchant S Shire of Leonora	\$ 11.00	\$ 33,791.91
13/05/2026	48	Click Super	Superannuation PPE100526	\$ 25,999.92	\$ 59,791.83
13/05/2026	BR00261	Photocopier Expenses	Monthly Photocopier Fees April 26 - LELC	\$ 127.82	\$ 59,919.65
13/05/2026	BR00261	Photocopier Expenses	Monthly Photocopier Fees April 26 - CRC	\$ 891.73	\$ 60,811.38
13/05/2026	BR00261	Photocopier Expenses	Monthly Photocopier Fees April 26 - Doctor	\$ 225.05	\$ 61,036.43
13/05/2026	BR00261	Photocopier Expenses	Monthly Photocopier Fees April 26 - Museum	\$ 235.71	\$ 61,272.14
13/05/2026	BR00261	Photocopier Expenses	Monthly Photocopier Fees April 26 - Library	\$ 4.50	\$ 61,276.64
13/05/2026	BR00261	Photocopier Expenses	Monthly Photocopier Fees April 26 - Depot	\$ 182.18	\$ 61,458.82
13/05/2026	BR00261	Photocopier Expenses	Monthly Photocopier Fees April 26 - Admin	\$ 2,823.07	\$ 64,281.89
18/05/2026	BR00267	Merchant Fees & Charges	NAB Connect Fee March 2026	\$ 71.98	\$ 64,353.87
25/05/2026	BR00269	Merchant Fees & Charges	Monthly Lightspeed Hospitality fee - May 2026	\$ 120.00	\$ 64,473.87
25/05/2026	BR00270	Golden Gift - Prizemoney	Cash withdrawal - Golden Gift 2026 Prize Money	\$ 49,150.00	\$ 113,623.87
26/05/2026	BR00271	Merchant Fees & Charges	Monthly Click Super Fee - May 2026	\$ 32.67	\$ 113,656.54
27/05/2026	BR00273	Merchant Fees & Charges	Lightspeed merchant fees - Admin 26/05/26	\$ 1.30	\$ 113,657.84
29/05/2026	BR00274	Merchant Fees & Charges	Lightspeed merchant fees - Admin 28/05/26	\$ 0.74	\$ 113,658.58
29/05/2026	BR00275	Merchant Fees & Charges	Merchant Fees #314 - May 2026 - Rec	\$ 25.00	\$ 113,683.58
29/05/2026	BR00276	Merchant Fees & Charges	Merchant Fees #513 - May 2026 - Depot Events	\$ 25.00	\$ 113,708.58
29/05/2026	BR00277	Merchant Fees & Charges	Monthly Account Keeping Fee - May 2026	\$ 28.00	\$ 113,736.58
29/05/2026	BR00278	Merchant Fees & Charges	Merchant Fees #395- May 2026	\$ 28.99	\$ 113,765.57
29/05/2026	BR00279	Merchant Fees & Charges	Merchant Fees #463 - May 2026 - Info/Library	\$ 30.12	\$ 113,795.69
29/05/2026	BR00280	Merchant Fees & Charges	Merchant Fees #471 - May 2026 - CRC	\$ 61.67	\$ 113,857.36
29/05/2026	BR00281	Merchant Fees & Charges	Merchant Fees #393 - May 2026 - Admin/Museum	\$ 124.07	\$ 113,981.43
29/05/2026	49	Click Super	Superannuation PPE240526	\$ 27,322.80	\$ 141,304.23
<b>GRAND TOTAL</b>				<b>\$141,304.23</b>	

### Accounts for Payment - April to May 2026

Shire of Leonora						
Monthly Report – List of Accounts Paid by Delegated Authority						
Submitted to Council on the 16th June 2026						
<p><b>Batch Payments</b> totalling <b>\$908,109.75</b> have been paid by delegated authority by the Chief Executive Officer and has been checked and are fully supported by remittances and duly certified invoices with checks being carried out as to prices, computations and costing. Bank Details are reconciled against those invoices by two officers.</p>						
CHIEF EXECUTIVE OFFICER						
Batch Ref	ID	Date	Name	Item	Payment by delegated Authority	Balance
EFTA00001	1	4/05/2026	Bluepen Collective Pty Ltd	Project Management Services and hand over for ACEO	\$ 5,329.50	5,329.50
EFTA00001	2	4/05/2026	Civil Safety Pty Ltd	Training courses provided through JSH	\$ 36,270.00	41,599.50
EFTA00001	3	4/05/2026	ESB Consultancy	Microsoft training in Menzies (JSH)	\$ 4,156.00	45,755.50
EFTA00001	4	4/05/2026	Goldfields Toyota	New Admin and Doctor vehicles	\$ 124,821.20	170,576.70
EFTA00001	5	4/05/2026	Brianna Peters	Tumblers for Health Day hosted by Leonora CRC	\$ 2,200.00	172,776.70
EFTA00002	6	12/05/2026	Horizon Power	Power and supply for shire facilities	\$ 16,384.56	189,161.26
EFTA00002	7	12/05/2026	GTN Services	Vehicle servicing	\$ 850.54	190,011.80
EFTA00002	8	12/05/2026	Leonora Motel Pty	Accommodation for JSH trainers and consultants	\$ 3,815.00	193,826.80
EFTA00002	9	12/05/2026	Southern Cross	Radio advertising Leonora Golden Gift 2026	\$ 8,983.76	202,810.56
EFTA00002	10	12/05/2026	Shire of Menzies	Staff training - Finance for Non-Finance People	\$ 4,456.20	207,266.76
EFTA00002	11	12/05/2026	Kalgoortie Case &	Wrapping supplies for depot	\$ 178.40	207,445.16
EFTA00002	12	12/05/2026	Skippers Aviation	CEO Return Flight	\$ 400.00	207,845.16
EFTA00002	13	12/05/2026	Leonora Airside Pty	Cleaning of airport	\$ 412.50	208,257.66
EFTA00002	14	12/05/2026	Sigma Chemicals	Pool chemicals	\$ 2,045.45	210,303.11
EFTA00002	15	12/05/2026	Leonora P&C	CG - CEO -Community Grants	\$ 7,350.00	217,653.11
EFTA00002	16	12/05/2026	CyberSecure Pty	Monthly Data Protection	\$ 1,048.30	218,701.41
EFTA00002	17	12/05/2026	Central Regional	JSH Training	\$ 73.90	218,775.31
EFTA00002	18	12/05/2026	Gary Gaffney	Reimbursement for travel expenses	\$ 2,804.78	221,580.09
EFTA00002	19	12/05/2026	Bunnings Building	Building and gardening supplies	\$ 1,461.15	223,041.24
EFTA00002	20	12/05/2026	Seven Network	Gwalia advertising on 7 Network	\$ 1,086.80	224,128.04
EFTA00002	21	12/05/2026	Bidfood Kalgoorlie	Catering and consumables Hoover House	\$ 595.00	224,723.04
EFTA00002	22	12/05/2026	LG Professionals	CG - CEO -Community Grants	\$ 1,000.00	225,723.04
EFTA00002	23	12/05/2026	Cornerstone Road	Asphalt Repairs, -	\$ 47,059.98	272,783.02
EFTA00002	24	12/05/2026	Leonora Village.	Accommodation for Ranger and JSH trainers	\$ 2,646.00	275,429.02
EFTA00002	25	12/05/2026	Nomad Plumbing	Plumbing for various shire properties	\$ 5,129.62	280,558.64
EFTA00002	26	12/05/2026	Win Television	Tv Advertising on 9 Network	\$ 1,000.00	281,558.64
EFTA00002	27	12/05/2026	PFD Food Services	Catering and consumables Hoover House	\$ 2,344.10	283,902.74
EFTA00002	28	12/05/2026	Combined Tyres	Repairs to plant and tyres	\$ 1,210.00	285,112.74
EFTA00002	29	12/05/2026	Canine Control	Ranger Services	\$ 4,670.20	289,782.94

## Accounts for Payment - April to May 2026

Batch Ref	ID	Date	Name	Item	Payment by delegated Authority	Balance
EFTA00002	30	12/05/2026	Vanguard Print	Freight and printing of Northern Goldfields brochures	\$ 151.76	289,934.70
EFTA00002	31	12/05/2026	Altus Planning	Remote Town Planning consulting	\$ 1,072.50	291,007.20
EFTA00002	32	12/05/2026	Yinarrgroup Pty Ltd	Emergency work to Wonganoo Rd	\$ 66,300.00	357,307.20
EFTA00002	33	12/05/2026	Team Global	Freight for depot	\$ 326.90	357,634.10
EFTA00002	34	12/05/2026	Flex Industries Pty	Repair for P756	\$ 875.57	358,509.67
EFTA00002	35	12/05/2026	Aus Safesigns &	Signs for Golden Gift	\$ 10,652.90	369,162.57
EFTA00002	36	12/05/2026	GC Sales (WA)	50 x 240 litre bins	\$ 3,184.50	372,347.07
EFTA00002	37	12/05/2026	Chefmaster	80LTR bin bags	\$ 701.10	373,048.17
EFTA00002	38	12/05/2026	BOC Limited	Monthly container service fees	\$ 142.78	373,190.95
EFTA00002	39	12/05/2026	Darren Butson	Replace and install door at Leonora Sub Centre	\$ 700.00	373,890.95
EFTA00002	40	12/05/2026	Northern	Maintenance Grading April 2026	\$ 51,040.53	424,931.48
EFTA00002	41	12/05/2026	Teletrac Navman	Monthly vehicle tracking	\$ 2,225.30	427,156.78
EFTA00002	42	12/05/2026	Telstra	Admin phones	\$ 348.88	427,505.66
EFTA00002	43	12/05/2026	Pier Street Medical	Staff medical	\$ 112.00	427,617.66
EFTA00002	44	12/05/2026	Mysta Barista	Coffee Truck - Health Day	\$ 5,005.00	432,622.66
EFTA00002	45	12/05/2026	LGIS Broking WA	Leonora Golden Gift insurance	\$ 15,565.77	448,188.43
EFTA00002	46	12/05/2026	Pink Sugar Crafts	Art classes for Leonora Golden Gift 2026	\$ 9,000.00	457,188.43
EFTA00002	47	12/05/2026	Hersey's Safety Pty	Depot PPE supplies	\$ 2,800.60	459,989.03
EFTA00002	48	12/05/2026	Fiesta Canvas	Shade Sails at Airport	\$ 10,603.60	470,592.63
EFT00047	49	22/05/2026	Netlogic Information Technology	Computer consulting	\$ 152.15	470,744.78
EFT00047	50	22/05/2026	Leonora Pharmacy -	Facemasks for LELC	\$ 17.50	470,762.28
EFT00047	51	22/05/2026	LG Professionals WA	Attendance at 2026 Goldfields Forum	\$ 620.00	471,382.28
EFT00047	52	22/05/2026	Elite Gym Hire	Monthly gym equipment hire	\$ 2,302.51	473,684.79
EFT00047	53	22/05/2026	Leonora Village.	Accommodation for JSH training and ranger	\$ 4,306.00	477,990.79
EFT00047	54	22/05/2026	Lash Sublime Pty Ltd	Beautician courses hosted by JSH	\$ 30,057.61	508,048.40
EFT00047	55	22/05/2026	Cardile International Fireworks P/L	Fireworks display for GG26	\$ 26,400.00	534,448.40
EFT00047	56	22/05/2026	Moore Australia	Accounting consulting	\$ 3,755.12	538,203.52
EFT00047	57	22/05/2026	Pro Crack Seal	Pro Crack Seal	\$ 11,550.00	549,753.52
EFT00047	58	22/05/2026	Kalgoorlie Paint Centre	Chairs and Table maintenance Hoover House	\$ 346.04	550,099.56
EFT00047	59	22/05/2026	PWT Electrical Pty Ltd	Electrical work at depot and CRC	\$ 5,399.51	555,499.07
EFT00047	60	22/05/2026	Mister Signs	Disabled Parking Signs x 6	\$ 191.40	555,690.47
EFT00047	61	22/05/2026	Satellite Television & Radio Australia	Annual Satellite & Radio Maintenance	\$ 8,250.00	563,940.47
EFT00047	62	22/05/2026	Telstra	Phone, internet, directory and equipment charges	\$ 23,359.76	587,300.23
EFT00047	63	22/05/2026	Perth Reptile Company	LGG - Slither and Slides Reptile Show	\$ 6,000.00	593,300.23
EFT00047	64	22/05/2026	Goldmont Engineering Pty Ltd	Emergency Washdown Tank Stand	\$ 30,995.80	624,296.03
EFT00047	65	22/05/2026	Trans Tasman Media	Advertising Gwalia in Skippers inflight magazine	\$ 625.02	624,921.05

## Accounts for Payment - April to May 2026

Batch Ref	ID	Date	Name	Item	Payment by delegated Authority	Balance
EFT00047	66	22/05/2026	EyeJack Pty Ltd	Gwalia Historical Walk Companion App	\$ 11,000.00	635,921.05
EFT00047	67	22/05/2026	White House Hotel	Accommodation and meals for consultants	\$ 1,020.00	636,941.05
EFT00047	68	22/05/2026	Kalgoorlie Case & Drill Pty Ltd	Absorbent granules for road maintenance	\$ 305.39	637,246.44
EFT00047	69	22/05/2026	Xstra Group Pty Ltd	Monthly CRC PAXX Hosting	\$ 494.48	637,740.92
EFT00047	70	22/05/2026	Cornerstone Road Maintenance	Repair Patches of Airstrip	\$ 15,251.28	652,992.20
EFT00047	71	22/05/2026	KleenWest	Cleaning supplies for shire facilities	\$ 470.97	653,463.17
EFT00047	72	22/05/2026	KCLD Holding Pty Ltd	Health Day - Ice Cream hire	\$ 2,343.00	655,806.17
EFT00047	73	22/05/2026	Avdata Australia	Data and billing services WLEM	\$ 5,567.09	661,373.26
EFT00047	74	22/05/2026	Motor Pass	Motor Pass transactions for April 2026	\$ 3,719.97	665,093.23
EFT00047	75	22/05/2026	Leonora Post Office	Postage and activity supplies April 2026	\$ 254.52	665,347.75
EFT00047	76	22/05/2026	Wrangler Stockyards and Trailer Pty Ltd	Final payment for 2x Wrangler trailers	\$ 36,769.48	702,117.23
EFT00047	77	22/05/2026	Avis - Australia	Cactus Hunters vehicle hire	\$ 1,403.17	703,520.40
EFT00047	78	22/05/2026	Bunnings Building Supplies Pty Ltd	Equipment and supplies for various jobs	\$ 1,876.84	705,397.24
EFT00047	79	22/05/2026	McMahon Burnett Transport	Freight for Heritage Door for Library	\$ 109.53	705,506.77
EFT00047	80	22/05/2026	Nomad Plumbing	Plumbing throughout shire facilities	\$ 8,057.76	713,564.53
EFT00047	81	22/05/2026	Leonora Motel Pty Ltd	Accommodation for Outback Grave Markers	\$ 190.00	713,754.53
EFT00047	82	22/05/2026	Office National Kalgoorlie	Office chairs and stationery depot and admin	\$ 3,262.92	717,017.45
EFT00047	83	22/05/2026	Skippers Aviation Pty Ltd	Return Flight for Finance Coordinator	\$ 772.95	717,790.40
EFT00047	84	22/05/2026	Modern Teaching Aids Pty Ltd	Activity supplies for LELC	\$ 1,607.55	719,397.95
EFT00047	85	22/05/2026	Team Global Express Pty Ltd	Freight for Avgas shed and street signs	\$ 6,473.13	725,871.08
EFT00047	86	22/05/2026	Mcleods Barristers and Solicitors	Consulting for employee matters	\$ 2,574.00	728,445.08
EFT00047	87	22/05/2026	Golden Quest Trails Association	Financial Contribution for Golden Quest Discovery Trail	\$ 12,650.00	741,095.08
EFT00047	88	22/05/2026	KB Security Group	Repairs to current CCTV systems	\$ 14,025.00	755,120.08
EFT00047	89	22/05/2026	Pier Street Medical	Pre employment medical for S. Vaka	\$ 196.00	755,316.08
EFT00047	90	22/05/2026	Terry Sargent	EHO onsite visit May 2026 & April offsite	\$ 15,796.00	771,112.08
EFT00047	91	22/05/2026	Helen Smith	Additional Visit May 2026	\$ 3,300.00	774,412.08
EFT00047	92	22/05/2026	Broca Contracting	Additional day for backfilling kerbs	\$ 6,000.01	780,412.09
EFT00047	93	22/05/2026	Cleverpatch	Activity supplies for ELC	\$ 207.53	780,619.62
EFT00047	94	22/05/2026	BOC Limited	Liquid nitrogen for Drs Surgery	\$ 30.72	780,650.34
EFT00047	95	22/05/2026	Yinarrgroup Pty Ltd	Replace Grid Little Mill Rd	\$ 33,000.00	813,650.34
EFT00047	96	22/05/2026	GA Solutions	Landscaping and Paving works 13 Fitzgerald Dr	\$ 8,882.50	822,532.84
EFT00047	97	22/05/2026	Dunning's	Avgas delivery for airport	\$ 21,000.80	843,533.64
EFT00047	98	22/05/2026	Goldfields Electrical Contracting Pty Ltd	Remaining Tag n Test Thermal Imaging	\$ 24,636.70	868,170.34
EFT00047	99	22/05/2026	Wurth Australia Pty Ltd	Mechanics consumables for workshop	\$ 2,601.27	870,771.61
EFT00047	100	22/05/2026	Ochre Horizon Group Pty Ltd	Replace signage throughout the shire	\$ 8,753.80	879,525.41

**Accounts for Payment - April to May 2026**

Batch Ref	ID	Date	Name	Item	Payment by delegated Authority	Balance
EFT00047	101	22/05/2026	Lorriann den Dulk	Reimbursement for Police clearance	\$ 69.91	879,595.32
EFT00047	102	22/05/2026	DWE Electrical Contractors	Initial Test n Tag thermal imaging	\$ 8,580.00	888,175.32
EFT00047	103	22/05/2026	PFD Food Services Pty Ltd	Catering and consumables Hoover House	\$ 3,707.60	891,882.92
EFT00047	104	22/05/2026	Bidfood Kalgoorlie	Catering and consumables Hoover House	\$ 571.63	892,454.55
EFT00047	105	22/05/2026	Council First Pty Ltd	Monthly subscriptions and professional services	\$ 15,655.20	908,109.75
<b>GRAND TOTAL</b>					<b>\$ 908,109.75</b>	

### Accounts for Payment - April to May 2026

Shire of Leonora					
Monthly Report – List of Accounts Paid by Delegated Authority					
Submitted to Council on the 16th June 2026					
<p>The following list of accounts has been paid under delegation by the Chief Executive Officer, since the previous list of accounts. Transactions contain Wages &amp; Payroll Liability payments since the previous list of accounts paid by Delegated Authority totalling <b>\$355,888.31</b>.</p>					
<p>_____</p> <p><b>CHIEF EXECUTIVE OFFICER</b></p>					
Cheque	Date	Name	Item	Payment by Delegated Authority	Balance
PJ000056	12/05/2026	Shire of Leonora - Wages	Salaries & Wages PPE10/05/26	\$ 123,416.56	123,416.56
PJ000057	15/05/2026	Shire of Leonora	Pay Liabilities - 10/05/2026	\$ 48,596.13	172,012.69
PJ000058	26/05/2026	Shire of Leonora - Wages	Salaries & Wages PPE24/05/26	\$ 131,617.49	303,630.18
PJ000059	29/05/2026	Shire of Leonora	Pay Liabilities - 24/05/26	\$ 52,258.13	355,888.31
<b>GRAND TOTAL</b>				<b>\$355,888.31</b>	

**10.0 REPORTS**

**10.3 MANAGER OF BUSINESS SERVICES**

**10.3.(E) BUDGET AMENDMENT - RESERVE TRANSFER**

**SUBMISSION TO:** Ordinary Council Meeting  
Meeting Date: 16th June 2026

**AGENDA REFERENCE:** 10.3.(E) JUN 26

**SUBJECT:** Budget Amendment - Reserve Transfer

**LOCATION/ADDRESS:** Leonora

**NAME OF APPLICANT:** Shire of Leonora

**FILE REFERENCE:** 1.6

**AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT**

**NAME:** Kiara Lord

**OFFICER:** Manager Business Services

**INTEREST DISCLOSURE:** Nil

**DATE:** 11th June 2026

**SUPPORTING DOCUMENTS:** Nil

**BACKGROUND**

At the Ordinary Meeting of Council Held 19 August 2025 Council adopted, by absolute majority budget amendments relating to the Genesis Community Development Fund, being \$250,000 for Community Development Initiatives and \$750,000 for Infrastructure Upgrades as a result of finalising the Community Development Agreement with Genesis Minerals Limited.

This agreement involves income of \$1,000,000 over five (5) years, to a total of \$5,000,000 to be received by the Shire of Leonora, which will in turn be utilised for 25% Community Development and 75% Infrastructure upgrades, and requires a decision to be made by the steering committee formed as part of this agreement, and subsequent decision by council confirming expenditure to facilitate appropriate use of the funds.

Due to the nature of these funds, it has been estimated that by 30 June 2026, only \$22,339.00 would have been able to be expended in the 2025/2026 financial year, which will inflate the potential surplus as at 30<sup>th</sup> June by \$977,661.00. The current projected surplus excluding these funds relates directly to project delays where commitment to completion of these projects exist, and leaving this amount in our operating budget at this point in time would over-state our end of year balance, and it is being recommended that the remaining income identified for the Genesis Community Fund be transferred to the Eastern Precinct Reserve Account on an interim basis prior to the end of the financial year.

The \$22,339.00 is being recommended to council as part of this month's agenda, however if the motion fails to be passed, the full amount of \$1,000,000 will remain outstanding.

Broadly, the Genesis Community Fund is anticipated to support community development and infrastructure outcomes associated with the Eastern Precinct once planning has progressed to the

**ORDINARY COUNCIL MEETING MINUTES**

---

development stage, and it is proposed to transfer the remaining income from 2025/2026 into the Eastern Precinct Reserve Account before the end of June, 2026.

As part of the decision by council to expend these funds going forward, an amendment to the budget will be requested to allow for movement of the funds out of the reserve into the operating Municipal Account to facilitate project expenditure once approved. As a decision by council is required for the expenditure of the funds in any case, this will not result in any delay to the capacity for Council to provide funding to nominated Community Development and Infrastructure Upgrade projects undertaken as part of the Genesis Community Fund.

**STAKEHOLDER ENGAGEMENT**

The Business Services team have consulted with the CEO, as well as our contracted accountants, Moore Australia in assessing the impact of the Genesis Community Development Fund on the Shire's budget, and this recommendation has been proposed in direct response to this consultation.

**STATUTORY ENVIRONMENT**

Section 6.2 of the Local Government Act 1995 requires the annual budget to include details of amounts to be set aside in, or used from, reserve accounts and the purpose for which those amounts are to be set aside or used.

Section 6.8(1)(b) of the Local Government Act 1995 provides that a local government is not to incur expenditure from its municipal fund for an additional purpose unless the expenditure is authorised in advance by resolution of Council, requiring an absolute majority.

Regulations 17, 27, 36 and 38 of the Local Government (Financial Management) Regulations 1996 prescribe requirements relating to reserve account titles, annual budget disclosures, reserve account movements, and annual financial reporting of reserve accounts.

**POLICY IMPLICATIONS**

There are no Policy Implications resulting from the recommendation of this report

**FINANCIAL IMPLICATIONS**

As of the 31<sup>st</sup> March, 2025 the Shire of Leonora has \$2,089,634.61 available in its Building Reserve. The nature of the payments to the Contractor for the Ageing in Place Facility is in line with Council's decisions for the nature of this Reserve. The Reserve transfer in the recommendation would reduce the overall reserve to \$1,631,993.61. As this is one of our reserves we regularly review, the impact on the overall usability of this reserve is low.

## STRATEGIC IMPLICATIONS

### STRATEGIC IMPLICATIONS

The recommendation is consistent with the Shire of Leonora Council Plan 2025–2035, particularly:

- Outcome 4.2 - An effective organisation, providing strong leadership and services.
- Strategy 4.2.1 - Provide appropriate services to the community, professionally and efficiently.
- Action 4.2.1.2 - Maintain accountability and financial responsibility through effective planning.

The transfer of unexpended Genesis Community Development Fund income into reserve supports sound financial management by ensuring funds received for future community development and infrastructure purposes are appropriately quarantined and available for future Council-approved projects.

The recommendation also aligns with the Shire's economic development objectives, particularly Strategy 2.1.1 — Attract new industry, business, investment and encourage economic diversity and growth of local business, including Action 2.1.1.1 — Develop Eastern Precinct Plan, noting the Genesis Community Development Fund is anticipated to support future community development and infrastructure outcomes associated with the Eastern Precinct.

The recommendation further supports Strategy 2.1.3 — Improve essential infrastructure and services to promote growth, as the funds are intended to contribute to future infrastructure upgrades and related community outcomes.

## RISK MANAGEMENT

The risk associated with this item is considered low.

Transferring the unexpended Genesis Community Development Fund income to reserve reduces financial reporting risk by ensuring the funds are separately identified and do not overstate the Shire's unrestricted closing position at year end.

There are a minor governance and reputational risk if the funds are not clearly quarantined for their intended community development and infrastructure purposes. This risk is mitigated by transferring the funds to reserve, with any future expenditure to be subject to further Council approval and, where required, a budget amendment.

Overall, the recommendation supports financial transparency and preserves the funds for their intended purpose.

**ORDINARY COUNCIL MEETING MINUTES**

---

**RECOMMENDATIONS**

That Council, by absolute majority:

1. Pursuant to section 6.8(1)(b) of the Local Government Act 1995, approves an amendment to the 2025/2026 Annual Budget to transfer the unexpended balance of the 2025/2026 Genesis Community Development Fund income to reserve;
2. Approves the transfer of up to \$977,661 from the Municipal Fund to the Eastern Precinct Reserve Account, being the estimated unexpended balance of the 2025/2026 Genesis Community Development Fund income as at 30 June 2026;
3. Notes that, should the separately recommended expenditure of \$22,339 not be approved by Council, the amount transferred to reserve may increase to the full 2025/2026 Genesis Community Development Fund income amount of \$1,000,000;
4. Notes that the funds are to be held in reserve for future community development and infrastructure outcomes associated with the Genesis Community Development Fund and the Eastern Precinct; and
5. Notes that any future transfer from reserve for expenditure of these funds will be subject to further Council approval and, where required, an amendment to the relevant annual budget.

**VOTING REQUIREMENT**

Absolute Majority

**COUNCIL DECISION**

**Moved:** Cr AE Taylor

**Seconded:** Cr TM Nardone

That Council, by absolute majority:

1. Pursuant to section 6.8(1)(b) of the Local Government Act 1995, approves an amendment to the 2025/2026 Annual Budget to transfer the unexpended balance of the 2025/2026 Genesis Community Development Fund income to reserve;
2. Approves the transfer of up to \$977,661 from the Municipal Fund to the Eastern Precinct Reserve Account, being the estimated unexpended balance of the 2025/2026 Genesis Community Development Fund income as at 30 June 2026;
3. Notes that, should the separately recommended expenditure of \$22,339 not be approved by Council, the amount transferred to reserve may increase to the full 2025/2026 Genesis Community Development Fund income amount of \$1,000,000;
4. Notes that the funds are to be held in reserve for future community development and infrastructure outcomes associated with the Genesis Community Development Fund and the Eastern Precinct; and
5. Notes that any future transfer from reserve for expenditure of these funds will be subject to further Council approval and, where required, an amendment to the relevant annual budget.

**CARRIED BY ABSOLUTE MAJORITY (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*

**ORDINARY COUNCIL MEETING MINUTES****10.0 REPORTS****10.4 MANAGER OF COMMUNITY SERVICES****10.4.(A) MEMORANDUM OF UNDERSTANDING - STEPHEN MICHAEL FOUNDATION**

**SUBMISSION TO:** Ordinary Council Meeting  
Meeting Date: 16th June 2026

**AGENDA REFERENCE:** 10.4.(A) JUN 26

**SUBJECT:** Memorandum of Understanding -  
Stephen Michael Foundation

**LOCATION/ADDRESS:** Nil

**NAME OF APPLICANT:** Nil

**FILE REFERENCE:** 4.8

**AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT**

**NAME:** Alex Baxter

**OFFICER:** Manager Community Services

**INTEREST DISCLOSURE:** Nil

**DATE:** 11th June 2026

**SUPPORTING DOCUMENTS:**

1. MOU - Stephen Michael Foundation
2. Stephen Michael - Progress Report 2025

**BACKGROUND**

The Shire of Leonora currently has a Memorandum of Understanding (MOU) with the Stephen Michael Foundation, which commenced in 2023 and is due to expire on 30 June 2026. Under this agreement, the Shire has contributed \$55,000 per annum, representing a total investment of \$165,000 over the three-year term.

The partnership has focused on delivering youth engagement initiatives across Leonora and Leinster, with the key aims of supporting young people to engage in positive lifestyles, improving school engagement and attendance, building leadership capacity and resilience, increasing participation in sport and recreation, and reducing anti-social behaviour through structured and meaningful activities.

With reporting available to the Shire relates to 2025 program delivery, this reporting demonstrates positive outcomes aligned with the objectives of the MOU. During 2025, the Leonora Youth Engagement Project delivered 64 sessions across Leonora and Leinster, resulting in 1,398 participant engagements and more than 156 hours of direct program delivery. These programs provided local young people with access to positive mentors, leadership development opportunities, structured recreational activities and safe after-hours engagement.

The Stephen Michael Foundation has approached the Shire seeking consideration of a new three-year MOU to continue delivery of youth engagement programs and services across Leonora and Leinster. The proposed partnership has a total project cost of \$235,138 (excluding GST) over the three-year term. The Foundation has demonstrated consistent program delivery throughout the current agreement, providing regular and structured engagement opportunities for local youth. The

proposed renewed MOU seeks to build on these outcomes by continuing to support young people to engage in positive lifestyles, improve school engagement and attendance, build leadership capacity and resilience, increase participation in sport and recreation, and reduce anti-social behaviour through safe and meaningful activities.

### **STAKEHOLDER ENGAGEMENT**

Stephen Michael Foundation

### **STATUTORY ENVIRONMENT**

#### 9.49A Execution of Documents

(1) A document is duly executed by a local government if —

(a) the common seal of the local government is affixed to it in accordance with subsections (2) and (3); or

(b) it is signed on behalf of the local government by a person or persons authorised under subsection (4) to do so.

(2) The common seal of a local government is not to be affixed to any document except as authorised by the local government.

(3) The common seal of the local government is to be affixed to a document in the presence of —

(a) the mayor or president; and

(b) the CEO,

each of whom is to sign the document to attest that the common seal was so affixed.

(4) A local government may, by resolution, authorise the CEO, another employee or an agent of the local government to sign documents on behalf of the local government, either generally or subject to conditions or restrictions specified in the authorisation.

(5) A document executed by a person under an authority under subsection (4) is not to be regarded as a deed unless the person executes it as a deed and is permitted to do so by the authorisation.

(6) A document purporting to be executed in accordance with this section is to be presumed to be duly executed unless the contrary is shown. When a document is produced bearing a seal purporting to be the common seal of the local government, it is to be presumed that the seal is the common seal of the local government unless the contrary is shown.

### **POLICY IMPLICATIONS**

There are no policy implications resulting from the recommendation of this report.

### **FINANCIAL IMPLICATIONS**

The funding for this program will be included in the 2026/2027 budget

### **STRATEGIC IMPLICATIONS**

The proposed partnership with the Stephen Michael Foundation aligns with the Shire of Leonora Council Plan 2025–2035, specifically Actions 1.2.1.1 Support youth engagement initiatives and programs.

**RISK MANAGEMENT**

<b>Risk</b>	<b>Likelihood</b>	<b>Consequence</b>
Reduction in youth engagement, leadership and sporting opportunities available to young people in Leonora and Leinster.	Likely	Major
Loss of an established partnership that has delivered positive outcomes for the community since 2023.	Likely	Moderate
Negative community perception regarding Council's commitment to youth development and wellbeing initiatives.	Possible	Moderate
Reduced progress towards Council Plan objectives relating to youth engagement, community wellbeing and participation in sport and recreation.	Possible	Moderate

**RECOMMENDATIONS**

1. Accepts the Memorandum of Understanding between the Shire of Leonora and the Stephen Michael Foundation for the period 1 July 2026 to 30 June 2029.
2. Authorises the Chief Executive Officer to execute the Memorandum of Understanding on behalf of the Shire of Leonora.

**VOTING REQUIREMENT**

Simple Majority

**COUNCIL DECISION**

**Moved:** Cr NF Sprigg dos Santos

**Seconder:** Cr RA Norrie

1. Accepts the Memorandum of Understanding between the Shire of Leonora and the Stephen Michael Foundation for the period 1 July 2026 to 30 June 2029.
2. Authorises the Chief Executive Officer to execute the Memorandum of Understanding on behalf of the Shire of Leonora.

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*

# Leonora Youth Engagement Partnership (LYEP) 2026 to 2029



**STEPHEN MICHAEL  
FOUNDATION**

## Organisation Details

**Name of organisation:**

Stephen Michael Foundation

**ABN:**

28 617 468 658

**Address:**

70 Parry Street, Fremantle, WA, 6160

**Contact Name:**

Maddi Hewson

**Contact Position:**

Team Leader – Northern Goldfields Region

**Phone:**

0478788197

**Email:**

maddi@smfoundation.org.au

## Organisation Background

In Western Australia, the challenges impacting young people, community wellbeing, and long-term social outcomes are often interconnected. At the Stephen Michael Foundation (SMF), we believe that thriving communities begin with empowered young people.

Our mission is to support youth in reaching their full potential by delivering impactful school, community, and capacity-building programs.

Over the past eight years, SMF has engaged more than 10,000 young people across over 80 schools and local government areas throughout Western Australia. Through strong partnerships with schools, local governments, community organisations, and service providers, SMF continues to deliver programs that create meaningful and long-term impact for young people and communities across the state.

## Initiative Details

For the past four years, the Stephen Michael Foundation (SMF) has worked in partnership with the Shire of Leonora to deliver school and community-based programs through the Leonora Youth Engagement Project (LYEP). Throughout this partnership, SMF has built strong relationships within the community and delivered consistent engagement opportunities for young people across Leonora and surrounding areas.

The project has generated positive outcomes for local youth through regular sport, mentoring, leadership development, and community engagement activities. Building on the success of the partnership to date, SMF is seeking to continue and strengthen this work through a new three-year partnership agreement that incorporates key learnings and evolving community needs.

The proposed partnership aims to support the following outcomes:

- Improved school attendance and engagement
- Increased leadership capacity
- Increased participation in sports-based activities
- Enhanced resilience, self-esteem, and overall well-being
- Reduced anti-social behaviour through positive engagement opportunities
- Increased opportunity to engage with people in different communities
- Increased collaboration among service providers and government agencies

### Project Locations

Programs will continue to be delivered primarily within Leonora, while also creating opportunities for young people from surrounding communities to participate in organised sporting carnivals, leadership activities, and community events.

### Project Activities

SMF will deliver the following programs that have been selected specifically to ensure maximum engagement and impact throughout the partnership:

- **Future Leaders:** A school-based program for Years 3-6, fostering resilience, emotional regulation, teamwork, and engagement through sport and creative activities.
- **Rising Leaders:** A program for high-school students focused on self-esteem, emotional regulation, communication, and school engagement.
- **Engagement Activities:** A range of sport, mentoring, interactive activities, and classroom support delivered across school and community settings to strengthen relationships, encourage participation, and promote healthy lifestyles.
- **NightFields:** Evening sports programs aimed at reducing anti-social behaviour by providing a safe and engaging environment.
- **Shire Staff Engagement:** The SMF will also facilitate opportunities for Shire employees to attend program events and contribute to program activities.

## Initiative Budget

Project Budget			
	FY26/27	FY27/28	FY28/29
<b>Leonora</b>			
Program Delivery (incl. staffing plus oncosts)			
Rising Leaders Program at Leonora DHS			
NightFields/after-school sport and engagement in Leonora			
Engagement activities, classroom support, and sport clinics with youth at Leonora DHS	\$42,500	\$43,988	\$45,528
Three Youth Sports Carnivals per year, including outlying communities			
<hr/>			
Local Community Engagement and Participation			
Traineeships (as applicable) and pathway opportunities			
Casual/local employment to support delivery	\$9,200	\$9,522	\$9,855
Engagement of local community members and services (e.g. cultural activities, excursions, local providers)			
<hr/>			
Regional Fuel Allowance and travel costs	\$625	\$647	\$670
Participant engagement and program resources (incl. equipment, resources, catering) Rising	\$5,750	\$5,951	\$6,159
Leaders Camp (Leonora Students)	\$5,750	\$5,951	\$6,159
<b>Region TOTAL</b>	<b>\$63,825</b>	<b>\$66,059</b>	<b>\$68,371</b>
<hr/>			
Monitoring, Evaluation & Outcomes (external consultant)	\$2,000	\$2,070	\$2,143
<hr/>			
Project Sub-TOTAL	\$65,825	\$68,129	\$70,514
<hr/>			
Project Management	\$9,874	\$10,219	\$10,577
<hr/>			
<b>Total Project Cost (exl. GST)</b>	<b>\$75,699</b>	<b>\$78,348</b>	<b>\$81,091</b>

## What will the Funding be used for?

Funding provided through this partnership will directly support the coordination and delivery of youth engagement programs and activities across Leonora and surrounding communities over the three-year partnership period. The proposed budget has been developed to ensure consistent, high-quality delivery that responds to local community needs while creating meaningful opportunities for young people to engage, connect, and grow.

The majority of funding will support the delivery of place-based programs, including staffing and operational costs associated with coordinating and facilitating the Rising Leaders program, NightFields, school engagement activities, classroom support, sports clinics, and regional sporting carnivals. These programs aim to provide young people with safe, structured, and positive opportunities that encourage participation, leadership development, wellbeing, and stronger engagement with school and community.

Funding will also contribute to:

- Program resources and participant engagement costs, including sporting equipment, activity materials, catering, and resources that support consistent and engaging delivery.
- Local engagement opportunities, including casual employment, traineeships, and the involvement of local community members and service providers where applicable.
- Regional travel and fuel costs required to maintain regular delivery and engagement across remote communities.
- Participation in the Rising Leaders Camp for Leonora students, providing opportunities for leadership development, personal growth, and connection with peers from other communities.
- Monitoring, evaluation, and reporting processes to support accountability, continuous improvement, and measurement of program outcomes.
- Project coordination and partnership management to ensure strong communication, stakeholder engagement, governance, and sustainable delivery throughout the partnership.

The funding will support a consistent regional presence and allow SMF to continue building strong relationships with schools, young people, families, and community stakeholders while delivering programs that are responsive, culturally safe, and community-informed.

Annual increases across the budget reflect the rising costs associated with regional delivery, including staffing on-costs, SCHADS Award increases, superannuation increases, travel expenses and operational delivery costs. The budget has been developed to ensure the programs remain sustainable, responsive, and impactful across the life of the partnership.

### Additional Funding

The SMF has secured additional funding through partnerships with other local stakeholders in the region to support sustainable program delivery and engagement across the Northern Goldfields. For the purpose of this proposal, these contributions have not been included in the budget calculations, which are based solely on the funds requested from the Shire to support partnership outcomes.

## Goals/Objectives

The Leonora Youth Engagement Project aims to provide consistent, strengths-based engagement opportunities that support young people to build confidence, strengthen wellbeing, and increase positive connection to school, community, and future pathways.

Key objectives of the partnership include:

- Deliver regular school and community-based youth engagement programs that provide safe, structured, and positive opportunities for young people throughout the year.
- Provide sport, mentoring, leadership, and recreational activities that encourage participation, teamwork, confidence, and healthy lifestyles.
- Support improved school engagement through classroom support, relationship-building, mentoring, and leadership development activities.
- Facilitate safe and inclusive after-hours engagement opportunities through programs such as NightFields to encourage positive community participation.
- Create opportunities for young people to connect with peers from other communities through regional carnivals, camps, and shared activities.
- Strengthen collaboration between schools, local government, service providers, and community stakeholders to support coordinated and community-informed youth outcomes.
- Support local involvement and capacity building through partnerships, local participation, and employment opportunities where possible.
- Maintain a consistent and culturally responsive presence within the Leonora community to strengthen relationships, trust, and long-term engagement outcomes.

## Method/Strategy

SMF's approach is strengths-based, community-driven, and culturally responsive. We recognise that successful youth engagement requires early intervention, long-term support, and collaboration with local stakeholders.

Our programs are designed to:

- Leverage existing strengths within local communities, ensuring youth and community-led engagement.
- Offer continuity of support, providing young people with structured pathways from school engagement to employment.
- Work collaboratively with schools, local businesses, and service providers to create multi-layered support networks.

Our programs are evidence-based, drawing on best practices in youth development, trauma-informed care, and community engagement. By tailoring delivery to the unique needs of each community, SMF supports young people to strengthen confidence, develop positive relationships, build resilience, and engage in meaningful opportunities for growth and participation.

## Risk Management

### Project Funding ceases

Over recent years, SMF has worked in partnership with the Shire of Leonora to deliver school and community-based programs across the region. This partnership has supported ongoing engagement with young people while strengthening relationships with schools, local services, community groups, and key stakeholders.

The Shire's support plays an important role in enabling consistent program coordination, delivery, and community engagement within Leonora and surrounding communities. If this funding were to cease, it would significantly impact SMF's capacity to maintain the current level of place-based delivery and ongoing engagement across the region.

Without continued support, program delivery would likely become more limited and less consistent, reducing opportunities for regular engagement, leadership development, and community connection for local young people. It may also impact SMF's ability to maintain the strong relationships and collaborative partnerships that have been built within the community over time.

To mitigate this risk, SMF remains committed to strengthening partnerships, identifying additional funding opportunities, and continuing to work collaboratively with local stakeholders to support sustainable program delivery across the Shire of Leonora.

### Participant Safety

Injury during activities is possible, with major consequences. Activities will be supervised by trained staff, and first aid-trained staff will be on-site. Safety gear and instructions will be provided, and medical information will be collected. Emergency plans and first aid kits will be available. All staff are responsible for ensuring participant safety.

### Psychological Risk

Distress from program content or group dynamics is possible, with moderate consequences. All staff will be trained in mental health first aid and follow established reporting procedures.

### Misconduct or Abuse

Misconduct by staff or participants is unlikely but would have severe consequences. A strict code of conduct, strong child safeguarding policy adherence, clear reporting mechanisms, and background checks (including Working with Children Checks, National Police Clearance, and any other necessary screenings) will be implemented. The HR Manager will oversee this process.

### Data Privacy

A breach of data privacy is possible, with major consequences. Secure data handling and storage protocols will be implemented, and staff will receive regular training. The IT contractor will be responsible for managing data security.

### Funding and Resource Availability

Funding shortfalls are possible, with severe consequences. SMF will employ a diversified funding strategy, conduct regular financial reviews, and maintain contingency plans. The CEO will oversee these efforts.

#### Legal and Compliance

Non-compliance with laws is unlikely but could have severe consequences. Legal audits and staff compliance training will be conducted. The CEO will oversee compliance activities.

#### Environmental Risks

Poor weather or natural events are possible, with moderate consequences. Weather conditions will be monitored, and contingency plans (including alternative indoor activities) will be in place. Team Leaders will ensure these plans are carried out.

#### Transportation

Transportation risks may arise when travelling within and between communities for program delivery. To minimise disruption and ensure safe travel, SMF will coordinate appropriate vehicle access for all regional travel and maintain contingency plans where possible should vehicle availability change.

All vehicles used for delivery will undergo appropriate safety and maintenance checks, with staff required to hold valid driver's licences and follow SMF transport and safety procedures at all times. Safe transport practices, travel planning, and communication processes will also be implemented, including access to satellite phones and emergency contact procedures where required for remote travel.

#### Staffing

Staff shortages or turnover are possible, with moderate consequences. SMF will implement succession planning, offer competitive remuneration, and provide professional development opportunities. The HR Manager will oversee staffing strategies.

## **Program Management and Governance**

SMF has secured a Collaborative Research Agreement with the University of Notre Dame Australia (Faculty of Health Sciences) to:

- Conduct research and impact evaluations aligned with UNDA's expertise in health sciences.
- Provide practicum placements for Health Promotion and Sports Science students.
- Utilise postgraduate research to assess program outcomes and community impact.

In addition to this academic partnership, an external evaluation consultant will be appointed to support program evaluation, data analysis, and reporting. This ensures that independent assessments of program effectiveness are conducted, strengthening accountability and continuous improvement.

SMF also recognises that long-term success requires a collective impact approach. This partnership will be driven by:

- Common Agenda – A shared vision and strategy among stakeholders.
- Continuous Communication – Ongoing engagement with key partners.
- Shared Measurement – Consistent data collection and impact assessment.

SMF has established strong partnerships with local schools, shires, government agencies, and service providers in each project location. The foundation also actively participates in key community groups that will support program implementation and evaluation.

## Sustainability

A core principle of SMF is ensuring that programs leave a lasting impact beyond the funding period. Sustainability is embedded into the project through local engagement, employment, collaboration, and community empowerment.

- **Consistent Engagement Model** – Maintaining a regular and reliable presence within communities supports trust, engagement, and continuity of delivery.
- **Local Opportunities and Involvement** – Identifying opportunities for local engagement and employment where possible helps strengthen community connection, support program continuity, and build local capacity over time.
- **Capacity Building** – Training and development opportunities for local community members, service providers, and young leaders ensures that skills and knowledge remain embedded within communities.
- **Strategic Partnerships** – Strengthening relationships with schools, government agencies, and local businesses to provide long-term support and funding opportunities.
- **Community-Informed Delivery** – Programs are shaped through ongoing consultation and engagement with young people, families, community, and stakeholders to ensure delivery remains relevant and responsive to local needs.

SMF's approach focuses on creating long-term impact through consistent engagement, strong partnerships, and opportunities for skill and leadership development. By strengthening local capacity and community connections, the initiative aims to support ongoing participation and positive outcomes beyond the funded period.

# Attachments



Project Stakeholders

**SMF Project Partners**

**Schools**

Leonora District High School  
Laverton School  
Mount Margaret Remote Community School  
Leinster Community School  
Wiluna Remote Community School  
Menzies Remote Community School

**Service Providers**

Leonora Shire Youth Services  
Hope Community Services  
Waalitj  
Shooting Stars  
University of Notre Dame  
West Coast Eagles  
Subiaco Football Club  
Upskill Global  
Football West  
West Australian Football Commission  
Baseball WA

**Local Councils**

Shire of Laverton  
Shire of Leonora  
Shire of Menzies

**Organisation Support**

BHP  
Genesis (in-kind)

**Aboriginal Community Controlled Agencies**

Pakaanu Aboriginal Corporation

### Partnership Acknowledgement

The Stephen Michael Foundation acknowledges that the funding received from the Shire of Leonora will have a significant impact on the programs we provide to participants in Leonora, and the surrounding communities.

Upon receiving partnership funding, the Stephen Michael Foundation will appropriately recognise the Shire of Leonora's contribution in various ways.

These may include, but are not limited to:

- Signage
- Verbal Acknowledgement
- Written Acknowledgement
- Logo Placement
- Media
- Social Media

Other methods of acknowledging the Shire of Leonora will be determined through mutual agreement between both parties, and detailed within a partnership specific communications plan.

SMF Project Logic

<p><b>Purpose</b></p> <p>Deliver a range of school and community programs in Leonora, that support youth to develop strong leadership skills, enhanced confidence and improved self-esteem</p>	<p><b>Our Clients</b></p> <p>Young people aged 8-18</p>	<p><b>Approach</b></p> <p>Working with schools and local service providers to deliver programs as listed in outputs</p>	<p><b>Community</b></p> <p>Delivery of programs in the Leonora community.</p>
<p><b>Inputs</b></p> <ul style="list-style-type: none"> <li>• SMF staff</li> <li>• Program Resources</li> <li>• Strong partnerships with schools, communities and local organisations</li> <li>• Program curriculum and culturally informed resources</li> <li>• Sporting equipment</li> <li>• Accommodation and travel support</li> <li>• Monitoring, evaluation and learning frameworks</li> <li>• Community and cultural knowledge</li> </ul>	<p><b>Activities</b></p> <p><b>Local collaboration</b>          The SMF will work in collaboration with a range of local stakeholders including school, youth service providers, government agencies and community members.</p> <p><b>NightFields</b>          Providing safe, structured, evening sports programs that divert youth from antisocial behaviour.</p> <p><b>Rising Leaders</b>          Targeting high school students, the program focuses on building confidence, leadership, teamwork, resilience, communication, emotional regulation and self-esteem.</p> <p><b>Regional Carnivals</b>          Bringing communities together and encouraging healthy lifestyles through sport and social connection.</p>	<p><b>Outputs</b></p> <p>Annual delivery of programs</p> <p>Rising Leaders x1</p> <p>NightFields x 1</p> <p>Engagement Activities x 3</p> <p>Sports clinics x 1</p> <p>150+ participants annually</p> <p>Attendance by program</p> <p>Rising Leaders: 20</p> <p>NightFields: 40</p> <p>Engagement Activities: 25</p> <p>Regional Carnivals: 80</p>	<p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>• Improved resilience, confidence, and emotional wellbeing</li> <li>• Increased school engagement, attendance, and positive behaviour</li> <li>• Development of leadership, teamwork, and life skills</li> <li>• Stronger cultural identity, community connection, and peer relationships</li> <li>• Increased participation in positive recreation and community activities</li> <li>• Reduced anti-social behaviour through safe and structured engagement opportunities</li> <li>• Strengthened collaboration between schools, community organisations, and stakeholders</li> <li>• Increased youth participation in education, training, employment, and leadership pathways</li> <li>• Enhanced local capacity to support young people through sustainable partnerships and community involvement</li> <li>• Stronger and more inclusive community connections across the region</li> <li>• Collection of case studies, participation data, and evaluation outcomes to support ongoing improvement and accountability</li> </ul>

# STEPHEN MICHAEL FOUNDATION





**STEPHEN MICHAEL  
FOUNDATION**

# **PROGRESS REPORT**

*Leonora Youth Engagement Project (LYEP)*

**NOVEMBER 2025**

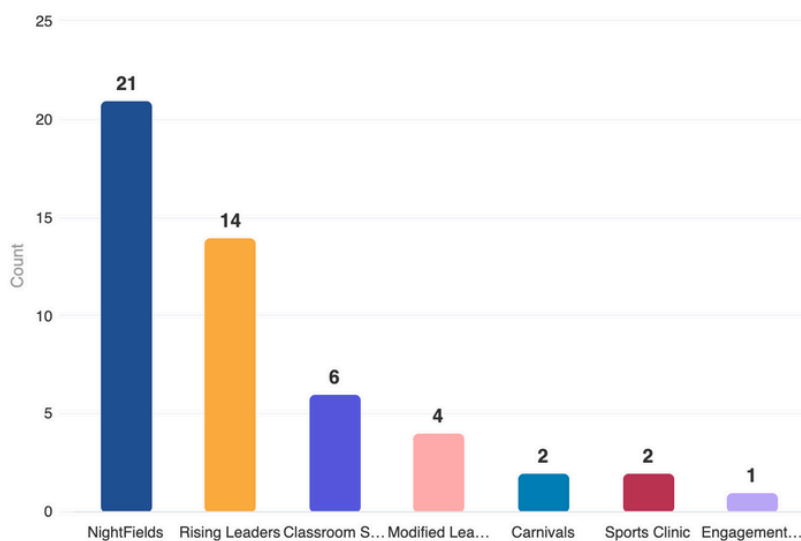


## PROJECT OVERVIEW

The key objective of the LYEP is to support youth into positive lifestyles, improve school attendance rates and reduce incidents of antisocial behaviour. This objective aligns with the Stephen Michael Foundations' vision to see young people become valued members of their community.

### Year to Date Program Delivery in Leonora.

Total # Sessions	Total Engagements	Total Hours
50	867	101.583 hours





## REGIONAL SPORT CARNIVALS

### Term 1 regional sports carnival (111 participants)

- 5 schools attended: Laverton, Leonora, Menzies, Wiluna, Leinster.
- Carnival hosted in Leonora.
- Basketball and water-sports carnival.

### Term 2 regional sports carnival (90 participants)

- 5 schools attended: Leonora, Wiluna, Leinster, Mount Margaret, Laverton
- Carnival hosted in Leinster.
- Soccer and baseball/tee ball carnival.
- Collaborated with Baseball WA and Football West.

### Term 3 regional sports carnival (60 participants)

- 3 schools attended: Leonora, Laverton, Mount Margaret.
- Carnivals hosted in Laverton.
- AFL carnival for Laverton NAIDOC Week.
- Collaborated with West Coast Eagles, Subiaco FC, and WA Country Football



# LEONORA

## NightFields Program

Leonora NightFields is delivered on Monday afternoons 4.30pm – 6.30pm during the school terms, in partnership with the Shire of Leonora.

Young people have participated in a range of sports and activities including:

- AFL
- Baseball
- Soccer
- Athletics
- Traditional Aboriginal Games
- Touch Rugby
- Basketball

Sessions delivered: 21

Total engagements: 342

Unique participants: 61

## School Engagement

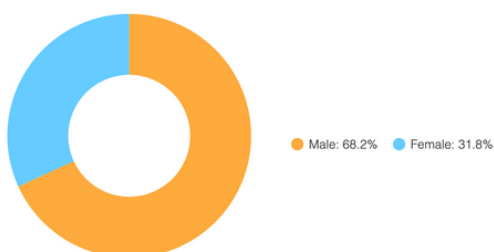
SMF have been engaging with the year 5/6 class at Leonora DHS in a variety of capacities, including: classroom support, delivering modified leadership activities, and delivering sport sessions. SMF has also been engaging with the high school students through classroom support and general engagement.

Sessions delivered: 11

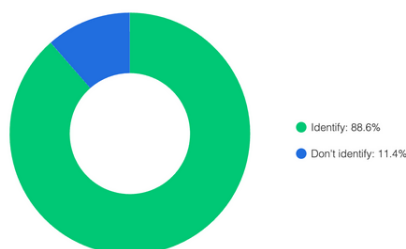
Total engagements: 143

## NightFields Demographics

Participant Demographics: Gender



Participant Demographics: ATSI



# LEONORA

## Rising Leaders Program

The Rising Leaders Program is delivered to High School aged male students at Leonora DHS.

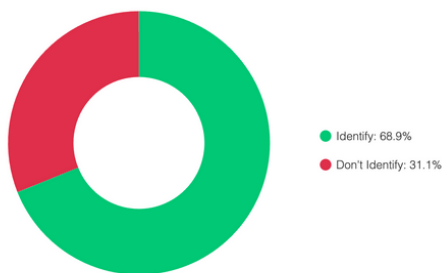
The program utilises sport as a vehicle to engage and immerse students in activities that can strengthen mental wellbeing, improve engagement, confidence, and develop leadership skills. The program is comprised of 20 two-hour sessions and includes skill development in numerous sports; social and emotional learning; and cultural awareness.

Sessions delivered: 14

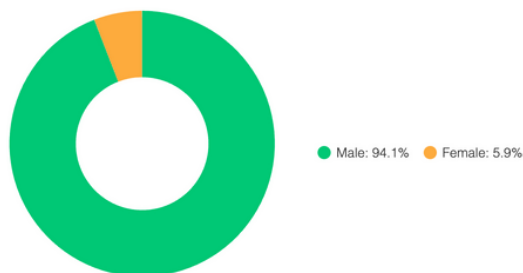
Total engagements: 87

Unique participants: 19

Participant Demographics: ATSI



Participant Demographics: Gender





### **SMF Rising Leaders Camp - Leonora Students**

Stephen Michael Foundation's (SMF) 2025 Rising Leaders Camp was held in Week 6 Term 4. The Rising Leaders Camp is held annually in November to recognise and reward students involved in the program. Each year we select a number of students from each participating school to come along to the camp and engage in various activities. Our camps are centred around team building activities, interacting with peers from diverse backgrounds and cultures and enhancing leadership qualities amongst the participants.

Tuesday began with some early flights from the region, and despite the big travel day, all students arrived in great spirits, and headed down to Pinjarra Fair Bridge Village to set up for the next few days.

On Wednesday students were Welcomed to Country by Local Indigenous Elder Trevor Stack and also heard a few words from Stephen Michael to kick off the camp. Students were divided up into groups, and the camp activities began! Over the Wednesday and Thursday students participated in SMF Leadership games, canoeing in the Murray River and high ropes challenges. All students participated meaningfully and had a lot of fun.

Evenings were just as engaging. On Wednesday night all the students got involved in the SMF Quiz Night, and on Thursday students created skits and posters showcasing their reflections on the Rising Leaders program. The Northern Goldfields boys did a great skit that focused on their camp experience, which highlighted the importance of putting your phone away when you're on camp, meeting new people, and making new friends.

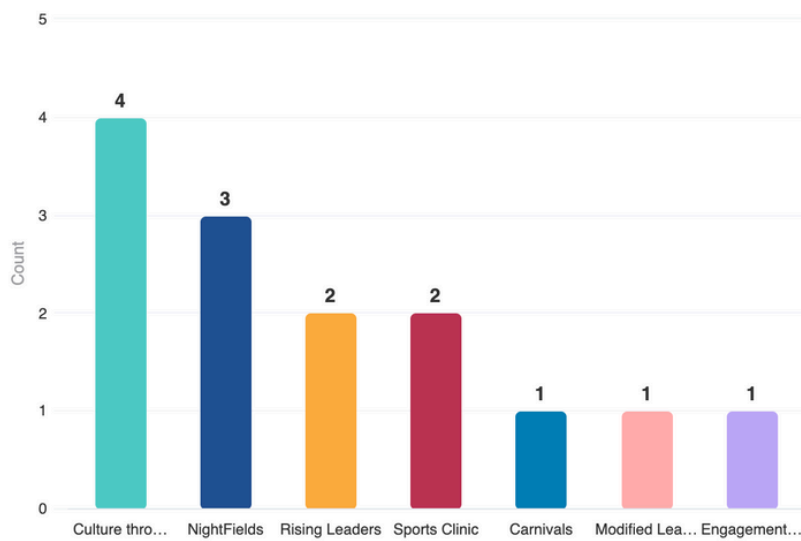
Throughout the camp, students embraced challenges, stepped outside their comfort zones, connected with peers from other regions, and demonstrated strong leadership qualities.

The Stephen Michael Foundation would like to thank everyone who contributed to making this camp possible. We look forward to your continued support in 2026 as we create more opportunities and memorable experiences for the Rising Leaders students.

# LEINSTER

## Year to Date Program Delivery in Leinster.

Total # Sessions ▾	Total Engagements ▾	Total Hours ▾
14	531	54.5 hours





## LEINSTER

### NightFields Program

The Leinster NightFields program is an after school sports program delivered from 3.00pm – 5.00pm during SMF scheduled visits.

Young people have participated in a range of sports and activities including:

- AFL
- Soccer
- Traditional Aboriginal Games
- Basketball
- Cricket

Sessions delivered: 3

Total engagements: 68

### School Sport Clinics and Leadership

SMF have been engaging with lower primary to high school aged students, delivering a range of sport, interactive activities and modified leadership.

Various session activities have included:

- Teamwork and communication games
- Leadership and trust
- Wellbeing
- Identity and values
- Cricket
- Soccer
- AFL
- Basketball
- Traditional Aboriginal Games

Sessions delivered: 10

Total engagements: 373

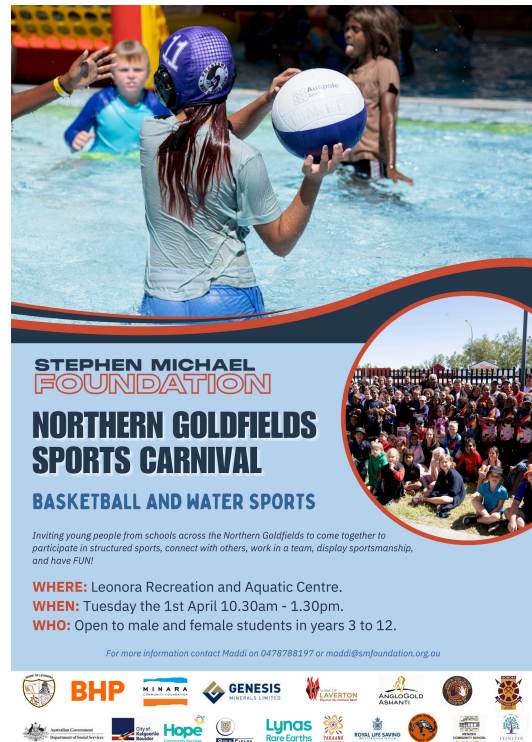
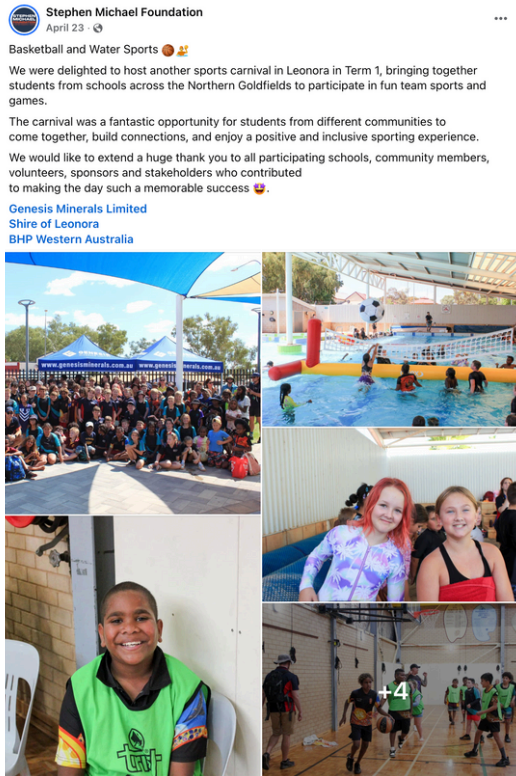
## Promotions and Acknowledgment

In recognition of the Shire of Leonora's contribution, the SMF took deliberate steps to acknowledge their support across multiple platforms.

This included verbal acknowledgments at key events and program sessions, where the Shire's role was highlighted to participants, stakeholders, and the wider community. We also provided written recognition in our reports other communications relating to LYEP programs.

Additionally, the Shire's logo was prominently placed on all relevant program promotional materials, including the program flyers.

In addition, social media was used strategically to share updates and highlight program milestones, while also acknowledging Shire's essential role in supporting these initiatives.



## 10.0 REPORTS

### 10.4 MANAGER OF COMMUNITY SERVICES

#### 10.4.(B) COMMUNITY BBQ TRAILER - JOINT STEERING COMMITTEE

**SUBMISSION TO:** Ordinary Council Meeting  
Meeting Date: 16th June 2026

**AGENDA REFERENCE:** 10.4.(B) JUN 26

**SUBJECT:** Community BBQ Trailer - Joint Steering Committee

**LOCATION/ADDRESS:** Nil

**NAME OF APPLICANT:** Nil

**FILE REFERENCE:** 5.15

#### AUTHOR, DISCLOSURE OF ANY INTEREST AND DATE OF REPORT

**NAME:** Alex Baxter

**OFFICER:** Manager Community Services

**INTEREST DISCLOSURE:** Nil

**DATE:** 11th June 2026

**SUPPORTING DOCUMENTS:** 1. BBQ Trailer Quote

#### BACKGROUND

The Shire entered into the Genesis Partnership Agreement in August 2025, which provides funding to support both infrastructure projects and community development initiatives across the Leonora community.

At the Joint Steering Committee meeting held on 29 January 2026, representatives discussed opportunities to utilise available partnership funding for projects that would deliver ongoing community benefit. As part of these discussions, the Committee agreed in principle to fund the purchase of a community BBQ trailer.

The proposed BBQ trailer would be available for use by local community groups, sporting clubs, schools, not-for-profit organisations and Shire-run events. The trailer would provide a portable catering solution capable of supporting community events, fundraising activities, sporting carnivals, cultural celebrations and emergency response activities where catering facilities may be required.

A quotation has been obtained for the supply of the BBQ trailer at a total cost of \$22,339.00, which can be fully funded through the Genesis Partnership Agreement community development allocation. The purchase will provide a long-term community asset that can be utilised across a wide range of events and activities throughout Leonora and Leinster.

#### STAKEHOLDER ENGAGEMENT

Nil

#### STATUTORY ENVIRONMENT

6.2 . Local government to prepare annual budget

(1) During the period from 1 June in a financial year to 31 August in the next financial year, or such extended time as the Minister allows, each local government is to prepare and adopt\*, in the form and manner prescribed, a budget for its municipal fund for the financial year ending on the 30 June next following that 31 August.

\* Absolute majority required.

(2) In the preparation of the annual budget the local government is to have regard to the contents of the plan for the future of the district made in accordance with section 5.56 and to prepare a detailed estimate for the current year of —

- (a) the expenditure by the local government; and
- (b) the revenue and income, independent of general rates, of the local government; and
- (c) the amount required to make up the deficiency, if any, shown by comparing the estimated expenditure with the estimated revenue and income.

(3) For the purposes of subsections (2)(a) and (b) all expenditure, revenue and income of the local government is to be taken into account unless otherwise prescribed.

(4) The annual budget is to incorporate —

(a) particulars of the estimated expenditure proposed to be incurred by the local government; and

(b) detailed information relating to the rates and service charges which will apply to land within the district including —

- (i) the amount it is estimated will be yielded by the general rate; and
- (ii) the rate of interest (if any) to be charged by the local government on unpaid rates and service charges;

and

- (c) the fees and charges proposed to be imposed by the local government; and
- (d) the particulars of borrowings and other financial accommodation proposed to be entered into by the local government; and

(e) details of the amounts to be set aside in, or used from, reserve accounts and of the purpose for which they are to be set aside or used; and

(f) particulars of proposed land transactions and trading undertakings (as those terms are defined in and for the purpose of section 3.59) of the local government; and

(g) such other matters as are prescribed.

(5) Regulations may provide for —

- (a) the form of the annual budget; and
- (b) the contents of the annual budget; and
- (c) the information to be contained in or to accompany the annual budget.

## **POLICY IMPLICATIONS**

This item complies with the Shire of Leonora Purchasing Policy

**FINANCIAL IMPLICATIONS**

The expenditure is within the 2025/2026 budget.

**STRATEGIC IMPLICATIONS**

The purchase of a community BBQ trailer aligns with Strategic Objective 1 – Social: "A resilient community with strong voices and enthusiasm to drive connection and positive change" through supporting community participation, volunteering, sporting and recreational activities. The proposal specifically supports Outcome 1.1 A great sense of community, Strategy 1.1.3 Support community in sporting, recreational and volunteering initiatives, Outcome 1.2 Engaged and supported community, and Outcome 3.2 Infrastructure and services meeting the needs of our community.

**RISK MANAGEMENT**

<b>Risk</b>	<b>Consequence</b>	<b>Likelihood</b>	<b>Rating</b>
Reduced community capacity to deliver events and activities	Community groups, sporting clubs and volunteers may have limited access to catering infrastructure, reducing their ability to host events, fundraisers and community gatherings.	Possible	Medium
Genesis Partnership funding opportunity not fully utilised	Funding allocated through the Genesis Partnership Agreement may remain unspent or require reallocation to an alternative project, potentially delaying community benefits.	Likely	Medium
Reduced community satisfaction	Community expectations may not be met following the Joint Steering Committee's agreement in principle to support the purchase, potentially impacting stakeholder confidence in the partnership.	Possible	Medium
Missed opportunity to support Council and community events	Council and community organisations may continue to rely on hiring, borrowing or sourcing temporary catering equipment, increasing costs and logistical challenges for events.	Likely	Medium

Signed: 21 JULY 2026

President: \_\_\_\_\_

16 JUNE 2026

**ORDINARY COUNCIL MEETING MINUTES**

---

**RECOMMENDATIONS**

1. That Council endorses the Joint Steering Committee recommendation of 29 January 2026 to purchase a community BBQ trailer through the Genesis Partnership Agreement; and
2. Approves the purchase of a community BBQ trailer from Genesis Partnership Agreement funding to the value of \$25,000 with procurement to be undertaken in accordance with the Shire of Leonora Purchasing Policy and applicable legislative requirements.

**VOTING REQUIREMENT**

Simple Majority

**COUNCIL DECISION**

**Moved:** Cr TM Nardone

**Seconder:** Cr RA Norrie

1. That Council endorses the Joint Steering Committee recommendation of 29 January 2026 to purchase a community BBQ trailer through the Genesis Partnership Agreement; and
2. Approves the purchase of a community BBQ trailer from Genesis Partnership Agreement funding to the value of \$25,000 with procurement to be undertaken in accordance with the Shire of Leonora Purchasing Policy and applicable legislative requirements.

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*



# QUOTE

Shire of Leonora - Alex 0447 386 079

**Date**  
4 Jun 2026

**Expiry**  
4 Jul 2026

**Quote Number**  
QU-2721

**ABN**  
50 667 401 505

Workmate Trailers  
 1/3 Geelong Court  
 Bibra Lake, WA 6163  
 Ph: 0409 082 020  
 sales@workmatetrailers.com.au

Description	Quantity	Unit Price	GST	Amount AUD
8x5 Tandem Galvanised Box trailer - 12 Months Registration - 15" Light Truck Tyres - 195/70R15C - 45mm Solid Square Axle with Parallel Bearings - Jockey Wheel Standard - Heavy Duty Construction - Led Lights - 1990kg ATM 7 Pin Round Plug (small)	1.00	4,550.00	10%	4,550.00
3 Door Tradesman Top (White) Tradesman Top only False floor & comes with racks 2440 x 1620 x 850mm	1.00	6,490.00	10%	6,490.00
Spare Tyre 6 Stud Light Truck Tyre White Sunraysia Rim 195/70R15C	1.00	220.00	10%	220.00
Large Jockey Wheel	1.00	119.00	10%	119.00
Clear View Fridge Slide Supply & Install to canopy Fabricate steel sub frame Mount fridge slide to subframe	1.00	1,700.00	10%	1,700.00
Dometic Fridge 45L Supply and install	1.00	1,200.00	10%	1,200.00
Deep Cycle Battery Heavy Duty Cables Connectors Battery Strap Installation	1.00	350.00	10%	350.00
9kg Gas Bottle Holder Supply and install on trailer Welding in position	2.00	215.00	10%	430.00

**ORDINARY COUNCIL MEETING MINUTES**

**16 JUNE 2026**

Description	Quantity	Unit Price	GST	Amount AUD
Gas Bottle 9/8.5kg Gas Bottle - Full	2.00	125.00	10%	250.00
Jerry Can Holder Supply and installed Welding in position	2.00	215.00	10%	430.00
Clubmate 4 Burner Flat Plate BBQ Custom Pullout Slide Tested Gas Hose	1.00	3,300.00	10%	3,300.00
Clubmate 4 Burner Flat Plate BBQ Custom Pullout Slide Tested Gas Hose	1.00	3,300.00	10%	3,300.00
INCLUDES GST 10%				2,030.83
<b>TOTAL AUD</b>				<b>22,339.00</b>

**Terms**

Invoice and Quotes are GST inclusive  
Quotes are valid for 30 Days  
50% Deposit required  
Payment is required in full before any stock leaves Workmate Trailers yard  
\* Stamp Duty & Transfer fee is payable by the customer  
  
All Credit Card payments by Mastercard or VISA will incur a 1.15% surcharge  
All Debit Card payments by Mastercard or Visa will incur a 0.6% surcharge  
Bank Transfer and Cash are fee free  
JLB Trading Pty Ltd  
T/A Workmate Trailers

**ORDINARY COUNCIL MEETING MINUTES**

---

16 JUNE 2026

**10.0 REPORTS**

**10.5 ENVIRONMENTAL HEALTH OFFICER REPORTS**

Nil

**10.0 REPORTS**

**10.6 ELECTED MEMBERS REPORTS**

Nil

**11.0 MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN**

Nil

**12.0 QUESTIONS FROM MEMBERS WITHOUT NOTICE**

Re: 10.2(a) Racecourse Rd Closure

Cr F Harris raised the following question: "About the area in question, is that the area where Genesis are mining? Or going to mine? Or are they drilling in that area?"

CEO, Ty Matson advised the question will be taken on notice.

**13.0 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF THE MEETING**

**13.1 ELECTED MEMBERS**

Nil

**13.0 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF THE MEETING**

**13.2 OFFICERS**

Nil

## 14.0 MEETING CLOSED TO PUBLIC

### COUNCIL DECISION

Moved: Cr NF Sprigg dos Santos  
Seconder: Cr RA Norrie

That the meeting be closed to the public and moved behind closed doors.

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg Dos Santos*

*At 10:47am Shire President, Cr PJ Craig closed the meeting to the public and the meeting moved behind closed doors.*

## 14.1 MATTERS FOR WHICH THE MEETING MAY BE CLOSED

### RECOMMENDATIONS

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 5.23(2) of the Local Government Act 1995:

#### 14.1.(A) RFT06/2026 - WASTE COLLECTION VEHICLE

This matter is considered to be confidential under Section 5.23 - (4) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with if any of the following information is to be dealt with at a meeting, the council or committee may close the meeting to members of the public to the extent necessary to ensure that the information is dealt with at the meeting on a confidential basis —

(c) information contained in a tender received by the local government for a contract to the extent that the information —

- (i) is a tendered price; or
- (ii) a tendered methodology for calculating a price;

(d) information contained in a tender received by the local government for a contract to the extent that —

- (i) the information discloses any technology, or any manufacturing, industrial or trade process, that the tenderer proposes to use in performing the contract; and
- (ii) the information has not previously been made public; and.

#### 14.1.(B) RFT05/2026 - OLD AGNEW ROAD FLOODWAY CONSTRUCTION

This matter is considered to be confidential under Section 5.23 - (4) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with if any of the following information is to be dealt with at a meeting, the council or committee may close the meeting to members of the public to the extent necessary to ensure that the information is dealt with at the meeting on a confidential basis —

**ORDINARY COUNCIL MEETING MINUTES**

---

(c) information contained in a tender received by the local government for a contract to the extent that the information —

- (i) is a tendered price; or
- (ii) a tendered methodology for calculating a price;

(d) information contained in a tender received by the local government for a contract to the extent that —

- (i) the information discloses any technology, or any manufacturing, industrial or trade process, that the tenderer proposes to use in performing the contract; and
- (ii) the information has not previously been made public; and.

**Please note that due to a localised power disruption the AV system failed to record the final minutes of the Ordinary Council Meeting held 16<sup>th</sup> June 2026.**

**COUNCIL DECISION**

**Moved: Cr RA Norrie**

**Seconded: Cr TM Nardone**

That the meeting be reopened to the public and the meeting comes out from behind closed doors.

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg Dos Santos*

*At 10:55am, Shire President, Cr PJ Craig reopened the meeting to the public and the meeting came out from behind closed doors.*

**ORDINARY COUNCIL MEETING MINUTES**

---

**14.0 MEETING CLOSED TO PUBLIC**

**14.2 PUBLIC READING OF RESOLUTIONS THAT MAY BE MADE PUBLIC**

**14.1.(A) TENDER RFT06/2026 – WASTE COLLECTION VEHICLE**

**COUNCIL DECISION**

**Moved: Cr AE Taylor**

**Seconder: Cr RA Norrie**

That Council;

(1) Accepts the tender submission for RFT 06/2026 from Truck Centre WA Pty Ltd for the provision of a Waste Collection Vehicle for \$621,850.00 (ex GST), plus the supply and fitting of optional specification item 5.10 FLIR Radar System for \$11,760.00 (ex GST).

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*

**14.1.(B) TENDER RFT05/2026 – OLD AGNEW ROAD FLOODWAY CONSTRUCTION**

**COUNCIL DECISION**

**Moved: Cr RA Norrie**

**Seconded: Cr TM Nardone**

That Council;

1. Accepts the tender submission for RFT05/2026 – Old Agnew Road Floodway Construction from Fulcher Contractors Pty Ltd for the value of \$422,748.12 (ex GST).
2. Authorises the Chief Executive Officer to execute a contract with Fulcher Contractors Pty Ltd.
3. Delegates the Chief Executive Officer authority to approve variations within the approved budget for this project, and in accordance with the delegations.

**CARRIED (6 VOTES TO 0)**

*For; Cr PJ Craig, Cr RA Norrie, Cr F Harris,  
Cr AE Taylor, Cr TM Nardone, Cr NF Sprigg dos Santos*

**15.0 STATE COUNCIL AGENDA**

Nil

**16.0 NEXT MEETING**

Tuesday 21st July 2026

**17.0 CLOSURE OF MEETING**

There being no further business, the Chairperson, Cr PJ Craig declared the meeting closed at 10:58am.